Condensed Consolidated Statement of Profit Or Loss and Other Comprehensive Income For the Six Months and Full Year Ended 31 December 2023

|  |  |  | Group |  |  | Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2nd | Half | \% | Full | ear | \% |
|  | Statements | $\begin{aligned} & 31 \text { Dec } 2023 \\ & \text { S } \$ 000 \end{aligned}$ | $\begin{aligned} & 31 \text { Dec } 2022 \\ & \text { S } \${ }^{\prime} 000 \end{aligned}$ | increase/ (decrease) | $\begin{aligned} & 31 \text { Dec } 2023 \\ & \text { S\$'000 } \end{aligned}$ | $\begin{gathered} 31 \text { Dec } 2022 \\ \text { S\$'000 } \end{gathered}$ | increase/ (decrease) |
| Revenue (Note A) | 5 | 1,442,808 | 2,067,600 | (30.2) | 3,025,028 | 3,863,721 | (21.7) |
| Other income (Note B) |  | 3,841 | 1,499 | 156.2 | 4,745 | 2,072 | 129.0 |
| Changes in finished goods, work in progress and raw materials used (Note A) |  | $(1,069,494)$ | $(1,577,561)$ | (32.2) | (2,255,015) | (2,923,640) | (22.9) |
| Employee benefits expense (Note C) |  | $(160,148)$ | $(189,396)$ | (15.4) | $(323,120)$ | $(361,613)$ | (10.6) |
| Depreciation and amortisation expense |  | $(15,842)$ | $(16,375)$ | (3.3) | $(31,481)$ | $(32,851)$ | (4.2) |
| Research and development expense (Note D) |  | $(17,355)$ | $(9,234)$ | 87.9 | $(29,699)$ | $(16,700)$ | 77.8 |
| Foreign currency exchange gain (Note E) |  | 2,186 | 899 | 143.2 | 2,303 | 3,447 | (33.2) |
| Other operating expenses (Note F) |  | $(42,194)$ | $(47,365)$ | (10.9) | $(89,676)$ | $(94,576)$ | (5.2) |
| Investment revenue (Note G) |  | 15,678 | 6,077 | 158.0 | 28,160 | 9,232 | 205.0 |
| Finance costs |  | (344) | (370) | (7.0) | (724) | (517) | 40.0 |
| Share of profit of associate |  | 240 | 321 | (25.2) | 240 | 321 | (25.2) |
| Profit before tax |  | 159,376 | 236,095 | (32.5) | 330,761 | 448,896 | (26.3) |
| Income tax expense |  | $(28,935)$ | $(40,477)$ | (28.5) | $(60,034)$ | $(78,782)$ | (23.8) |
| Profit for the period | 3 | 130,441 | 195,618 | (33.3) | 270,727 | 370,114 | (26.9) |
| Other comprehensive income: <br> - Items that will not be reclassified subsequently to pr |  |  |  |  |  |  |  |
| Fair value gain (loss) on other financial assets, through other comprehensive income (FVTOCI) |  | 777 | 788 | (1.4) | 422 | $(1,393)$ | (130.3) |
| Other comprehensive income: <br> - Items may be reclassified subsequently to profit or |  |  |  |  |  |  |  |
| Exchange differences on translation of foreign operations |  | $(30,769)$ | $(50,600)$ | (39.2) | $(52,957)$ | $(30,629)$ | 72.9 |
| Total comprehensive income for the period |  | 100,449 | 145,806 | (31.1) | 218,192 | 338,092 | (35.5) |
| Profit attributable to: |  |  |  |  |  |  |  |
| Owners of the Company |  | 130,011 | 195,338 | (33.4) | 270,017 | 369,617 | (26.9) |
| Non-controlling interests |  | 430 | 280 | 53.6 | 710 | 497 | 42.9 |
|  |  | 130,441 | 195,618 | (33.3) | 270,727 | 370,114 | (26.9) |
| Total comprehensive income attributable to: |  |  |  |  |  |  |  |
| Owners of the Company |  | 100,050 | 145,766 | (31.4) | 217,652 | 337,983 | (35.6) |
| Non-controlling interests |  | 399 | 40 | n.m | 540 | 109 | n.m |
|  |  | 100,449 | 145,806 | (31.1) | 218,192 | 338,092 | (35.5) |
|  |  | Cents | Cents |  | Cents | Cents |  |
| Basic earnings per share |  | 44.7 | 67.1 |  | 92.8 | 127.1 |  |
| Fully diluted earnings per share |  | 44.6 | 67.0 |  | 92.6 | 126.8 |  |

## Note A

Group revenue for 2023 decreased due to softer market demand attributable to weaken macroeconomic condition and customers inventory destocking. Changes in finished goods, work-in progress and raw materials used decreased in tandem with the lower revenue.

Note B
Other income for 2023 was higher year-on-year due to higher government grants received in the current year

## Note C

Employee benefits expense for 2023 decreased year-on-year driven mainly by reduction in subcontract labour and lower overtime charges. The Group continues to actively manage the impact of the rising cost of operations due to global inflationary pressures through lean initiatives and improvement in productivity

Note D
Research and development (R\&D) expenses (which comprised prototyping, tooling, non-recurring engineering (NRE), materials and related services) for 2023 were higher driven by customers requirements. R\&D manpower costs are separately recorded under Employee benefits expense.

## Note E

Foreign currency exchange gains were lower year-on-year as US dollar softened in 2023 after the aggressive rate hikes implementation in 2022. Notwithstanding that, the Group continued to maintain positive foreign currency exchange returns.

## Note F

Other operating expenses for 2023 were lower year-on year due to reductions in freight \& storage, repairs \& maintenance and rental cost. The reductions were offset mainly by increase in utilities due to higher rates. The Group continues to drive cost control intiatives to maintain a lean cost structure

## Note G

Investment revenue for 2023 increased year-on-year on the back of strong interest income growth, as the Group capitalized on favourable high interest rate environment.

Condensed Statement Of Financial Position
As at 31 December 2023

## ASSETS

Current assets:

| Cash and bank balances |  | 1,056,303 | 812,593 | 294,576 | 93,161 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trade receivables |  | 677,425 | 906,378 | 11,705 | 13,918 |
| Other receivables and prepayments |  | 35,701 | 37,900 | 7,205 | 5,934 |
| Contract assets |  | 12,904 | 10,735 | 195 | - |
| Inventories |  | 822,895 | 1,065,300 | 70,607 | 91,116 |
| Trade receivables due from subsidiaries |  | - | - | 95,168 | 162,912 |
| Other receivables due from subsidiaries |  | - | - | 1,426 | 519 |
| Total current assets |  | 2,605,228 | 2,832,906 | 480,882 | 367,560 |
| Non-current assets: |  |  |  |  |  |
| Investments in subsidiaries |  | - | - | 1,228,809 | 1,227,849 |
| Investment in associate |  | 889 | 799 | - | - |
| Other financial assets | 4 | 25,458 | 25,429 | 9,181 | 9,041 |
| Property, plant and equipment |  | 247,502 | 224,934 | 32,565 | 34,383 |
| Right-of-use assets |  | 25,871 | 22,745 | 3,951 | 10,327 |
| Intangible assets |  | 982 | 1,053 | 140 | - |
| Goodwill |  | 639,708 | 639,708 | - | - |
| Deferred tax assets |  | 9,145 | 3,829 | 560 | - |
| Total non-current assets |  | 949,555 | 918,497 | 1,275,206 | 1,281,600 |
| Total assets |  | 3,554,783 | 3,751,403 | 1,756,088 | 1,649,160 |

## LIABILITIES AND EQUITY

Current liabilities:
Trade payables
Other payables and accrued expenses
Contract liabilities
Lease liabilities
Trade payables due to subsidiaries
Other payables due to subsidiaries
Income tax payable
Total current liabilities

| 391,577 | 533,137 | 42,644 | 42,973 |
| :---: | :---: | ---: | ---: |
| 154,620 | 173,424 | 26,368 | 31,157 |
| 94,731 | 121,211 | 3,748 | 9,155 |
| 8,981 | 10,800 | 4,212 | 6,299 |
| - | - | 7,265 | 931 |
| - | - | 17,642 | 17,852 |
| 46,805 | 54,567 | 8,342 | 6,753 |
| $\mathbf{6 9 6 , 7 1 4}$ | $\mathbf{8 9 3 , 1 3 9}$ | $\mathbf{1 1 0 , 2 2 1}$ | $\mathbf{1 1 5 , 1 2 0}$ |

## Non-current liabilities:

Deferred tax liabilities
Lease liabilities

| 1,670 | 1,888 | - | - |
| ---: | ---: | ---: | ---: |
| 18,545 | 13,485 | 1,250 | 5,462 |
| $\mathbf{2 0 , 2 1 5}$ | $\mathbf{1 5 , 3 7 3}$ | $\mathbf{1 , 2 5 0}$ | $\mathbf{5 , 4 6 2}$ |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| $(22,429)$ | $(15,535)$ | $(22,429)$ | $(15,535)$ |
| 5,920 | 3,827 | 5,920 | 3,827 |
| 2,336 | 1,914 | 3,397 | 3,259 |
| $(140,002)$ | $(87,215)$ | - | - |
| 1,533 | 28 | $(7,306)$ | $(7,306)$ |
| $2,148,694$ | $2,098,385$ | 826,980 | 706,053 |
| $\mathbf{2 , 8 3 4 , 1 0 7}$ | $\mathbf{2 , 8 3 9 , 6 8 4}$ | $\mathbf{1 , 6 4 4 , 6 1 7}$ | $\mathbf{1 , 5 2 8 , 5 7 8}$ |
| 3,747 | 3,207 | - | - |
| $\mathbf{2 , 8 3 7 , 8 5 4}$ | $\mathbf{2 , 8 4 2 , 8 9 1}$ | $\mathbf{1 , 6 4 4 , 6 1 7}$ | $\mathbf{1 , 5 2 8 , 5 7 8}$ |
|  |  |  |  |
| $\mathbf{3 , 5 5 4 , 7 8 3}$ | $\mathbf{3 , 7 5 1 , 4 0 3}$ | $\mathbf{1 , 7 5 6 , 0 8 8}$ | $\mathbf{1 , 6 4 9 , 1 6 0}$ |

## Condensed Consolidated Statement of Cash Flow

## Period ended 31 December 2023

Operating activities:
Profit before income tax
Adjustments for:
Share of profit of associate
(Reversal of) Allowance for inventory provisions
Depreciation of property, plant and equipment
Depreciation of right-of-use assets
Amortisation of intangible assets
Net re-measurement of loss allowance
Interest income
Dividend income
Interest expense
Share-based payments expense
Fair value adjustment on derivative instrument
Loss (Gain) on disposal of plant and equipment, net
Gain on disposal of other financial assets
Operating profit before working capital changes
Trade receivables
Other receivables, prepayments and contract assets
Inventories
Trade payables
Other payables, accrued expenses and contract liabilities
Cash generated from operating activities

## Interest paid

Income tax paid
Net cash generated from operating activities

| 2nd Half |  |
| :---: | :---: |
| 31 Dec 2023 | 31 Dec 2022 |
| S $\$ 000$ | S $\$ \mathbf{\prime} 000$ |

$\begin{array}{lr}\text { S\$'000 } & \text { S\$'000 } \\ \text { 159,376 } & 236,095\end{array}$

| $\mathbf{1 5 7 , 5 5 5}$ | $\mathbf{2 4 5 , 5 7 6}$ |
| ---: | ---: |
| 68,244 | $(78,643)$ |
| 5,462 | $(524)$ |
| 168,111 | 158,826 |
| $(94,723)$ | $(117,300)$ |
| $(778)$ | 41,944 |
| $\mathbf{3 0 3 , 8 7 1}$ | $\mathbf{2 4 9 , 8 7 9}$ |
|  | $(344)$ |
| $(37,851)$ | $(28,214)$ |
| $\mathbf{2 6 5 , 6 7 6}$ | $\mathbf{2 2 1 , 2 9 5}$ |

Investing activities:
Interest received
Dividend received from associate
Dividend received from other equity investments
Purchase of property, plant and equipment
Proceeds on disposal of plant and equipment
Addition of intangible assets
Proceeds from disposal of other financial assets
Purchase of other financial assets
Net cash used in investing activities
Financing activities:
Dividends paid
Shares purchased and cancelled
Proceeds from issue of shares
Purchase of treasury shares
Repayments of lease liabilities (Note H)
Net cash used in financing activities
Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period
Effect of foreign exchange rate changes on the balance of cash held in foreign currencies

Cash and cash equivalents at end of period

| 12,557 | 5,224 |
| :---: | ---: |
| - | 150 |
| 640 | 571 |
| $(21,430)$ | $(24,939)$ |
| 121 | 126 |
| $(178)$ | $(733)$ |
| 162 | 314 |
| - | - |
| $\mathbf{( 8 , 1 2 8 )}$ | $\mathbf{( 1 9 , 2 8 7 )}$ |


| $(8,128)$ | $(19,287)$ |
| ---: | ---: |
|  |  |
| $(72,728)$ | $(72,778)$ |


| $(72,728)$ | $(72,778)$ |
| ---: | :---: |
| $(1,026)$ | - |
| - | 1,683 |
| $(6,217)$ | $(1,925)$ |
| $(5,849)$ | $(6,108)$ |
| $\mathbf{( 8 5 , 8 2 0 )}$ | $\mathbf{( 7 9 , 1 2 8 )}$ |
|  |  |
| $\mathbf{1 7 1 , 7 2 8}$ | $\mathbf{1 2 2 , 8 8 0}$ |
| 895,580 | 704,291 |


| $(11,005)$ | $(14,578)$ |  | $(18,594)$ | $(12,820)$ |
| :---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| $\mathbf{1 , 0 5 6 , \mathbf { 3 0 3 }}$ | $\mathbf{8 1 2 , 5 9 3}$ | $\mathbf{1 , 0 5 6 , 3 0 3}$ | $\mathbf{8 1 2 , 5 9 3}$ |  |

Cash and cash equivalents comprises:
Cash
Fixed deposits
Cash and cash equivalents on the condensed consolidated cash flow statement

| 136,944 | 246,550 |
| ---: | ---: |
| 919,359 | 566,043 |
| $\mathbf{1 , 0 5 6 , 3 0 3}$ | $\mathbf{8 1 2 , 5 9 3}$ |


| 136,944 | 246,550 |
| ---: | ---: |
| 919,359 | 566,043 |
| $\mathbf{1 , 0 5 6 , 3 0 3}$ | $\mathbf{8 1 2 , 5 9 3}$ |

Note H: Reconciliation of liabilities arising from financing activities between cash and non-cash changes

|  | $\mathbf{3 1}$ Dec 2022 | Financing <br> Cash Flows | Not len-cash changes <br> liabilities <br> additions |  | Foreign <br> exchange <br> movement |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 31 Dec 2023 |  |  |  |  |  |

Condensed Statement Of Changes In Equity For The Period Ended 31 December 2022

|  |  | Share capital S\$'000 | Treasury shares S\$'000 | Sharebased awards reserve S\$'000 | Investments revaluation reserve S\$'000 | Foreign exchange translation reserve S\$'000 | Other reserves S\$'000 | Accumulated profits $\mathbf{S} \$ \mathbf{\prime} 000$ | Equity attributable to owners of the Company S\$'000 | Noncontrolling interests S\$'000 | Total equity S\$'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The Group |  |  |  |  |  |  |  |  |  |  |  |
| Balance at 1 January 2022 |  | 832,827 | $(16,061)$ | 5,077 | 3,307 | $(56,974)$ | (173) | 1,948,349 | 2,716,352 | 3,098 | 2,719,450 |
| Total comprehensive income for the period |  |  |  |  |  |  |  |  |  |  |  |
| Profit for the year |  | - | - | - | - | - | - | 369,617 | 369,617 | 497 | 370,114 |
| Other comprehensive income for the year |  | - | - | - | $(1,393)$ | $(30,241)$ | - | - | $(31,634)$ | (388) | $(32,022)$ |
| Total |  | - | - | - | $(1,393)$ | $(30,241)$ | - | 369,617 | 337,983 | 109 | 338,092 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |  |  |
| Issue of shares | 7 | 5,453 | - | (133) | - | - | - | - | 5,320 | - | 5,320 |
| Appropriation to reserve fund |  | - | - | - | - | - | 1,616 | $(1,616)$ | - | - |  |
| Interim tax exempt dividend paid in respect of the current financial year | 9, 10 | - | - | - | - | - | - | $(72,778)$ | $(72,778)$ | - | $(72,778)$ |
| Treasury shares reissued pursuant to equity compensation plans | 7 | - | 3,390 | $(1,975)$ | - | - | $(1,415)$ | - | - | - | - |
| Purchase of treasury shares | 7 | - | $(2,864)$ | - | - | - | - | - | $(2,864)$ | - | $(2,864)$ |
| Final tax exempt dividend paid in respect of the previous financial year | 9, 10 | - | - | - | - | - | - | $(145,337)$ | $(145,337)$ | - | $(145,337)$ |
| Share options lapsed | 7 | - | - | (150) | - | - | - | 150 | - | - | - |
| Recognition of share-based payments | 7 | - | - | 1,008 | - | - | - | - | 1,008 | - | 1,008 |
| Total |  | 5,453 | 526 | $(1,250)$ | - | - | 201 | $(219,581)$ | $(214,651)$ | - | $(214,651)$ |
| Balance at 31 December 2022 |  | 838,280 | $(15,535)$ | 3,827 | 1,914 | $(87,215)$ | 28 | 2,098,385 | 2,839,684 | 3,207 | 2,842,891 |

Condensed Statement Of Changes In Equity For The Period Ended 31 December 2023

|  | Notes to Financial Statements | Share capital S\$'000 | Treasury shares S\$'000 | Sharebased awards reserve S\$'000 | Investments revaluation reserve S\$'000 | Foreign exchange translation reserve S\$'000 | Other reserves S\$'000 | Accumulated profits S\$'000 | Equity attributable to owners of the Company S\$'000 | Noncontrolling interests S\$'000 | Total equity S\$'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The Group |  |  |  |  |  |  |  |  |  |  |  |
| Balance at 1 January 2023 |  | 838,280 | $(15,535)$ | 3,827 | 1,914 | $(87,215)$ | 28 | 2,098,385 | 2,839,684 | 3,207 | 2,842,891 |
| Total comprehensive income for the period |  |  |  |  |  |  |  |  |  |  |  |
| Profit for the period |  | - | - | - | - | - | - | 270,017 | 270,017 | 710 | 270,727 |
| Other comprehensive income for the period |  | - | - | - | 422 | $(52,787)$ | - | - | $(52,365)$ | (170) | $(52,535)$ |
| Total |  | - | - | - | 422 | $(52,787)$ | - | 270,017 | 217,652 | 540 | 218,192 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |  |  |
| Issue of shares | 7 | 801 | - | (25) | - | - | - | - | 776 | - | 776 |
| Appropriation to reserve fund |  | - | - | - | - | - | 1,505 | $(1,505)$ | - | - | - |
| Interim tax exempt dividend paid in respect of the current financial year | 9, 10 | - | - | - | - | - | - | $(72,728)$ | $(72,728)$ | - | $(72,728)$ |
| Purchase of treasury shares | 7 | - | $(6,894)$ | - | - | - | - | - | $(6,894)$ | - | $(6,894)$ |
| Final tax exempt dividend paid in respect of the previous financial year | 9, 10 | - | - | - | - | - | - | $(145,505)$ | $(145,505)$ | - | $(145,505)$ |
| Share options lapsed | 7 | - | - | (30) | - | - | - | 30 | - | - | - |
| Recognition of share-based payments | 7 | - | - | 2,148 | - | - | - | - | 2,148 | - | 2,148 |
| Shares purchased and cancelled | 7 | $(1,026)$ | - | - | - | - | - | - | $(1,026)$ | - | $(1,026)$ |
| Total |  | (225) | $(6,894)$ | 2,093 | - |  | 1,505 | $(219,708)$ | $(223,229)$ |  | $(223,229)$ |
| Balance at 31 December 2023 |  | 838,055 | $(22,429)$ | 5,920 | 2,336 | $(140,002)$ | 1,533 | 2,148,694 | 2,834,107 | 3,747 | 2,837,854 |

## Condensed Statement Of Changes In Equity For The Period Ended 31 December 2022

|  | Notes to Financial Statements | Share capital S\$'000 | Treasury shares S\$'000 | Sharebased awards reserve S\$'000 | Investments revaluation reserve S\$'000 | Other reserves S\$'000 | Accumulated profits S\$'000 | Total equity S\$'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The Company |  |  |  |  |  |  |  |  |
| Balance at 1 January 2022 |  | 832,827 | $(16,061)$ | 5,077 | 2,978 | $(5,891)$ | 903,688 | 1,722,618 |
| Total comprehensive income for the period |  |  |  |  |  |  |  |  |
| Profit for the period |  | - | - | - | - | - | 20,330 | 20,330 |
| Other comprehensive income for the period |  | - | - | - | 281 | - | - | 281 |
| Total |  | - | - | - | 281 | - | 20,330 | 20,611 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |
| Issue of shares | 7 | 5,453 | - | (133) | - | - | - | 5,320 |
| Treasury shares reissued pursuant to equity compensation plans | 7 | - | 3,390 | $(1,975)$ | - | $(1,415)$ | - | - |
| Purchase of treasury shares | 7 | - | $(2,864)$ | - | - | - | - | $(2,864)$ |
| Interim tax exempt dividend paid in respect of the current financial year | 9,10 | - | - | - | - | - | $(72,778)$ | $(72,778)$ |
| Final tax exempt dividend paid in respect of the previous financial year | 9, 10 | - | - | - | - | - | $(145,337)$ | $(145,337)$ |
| Share options lapsed | 7 | - | - | (150) | - | - | 150 | - |
| Recognition of share-based payments | 7 | - | - | 1,008 | - | - | - | 1,008 |
| Total |  | 5,453 | 526 | $(1,250)$ | - | $(1,415)$ | $(217,965)$ | $(214,651)$ |
| Balance at 31 December 2022 |  | 838,280 | $(15,535)$ | 3,827 | 3,259 | $(7,306)$ | 706,053 | 1,528,578 |

## Condensed Statement Of Changes In Equity For The Period Ended 31 December 2023

|  | Notes to Financial Statements | Share capital S\$'000 | Treasury shares S\$'000 | Sharebased awards reserve S\$'000 | Investments revaluation reserve S\$'000 | Other reserves S\$'000 | Accumulated profits S\$'000 | $\begin{aligned} & \text { Total } \\ & \text { equity } \end{aligned}$ $\text { S } \$ 1000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The Company |  |  |  |  |  |  |  |  |
| Balance at 1 January 2023 |  | 838,280 | $(15,535)$ | 3,827 | 3,259 | $(7,306)$ | 706,053 | 1,528,578 |
| Total comprehensive income for the period |  |  |  |  |  |  |  |  |
| Profit for the period |  | - | - | - | - | - | 339,130 | 339,130 |
| Other comprehensive income for the period |  | - | - | - | 138 | - | - | 138 |
| Total |  | - | - | - | 138 | - | 339,130 | 339,268 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |
| Issue of shares | 7 | 801 | - | (25) | - | - | - | 776 |
| Purchase of treasury shares | 7 | - | $(6,894)$ | - | - | - | - | $(6,894)$ |
| Interim tax exempt dividend paid in respect of the current financial year | 9, 10 | - | - | - | - | - | $(72,728)$ | $(72,728)$ |
| Final tax exempt dividend paid in respect of the previous financial year | 9, 10 | - | - | - | - | - | $(145,505)$ | $(145,505)$ |
| Share options lapsed | 7 | - | - | (30) | - | - | 30 | - |
| Recognition of share-based payments | 7 | - | - | 2,148 | - | - | - | 2,148 |
| Shares purchased and cancelled | 7 | $(1,026)$ | - | - | - | - | - | $(1,026)$ |
| Total |  | (225) | $(6,894)$ | 2,093 | - | - | $(218,203)$ | $(223,229)$ |
| Balance at 31 December 2023 |  | 838,055 | $(22,429)$ | 5,920 | 3,397 | $(7,306)$ | 826,980 | 1,644,617 |

## SELECTED NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Corporate Information

Venture Corporation Limited (Registration No. 198402886H) is incorporated in the Republic of Singapore with its principal place of business and registered office at 5006 Ang Mo Kio Avenue 5, \#05-01/12 TECHplace II, Singapore 569873. The Company is listed on the mainboard of the Singapore Exchange Securities Trading Limited ("SGX-ST"). These condensed consolidated financial statements as at and for the six months and full year ended 31 December 2023 comprise the Company and its subsidiaries (collectively, the Group). The Company is a leading global provider of technology solutions, products and services.

The principal activities of the Group can be found in Note 11 to annual financial statements for the year ended 31 December 2022.

## 2. Basis of Preparation

The condensed financial statements for the six months and full year ended 31 December 2023 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim financial statements for the period ended 30 June 2023.

The condensed financial statements are presented in Singapore dollar which is the Company's functional currency.
The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards. Standards issued but not effective can be found in Note 34 to annual financial statements for the full year ended 31 December 2022.

The condensed financial statements for the six months and full year ended 31 December 2023 have not been audited or reviewed.

### 2.1 Use of Judgements and Estimates

In preparing the condensed financial statements in conformity with SFRS(I)1-34 Interim Financial Reporting, the management is required to make judgement, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. These estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. In applying the Group's accounting policies, the judgements and the key sources of estimation uncertainty made were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2022. Details can be found in Note 3 to annual financial statements for the year ended 31 December 2022.

## 3. Profit after Income Tax

The profit after income tax includes the following (charges) credits:
(Under) Overprovision of tax in respect of prior years
Net re-measurement of loss allowance
Recovery of loss allowance
(Loss) Gain on disposal of property, plant and equipment, net
Gain on disposal of other financial assets
Reversal of (allowance for) inventory provisions

| Group |  |
| :---: | :---: |
| 2nd Half |  |
| 31 Dec 2023 | 31 Dec 2022 |
| S\$'000 | S\$'000 |
| $(730)$ | 97 |
| 499 | $(381)$ |
| - | 68 |
| $(3)$ | $(87)$ |
| 162 | 314 |
| 1,456 | 486 |


| Group |  |
| :---: | :---: |
| 12 months ended |  |
| 31 Dec 2023 | 31 Dec 2022 |
| S\$'000 | S\$'000 |
| (95) | 992 |
| 483 | (405) |
| - | 68 |
| 50 | (55) |
| 162 | 314 |
| 3,406 | (767) |

## 4. Financial Assets measured at Fair Value

### 4.1 Fair Value Measuremen

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:
a) Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
b) Inputs other than quoted prices included within Level 1 which are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
c) Inputs for the assets or liability which are not based on observable market data (unobservable inputs) (Level 3)

Fair value of financial assets and financial liabilities
Other than the fair values of derivative financial instruments and other financial assets, the carrying amounts of cash and bank balances, trade and other receivables, and trade and other payables approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

| Fair Value as at |  |  |  |  | Fair Value Hierarchy |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial | 31 Dec 2023 | 31 Dec 2023 | 31 Dec 2022 | 31 Dec 2022 |  |  |
| Assets/Liabilities | Assets S\$'000 | Liabilities S\$'000 | Assets S\$'000 | Liabilities S\$'000 |  | Valuation Technique(s) and Key Input(s) |

## Derivative Financial Instruments

The Group and the Company

| Foreign exchange <br> forward contract | 698 | - |  |  |  | Level 2 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Forward pricing: The fair value is determined <br> using quoted forward exchange rates at the <br> reporting date discounted at a rate that reflects <br> credit risk of counterparties |  |  |  |  |  |  |

Other Financial Assets

## The Group

| Quoted equity <br> shares | 21,294 | - | 21,228 | - | Level 1 | Quoted bid prices in an active market |
| :--- | ---: | ---: | ---: | ---: | :--- | :--- |
| Unquoted equity <br> shares / debt <br> instrument | 4,164 | - | 4,201 | - | Level 2 | Net tangible asset of the underlying investment / <br> most recent transacted prices which approximate <br> fair value |

## The Company

| Quoted equity <br> shares | 9,181 | - | 9,041 | - | Level 1 | Quoted bid prices in an active market |
| :--- | ---: | ---: | ---: | ---: | :--- | :--- |

There were no significant transfers between Level 1 and Level 2 of the fair value hierarchy during the year.

## 5. Segment and Revenue Information

## a) By Reportable Segments

In accordance with disclosures under SFRS (I) 8 Operating Segments, the Group's report on its operating segments are based on information shared internally with the Group's chief operating decision makers.

Historically, the Group reported its operating segments as follows: (i) Advanced Manufacturing and Design Solutions (AMDS) and, (ii) Technology Products and Design Solutions (TPS).

In May 2023, the Group announced a reorganization of its business groupings. The Group is predominantly a provider of manufacturing, engineering, design and fulfilment services to the global electronics industry and the nature of the production process and distribution modes of the products for Venture's wide range of customers are fairly similar within EMS++. Hence, in alignment with this restructuring, it is more appropriate to discontinue reporting under AMDS \& TPS. This change has been effected from 1H 2023 interim financial statements. The revised disclosure is also consistent with the presentation of the Group's Statement of Comprehensive Income.

Disclosures by geographical locations and technology domains accurately reflect the nature and scope of the Group's current undertakings and provide a clear picture of its diverse global businesses to readers.
b) Revenue By Technology Domains

| 硣 | 2nd Half |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 31 Dec 23 | 31 Dec 22 | 31 Dec 23 | 31 Dec 22 |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Portfolio A | 599,910 | 887,295 | 1,291,166 | 1,700,028 |
| Portfolio B | 842,898 | 1,180,305 | 1,733,862 | 2,163,693 |
|  | 1,442,808 | 2,067,600 | 3,025,028 | 3,863,721 |

Portfolio A comprised Life Science, Genomics, Molecular Diagnostics and Related Materials Technology, Medical Devices and Equipment, Healthcare \& Wellness Technology, Lifestyle Consumer Tech, Health Improvement Products and Others.

Portfolio B comprised Instrumentation, Test \& Measurement Technology, Networking \& Communications, Security \& Safety, Building Automation, Industrial IOT, Fintech \& Advanced Payment Systems, Computing \& Productivity Systems, Advanced Industrial Technology, Semiconductor Related Products, Printing \& Imaging, Related Components Technology and Others.

The majority of the revenue is recognised at a point in time, with revenue recognised over time contributing less than $10 \%$ of the total revenue.
c) Revenue By Geographical Locations

The Group operates in the following principal geographical areas:

|  | 2nd Half |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 31 Dec 23 | 31 Dec 22 | 31 Dec 23 | 31 Dec 22 |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Singapore | 389,604 | 501,216 | 805,498 | 917,598 |
| Asia-Pacific (excluding Singapore) | 967,686 | 1,467,270 | 2,047,997 | 2,751,902 |
| Others | 85,518 | 99,114 | 171,533 | 194,221 |
|  | 1,442,808 | 2,067,600 | 3,025,028 | 3,863,721 |

A breakdown of sales:

| The Group |  |  |
| :---: | :---: | :---: |
| Year ending | Year ending | Increase/ |
| 31 Dec 2023 | 31 Dec 2022 | (Decrease) |
| S\$'000 | $\mathbf{S} \$ \mathbf{' 0 0 0}^{2}$ | $\%$ |
| $1,582,220$ | $1,796,121$ | $(12 \%)$ |

Operating profit after tax before deducting noncontrolling interests reported for first half year

|  | 140,286 | 174,496 | (20\%) |
| :--- | ---: | :---: | :---: |
| Sales reported for second half year | $1,442,808$ | $2,067,600$ | (30\%) |
| Operating profit after tax before deducting non- <br> controlling interests reported for second half <br> year | 130,441 | 195,618 | (33\%) |

## 6. Aggregate Amount of Group's Borrowings and Debt Securities

(a) Amount repayable in one year or less, or on demand

|  | Group |  |  |  | Company |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As at 31 Dec 2023 |  | As at 31 Dec 2022 |  | As at 31 Dec 2023 |  | As at 31 Dec 2022 |  |
|  | Secured | Unsecured | Secured | Unsecured | Secured | Unsecured | Secured | Unsecured |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Lease liabilities | 8,981 | - | 10,800 | - | 4,212 | - | 6,299 | - |

(b) Amount repayable after one year

|  | Group |  |  |  | Company |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As at 31 Dec 2023 |  | As at 31 Dec 2022 |  | As at 31 Dec 2023 |  | As at 31 Dec 2022 |  |
|  | Secured | Unsecured | Secured | Unsecured | Secured | Unsecured | Secured | Unsecured |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Lease liabilities | 18,545 | - | 13,485 | - | 1,250 | - | 5,462 | - |

(c) Details of any collateral

Not applicable.

## 7. Share Capital and Treasury Shares

As at 31 December 2023, the total number of ordinary shares in issue was 291,924,577 (31 December 2022: 291,957,577), of which 1,494,000 were treasury shares (31 December 2022: 954,000).

The Company purchased 580,000 ordinary shares during 2 H 2023 (2H 2022: 111,000).500,000 ordinary shares purchased by the Company are held as treasury shares which can, in accordance with the Companies Act, be sold for cash, transferred for the purposes of or pursuant to an employee's share-based scheme; transferred as consideration for the acquisition of shares in or assets of another company or assets of a person; or cancelled. 80,000 ordinary shares purchased were cancelled. Except as disclosed below, there were no other sales, transfers, cancellation and/or use of treasury shares during the period.

As at 1 January 2023
No. of share options exercised in 1 H 2023
As at 30 June 2023
No. of shares purchased and cancelled in 2H 2023
As at 31 December 2023

| No. of Ordinary <br> Shares in Issue <br> $291,957,577$ <br> 47,000 | S\$'000 |
| ---: | ---: |
| 2938,280 |  |
| $(80,000)$ | 801 |
| $291,924,577$ | 838,081 |
| $(1,026)$ |  |
| No. of Treasury |  |
| Shares | S\$'000 |
| 954,000 | 15,535 |
| 40,000 | 677 |
| 994,000 | 16,212 |
| 500,000 | 6,217 |
| $1,494,000$ | 22,429 |
|  |  |
| As at 31 | As at 31 |
| December 2023 | December 2022 |
| $0.5 \%$ | $0.3 \%$ |
|  |  |
| No. of shares | S\$'000 |
| $291,003,577$ | 822,745 |
| $291,010,577$ | 822,869 |
| $290,430,577$ | 815,626 |

ssued shares excluding treasury shares as at 30 June 2023
Issued shares excluding treasury shares as at 31 December 2023

## Venture Corporation Executives' Share Option Scheme ("The 2015 Scheme")

Since the end of 30 June 2023, no options ( 2 H 2022: 102,000) were exercised and 36,200 options ( 2 H 2022 : 118,100) have lapsed.
As at 31 December 2023, there were 2,624,500 unissued shares of the Company under options in the 2015 Scheme. (31 December 2022:
2,089,900).
Venture Corporation Restricted Share Plan ("RSP")
The RSP has a 5-year vesting period and is subject to the rules of the RSP.
As at 31 December 2023, the number of RSP shares stood at 617,500 (31 December 2022: 480,000).

## 8. Net Asset Value

Net asset value per ordinary share based on the total number of issued shares excluding treasury shares at the end of the financial period reported on (cents)

| Group |  | Company |  |
| :---: | :---: | :---: | :---: |
| 31 Dec 2023 | 31 Dec 2022 | 31 Dec 2023 | 31 Dec 2022 |
|  |  |  |  |
| 975.8 | 975.8 | 566.3 | 525.3 |

## 9. Dividend

(a) Current Financial Period Reported On

| Name of Dividend | Interim (Paid) | Final (Proposed) |
| :--- | :---: | :---: |
| Dividend Type | Cash | Cash |
| Dividend Amount per Share (in <br> cents) | 25 cents <br> per ordinary share | 50 cents |
| Tax Rate | Exempt | Exempt |
| *subject to ${ }^{*}$ |  |  |

*subject to shareholder's approval at the forthcoming AGM
(b) Corresponding Period of the Immediately Preceding Financial Year

| Name of Dividend | Interim | Final |
| :--- | :---: | :---: |
| Dividend Type | Cash | Cash |
| Dividend Amount per Share (in <br> cents) | 25 cents | 50 cents |
| Tax Rate | per ordinary share | per ordinary share |

(c) Date Payable

21 May 2024
(d) Books Closure Date

5pm on 8 May 2024
10. A breakdown of the annual dividend (in dollar value) for the issuer's latest full year and its previous full year

| Latest | Previous |
| :---: | :---: |
| Full Year | Full Year |
| (Proposed) | (Paid) |
| S $\$ 000$ | S $\$ 000$ |

Final ordinary dividend for 2022 (Paid)
Interim ordinary dividend (Paid)

| - | 145,505 |
| ---: | ---: |
| 72,728 | 72,778 |
| 145,215 | - |
| 217,943 | 218,283 |

*Based on 290,430,577 issued shares excluding treasury shares as at 31 December 2023.
During the financial year, the Company declared and paid an interim one-tier tax-exempt dividend of $\$ 0.25$ per ordinary share totalling $\$ 72,728,000$ in respect of the financial year ended 31 December 2023.

In addition, the Directors of the Company propose that a final one-tier tax-exempt dividend of $\$ 0.50$ per ordinary share be paid to all shareholders in respect of the financial year ended 31 December 2023. Subject to the approval by the shareholders at the forthcoming Annual General Meeting, this proposed dividend has not been included as a liability in these financial statements. The total estimated dividend to be paid is $\$ 145,215,000$.

In respect of the previous financial year ended 31 December 2022, the Company declared and paid an interim one-tier tax-exempt dividend of $\$ 0.25$ per ordinary share totalling $\$ 72,778,000$ and a final one-tier tax-exempt dividend of $\$ 0.50$ per ordinary share totalling $\$ 145,505,000$.

## OTHER INFORMATION

## 1. Subsidiary Holdings

There were no holdings in Venture Corporation Limited by any subsidiary as at the end of the current financial period reported on.
2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

PERFORMANCE REVIEW
For the financial year ended 31 December 2023 (FY2023), the Group registered revenue of $\mathrm{S} \$ 3,025.0$ million (FY2022: $\mathrm{S} \$ 3,863.7$ million). For the six months ended 31 December 2023 ( 2 H 2023), the Group registered revenue of $\mathrm{S} \$ 1,442.8$ million ( 2 H 2022: $\mathrm{S} \$ 2,067.6$ million). The lower revenue year-on-year (YoY), against a high base last year, was mainly attributable to softening demand across its technology domains and customers' inventory destocking.

The Group recorded profit before tax (PBT) of S\$330.8 million for FY2023 (FY2022: $\mathrm{S} \$ 448.9$ million) and $\mathrm{S} \$ 159.4$ million for $2 \mathrm{H} 2023(2 \mathrm{H}$ 2022: S $\$ 236.1$ million). In line with the lower PBT, income tax expense was lower at $\$ \$ 60.0$ million for the full year of 2023 (FY2022: $\mathrm{S} \$ 78.8$ million) and $\mathrm{S} \$ 28.9$ million for 2 H 2023 ( 2 H 2022: $\mathrm{S} \$ 40.5$ million).

The Group registered net profit (profit attributable to owners of the Company) of S\$270.0 million for FY2023 (FY2022: S $\$ 369.6$ million) and S $\$ 130.0$ million for 2H 2023 (2H 2022: S $\$ 195.3$ million). This translates to net margin of 8.9\% for FY2023 (FY2022: 9.6\%) and 9.0\% for 2H 2023 (2H 2022: 9.4\%).

Diluted Earnings Per Share was 92.6 cents for FY2023 (FY2022: 126.8 cents) and 44.6 cents for 2H 2023 (2H 2022: 67.0 cents).
FINANCIAL POSITION AND CASHFLOW
The Group generated operating cash flow of S\$331.4 million before working capital changes for FY2023 (FY2022: S\$473.2 million). The working capital position for FY2023 improved from concerted efforts to streamline inventory levels while ensuring assurance of supply, and stronger trade receivable collections. For FY2023, the Group achieved strong net cash flow from operations of S $\$ 521.4$ million (FY2022: S\$269.1 million), an improvement of 93.8\% YoY.

As at 31 December 2023, the Group balance sheet remained robust and healthy, with a net cash position of $\mathbf{S} \$ 1,056.3$ million (S $\$ 812.6$ million as at 31 December 2022). An interim tax-exempt dividend of 25 cents per share amounting to S $\$ 72.7$ million was paid on 14 September 2023 (2H 2022: S $\$ 72.8$ million).

As at 31 December 2023, equity attributable to owners of the Company was $\mathrm{S} \$ 2,834.1$ million ( $\mathrm{S} \$ 2,839.7$ million as at 31 December 2022) and net asset value per share was flat at S\$9.76, compared to as at 31 December 2022.
3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.
4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Venture ended FY2023 with a strong balance sheet and healthy net cash position exceeding $\mathrm{S} \$ 1$ billion, demonstrating the underlying strength of our business. Based on customers' feedback, it is expected that the demand schedule will be stronger in the second half of 2024 versus the first half of 2024.

The Venture Group is actively investing and building its manufacturing, engineering and total business excellence to grow further in the Life Sciences, Test \& Measurement Instrumentation, Hyperscale Data Centres, Semiconductor Equipment, Advanced Industrial, Networking \& Communications and Luxury Lifestyle \& Wellness domains. This will deepen collaboration with many of our class-leading customers.

Venture is expanding our participation in our customers' products by providing more services across the design, sourcing, manufacturing and supply chain management process. We are also creating advanced modules that help improve product performance, generating outstanding value for our customers. In addition, we are actively mitigating geopolitical risks for both existing and prospective customers through innovative redesign and supply chain solutions.
5. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not sought a general mandate from shareholders for Interested Person Transactions.
6. Please disclose a confirmation that the issuer has procured undertakings from all its directors and executive officers under Rule 720(1).

The Group has procured undertaking from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.
7. Disclosure of persons occupying managerial positions who are related to a director, CEO or substantial shareholder

Pursuant to Rule 704(13) of the Listing Manual, Venture Corporation Limited confirms that there are no persons occupying a managerial position in the Company or in any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the Company.

