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MEMBER'S VOLUNTARY LIQUIDATION OF DORMANT WHOLLY-OWNED SUBSIDIARY

Keppel Ltd. (the "**Company**") wishes to announce that its wholly-owned subsidiary, Shuju Info Tech (Shanghai) Co. Ltd. has been placed under member's voluntary liquidation.

The liquidation of the above-named subsidiary is not expected to have any material impact on the net tangible assets or earnings per share of the Company for the financial year ending 31 December 2026.

24 September 2026