

The following notification dated 20 May 2026 in respect of DFI Retail Group Holdings Limited was lodged with the Financial Conduct Authority in the United Kingdom today:

**“DFI RETAIL GROUP HOLDINGS LIMITED**

**CHANGES TO THE COMPOSITION OF BOARD COMMITTEES**

DFI Retail Group Holdings Limited (“DFI”) is pleased to announce the following changes to the composition of the committees of the board of directors of DFI (the “Board”).

With effect from 8 May 2026, Christian Nothhaft has stepped down as a member of the Remuneration Committee and Nominations Committee.

With effect from 20 May 2026, Irene Liu and Dave Cheesewright have been appointed as members of both the Remuneration Committee and Nominations Committee, while Raymond Co has stepped down as a member of the Remuneration Committee and Nominations Committee. In addition, Dave Cheesewright has stepped down as a member of the Audit Committee with effect from the same date.

The Board considers that these changes will enhance the composition of the relevant Board committees by ensuring an appropriate balance of skills and experience, and will enable them to continue to discharge their duties and responsibilities effectively.

Erica Chan  
Company Secretary  
DFI Retail Group Holdings Limited

20 May 2026

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