



NEW WAVE HOLDINGS LTD.

ANNUAL REPORT 2022

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CONTENTS

CHAIRMAN'S MESSAGE	2
FINANCIAL REVIEW	4
BOARD OF DIRECTORS	6
KEY MANAGEMENT	7
CORPORATE INFORMATION	8
CORPORATE GOVERNANCE REPORT	9
DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION	28
DIRECTORS' STATEMENT	31
INDEPENDENT AUDITOR'S REPORT	35
FINANCIAL STATEMENTS	41
STATISTICS OF SHAREHOLDINGS	112
NOTICE OF ANNUAL GENERAL MEETING	114
PROXY FORM	

CHAIRMAN'S MESSAGE

DEAR SHAREHOLDERS,

COVID-19 continued to feature prominently during the financial year ended 31 March 2022 ("FY2022"), affecting the Group's business. However, a silver lining appeared over the horizon for us as countries worldwide began to ease their pandemic curbs, which led to a gradual resumption and expansion of business activities globally.

Despite this, inflationary headwinds began to emerge with rising operational costs impacting the Group's bottom line. In addition, our supply sources were also affected by logistics constraints and manpower issues, causing delivery schedules to be uncertain. As such, customers were unwilling to commit to longer term orders, thereby limiting our operating efficiencies.

Overall, the Group still managed to benefit from the increased business activities of our customers during the year, as we managed to uplift our revenue across all regions in which the Group operated.

As demand for our products increased in tandem with our faster turnaround time, the Group's revenue climbed 64.6% from S\$16.50 million in FY2021 to S\$27.17 million in FY2022 due to better product offerings and faster delivery time. Profit margins also widened, which led to an 89.3% growth in gross profits for the year against FY2021.

Consequently, the Group was back in the black with profit before income tax of S\$2.00 million in the reporting year as compared to a loss before income tax of S\$0.66 million in the previous year. As of 31 March 2022, the Group recorded a stronger positive working capital of S\$12.26 million against S\$11.59 million in FY2021.

SEGMENTAL HIGHLIGHTS

In line with the global economic growth in FY2022, revenue from our aluminium products distribution division soared 69.2% to S\$25.39 million from S\$15.01 million in FY2021. This was mainly due to the uptrend demand for aluminium products in the Singapore and Malaysia markets, which led sales growth during the year. The China market started off with a relatively moderate growth rate in 1HFY22 with sales growth picking up in 2HFY22.

Concurrently, revenue from the Group's components distribution division also hiked 19.1% from S\$1.49 million in FY2021 to S\$1.78 million in FY2022. As revenue of this segment was mainly generated by our Singapore market, the improvement was largely attributed to the easing of the COVID-19 lockdown restrictions. Furthermore, revenue contribution from the Malaysia sector also improved in 2HFY2022 as inter-state movement restrictions, which hampered our sales efforts, were removed.

Nevertheless, growth was limited by lower demand as most customers chose to delay the deployment of the latest instruments and testers for their infrastructure projects. This was further compounded by the challenging supply chain issues weighing down on the electronics industry.

Geographically, total revenue generated by the Malaysia, Singapore and China markets gained by 77.0%, 74.3% and 38.4% respectively in FY2022. These improvements were primarily due to the Group's better and broader product mix offered during the reporting year, as well as our ability to shorten delivery turnaround time.

FUTURE PROSPECTS

As COVID-19 infection rates begin to stabilise globally, countries have begun to ease pandemic restrictions progressively, leading to a resumption of business activities worldwide. As a result, economic expansion accelerated during the year. In line with this trend, the Group's business volume increased, contributing to its revenue growth.

Nevertheless, there is the risk of a looming economic slowdown threatening global recovery with impending headwinds in the form of a series of events, casting uncertainties on the demand for our products. China's full and partial lockdowns imposed in certain cities or states just before the start of April 2022, which coincided with the start of our new financial year, compounded the inflationary pressures brought about by the Russia-Ukraine war.

As such, supply chain disruption aggravated, leading to higher transportation costs and lower operating efficiency. Additionally, trade tension amongst the world's biggest economies, that of China, the United States and the European Union, is heightening the challenges created by a precarious geopolitical situation, adding greater uncertainties to the business environment.

The Group expects operating costs to rise further, as the inflationary trend persists. Operating efficiency and cost control will be our main focus in the coming year, as we strive to manage costs and sustain growth for our business.

We will seek to actively engage our customers to understand their needs and in so doing, adapt to better manage our costs. To further enhance our productivity, we will continue to foster team spirit and cooperation amongst staff, as we boost technological deployment in our operations.

Going forward, we will continue to monitor our operating environment and take the necessary measures to adapt to the changing situation, so as to minimise the negative impact arising from the potential economic fallout.

ACKNOWLEDGEMENTS

On behalf of the Board of Directors, I would like to express my gratitude to our management and staff. The commitment they have shown and the sacrifices they have made have helped the Group in overcoming the obstacles of this challenging time. I would also like to thank our shareholders and business associates for their continued faith and understanding as we work to consolidate our position and prepare to seize the right opportunities as and when these may arise.

Tito Shane Isaac
Independent Non-Executive Chairman

FINANCIAL REVIEW

TURNOVER AND GROSS PROFIT

With the continued easing of the COVID-19 restrictions worldwide and the resumption and expansion of economic activities across various sectors, our Group recorded revenue of S\$27.17 million in the financial year ended 31 March 2022 ("FY2022"). This represented an increase of 64.6% over the Group's revenue of S\$16.50 million in the previous financial year ended 31 March 2021 ("FY2021"). The increased demand for our products together with faster turnaround time contributed to improved margins, so that the overall increase in gross profits for the full year was 89.3% for FY2022 when compared to FY2021.

Revenue from the aluminium products distribution division for FY2022 compared to FY2021 saw an increase of 69.2% while the increase for the components distribution division was 19.1%. The geographical segment report showed that total revenues generated in the Malaysia, Singapore and the PRC markets grew by 77.0%, 74.3% and 38.4% respectively for FY2022 over FY2021.

These respective increases were also reflective of the growth trends for the aluminium products distribution division, showing that the Singapore and Malaysia markets led sales growth throughout FY2022. The PRC segment started off with a comparatively moderate growth rate in the first half year of FY2022, but its sales growth accelerated during the second half year. These various improvements in revenue were the results of better and broader product mix and our ability to improve turnaround time for deliveries to the Group's customers.

Revenue of the components distribution division in FY2022 was mostly generated within Singapore and the increase may chiefly be attributed to the easing of the COVID-19 lockdown restrictions. Growth however has been impeded by the lower demand of the division's products as most customers chose to delay the deployment of the latest instruments and testers for their infra-structure projects. Furthermore, the electronics industry has also to contend with supply chain issues. Revenue contribution from the Malaysia

sector improved in the second half of FY2022 as the COVID-19 movement restrictions on inter-state travel which hampered our sales efforts were removed during this period.

INCOME AND EXPENSES

The overall decrease for other income in FY2022 as compared to FY2021 was 48.2%. During FY2021, more Government grants were paid out in the form of wage subsidies, property tax rebates and other rebates to help mitigate the adverse impact of the COVID-19 pandemic. In addition, there were exchange gains recorded in FY2021 of S\$0.08 million whereas exchange losses were recorded for FY2022.

Almost all categories of expenses increased in FY2022 as compared to FY2021 as the sales increase required more resources, including manpower and delivery logistics, to support it. During FY2022, distribution costs increased by the largest percentage of 42.8% due to the corresponding increase in sales commissions, entertainment expenses, freight costs and vehicle maintenance expenses. Likewise employment costs (included in administrative expenses) rose by 15.0% as more staff were needed to manage the increased sales.

Loss allowance made for trade receivables for FY2022 was higher than that in FY2021 in line with the higher trade receivables balance outstanding as at the end of FY2022.

Finance costs increased by 14.6% in FY2022 as compared to FY2021 as more bank facilities were utilised to finance the increase in purchases of stocks.

Other expenses however decreased by 9.7% for the financial year. The decrease was due mainly to S\$0.15 million loss in fair value of investment properties upon revaluation as at the end of FY2021 whereas there was no fair value change recorded in FY2022. Depreciation of property, plant and equipment decreased 19.3% as certain older assets were fully depreciated during FY2022. However, these various decreases were partially offset by an increase of 13.8% for amortisation of right-of-use assets due to the addition of new leases.

FINANCIAL POSITION

Property, plant and equipment decreased through a depreciation charge of S\$0.14 million, offset by additions of new assets worth S\$0.10 million, which included additional machines for the aluminium products distribution division, an e-commerce software for the components division, computer equipment for the Group's various offices and other sundry improvements for roofing, shutters and racks for the products.

Right-of-use assets, which included capitalised lease rentals as well as leased plant and equipment, decreased due to an amortisation charge of S\$0.37 million but there was a compensating increase of S\$0.44 million due to net addition of new leased assets, arising from the addition of a new lease, an extension of two existing leases and the termination of an existing lease.

Investment properties maintained at S\$5.17 million with no fair value adjustments made.

Intangible assets which comprised goodwill and customer relationships arising from the acquisition of MSC Aluminium Holdings Pte. Ltd. and its subsidiaries (the "MSC Group") and Alutech Metals Asiatic Pte. Ltd. (the "Alutech Group") decreased through an amortisation charge.

Inventories increased as additional stocks were needed to support the increase of sales.

Trade receivables likewise increased as a result of the increased sales.

Prepayments increased mainly due to prepayments made for acquiring new computer equipment and software for the Group's offices.

Trade payables increased due to increased purchases in line with the increased sales. Other payables also increased as a result of increased expenses.

Current lease liabilities increased due to a new lease and extension of existing leases contracted, but the increase was partially offset by the termination of an existing lease. Non-current lease liabilities decreased mainly due to the payments made during the year, offset with the increase from the new lease and renewals contracted.

Current interest-bearing liabilities increased as more trust receipts were utilised for the purchase of stocks needed to meet the increased sales. On the other hand, non-current interest-bearing liabilities decreased as the term loans and finance leases were paid down during the year.

The Group had a positive working capital of S\$12.26 million as at the end of the year.

CASH FLOW AND WORKING CAPITAL

An operating cash inflow before working capital changes of S\$3.12 million was recorded as the Group registered profits before income tax of S\$2.00 million. However due to the significant increases in inventories and receivables to support the increase in sales and the payment of income taxes and interest charges of S\$0.54 million and S\$0.25 million respectively, the Group recorded a net operating cash outflow of S\$3.64 million.

Net cash used in investing activities was mainly for the purchases of new plant and equipment.

Net cash from financing activities amounted to S\$1.79 million, which comprised mainly proceeds from trust receipts to finance increased purchases, after reduction from repayments of matured trust receipts and instalments payments of term loans and finance leases.

BOARD OF DIRECTORS

TITO SHANE ISAAC

Non-Executive Chairman and Independent Director

Mr Tito Shane Isaac was first appointed to the Board on 30 August 2006 and last re-elected on 30 July 2019. Mr Isaac was appointed as the Non-Executive Chairman of the Company on 23 September 2010. He is a practicing advocate and solicitor with more than 25 years of experience in legal practice. He is the founder and managing partner of Tito Isaac & Co LLP, now a full-service 30-lawyer firm, which he founded in 1999 as a one-lawyer practice. Mr Isaac is the firm's leading litigator with extensive trial and appellate experience, having advocated for individuals and corporations from a range of industries in complex, multi-jurisdictional matters. He is a Fellow of the Singapore Institute of Arbitrators; and a Master Mediator as appointed by the Ministry of Law. For his contributions to the legal profession, he has received appreciation awards from The Minister of Law, Singapore in 2008 and 2014. For representing a Korean citizen, Mr Isaac also received an appreciation award from the Minister of Foreign Affairs and Trade, Republic of Korea in 2012. Mr Isaac is also an Independent Non-Executive Director of Shanaya Limited and an Independent Non-Executive Director of Hiap Tong Corporation Ltd.

ONG KIAN SOON

Chief Executive Officer

Mr Ong Kian Soon was appointed as the Chief Executive Officer of the Company on 1 July 2011 and his directorship was approved at the following annual general meeting of the Company held on 29 July 2011. Mr Ong was last re-elected on 28 September 2020. He has more than 15 years of experience in the areas of accounting, finance, administration and sales. He served as an Executive Director of CPH Ltd. (renamed as Shanaya Limited from August 2021) from 29 December 1998 till 30 June 2011, after which he was re-designated as Non-Independent Non-Executive Director.

Mr Ong is responsible for strategic planning and business development and oversees the business operations of the Group.

TAN BON TAN

Executive Director

Mr Tan Bon Tan was first appointed to the Board on 20 August 2009 and was last re-elected on 30 July 2019. He has more than 15 years' experience in the installation and maintenance of computer network systems and telecommunication systems. He holds a Diploma in Electronics & Communications Engineering from the Singapore Polytechnic and a Postgraduate Certificate in Network Engineering from the Information Communication Institute of Singapore of Nanyang Technological University. Mr Tan obtained his RCDD (Registered Communication Distribution Designer) accreditation from BICSI (Building Industry Consulting Service International, Inc.), a global telecommunication association in February 2001 and is also a member of IEEE (Institute of Electrical and Electronics Engineers, Inc.). Mr Tan oversees the sales and operations of the Group's Components Distribution Division.

CHEA CHIA CHAN

Executive Director

Mr Chea Chia Chan was first appointed to the Board on 23 September 2010 and was last re-elected on 29 July 2021. He joined the Group in 2007 and was instrumental in setting up the Group's first metal service centre in Malaysia. Before joining the Group, he was the production manager of Circuits Plus (M) Sdn. Bhd. and has more than 20 years of experience in the management of a business operation. He is responsible for the day-to-day functioning of the service centre and oversees the sales and marketing operations within Malaysia.

BOARD OF DIRECTORS

CHOO TUNG KHENG

Non-Executive Director

Mdm Choo Tung Kheng was first appointed to the Board on 19 November 1999 and was last re-elected on 29 July 2021. She has more than 15 years of experience in finance and accounting with local and multi-national companies prior to her appointment as Executive Director on 21 June 2002. Mdm Choo was redesignated as the Non-Executive Director of the Company with effect from 1 July 2011. From 11 November 2011 to 17 August 2021, she was the Managing Director of CPH Ltd. (renamed as Shanaya Limited from August 2021).

LEE TEONG SANG

Independent Non-Executive Director

Mr Lee Teong Sang was first appointed to the Board on 27 March 2003 and was last re-elected on 28 September 2020. He holds a Bachelor of Pharmacy Degree from the University of London and a Master of Business Administration Degree from the University of Sheffield, UK. Mr Lee has more than 30 years of working experience in banking, equity research and investor relations. He is currently the principal consultant of Cyrus Capital Consulting. Mr Lee is also an Independent Non-Executive Director of Shanaya Limited.

KEY MANAGEMENT

SIM PUAY HWANG

Financial Controller

Ms Sim Puay Hwang is a member of the Institute of Singapore Chartered Accountants and a member of the Association of Chartered Certified Accountants and has more than 40 years of working experience in finance and administration. Ms Sim is responsible for the areas of financial planning and reporting and corporate services of the Group and works closely with the Company Secretaries on secretarial matters.

ONG SIEW KIM

Accounts Manager

Ms Ong Siew Kim has more than 35 years of working experience in the Company's subsidiary, General Electronics & Instrumentation Corporation Pte Ltd, handling accounts and administrative matters. She holds a London Chamber of Commerce and Industry higher stage group diploma in Accounting.

TAN YEAT CHEONG

Business Development Manager

Mr Tan Yeat Cheong holds a Bachelor of Science Degree from SIM University. He first joined the Group in October 2006 and underwent training in various areas of the Group's operations, including sales and corporate services. He was promoted to his current position on 18 January 2012. He is responsible for the development of the aluminium products distribution business in Malaysia and China.

Mr Tan is the son of Mdm Choo Tung Kheng, a Non-Executive Director of the Company.

CORPORATE INFORMATION

BOARD OF DIRECTORS

Tito Shane Isaac
*(Non-Executive Chairman and
Independent Director)*

Ong Kian Soon
(Chief Executive Officer)

Tan Bon Tan
(Executive Director)

Chea Chia Chan
(Executive Director)

Choo Tung Kheng
(Non-Executive Director)

Lee Teong Sang
(Independent Non-Executive Director)

AUDIT COMMITTEE

Tito Shane Isaac
(Chairman)

Lee Teong Sang
Choo Tung Kheng

NOMINATING COMMITTEE

Lee Teong Sang
(Chairman)

Tito Shane Isaac
Choo Tung Kheng

REMUNERATION COMMITTEE

Tito Shane Isaac
(Chairman)

Lee Teong Sang
Choo Tung Kheng

REGISTERED OFFICE

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SHARE REGISTRAR

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1 Harbourfront Avenue
#14-03/07 Keppel Bay Tower
Singapore 098632

INDEPENDENT AUDITOR

BDO LLP
Public Accountants and Chartered Accountants
600 North Bridge Road
#23-01 Parkview Square
Singapore 188778
Partner-in-Charge: Lee Kuang Hon
(Appointed since the financial year ended
31 March 2021)

PRINCIPAL BANKERS

United Overseas Bank Limited
Malayan Banking Berhad

SPONSOR

PrimePartners Corporate Finance Pte. Ltd.
16 Collyer Quay,
#10-00 Income at Raffles
Singapore 049318

COMPANY SECRETARIES

Koh Ee Koon
Koh Geok Hoon, Judy

CORPORATE GOVERNANCE REPORT

New Wave Holdings Ltd. (the “**Company**” and together with its subsidiaries, the “**Group**”) recognises the importance of maintaining good corporate governance to protect the interest of shareholders and promote investors’ confidence. This report describes the Company’s corporate governance practices with specific reference to the Code of Corporate Governance 2018 (the “**Code**”), and the relevant provisions in the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) (“**Catalist Rules**”). The Company is substantially in compliance with the principles and provisions of the Code and any deviations are explained in this report.

BOARD MATTERS

The Board’s Conduct of its Affairs

Principle 1: The Company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the Company.

The principal functions of the Board, apart from its statutory responsibilities, include:–

- providing entrepreneurial leadership, approving policies, setting strategies and financial objectives and monitoring the performance of Management;
- overseeing the processes for evaluating the adequacy of internal controls and the risk management system;
- approving nominations to the Board or Board committees;
- approving annual budgets, funding requirements, expansion programmes, capital investments, major acquisitions and divestments proposals, dividend policies and any substantial transactions which have a material effect on the Group;
- approving half yearly and full yearly financial results announcements, the Annual Report and other announcements;
- setting the Company’s values and standards (including ethical standards), and ensuring that obligations to shareholders and other stakeholders are understood and met; and
- considering sustainability issues as part of the Company’s strategic formulation.

All Directors discharge their duties and responsibilities objectively at all times as fiduciaries in the interest of the Company. Each Director must promptly disclose any conflicts of interest, direct or indirect, in relation to any transaction or proposed transaction with the Group or with any matters discussed by the Board. Directors facing conflicts of interest must recuse themselves from further discussions and decisions involving the issue in question.

To improve management efficiency, certain functions have been delegated to the Board Committees, namely the Audit Committee, the Nominating Committee and the Remuneration Committee. Each of these Board Committees has its own terms of reference which are regularly reviewed, and its actions are reported regularly to and monitored by the Board.

Directors are provided with regular updates on changes in the relevant laws and regulations that impact the Group’s operations. They are encouraged to attend workshops and seminars to enhance their skills and knowledge. If and when new Directors are appointed, they will receive comprehensive orientation and information on the Group’s history, business operations, policies and strategies. Newly appointed Directors will also receive formal appointment letters setting out their duties and obligations. The Company will also provide training for first-time Directors in areas such as accounting, legal and industry specific knowledge as appropriate and as prescribed under the Catalist Rules. The training of Directors will be arranged and funded by the Company. There were no new Directors appointed to the Board of Directors of the Company in the financial year ended 31 March 2022 (“**FY2022**”).

CORPORATE GOVERNANCE REPORT

During FY2022, the Directors were briefed by the external auditors, BDO LLP, on the developments in financial reporting and the preparation of interim financial statements. The Corporate Secretaries also disseminated updates on regulatory changes as advised by SGX-ST and ACRA for holding general meetings in light of the COVID-19 situation, as well as updates on the key changes to the Rules of Catalyst from 1 January 2022.

The Board conducts regular meetings to oversee the business affairs of the Group and approve the Group's financial results announcements. There will be a minimum of two meetings each year, but ad-hoc meetings are arranged as and when necessary. The Company's Constitution also provides for telephonic and videoconference meetings.

The Board is provided with adequate and timely information to enable it to fulfil its responsibilities. Where a decision has to be made before a Board meeting, the necessary information including but not limited to financial reports are provided to the Directors to enable them to make informed decisions.

At each meeting, the Directors are updated on the Group's results of operations with explanations provided for variances. They are also updated for any major changes in the environment and the markets within which the Group operates. The Directors are provided with Board papers with explanatory information where necessary, as well as an updated report of the work done for risk management and internal controls.

The Directors have separate and independent access to the Group's Management and the Company Secretaries at all times. At least one Company Secretary is present at all Board meetings to ensure that they are conducted in accordance with the Constitution of the Company and that the requirements of the Companies Act and the Catalyst Rules have been complied with. The Company Secretaries also ensure information flows well within the Board and its Board Committees and between Management and Independent Directors. The appointment and removal of a Company Secretary is a matter for the Board as a whole. Should the Directors, whether individually or as a group, require independent professional advice, such professionals will be selected with the approval of the Board and will be appointed at the Company's expense.

The attendance of the Directors at meetings of the Board and Board Committees held in FY2022 is set out as follows:

Directors	Board		Audit Committee		Nominating Committee		Remuneration Committee	
	No. of meetings held ⁽¹⁾	No. of meetings attended	No. of meetings held ⁽¹⁾	No. of meetings attended	No. of meetings held ⁽¹⁾	No. of meetings attended	No. of meetings held ⁽¹⁾	No. of meetings attended
Tito Shane Isaac	2	2	2	2	1	1	1	1
Ong Kian Soon	2	2	2	2 ⁽²⁾	1	1 ⁽²⁾	1	1 ⁽²⁾
Choo Tung Kheng	2	2	2	2	1	1	1	1
Tan Bon Tan	2	2	2	2 ⁽²⁾	1	1 ⁽²⁾	1	1 ⁽²⁾
Chea Chia Chan	2	2	2	2 ⁽²⁾	1	1 ⁽²⁾	1	1 ⁽²⁾
Lee Teong Sang	2	2	2	2	1	1	1	1

Notes:

- (1) The number of meetings held as applicable to each individual Director.
- (2) Attendance at meetings was on a "By Invitation" basis.

CORPORATE GOVERNANCE REPORT

Board Composition and Guidance

Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the Company.

The Board currently comprises three Executive Directors, a Non-executive Director and two Independent Non-executive Directors:

Executive Directors

Ong Kian Soon – Chief Executive Officer (“CEO”)

Tan Bon Tan

Chea Chia Chan

Non-executive Director

Choo Tung Kheng

Independent Non-executive Directors

Tito Shane Isaac – Chairman of the Board

Lee Teong Sang

When identifying Director nominees, the Board would like to ensure a balanced combination of core competencies, knowledge, skills and experience. The current Board composition provides the following diversity of skills, experience, gender and knowledge:–

Balance and Diversity of the Board

	Number of Directors	Proportion of Board (%)
Core Competencies		
– Business management or accounting	6	100
– Legal	1	17
– Industry knowledge and experience	4	67
– Investor relations	1	17
Gender		
– Male	5	83
– Female	1	17

To maintain or enhance its balance and diversity, the Nominating Committee (“NC”) conducts an annual review to assess if the existing attributes and core competencies of the Board are complementary and contribute to the efficacy of the Board. The review also explores any possible areas of expertise that may be lacking by the Board, with a view to using such results when recommending the appointment of new Directors.

CORPORATE GOVERNANCE REPORT

Currently, the Board and its Committees comprise Directors who as a group provide an appropriate balance and diversity of skills, experience, and knowledge of the Company and the Group required for an effective Board. At Board and Committee meetings, key issues and strategies, as well as challenges arising from the changes in the evolving competitive environment are critically examined, taking into consideration the long-term interests of the Group and its shareholders.

In light of the foregoing, although the Company does not as yet have a written policy on board diversity, the Board nevertheless has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interest of the Company. The Board believes that the practices adopted above are consistent with the intent of Provision 2 of the Code. Nevertheless, the NC will formulate the Board diversity policy within the next one year.

There are two Independent Directors who provide the necessary balance to the Board to ensure that strategies and plans proposed by the Management of the Company are fully discussed and examined, taking into account the long-term interests of the Group.

The Board has three Executive Directors and three Non-executive Directors so we do not have a clear majority of Non-executive Directors as required under provision 2.3 of the Code. Nevertheless, two of our three Non-executive Directors are also Independent Directors, and this enables the Board to exercise independent judgement on corporate affairs and provide Management with a diverse and objective perspective on various issues.

The NC conducted rigorous reviews when considering the independence of each Independent Director, and took into account the examples of relationships as set out in the Code and the Catalist Rules, whether the Director has any business relationships with the Group, and if so, whether such relationships could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement. The NC also reviews annually the independence of the Independent Directors based on Catalist Rule 406(3)(d) and the Code's definition of what constitutes an independent director and has affirmed that Mr Tito Shane Isaac and Mr Lee Teong Sang are independent, notwithstanding both Directors have served as Independent Directors for more than nine years, as explained below.

Mr Tito Shane Isaac and Mr Lee Teong Sang have served on the Board as Independent Directors for more than nine years. Both Directors concerned had sought clarification and amplification when deemed necessary, contributed constructively and demonstrated strong independence both in character and in judgement over the years when discharging their duties and responsibilities as Independent Directors of the Company and upholding the interest of the non-controlling shareholders. In arriving at the assessment above, the NC has considered specifically their length of service, contributions at Board meetings, the evaluations conducted as well as their independence declaration.

The Board is of the view that each of these two Directors, Mr Tito Shane Isaac and Mr Lee Teong Sang, brings invaluable expertise, experience and knowledge to the Board and resolved that they are independent, notwithstanding they have served on the Board for more than nine years from the date of their first appointment.

CORPORATE GOVERNANCE REPORT

Catalist Rule 406(3)(d)(iii) provides that from 1 January 2022 the continued appointment as Independent Director, after an aggregate period of more than nine years on the Board, must be sought and approved in separate resolutions by (a) all shareholders and (b) shareholders excluding Directors, the chief executive officer, and their associates ("Two-Tier Voting Process"). At the annual general meeting held on 29 July 2021, both Mr Tito Shane Isaac and Mr Lee Teong Sang had obtained approval from shareholders under a Two-Tier Voting Process to continue in office as Independent Directors after 1 January 2022.

The Independent Directors had met once in the absence of Executive Directors, the Non-independent Non-executive Director and key management personnel in FY2022. Where appropriate, the chairman of such meetings will provide feedback to the Board and/or Chairman.

Chairman and Chief Executive Officer ("CEO")

Principle 3: There is a clear division of responsibilities between the leadership of the Board and management, and no one individual has unfettered powers of decision-making.

The roles of the Chairman and the CEO are separate and distinct, with a clear division of responsibilities between the two Directors to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision making.

Mr Tito Shane Isaac, an Independent Director, is the Chairman of the Board and he is responsible for, among others, ensuring the effectiveness of the Board on all aspects of its role, ensuring that all the Directors receive complete, adequate and timely information, encouraging constructive relations within the Board and between the Board and the Management, and promoting a high standard of corporate governance.

As CEO, Mr Ong Kian Soon assumes full executive responsibilities for the operational decisions of the Group.

The Chairman and the CEO are not related to each other. All the Board Committees are also chaired by Independent Directors. There are, therefore, adequate accountability and safeguards to ensure an appropriate balance of power and authority for good corporate governance.

As the Chairman is a separate independent individual, there is no need for a lead independent director to be appointed.

Board Membership

Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of Directors, taking into account the need for progressive renewal of the Board.

The NC comprises the following Directors, the majority of whom, including the Chairman, are independent:

Lee Teong Sang – Chairman
Tito Shane Isaac – Member
Choo Tung Kheng – Member

The NC has adopted specific written terms of reference and is scheduled to meet at least once a year.

CORPORATE GOVERNANCE REPORT

The key terms of reference which set out the role of the NC include, amongst others, the following:

- establishes an objective and transparent process for the appointment or re-election of members of the Board and of the various Board Committees (including alternate Directors, if any);
- evaluates and assesses the performance of the Board, Board Committees and the contribution of each Director to their performance and effectiveness;
- reviews succession plans for Directors, in particular the appointment and/or replacement of the Chairman, the CEO and key management personnel;
- determines the independence of Directors, and
- reviews training and professional development programs for the Board.

In the event that any member of the NC has an interest in a matter being deliberated upon by the NC, he or she will abstain from participating in the review and approval process relating to that matter.

For new appointment of Directors, the NC will take into consideration the current Board size and its mix and determine if the candidate's background, knowledge, expertise and business experience will bolster the core competencies of the Board. The selected candidate must also be a person of integrity and be prepared to commit time and attention to the Company's affairs, especially if he or she is serving on multiple boards.

In identifying suitable candidates, the NC may:

1. Advertise or use the services of external consultants to facilitate the search;
2. Approach alternative sources such as the Singapore Institute of Directors; and
3. Consider candidates from a wide range of backgrounds from internal or external sources.

After shortlisting the candidates, the NC shall:

- (a) consider and interview all candidates on merit against objective criteria, taking into consideration that the appointees will have sufficient time to devote to the position; and
- (b) evaluate and agree on a preferred candidate for recommendation to and appointment by the Board.

The Board does not deem it necessary at present to fix a maximum number of board representations that a Director may hold as long as each Board member is able to commit his or her time and attention to the affairs of the Group. The Board believes that each individual Director is best placed to determine and ensure that he or she is able to devote sufficient time and attention to discharge his or her duties and responsibilities as a Director of the Company, bearing in mind his or her other commitments. The Board takes into consideration the number of other board representations, other principal commitments that these Board members hold, the size and composition of the Board and the nature, scope and size of the Group's operations to assess the capacity of the Directors. Although some of the Board members have board representations in other listed companies, the NC is satisfied that sufficient time and attention had been given by these Directors to the Group.

CORPORATE GOVERNANCE REPORT

The Board considers the existence of relationships or circumstances, including those identified by the Code and the Catalist Rules that are relevant to determine whether a Director is independent. In addition, the NC reviews the individual Director's declaration in their assessment of independence. The NC has reviewed and confirmed that the independence of the Independent Directors is in accordance with the Code, Practice Guidance of the Code and the Catalist Rules. The Independent Directors have also confirmed their independence in accordance with the Code, Practice Guidance and Catalist Rules.

All Directors are required under Article 89 of the Company's Constitution and the Catalist Rules to submit themselves for re-nomination and re-election at least once every three years. New Directors who were appointed by the Board during the year would hold office until the next annual general meeting and would be eligible for re-election. The NC reviews and recommends to the Board the re-nomination and re-election of the retiring directors. In its review, the NC will take into consideration the time and effort that each respective Director devotes to the Group's business and affairs, his/her contribution in terms of experience, business perspective, management skills, individual expertise, pro-activeness in participation at meetings and his independence, where applicable.

The NC has reviewed the Directors due for retirement and re-election and has recommended to the Board that the following Directors be nominated for re-election under the provisions of Article 89 of the Company's Constitution at the forthcoming annual general meeting:

- (i) Tito Shane Isaac
- (ii) Tan Bon Tan

As Mr Tito Shane Isaac has served on the Board as Independent Director for more than nine years, he will therefore, upon his retirement, be subject to the Two-Tier Voting Process as required under Catalist Rule 406(3)(d)(iii) for his re-election. Upon his re-election, Mr Tito Shane Isaac will remain as the Independent, Non-executive Chairman of the Company, the Chairman of the Remuneration and Audit Committees and a member of the Nominating Committee. Mr Tito Shane Isaac is considered independent for the purposes of Rule 704(7) of the Rules of Catalist.

Mr Tan Bon Tan will upon his re-appointment remain as an Executive Director of the Company.

There are no relationships (including immediate family relationships) between each of Mr Tito Shane Isaac and Mr Tan Bon Tan and the other Directors, the Company and its 10% shareholders. The disclosure of information on the Directors seeking re-election can be found on pages 28 to 30 of this Annual Report.

In making the recommendation, the NC had considered the Directors' overall contribution and performance, and the time spent and attention given by the Directors to the Company's affairs, and is satisfied that both the Directors have adequately discharged their duties.

CORPORATE GOVERNANCE REPORT

Key information regarding the Directors is set out below and can also be found on pages 6 and 7 of this Annual Report.

Directors	Board Membership	Date of initial appointment	Date of last re-election	Directorships in other listed companies		Principal commitments
				Current	Past 3 Years	Current
Tito Shane Isaac	Non-executive Chairman and Independent Director	30 August 2006	30 July 2019	Hiap Tong Corporation Ltd. and Shanaya Limited	Nil	Managing Partner at Tito Isaac & Co LLP
Ong Kian Soon	Executive Director/Chief Executive Officer	1 July 2011	28 September 2020	Shanaya Limited	Nil	Nil
Tan Bon Tan	Executive Director	20 August 2009	30 July 2019	Nil	Nil	Nil
Chea Chia Chan	Executive Director	23 September 2010	29 July 2021	Nil	Nil	Nil
Choo Tung Kheng	Non-executive Director	19 November 1999	29 July 2021	Nil	CPH Ltd. (renamed as Shanaya Limited in August 2021)	Nil
Lee Teong Sang	Independent Non-executive Director	27 March 2003	28 September 2020	Shanaya Limited	Nil	Principal Consultant at Cyrus Capital Consulting, Director of Cyrus Corporation Pte Ltd, Kyrus Investment Pte. Ltd. and Scent Loft Pte. Ltd.

Board Performance

Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its Board Committees and individual Directors.

The Company did not use an external facilitator to perform the assessment of the Board, the Board Committees and each Director for the financial year in review. Instead, the Company has established an annual assessment procedure to evaluate the effectiveness of the Board as a whole, the Board Committees and the contribution by each Director to the effectiveness of the Board. The NC has proposed a set of performance criteria, approved by the Board, against which actual performances are measured.

CORPORATE GOVERNANCE REPORT

The performance criteria for the Board's evaluation as a whole and the Board Committees include, *inter alia*, the Board structure, conduct of meetings, corporate strategy and planning, risk management and internal controls, recruitment and evaluation, compensation, succession planning, financial reporting and communication with shareholders.

The assessment criteria for each individual Director include, *inter alia*, attendance at Board meetings and related activities, adequacy of preparation for Board meetings, generation of constructive debates, maintenance of independence (where applicable), contributions to strategic or business decisions or in other areas, for instance, in finance, legal or risk management.

For the purpose of evaluating the Board's overall performance, and the performance of each of the Board Committee, each Director will complete an appraisal form for the Board and for each Board Committee, and submit these appraisals to the Chairman of the NC who will have these compiled and thereafter reports its review and findings to the Board. Each Director will also complete a self-appraisal form and submit it to the NC for its evaluation and assessment of the individual Director's contribution to the effectiveness of the Board. The results of the evaluation process will be used by the NC, in consultation with the Chairman of the Board, to effect continuing improvements on Board processes.

The NC has assessed the current Board and each Board Committee's performance to-date, as well as the performance of each individual Director and is of the view that the performance of the Board as a whole, each Board Committee, and each individual Director has been satisfactory. The Board has met its performance objectives for FY2022.

The Company does not have any alternate Directors and none of the Directors hold shares in the subsidiaries of the Company.

Procedures for Developing Remuneration Policies

Principle 6: The Board has a formal and transparent procedure for developing policies on Director and Executive remuneration, and for fixing the remuneration packages of individual Directors and Key Management Personnel. No Director is involved in deciding his or her own remuneration.

The Remuneration Committee ("**RC**") comprises the following Non-executive Directors, the majority of whom, including the Chairman, are independent:

Tito Shane Isaac – Chairman
Lee Teong Sang – Member
Choo Tung Kheng – Member

The RC has adopted specific written terms of reference and is scheduled to meet at least once a year.

CORPORATE GOVERNANCE REPORT

The key terms of reference which set out the responsibilities of the RC include:

- Reviews and recommends to the Board a framework of remuneration and determines the appropriateness and fairness of specific remuneration packages awarded to attract, retain and motivate Executive and Non-executive Directors, the CEO and key management personnel. The recommendations should cover all aspects of remuneration, including but not limited to Directors' fees, salaries, allowances, bonuses, options and benefits in kind;
- Considers the terms of compensation in the Directors' and the CEO's service contracts, if any, in the event of early termination with a view to be fair and avoid rewarding poor performance in the case of service contracts;
- Considers whether the Directors, CEO and key management personnel should be eligible for benefits under share-based incentives and such other long-term incentive schemes as may from time to time be implemented; and
- Considers the disclosure requirements for Directors' and top 5 key management personnel remuneration as required by the Code.

As part of its review, the RC ensures that the remuneration packages are comparable within the industry and with companies with similar business activities to ensure that the Directors and key management personnel are adequately but not excessively remunerated. The RC has also taken into consideration the Group's relative performance and the performance of individual Directors.

All revisions to the remuneration packages for Directors and key management personnel are subject to the review and approval of the Board. No Director is involved in deciding his/her own remuneration package. Directors' fees will be paid only after approval by shareholders at the annual general meeting. Where necessary, the RC will consult human resource experts on remuneration matters of Directors and key management personnel. No such remuneration consultants were engaged by the Company in FY2022.

Level and Mix of Remuneration

Principle 7: The level and structure of remuneration of the Board and Key Management Personnel are appropriate and proportionate to the sustained performance and value creation of the Company, taking into account the strategic objectives of the Company.

The remuneration package for Executive Directors and key management personnel comprises a basic salary, allowances and a performance-related bonus linked to their respective contributions. The performance-related element of remuneration is designed to align the interests of the Executive Directors and key management personnel with those of shareholders and links rewards to corporate and individual performance. The performance related bonus is payable on the achievement of individual and corporate performance targets, such as sales targets. The RC has reviewed and is satisfied that the corporate performance targets have been met for FY2022.

Non-executive Directors receive a basic fee for their services as Directors of the Company. The RC also ensures that the remuneration of Non-executive Directors is appropriate to their level of contribution.

CORPORATE GOVERNANCE REPORT

Disclosure on Remuneration

Principle 8: The Company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

The breakdown of the remuneration packages of Directors and key management personnel for FY2022 is as follows:

	Salary	Bonus	Others	Fees	Total
	%	%	%	%	%
Directors					
<i>Below \$250,000</i>					
Ong Kian Soon	84	7	9	–	100
Tan Bon Tan	92	8	–	–	100
Chea Chia Chan	92	8	–	–	100
Choo Tung Kheng	–	–	–	100	100
Lee Teong Sang	–	–	–	100	100
Tito Shane Isaac	–	–	–	100	100
Key management personnel					
<i>Below \$250,000</i>					
Sim Puay Hwang	92	8	–	–	100
Ong Siew Kim	92	8	–	–	100
Tan Yeat Cheong ⁽¹⁾	92	8	–	–	100

Notes:

- (1) Mr Tan Yeat Cheong is the son of Mdm Choo Tung Kheng, the Non-executive Director of the Company. His aggregate remuneration was within the S\$100,000 to S\$200,000 band.

Each individual Director's remuneration (including the CEO's) is shown only in bands of S\$250,000. The Board is of the view that full disclosure of the specific remuneration of each individual Director and the CEO is not in the best interests of the Company, taking into account the sensitive nature of the subject, the highly competitive business environment in which the Group operates and the potential negative impact such disclosure will have on the Group.

There were only three top key management personnel for FY2022. The Board is of the view that it would not be in the best interest of the Group to disclose the specific remuneration of each individual Director on a named basis or the aggregate total remuneration of the three top key management personnel (as recommended under Provision 8.1 of the Code) due to competitive hiring issues and the need to maintain the Group's talent pool. The Board believes that the above disclosure of the remuneration in bands of S\$250,000 would provide a sufficient overview of remuneration matters.

CORPORATE GOVERNANCE REPORT

For FY2022, there were no termination, retirement or post-employment benefits granted to Directors and key management personnel.

The Board members did not receive any share-based incentives or other long-term incentives in FY2022.

Further information on the Directors and key management personnel can be found on pages 6 and 7 of this Annual Report.

Employees who are substantial shareholders or are immediate family members of a Director, the CEO and substantial shareholder of the Company

Other than Mr Tan Yeat Cheong whose remuneration is as disclosed in the table above, Mr Tan Yeat Chia, Mr Tan Yeat Chun and Ms Tan Yeat Bei, sons and daughter respectively of Mdm Choo Tung Kheng, the Non-executive Director of the Company, had each an aggregate remuneration below the S\$100,000 band during FY2022.

Save as disclosed above, there were no other employees who are substantial shareholders or are immediate family members of a Director, the CEO and substantial shareholders of the Company.

Share option scheme

The Company does not have any employee share option schemes.

ACCOUNTABILITY AND AUDIT

Risk Management and Internal Controls

Principle 9: The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the Company and its shareholders.

The Board has assessed and decided that it would not be necessary to establish a separate Risk Management Committee to oversee the Group's risk management framework and policies. Instead, this responsibility would be assumed by the Audit Committee. The Group has established an enterprise-wide risk management framework ("ERM Framework") which is embedded in the internal controls system of the Group so as to enhance its risk management capabilities. The key risks of the Group have been identified and the management will regularly review the key risks and improve the controls on the key risks and will take necessary measures to address and mitigate these risks.

Each year, the Audit Committee reviews the adequacy and effectiveness of the Company's internal control systems, including financial, operational, compliance and information technology controls as well as the risk management policies and systems established by the management.

The Group has in place a system of internal controls and a risk management framework that addresses financial, operational, compliance and information technology risks to safeguard shareholders' investment and the Group's assets. The internal controls and the risk management framework maintained by the management are in place throughout the financial year to provide reasonable assurance against material financial misstatements or loss, and include the safeguarding of assets, the maintenance of proper accounting records, compliance with appropriate legislation, regulations and best practices, and the identification and containment of business risks. The Company's

CORPORATE GOVERNANCE REPORT

external auditors had conducted a review of the effectiveness and adequacy of the Company's internal controls and risk management policies and systems and had reported to the Audit Committee of any material non-compliance or failures in internal controls, with recommendations for improvements where necessary. During the financial year, the Company has outsourced the internal audit function to Nexia TS Risk Advisory Pte Ltd ("**Nexia TS**"), a management consultancy firm. Nexia TS was engaged to review the internal controls of the Group and to report their findings to the Audit Committee. The Audit Committee has also reviewed the effectiveness of the actions taken by the management on the recommendations made by both the external and internal auditors.

The Board has obtained assurance from:

- (i) the CEO and the Financial Controller that the financial records have been properly maintained and the financial statements for the financial year ended 31 March 2022 give a true and fair view of the Company's operations and finances; and
- (ii) the CEO, the Financial Controller and other key management personnel that in FY2022 the Company's risk management and internal control systems in place are adequate and effective in addressing the material risks in the company in its current business environment including material financial, operational, compliance and information technology controls, and risk management systems.

Based on the Group's risk management framework and internal controls established and maintained by the Group, the assurance from the management, the work undertaken by Nexia TS, the work undertaken by the external auditors as part of their statutory audit, the Board, with the concurrence of the Audit Committee, is of the opinion that the Group's internal controls and risk management system is adequate and effective and that there are adequate internal controls in place to address financial, operational, compliance and information technology risks of the Group as at 31 March 2022.

Audit Committee

Principle 10: The Board has an Audit Committee ("AC") which discharges its duties objectively.

The Audit Committee ("AC") currently comprises the following three Directors, all non-executive, the majority of whom, including the Chairman, are independent:

Tito Shane Isaac – Chairman
Lee Teong Sang – Member
Choo Tung Kheng – Member

One of the members has accounting and financial management training while the other members, being heads of their own enterprises, have many years of experience in financial management. As such, the Board considers that the AC members are appropriately qualified to discharge the responsibilities of the AC. None of the AC members were previous partners or directors of the Company's external audit firm and none of the AC members hold any financial interest in the external audit firm.

CORPORATE GOVERNANCE REPORT

The AC meets at least twice each year and plays a key role in assisting the Board to ensure the quality and integrity of the accounting reports, audit procedures, internal controls and financial practices of the Group. The external auditors are in attendance at each of these meetings and update the AC on changes to accounting standards and other issues which may have a direct impact on the financial statements. The AC has explicit authority to investigate any matter within its terms of reference, full access to management and full discretion to invite any Director or key management personnel to attend its meetings, and reasonable resources to enable it to discharge its functions properly. The AC has received full co-operation from the Group's officers and management in the course of carrying out its duties.

The key terms of reference which set out the main functions of the AC include the following:

- * To review the overall scope of examination of the external auditors, the audit plan and their evaluation of the Group's system of internal accounting controls;
- * To review significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the issuer and any announcements relating to the issuer's financial performance;
- * To review on an annual basis the independence of the external auditors, recommend the appointment of the external auditors and their level of audit fees;
- * To review the assurance from the CEO and Financial Controller on the financial records and financial statements;
- * To review on an annual basis the adequacy and effectiveness of the Company's internal controls and risk management systems;
- * To review the assistance given by management to the external auditors, and discuss problems and concerns, if any, arising from the final audits;
- * To review the Group's half year and full year results announcements prior to the Board's approval;
- * To review interested person transactions (if any) falling within the scope of Chapter 9 of the Catalist Rules;
- * To review and comment on the independence, adequacy, effectiveness, scope and results of the external audit and the Company's internal audit function;
- * To recommend to the Board on (i) the proposals to the shareholders on the appointment and removal of external auditors; and (ii) the remuneration and terms of engagement of the external auditors;
- * To undertake such other reviews and projects as may be requested by the Board, and report to the Board its findings from time to time on matters arising and requiring the attention of the AC;
- * To review the policy and arrangements for concerns about possible improprieties in financial reporting or other matters to be safely raised, independently investigated and appropriately followed up on; and
- * To undertake such other functions and duties as may be required by statute or the Catalist Rules, or by such amendments as may be made thereto from time to time.

The AC, having reviewed the scope and value of the non-audit services provided to the Group by the external auditors, is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. The AC is also satisfied with the level of co-operation rendered by Management to the external auditors and the adequacy of the scope and quality of their audits.

The AC has met with the external auditors without the presence of the Management in FY2022.

The AC has recommended to the Board the nomination of BDO LLP for re-appointment as external auditors at the forthcoming annual general meeting.

CORPORATE GOVERNANCE REPORT

The breakdown of audit and non-audit fees paid or payable to the external auditors of the Company, BDO LLP, for their services rendered to the Group for FY2022 is as follows:

Description	Amount	Percentage (%)
Statutory audit fees		
– current year	S\$91,500	94.7
– overprovision in prior year	(S\$8,776)	-9.1
Non-audit fees payable in respect of tax advisory services rendered to the Group	S\$13,875	14.4
Total	S\$96,599	100.0

The Company is in compliance with Catalist Rules 712 and 715.

Internal Audit

The Board is of the opinion that the size of the Group's operations does not warrant the Group having a separate full-time internal audit function. For FY2022, the Company has engaged Nexia TS to undertake the internal audit function. An internal audit team from Nexia TS has reviewed the Group's internal controls and has reported their findings directly to the Board and the AC. The objective of their review was to assist Management in evaluating and testing the effectiveness of internal controls that are in place. The internal control review was conducted with a view to identify control gaps in the current business processes, to verify that operations were conducted within the policies and procedures laid down and to identify areas for improvements, where controls can be strengthened. When performing their internal audit reviews, the internal audit team has unfettered access to all the Company's documents, records, properties and personnel, including the AC.

The AC has reviewed and is satisfied with the independence, adequacy and effectiveness of the outsourced internal audit function of the Group for FY2022. The AC has also ensured that the internal audit team was adequately resourced, has appropriate standing within the organisation and was able to perform their function independently and effectively.

For FY2022, the AC has met with the internal audit team from Nexia TS without the presence of the Management.

The AC and the Board will assess the adequacy of the internal control systems maintained by the management on a periodic basis. The AC also reviews and decides on the appointment and termination of internal auditors.

Whistle-blowing policy

To encourage proper work ethics and deter any misconduct or wrongdoing within the Group, the Company has established a whistle-blowing policy that stipulates the mechanism and procedures through which any concerns about improprieties, misconduct or any other wrongdoings may be raised. The Company has a dedicated email address that provides a channel for both employees of the Group as well as third parties to report in good faith and in confidence and without fear of reprisals, concerns about possible improprieties in financial reporting, suspicion

CORPORATE GOVERNANCE REPORT

of corruption or fraud or other wrongdoing directly to the AC, which is responsible for oversight and monitoring of whistle-blowing. The AC is the designated independent function to investigate all whistleblowing reports made in good faith. The AC will take such action as is necessary to address the issues and concerns raised and has the authority to instruct any staff to co-operate fully in any investigation undertaken. The AC will also ensure that appropriate follow up actions are taken based on the results of the investigations. Any information obtained through the channel are kept confidential and restricted to only key personnel on a need-to-know basis, so as to protect the identity and interest of the whistle-blowers to ensure they do not suffer any detrimental or unfair treatment or reprisals. The whistle-blowing policy is also extended to external parties who may voice their concerns or lodge any complaint of improprieties conducted by the staff or officers of the Company to the AC via the email address (auditcom@newwave.com.sg) indicated on the Company's website. For FY2022, no correspondences relating to the whistle-blowing reports were received.

SHAREHOLDER RIGHTS AND ENGAGEMENT

Shareholder Rights and Conduct of General Meetings

Principle 11: The Company treats all shareholders fairly and equitably in order to enable them to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the Company. The Company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

In line with the continuing obligations of the Group pursuant to the Catalist Rules and the Companies Act, the Board's policy is to treat all shareholders fairly and equitably and to provide them with timely information on the Group's financial performance and material developments. The Group does not practise selective disclosure. Shareholders are provided with information on the Company through public announcements via SGXNET, publications in the press where appropriate, circulars to shareholders and the annual reports.

At the annual general meeting, separate resolutions are proposed for each separate issue, unless the issues are interdependent and linked so as to form one significant proposal. Where the resolutions are "bundled", the Company would include an explanation for the proposed resolution where appropriate in the notice of the general meetings.

The Board and Management together with the external auditors are present at each annual general meeting to address any queries of the attending shareholders or their proxies in respect of the conduct of audit and the preparation and content of the auditors' report. Shareholders are encouraged to attend and participate actively at these meetings and to raise questions, air their views and put in their votes for each of the resolutions tabled at the meetings. All the Directors of the Company were present at the last annual general meeting which was held via electronic means in July 2021.

To facilitate voting by shareholders, the Company's Constitution allows a shareholder, who is not a relevant intermediary (as defined by Section 181(6) of the Companies Act), to appoint one or two proxies to attend and vote on his/her behalf at all general meetings. There is no limit imposed on the number of proxy votes for relevant intermediaries, which include entities holding capital markets services licence to provide custodial services for securities, banking corporation licensed under the Banking Act (Chapter 19) and the Central Provident Fund Board.

At its general meetings, the Company will conduct voting by poll for all resolutions. The detailed results showing the number of votes cast for and against each resolution and the respective percentages will be announced immediately after the meeting through the SGXNET.

CORPORATE GOVERNANCE REPORT

The attending Company Secretary will prepare minutes of general meetings that include relevant comments or queries from shareholders relating to the agenda of the meeting, and responses from the Board and Management. The Company will publish the minutes of general meetings on its corporate website and on the SGXNet as soon as practicable and within one (1) month from the date of such general meetings.

Due to the current COVID-19 restrictive measures in Singapore, the Company has adopted alternative arrangements for convening, holding and conducting its annual general meeting ("AGM") for FY2022 in accordance with the COVID-19 (Temporary Measures) Act 2020 and the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (the "Order"), as set out in the second column of the First Schedule of the Order. Minutes of the AGM to be held before the end of July 2022 will be published within one month thereafter, in accordance with the requirements under the Order.

The Company currently does not have a fixed dividend policy. The declaration and payment of future dividends will depend upon the Group's operating results, cash flows projections and investment plans. The Company did not propose any dividend payment as the Company did not have any distributable profits for FY2022.

Engagement with Shareholders

Principle 12: The Company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the Company.

The Board is mindful of the obligation, in accordance with the Catalist Rules, to keep shareholders informed of all major developments that affect the Company. Price sensitive information is publicly released via SGXNET.

Information is communicated to shareholders on a timely and non-selective basis through:

- annual reports that are prepared and issued to all shareholders within the mandatory period;
- half-year and full-year financial statements containing a summary of the financial information, analysis and detailed explanations of the performance and assessment of the Group's financial position and prospects, released via SGXNET;
- public announcements via SGXNET;
- press releases on major developments via SGXNET;
- Company's corporate website at www.newwave.com.sg at which shareholders can access information on the Group; and
- notices of shareholders' meetings advertised in a newspaper in Singapore.

Shareholders may also communicate with the Company through the email address NW_IR@newwave.com.sg should they have queries or wish to convey their viewpoint.

In compliance with the Catalist Rules, the Board also provides a negative assurance statement to the shareholders in its half yearly results announcement, confirming to the best of its knowledge that nothing has come to the attention of the Board which may render the interim financial statements to be false or misleading in any material aspect.

CORPORATE GOVERNANCE REPORT

Shareholders are encouraged to attend the annual general meetings of the Company, as part of the Company's efforts to ensure a high level of accountability to shareholders and allow shareholders to stay informed of the Company's strategies and goals. Shareholders are encouraged to put forth any questions they may have prior to or during the annual general meetings.

The Company acknowledges that voting by poll in all its general meetings is integral to the enhancement of corporate governance. To ensure greater transparency, all resolutions at the Company's general meetings are put to vote by poll and the detailed results of each resolution showing the number of votes cast for and against each resolution and the respective percentages will be announced via SGXNET after the general meetings.

The Company does not have a dedicated investors' relations team and a formal investor relations policy. Instead the CEO and the corporate secretaries are responsible for the Company's communications with shareholders. However, if the need arises, the Company may engage the assistance of an external investor relations company to facilitate communications with the public. This may take the form of press releases or media briefings to allow the public to have more in-depth understanding of the Company's performance and developments. Such briefings will also act as platforms to interact with investors and analysts and to solicit their views.

MANAGING STAKEHOLDERS RELATIONSHIPS

Engagement with Stakeholders

Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the Company are served.

The Company has identified the key stakeholders through regular assessment of their significance and relative impact to or by the Group's business operations. The stakeholders who could have an impact on the Company's long-term sustainability and its service standards are our shareholders, employees, customers, suppliers, regulators as well as the community. In FY2022, the Company regularly engaged its stakeholders through various formal and informal means and through different communication channels including regular meetings, telephonic discussions, induction programmes and training for employees, participation at seminars and product demonstrations. The Company believes that its interests are best served if the Company could carefully consider and balance the needs and interests of the material stakeholders. Information regarding the Group is also available at the corporate website at www.newwave.com.sg.

More details on the Company's approach to stakeholder engagement will be provided in the Sustainability Report which the Company will release within the stipulated period of five months after its financial year end, i.e. by 31 August 2022. In compliance with the new Catalist Rules that are effective from 1 January 2022, the sustainability reporting process will be subject to internal review for the financial year ending 31 March 2023 and the Directors will undergo training in sustainability matters as prescribed by the Catalist Rules.

CORPORATE GOVERNANCE REPORT

Dealings in Securities

In line with Catalist Rule 1204(19), the Group has adopted an internal code of conduct to provide guidance to its officers with regard to dealings in the Company's securities. The code prohibits dealing in the Company's securities by the Company, Directors and employees of the Group while in possession of unpublished price-sensitive information and during the period commencing one (1) month before the announcement of the Company's half year and full year financial results and ending on the date of the announcement of the results. Directors and officers of the Company are also not allowed to deal in the Company's securities on short-term considerations. The Directors and officers are also required to adhere to the provisions of the Companies Act and any other relevant regulations with regard to their securities transactions. Directors and officers are also expected to observe insider-trading laws at all times even when dealing with securities within the permitted trading periods.

The Board confirms that for FY2022, the Group has complied with Catalist Rule 1204(19).

Material Contracts

There were no material contracts of the Company or its subsidiaries involving the interest of the CEO, any Director or controlling shareholder, either still subsisting as at 31 March 2022 or if not then subsisting, entered into since the end of the previous financial year.

Interested Person Transactions

The Company does not have a general shareholders' mandate for interested person transactions pursuant to Catalist Rule 920. The Board confirms that there were no interested person transactions conducted during FY2022 (excluding transactions less than S\$100,000).

Non-sponsorship Fees

In compliance with Catalist Rule 1204(21), there were no non-sponsorship fees paid or payable to the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. during FY2022.

Sustainability Report

The Company acknowledges the importance of sustainability risks in today's business environment and is in the process of implementing appropriate policies and procedures to address such risks. The Group has identified its material environment, social and governance (ESG) factors and they are economic performance, procurement practices, anti-corruption, energy conservation, waste management, diversity and equal opportunity for its employment practices, occupational health and safety, corporate governance, enterprise risk management and business ethics. The Company will publish its Sustainability Report for FY2022 by 31 August 2022.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

Mr Tito Shane Isaac and Mr Tan Bon Tan are the Directors seeking re-election at the Company's forthcoming Annual General Meeting ("AGM") (collectively, the "Retiring Directors" and each a "Retiring Director").

Pursuant to Rule 720(5) of the Listing Manual Section B: Rules of Catalyst (the "Rules of Catalyst") of the Singapore Exchange Securities Trading Limited ("SGX-ST"), the information relating to the Retiring Directors as set out in Appendix 7F to the Rules of Catalyst is set out below:

	MR TITO SHANE ISAAC	MR TAN BON TAN
Date of Appointment	30 August 2006	20 August 2009
Date of Last Re-appointment (if applicable)	30 July 2019	30 July 2019
Age	51 years	58 years
Country of principal residence	Singapore	Singapore
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	<p>The Board of Directors of the Company has considered, among others, the recommendation of the NC and has reviewed and considered the contribution and performance, attendance, preparedness, participation, candour and suitability of Mr Tito Shane Isaac ("Mr Isaac") for re-appointment as Independent Non-Executive Director.</p> <p>The Board is of the view that Mr Isaac brings invaluable expertise, experience and knowledge to the Board and resolved that he is independent, notwithstanding that he has served on the Board for more than nine years from the date of his first appointment.</p>	<p>The Board of Directors of the Company has considered the recommendation of the NC and has reviewed and considered the past contribution and suitability of Mr Tan Bon Tan ("Mr Tan") for re-appointment as Executive Director of the Company.</p> <p>The Board has reviewed and concluded that Mr Tan possesses the experience, expertise, knowledge and skills to continue to contribute towards the existing businesses of the Group.</p>
Whether appointment is executive, and if so, the area of responsibility	Non-Executive	Executive Mr Tan oversees the sales and operations of the Group's Components Distribution business.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR TITO SHANE ISAAC	MR TAN BON TAN
Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)	Independent Non-Executive Chairman Chairman of the Audit and Remuneration Committees and a member of the Nominating Committee	Executive Director
Professional qualifications	LLB (Hons), University of Leeds Barrister-at-Law, The Honorable Society of Gray's Inn Graduate Certificate in International Arbitration, National University of Singapore	Diploma in Electronics and Communications Engineering, Singapore Polytechnic Postgraduate Certificate in Network Engineering, Nanyang Technological University
Working experience and occupation(s) during the past 10 years	Aug 1999 to Present: Managing Partner of Tito Isaac & Co LLP	July 2007 to Present: Executive Director of General Electronics & Instrumentation Corporation Private Limited August 2009 to Present: Executive Director of New Wave Holdings Ltd.
Shareholding interest in the listed issuer and its subsidiaries	Nil	Direct Interest: 23,175,000 shares Deemed Interest: 2,500 shares held by spouse
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	No	No
Conflict of Interest (including any competing business)	No	No

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR TITO SHANE ISAAC	MR TAN BON TAN
Undertaking (in the format set out in Appendix 7H) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes
Other Directorships for the past 5 years	Upstream Petroleum Pte. Ltd. TIC Corporate Advisory (Pte.) Ltd.	Nil
Other Present Directorships	Shanaya Limited Hiap Tong Corporation Ltd. International Institute of Mediators (Singapore) Limited	General Electronics & Instrumentation Corporation Private Limited Eplus Technologies Pte Ltd Eplus Technologies Sdn. Bhd.
Other Principal Commitments	–	–

Mr Tito Shane Isaac and Mr Tan Bon Tan have each provided a negative confirmation on items (a) to (k) of Appendix 7F to the Catalist Rules.

DIRECTORS' STATEMENT

The Directors of New Wave Holdings Ltd. (the "Company") present their statement to the members together with the audited consolidated financial statements of the Company and its subsidiaries (the "Group") for the financial year ended 31 March 2022 and the statement of financial position of the Company as at 31 March 2022 and the statement of changes in equity of the Company for the financial year ended 31 March 2022.

1. Opinion of the Directors

In the opinion of the Board of Directors,

- (a) the consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company together with the notes thereon are drawn up in accordance with the provisions of the Companies Act 1967, (the "Act") and Singapore Financial Reporting Standards (International) so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2022, and of the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

2. Directors

The Directors of the Company in office at the date of this statement are as follows:

Chea Chia Chan
Choo Tung Kheng
Lee Teong Sang
Ong Kian Soon
Tan Bon Tan
Tito Shane Isaac

3. Arrangements to enable Directors to acquire shares or debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' STATEMENT

4. Directors' interests in shares or debentures

The Directors of the Company holding office at the end of the financial year had no interests in the shares or debentures of the Company and its related corporation as recorded in the Register of Directors' Shareholdings kept by the Company under Section 164 of the Act, except as follows:

	Shareholdings registered in the name of Directors		Shareholdings in which Directors are deemed to have an interest	
	Balance as at	Balance as at	Balance as at	Balance as at
	1.4.2021	31.3.2022	1.4.2021	31.3.2022
The Company		Number of ordinary shares		
Chea Chia Chan	19,500,000	19,500,000	–	–
Choo Tung Kheng	196,314,197	196,314,197	176,378,000	176,378,000
Ong Kian Soon	31,180,000	31,180,000	–	–
Tan Bon Tan	23,175,000	23,175,000	2,500	2,500

By virtue of Section 7 of the Act, Mdm Choo Tung Kheng is deemed to have an interest in all related corporations of the Company. In accordance with the continuing listing requirements of the Singapore Exchange Securities Trading Limited ("SGX-ST"), the Directors of the Company state that, according to the Register of the Directors' Shareholdings, the Directors' interests as at 21 April 2022 in the shares of the Company have not changed from those disclosed as at 31 March 2022.

5. Share options

There were no share options granted by the Company or its subsidiary corporations during the financial year.

There were no shares issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or its subsidiary corporations.

There were no unissued shares of the Company or its subsidiary corporations under option as at the end of the financial year.

DIRECTORS' STATEMENT

6. Audit committee

The audit committee of the Company is chaired by Tito Shane Isaac, an Independent Director, and includes Lee Teong Sang, an Independent Director, and Choo Tung Kheng, a non-executive Director. The audit committee has met twice since the last Annual General Meeting ("AGM") and has carried out its functions in accordance with Section 201B(5) of the Act, including reviewing the following, where relevant, with the executive Directors and external auditor of the Company:

- (a) the audit plan of the external auditor and the results of the auditor's examination and evaluation of the Group's systems of internal accounting controls relevant to the preparation of the Group's financial statements;
- (b) the Company's and the Group's financial and operating results and accounting policies;
- (c) the statement of financial position and statement of changes in equity of the Company and the consolidated financial statements of the Group and external auditor's report on those financial statements before their submission to the Directors of the Company;
- (d) the half-yearly and annual announcements of the results and financial position of the Company and the Group;
- (e) the co-operation and assistance given by the management to the Company's external auditor; and
- (f) the re-appointment of the external auditor of the Company.

The audit committee has full access to and has the co-operation of the management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any Director and executive officer to attend its meetings. The external auditor has unrestricted access to the audit committee.

The audit committee has recommended to the Directors the nomination of BDO LLP for re-appointment as external auditor of the Company at the forthcoming AGM of the Company.

DIRECTORS' STATEMENT

7. Independent auditor

The independent auditor, BDO LLP, has expressed its willingness to accept re-appointment.

On behalf of the Board of Directors

Ong Kian Soon

Director

Singapore

5 July 2022

Choo Tung Kheng

Director

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of New Wave Holdings Ltd. (the "Company") and its subsidiaries (the "Group"), as set out on pages 41 to 111, which comprise:

- the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 March 2022;
- the consolidated statement of comprehensive income, consolidated statement of changes in equity, consolidated statement of cash flows of the Group, and statement of changes in equity of the Company for the financial year then ended; and
- notes to the financial statements, including a summary of significant accounting policies.

In our opinion the accompanying consolidated financial statements of the Group and the statement of financial position and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 March 2022, and of its consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and changes in equity of the Company for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements (Continued)

1 Impairment assessment of intangible assets

Key Audit Matter

As at 31 March 2022, the carrying amount of the Group's intangible assets was \$1,484,930, which consisted of goodwill and customer relationship amounting to \$802,332 and \$682,598 respectively. Management had allocated these intangible assets to the two cash-generating units ("CGUs"), as disclosed in Note 8 to the financial statements.

Management carries out impairment assessment of intangible assets in accordance with SFRS(I) 1-36 Impairment of Assets. In carrying out the impairment assessment, management used the value-in-use ("VIU") method to determine the recoverable amount of the CGU to which the carrying amount is allocated to. The use of VIU includes forecasting the present value of the expected future cash flows to be derived from the CGUs and where appropriate, based on multiple scenario projections and takes into consideration assumed probabilities of different future scenarios. Management believes that the scenarios and probabilities applied reflect reasonable representative of possible outcomes. Following management's assessment, no impairment loss was recognised during the financial year.

We have assessed this to be a key audit matter as the recoverable amount determined using the VIU method involves significant judgements and estimation by management on the key assumptions such as revenue growth rates, gross profit margins, discount rates and terminal growth rates applied to future cash flows forecasts which may be affected by future market and economic conditions.

Related Disclosures

Refer to notes 2.6, 3.2(i) and 8 of the accompanying financial statements.

Audit Response

Our procedures included, amongst others, the following:

- We discussed with management and evaluated the key assumptions and estimates used to determine the recoverable amounts of the CGUs which includes revenue growth rates, gross profit margins, discount rates and terminal growth rates by comparing to historical performance.
- We engaged our internal valuation specialist to independently develop expectations on the discount rates and terminal growth rates applied.
- We performed sensitivity analysis around the key assumptions used in the cash flow forecasts.
- We assessed the adequacy of the disclosures in the financial statements.

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements (Continued)

2 Impairment assessment of the Company's investments in subsidiaries and recoverability of amounts due from subsidiaries

Key Audit Matter

As at 31 March 2022, the carrying amount of the Company's investments in subsidiaries and non-trade amounts due from subsidiaries amounted to \$21,278,099 and \$5,207,366 respectively. The subsidiaries are in the business of components distribution and aluminium products distribution.

With regards to impairment of investments in subsidiaries, where there are indicators of impairment, management used the VIU method for a subsidiary in order to derive the recoverable amount. In estimating the VIU, management prepared discounted cash flow projections which involved judgement in estimating the expected future cash flows using estimated revenue growth rates, gross profit margins, discount rate and terminal growth rate in order to calculate the present value of those cash flows. Based on management's assessment, a reversal of impairment loss of \$2,993,000 was recognised during the financial year.

With regards to the non-trade amounts due from subsidiaries, management assessed the subsidiary's credit risk and determined the loss allowance based on lifetime expected credit loss model. Based on management's assessment, a reversal of loss allowance amounting to \$2,130,755 was recognised during the financial year.

We have determined the impairment assessment of the Company's investment in subsidiary and recoverability of amount due from the subsidiary to be a key audit matter as the impairment assessments involved significant judgements and estimates with regard to the key assumptions applied by the management as disclosed in Note 7, 11 and 30.1 to the financial statements which may be affected by future market and economic conditions.

Related Disclosures

Refer to notes 2.2, 2.7, 2.9, 3.2(ii) and (iii), 7, 11 and 30.1 of the accompanying financial statements.

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements (Continued)

2 Impairment assessment of the Company's investments in subsidiaries and recoverability of amounts due from subsidiaries

Audit Response

Our procedures included, amongst others, the following:

- We discussed with management and evaluated the key assumptions and estimates used to determine the recoverable amount of the investment in subsidiary which includes revenue growth rates, gross profit margins, discount rate and terminal growth rate by comparing to historical performance.
- We engaged our internal valuation specialist to independently assess the reasonableness of the discount rate and terminal growth rate applied.
- We performed sensitivity analysis around the key assumptions used in the discounted cash flow projections.
- We evaluated the adequacy of ECL allowance at end of the financial year, including assessing whether management's approach is in accordance with SFRS(I) 9 requirements.
- We assessed the adequacy of the disclosures in the financial statements

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements (Continued)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Directors' responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

TO THE MEMBERS OF NEW WAVE HOLDINGS LTD.

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Statements (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Lee Kuang Hon.

BDO LLP

Public Accountants and
Chartered Accountants

Singapore
5 July 2022

AS AT 31 MARCH 2022

STATEMENTS OF FINANCIAL POSITION

	Note	Group		Company	
		2022 \$	2021 \$	2022 \$	2021 \$
Non-current assets					
Property, plant and equipment	4	2,105,632	2,128,346	-	285
Right-of-use assets	5	571,402	527,030	-	-
Investment properties	6	5,170,000	5,170,000	-	-
Investments in subsidiaries	7	-	-	21,278,099	18,326,853
Intangible assets	8	1,484,930	1,712,463	-	-
Deferred tax asset	9	266,288	36,000	-	-
		9,598,252	9,573,839	21,278,099	18,327,138
Current assets					
Inventories	10	12,944,970	8,628,953	-	-
Trade and other receivables	11	6,918,655	4,870,599	5,207,371	3,832,732
Prepayments		160,527	120,863	9,313	9,212
Cash and bank balances	12	2,549,594	4,443,557	119,009	111,111
Current income tax recoverable		203,011	169,475	-	-
		22,776,757	18,233,447	5,335,693	3,953,055
Less:					
Current liabilities					
Trade and other payables	13	3,627,051	3,142,895	3,126,805	3,150,405
Lease liabilities	14	393,603	305,522	-	-
Interest-bearing liabilities	15	6,477,435	3,197,742	-	-
Current income tax payable		17,041	-	-	-
		10,515,130	6,646,159	3,126,805	3,150,405
Net current assets		12,261,627	11,587,288	2,208,888	802,650
Less:					
Non-current liabilities					
Deferred tax liabilities	9	191,763	238,827	-	-
Lease liabilities	14	176,921	202,946	-	-
Interest-bearing liabilities	15	3,097,507	4,173,355	-	-
		3,466,191	4,615,128	-	-
Net assets		18,393,688	16,545,999	23,486,987	19,129,788
Equity					
Share capital	16	27,459,753	27,459,753	27,459,753	27,459,753
Asset revaluation reserve	17	314,842	314,842	-	-
Share-based payment reserve	18	31,000	31,000	31,000	31,000
Foreign currency translation account	19	(1,469,380)	(1,555,082)	-	-
Accumulated losses		(8,206,514)	(9,686,891)	(4,003,766)	(8,360,965)
Equity attributable to owners of the parent		18,129,701	16,563,622	23,486,987	19,129,788
Non-controlling interest		263,987	(17,623)	-	-
Total equity		18,393,688	16,545,999	23,486,987	19,129,788

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Note	2022 \$	2021 \$
Revenue	20	27,167,274	16,501,670
Cost of sales		(19,911,519)	(12,668,611)
Gross profit		7,255,755	3,833,059
Other items of income			
Interest income		4,894	5,292
Other income	21	276,496	533,281
Other items of expense			
Distribution costs		(422,993)	(296,182)
Administrative expenses		(3,936,910)	(3,551,390)
Finance costs	22	(254,182)	(221,724)
Loss allowance made for trade receivables	11	(101,839)	(62,267)
Other expenses		(816,905)	(904,691)
Profit/(Loss) before income tax	23	2,004,316	(664,622)
Income tax expense	24	(242,329)	(61,196)
Profit/(Loss) for the financial year		1,761,987	(725,818)
Other comprehensive income:			
<i>Items that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translating foreign operations		85,702	18,995
Total comprehensive income for the financial year		1,847,689	(706,823)
Profit/(Loss) attributable to:			
Owners of the parent		1,480,377	(785,285)
Non-controlling interest		281,610	59,467
		1,761,987	(725,818)
Total comprehensive income attributable to:			
Owners of the parent		1,566,079	(766,290)
Non-controlling interest		281,610	59,467
		1,847,689	(706,823)
Earnings/(Loss) per share (Cents)			
– Basic and diluted	25	0.09	(0.05)

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Share capital	Asset revaluation reserve	Share-based payment reserve	Foreign currency translation reserve	Accumulated losses	Equity attributable to owners of the parent	Non-controlling interest	Total equity
	\$	\$	\$	\$	\$	\$	\$	\$
Group								
Balance as at 1.4.2021	27,459,753	314,842	31,000	(1,555,082)	(9,686,891)	16,563,622	(17,623)	16,545,999
Profit for the financial year	-	-	-	-	1,480,377	1,480,377	281,610	1,761,987
<i>Other comprehensive income for the financial year</i>								
Exchange differences on translating foreign operations	-	-	-	85,702	-	85,702	-	85,702
Total comprehensive income for the financial year	-	-	-	85,702	1,480,377	1,566,079	281,610	1,847,689
Balance as at 31.3.2022	27,459,753	314,842	31,000	(1,469,380)	(8,206,514)	18,129,701	263,987	18,393,688

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Share capital	Asset revaluation reserve	Share-based payment reserve	Foreign currency translation reserve	Accumulated losses	Equity attributable to owners of the parent	Non-controlling interest	Total equity
	\$	\$	\$	\$	\$	\$	\$	\$
Group								
Balance as at 1.4.2020	27,459,753	314,842	31,000	(1,574,077)	(8,901,606)	17,329,912	(77,090)	17,252,822
Loss for the financial year	-	-	-	-	(785,285)	(785,285)	59,467	(725,818)
<i>Other comprehensive income for the financial year</i>								
Exchange differences on translating foreign operations	-	-	-	18,995	-	18,995	-	18,995
Total comprehensive income for the financial year	-	-	-	18,995	(785,285)	(766,290)	59,467	(706,823)
Balance as at 31.3.2021	27,459,753	314,842	31,000	(1,555,082)	(9,686,891)	16,563,622	(17,623)	16,545,999

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

STATEMENTS OF CHANGES IN EQUITY

	Share capital \$	Share-based payment reserve \$	Accumulated losses \$	Total equity \$
Company				
Balance as at 1.4.2021	27,459,753	31,000	(8,360,965)	19,129,788
Profit for the financial year, representing total comprehensive income for the financial year	–	–	4,357,199	4,357,199
Balance as at 31.3.2022	27,459,753	31,000	(4,003,766)	23,486,987
Balance as at 1.4.2020	27,459,753	31,000	(4,225,010)	23,265,743
Loss for the financial year, representing total comprehensive income for the financial year	–	–	(4,135,955)	(4,135,955)
Balance as at 31.3.2021	27,459,753	31,000	(8,360,965)	19,129,788

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

CONSOLIDATED STATEMENT OF CASH FLOWS

	2022 \$	2021 \$
Operating activities		
Profit/(Loss) before income tax	2,004,316	(664,622)
Adjustments for:		
Loss allowance made for trade receivables	101,839	62,267
Amortisation of intangible assets	227,533	227,532
Amortisation of right-of-use assets	366,036	321,681
Trade receivables written off	13,783	–
Change in fair value of investment properties	–	150,000
Depreciation of property, plant and equipment	139,876	173,278
(Gain)/Loss on disposal of property, plant and equipment	(722)	6,573
Plant and equipment written off	27	–
Gain on lease modification	(3,421)	–
Interest expense	254,182	221,724
Interest income	(4,894)	(5,292)
Write down of inventories	34,255	25,627
Unrealised foreign exchange gain	(11,929)	(10,120)
Operating cash flows before working capital changes	3,120,881	508,648
Working capital changes:		
Inventories	(4,255,272)	(325,817)
Trade and other receivables	(2,154,069)	(741,564)
Trade and other payables	476,487	(118,932)
Prepayments	(36,787)	547,227
Cash used in operations	(2,848,760)	(130,438)
Interest received	4,894	5,292
Interest paid	(254,182)	(221,724)
Income taxes paid, net	(537,806)	(73,890)
Net cash used in operating activities	(3,635,854)	(420,760)
Investing activities		
Proceeds from disposal of property, plant and equipment	4,405	1,240
Purchase of property, plant and equipment	(96,972)	(18,742)
Net cash used in investing activities	(92,567)	(17,502)
Financing activities		
Proceeds from trust receipts (Note A)	15,494,311	6,728,807
Repayment of trust receipts (Note A)	(12,264,226)	(6,653,562)
Proceeds from term loan (Note A)	–	5,000,000
Repayment of term loan (Note A)	(1,058,817)	(1,225,279)
Repayments of principal of lease liabilities (Note 14)	(378,791)	(324,882)
Net cash from financing activities	1,792,477	3,525,084
Net change in cash and cash equivalents	(1,935,944)	3,086,822
Cash and cash equivalents as at the beginning of the financial year	4,443,557	1,355,112
Effects of currency translation on cash and cash equivalents	(1,874)	1,623
Cash and cash equivalents as at the end of the financial year (Note 12)	2,505,739	4,443,557

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

CONSOLIDATED STATEMENT OF CASH FLOWS**Note A: Reconciliation of liabilities arising from financing activities**

	1 April 2021	Financing cash flows	Non-cash changes Foreign exchange differences	31 March 2022
	\$	\$	\$	\$
Trust receipts (Note 15)	2,113,442	3,230,085	(3,631)	5,339,896
Term loan (Note 15)	5,257,655	(1,058,817)	(7,647)	4,191,191
	<u>7,371,097</u>	<u>2,171,268</u>	<u>(11,278)</u>	<u>9,531,087</u>
	1 April 2020	Financing cash flows	Non-cash changes Foreign exchange differences	31 March 2021
	\$	\$	\$	\$
Trust receipts (Note 15)	2,042,195	75,245	(3,998)	2,113,442
Term loan (Note 15)	1,494,050	3,774,721	(11,116)	5,257,655
	<u>3,536,245</u>	<u>3,849,966</u>	<u>(15,114)</u>	<u>7,371,097</u>

The accompanying notes form an integral part of these financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General corporate information

New Wave Holdings Ltd. (the "Company") is a public company limited by shares, incorporated and domiciled in the Republic of Singapore with its registered office and principal place of business at 101 Kitchener Road, #02-17 Jalan Besar Plaza, Singapore 208511. The Company's registration number is 199906870Z. The Company is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The principal activity of the Company is that of an investment holding company. The principal activities of the subsidiaries are set out in Note 7 to the financial statements.

The statement of financial position and the statement of changes in equity of the Company and the consolidated financial statements of the Group for the financial year ended 31 March 2022 were authorised for issue in accordance with a Directors' resolution dated 5 July 2022.

2. Summary of significant accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been drawn up in accordance with the provisions of the Companies Act 1967 and Singapore Financial Reporting Standards (International) ("SFRS(I)s") including related SFRS(I) Interpretations ("SFRS(I)s INTs") and are prepared under the historical cost convention, except as disclosed in the accounting policies below.

The individual financial statements of each entity in the Group are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company are presented in Singapore dollar ("S\$") which is the functional and presentation currency of the Company and the presentation currency for the consolidated financial statements.

The preparation of financial statements in compliance with SFRS(I)s requires the management to make judgements, estimates and assumptions that affect the Group's application of accounting policies and reported amounts of assets, liabilities, revenue and expenses. Although these estimates are based on the management's best knowledge of current events and actions, actual results may differ from those estimates. The areas where such judgements or estimates have the most significant effect on the financial statements are disclosed in Note 3 to the financial statements.

Changes in accounting policy

New standards, amendments and interpretations effective from 1 April 2021

The standards, amendments to standards, and interpretations, issued by Accounting Standards Council Singapore ("ASC") that will apply for the first time by the Group and the Company are not expected to impact the Group and the Company as they are either not relevant to the Group's and the Company's business activities or require accounting which is consistent with the Group's and the Company's current accounting policies.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.1 Basis of preparation of financial statements (Continued)

Changes in accounting policy (Continued)

New standards, amendments and interpretations issued but not yet effective

There are a number of standards, amendments to standards, and interpretations, which have been issued by the ASC that are effective in future accounting periods and the Group and the Company have not decided to early adopt. The Group and the Company does not expect any of these standards upon adoption will have a material impact to the Group and the Company.

		Effective date (annual periods beginning on or after)
SFRS(I) 10 and SFRS(I) 1-28 (Amendments)	: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined
SFRS(I) 1-16 (Amendments)	: Property, Plant and Equipment – Proceeds before Intended Use	1 January 2022
SFRS(I) 17	: Insurance Contracts	1 January 2023*
SFRS(I) 1-1 (Amendments)	: Classification of Liabilities as Current or Non-current	1 January 2023**
SFRS(I) 1-8 (Amendments)	: Definition of Accounting Estimates	1 January 2023
SFRS(I) 1-12, SFRS(I) 1 (Amendments)	: Deferred Tax related to Assets and Liabilities arising from a Single Transactions	1 January 2023
SFRS(I) 1-37 (Amendments)	: Onerous Contracts – Cost of Fulfilling a Contract	1 January 2022
Various	: Annual Improvements to SFRS(I)s 2018-2020	1 January 2022
Various	: SFRS(I) 1-1 and SFRS(I) Practice Statement 2: Disclosure of Accounting Policies	1 January 2023

* The mandatory effective date of this Standard had been revised from 1 January 2021 to 1 January 2023 by the ASC in November 2020 via Amendments to SFRS(I) 17.

** The mandatory effective date of this Amendment had been revised from 1 January 2022 to 1 January 2023 by the ASC in July 2020 via Amendment to SFRS(I) 1-1: *Classification of Liabilities as Current or Non-current – Deferral of Effective Date*.

Consequential amendments were also made to various standards as a result of these new or revised standards.

The Group and the Company expect that the adoption of the above SFRS(I) in future periods, if applicable, will have no material impact on the financial statements of the Group and the Company in the period of initial adoption.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.2 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries. Subsidiaries are entities over which the Group has control. The Group controls an investee if the Group has power over the investee, exposure to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

Subsidiaries are consolidated from the date on which the Group obtains control over the investee and cease from consolidation when the control is lost. Control is reassessed whenever the facts and circumstances indicate that they may be a change in the elements of control.

Intra-group balances and transactions and any unrealised income and expenses arising from intra-group transactions are eliminated on consolidation. Unrealised losses may be an impairment indicator of the asset concerned.

The financial statements of the subsidiaries are prepared for the same reporting period as that of the Company, using consistent accounting policies. Where necessary, accounting policies of subsidiaries are changed to ensure consistency with the policies adopted by other members of the Group.

Non-controlling interests

Non-controlling interests in subsidiaries relate to the equity in subsidiaries which is not attributable directly or indirectly to the owners of the parent. They are shown separately in the consolidated statements of comprehensive income, financial position and changes in equity. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.2 Basis of consolidation (Continued)

Non-controlling interests (Continued)

When the Group loses control of a subsidiary it derecognises the assets and liabilities of the subsidiary and any non-controlling interest. The profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for (i.e. reclassified to profit or loss or transferred directly to accumulated profits) in the same manner as would be required if the relevant assets or liabilities were disposed of. The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under SFRS(I) 9 *Financial Instruments* or, when applicable, the cost on initial recognition of an investment in an associate or joint venture.

In the separate financial statements of the Company, investments in subsidiaries are carried at cost, less any impairment loss that has been recognised in profit or loss.

2.3 Business combinations

The acquisition of subsidiaries is accounted for using the acquisition method. The consideration transferred for the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred. Consideration also includes the fair value of any contingent consideration. Contingent consideration classified as a financial liability is remeasured subsequently to fair value through profit or loss.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under SFRS(I) 3 are recognised at their fair values at the acquisition date.

Where a business combination is achieved in stages, the Group's previously held interests in the acquired entity are remeasured to fair value at the acquisition date (i.e. the date the Group attains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

Goodwill arising on acquisition is recognised as an asset at the acquisition date and initially measured at the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over net acquisition-date fair value amounts of the identifiable assets acquired and the liabilities assumed.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.3 Business combinations (Continued)

If, after reassessment, the net fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

2.4 Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the property, plant and equipment to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Subsequent expenditure relating to the property, plant and equipment that has already been recognised is added to the carrying amount of the property, plant and equipment when it is probable that the future economic benefits, in excess of the standard of performance of the property, plant and equipment before the expenditure was made, will flow to the Group, and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial year in which it is incurred.

Depreciation is calculated on the straight-line method so as to allocate the depreciable amount of the property, plant and equipment over their estimated useful lives as follows:

	<u>Years</u>
Plant and machinery	5 – 10
Office equipment	3 – 10
Furniture, fittings and renovation	3 – 10
Motor vehicles	4 – 5
Computer equipment and accessories	3 – 5
Buildings	50

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.4 Property, plant and equipment (Continued)

Freehold land has an unlimited useful life and therefore is not depreciated.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The estimated useful life, residual values and depreciation method are reviewed, and adjusted as appropriate, at the end of each financial year.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss. Any amount in the revaluation reserve relating to that asset is transferred to accumulated profits directly.

2.5 Investment properties

Investment properties, which are properties held to earn rentals and/or for capital appreciation, are measured initially at their cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the financial year in which they arise.

Investment properties are subject to renovations or improvements at regular intervals. The costs of major renovations and improvements are capitalised as additions and the carrying amounts of the replaced components are written off to profit or loss. The costs of maintenance, repairs and minor improvement are charged to profit or loss when incurred.

On disposal or retirement of an investment property, the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.6 Intangible assets

Goodwill

Goodwill arising on the acquisition of a subsidiary represents the excess of the cost of acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiary recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less accumulated impairment losses, if any.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of gain or loss on disposal.

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination is identified and recognised separately from goodwill if the asset and its fair value can be measured reliably. The cost of such intangible asset is its fair value as at the acquisition date.

Subsequent to initial recognition, intangible assets acquired in a business combination is reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

Intangible assets acquired in a business combination relates to customer relationships with finite useful life and is amortised on a straight-line method over the estimated useful life of 7 to 10 years.

The amortisation period and amortisation method of intangible assets other than goodwill are reviewed at least at the end of each financial year. The effects of any revisions are recognised in profit or loss when the changes arise.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.7 Impairment of non-financial assets excluding goodwill

At the end of each financial year, the Group reviews the carrying amounts of non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The recoverable amount of an asset or cash-generating unit is the higher of its fair value less costs to sell and its value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

2.8 Inventories

Inventories are stated at the lower of cost and net realisable value.

Aluminium products distribution

Cost of inventories under this segment is determined on the "first-in, first-out" basis and includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Components distribution

Cost of inventories under this segment is determined on the "weighted average" basis and includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price at which the inventories can be realised in the normal course of business after allowing for the costs of realisation. Allowance is made for obsolete, slow-moving and defective inventories.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.9 Financial instruments

Financial assets and financial liabilities are recognised on the statements of financial position when the Group or the Company becomes a party to the contractual provisions of the instrument.

Financial assets

The Group classifies its financial assets into amortised cost in accordance to the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset. The Group shall reclassify its affected financial assets when and only when the Group changes its business model for managing these financial assets.

Amortised cost

These assets arise principally from the provision of goods and services to customers (e.g. trade receivables), but also incorporate other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment. Interest income from these financial assets is included in interest income using the effective interest rate method.

Impairment provisions for trade receivables are recognised based on the simplified approach within SFRS(I) 9 using the provision matrix to determine the lifetime expected credit losses. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised within administrative expenses in the consolidated statement of comprehensive income. On confirmation that the trade receivables will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Impairment provisions for other receivables are recognised based on a forward looking expected credit loss model. The methodology used to determine the amount of the provision is based on whether at each reporting date, there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.9 Financial instruments (Continued)

Amortised cost (Continued)

At each of the reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default;
- the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;
- it is possible that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial liabilities.

From time to time, the Group elects to renegotiate the terms of trade receivables due from customers with which it has previously had a good trading history. Such renegotiations will lead to changes in the timing of payments rather than changes to the amounts owed and, in consequence, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in the consolidated statement of comprehensive income (operating profit).

The Group's financial assets measured at amortised cost comprise trade and other receivables (excluding advance payments to suppliers, government grant receivables, goods and services tax ("GST"/value-added tax ("VAT") recoverable) and cash and cash equivalents in the consolidated statement of financial position.

Derecognition of financial assets

The Group and the Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.9 Financial instruments (Continued)

Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Group and the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issuance costs. The Group and the Company classifies ordinary shares as equity instruments.

Financial liabilities

The Group classifies and the Company its financial liabilities as subsequently measured at amortised costs.

Trade and other payables

Trade and other payables (excluding deferred grant income, deposits received from customers, accrued unutilised leave, GST payables and advance billings) are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, where applicable, using the effective interest method, with interest expense recognised on an effective yield basis.

Interest-bearing liabilities

Interest-bearing liabilities are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Group's and the Company's accounting policy for borrowing costs (Note 2.17).

Financial guarantee contracts

The Company has issued corporate guarantees to banks for borrowings of certain subsidiaries and these guarantees qualify as financial guarantees because the Company is required to reimburse the banks if these subsidiaries breach any repayment term.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.9 Financial instruments (Continued)

Financial liabilities and equity instruments (Continued)

Financial guarantee contracts (Continued)

Financial guarantee contract liabilities are measured initially at their fair values, net of transaction costs. Financial guarantee contracts are subsequently measured at the higher of:

- (a) premium received on initial recognition less the cumulative amount of income recognised in accordance with the principles of SFRS(I) 15; and
- (b) the amount of loss provisions determined in accordance with SFRS(I) 9.

Derecognition of financial liabilities

The Group and the Company derecognise financial liabilities when, and only when, the Group's and the Company's obligations are discharged, cancelled or they expire. The difference between the carrying amount and the consideration paid is recognised in profit or loss.

2.10 Cash and bank balances

Cash and bank balances comprise cash on hand, bank balances and deposits with financial institutions. Cash and bank balances are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents also includes bank overdrafts. In the consolidated statement of financial position, bank overdrafts are presented within interest-bearing liabilities.

2.11 Revenue recognition

Revenue is recognised when a performance obligation is satisfied. Revenue is measured based on consideration of which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties (i.e. sales related taxes). The consideration promised in the contracts with customers may include fixed amounts, variable amounts or both. Most of the Group's revenue is derived from fixed price contracts and therefore, the amount of revenue earned for each contract is determined by reference to those fixed prices.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.11 Revenue recognition (Continued)

Sale of goods

The Group is involved in the supply of aluminium products and components. The revenue is recognised at a point in time when control of the goods (i.e. risk of obsolescence and loss of shipment) is transferred to the customers. This is generally when the goods are delivered to the customers. For overseas sales, control might also be transferred when delivered either to the port of departure or port of arrival, depending on the specific terms of the contract. There is limited judgement required to identify when the point of control passes to customers. In certain circumstances, the Group makes advance billings to customers and at the end of each financial year these are included in "Trade and other payables". There is no element of significant financial component as the advance billings are utilised within the next twelve months.

Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

Rental income

Rental income from investment properties is recognised on a straight-line basis over the term of the relevant lease.

2.12 Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Government grants that compensate the Group for expenses incurred are recognised in profit or loss as other income on a systematic basis in the same periods in which the expenses are recognised. Grants which are receivable in relation to expenses to be incurred in the subsequent financial period, are included as grant receivables and deferred government grants, classified as current assets and current liabilities respectively.

2.13 Retirement benefit costs

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, namely in Singapore, Malaysia and People's Republic of China ("PRC"), are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.14 Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for unutilised annual leave as a result of services rendered by employees up to the end of the financial year.

2.15 Share-based payments

The fair value of share-based payment awards granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period that the employees unconditionally become entitled to the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related service and non-market vesting conditions are expected to be met, such that the amount ultimately recognised as an expense is based on the number of awards that do meet the related service and non-market performance conditions at the vesting date. For share-based payment awards with non-vesting conditions, the grant date fair value of the share-based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

Share-based payment arrangements in which the Group receives goods or services as consideration for its own equity instruments are accounted for as equity-settled share-based payment transactions, regardless of how the equity instruments are obtained by the Group.

2.16 Leases

As lessor

When the Group is a lessor, it determines whether each lease entered is a finance or an operating lease at the lease inception date and reassessed only if there is a lease modification. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. Whereas, it is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

If the lease arrangement contains lease and non-lease components, the Group applies the principles within SFRS(I) 15 to allocate consideration in the lease arrangement.

The Group recognises lease payments under operating leases as income on a straight-line basis over the lease term unless another systematic basis is more representative of the pattern in which benefit from the use of the underlying asset is diminished. The lease payment recognised is included as part of "Other income". Initial direct cost incurred in negotiating and arranging an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income.

Any modification to an operating lease is accounted for as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.16 Leases (Continued)

As lessee

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- leases of low value assets; and
- leases with a duration of twelve months or less.

The payments for leases of low value assets and short-term leases are recognised as an expense on a straight-line basis over the lease term.

Initial measurement

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used.

On initial recognition, the carrying amount of lease liabilities also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Group and the Company if it is reasonably certain to assess that option; and
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right-of-use assets are initially measured at the amount of lease liabilities, reduced by any lease incentives received and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset.

The Group and the Company presents the right-of-use and lease liabilities separately from other assets and other liabilities in the statement of financial position.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.16 Leases (Continued)

Subsequent measurement

Right-of-use assets are subsequently measured at cost less any accumulated depreciation, any accumulated impairment loss and, if applicable, adjusted for any remeasurement of the lease liabilities. The right-of-use assets under cost model are depreciated on a straight-line basis over the shorter of either the remaining lease term or the remaining useful life of the right-of-use assets on the following bases:

	<u>Years</u>
Plant and machinery	3
Motor vehicles	3 to 7
Leased premises	2 to 3

The carrying amount of right-of-use assets are reviewed for impairment when events or changes in circumstances indicate that the right-of-use asset may be impaired. The accounting policy on impairment is as described in Note 2.7 to the financial statements.

Subsequent to initial measurement, lease liabilities are adjusted to reflect interest charged at a constant periodic rate over the remaining lease liabilities, lease payment made and if applicable, account for any remeasurement due to reassessment or lease modifications.

After the commencement date, interest on the lease liabilities are recognised in profit or loss, unless the costs are eligible for capitalisation in accordance with other applicable standards.

When the Group and the Company revises its estimate of any lease term (i.e. probability of extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments over the revised term. The carrying amount of lease liabilities is similarly revised when the variable element of the future lease payment dependent on a rate or index is revised. In both cases, an equivalent adjustment is made to the carrying amount of the right-of-use assets. If the carrying amount of the right-of-use assets is reduced to zero and there is a further reduction in the measurement of lease liabilities, the remaining amount of the remeasurement is recognised directly in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.16 Leases (Continued)

Subsequent measurement (Continued)

When the Group and the Company renegotiates the contractual terms of a lease with the lessor, the accounting treatment depends on the nature of the modification:

- If the renegotiation results in one or more additional assets being leased for an amount commensurate with the standalone price for the additional right-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy;
- In all other cases where the renegotiation increases the scope of the lease (i.e. extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of-use asset being adjusted by the same amount;
- If the renegotiation results in a decrease in scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial or full termination of the lease with any difference being recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

For lease contracts that convey a right to use an identified asset and require services to be provided by the lessor, the Group and the Company has elected to account for the entire contract as a lease. The Group and the Company does not allocate any amount of contractual payments to, and account separately for, any services provided by the lessor as part of the contract.

2.17 Borrowing costs

Borrowing costs are recognised as an expense in profit or loss in the financial year in which they are incurred using the effective interest method.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.18 Taxes

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current income tax

The tax currently payable is based on taxable profit for the financial year. Taxable profit differs from profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is recognised at the amount expected to be paid or recovered from the tax authorities and is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the financial year.

Current income taxes are recognised in profit or loss, except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each financial year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the financial year.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects to recover or settle its assets and liabilities, except for investment properties at fair value which are presumed to be recovered through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.18 Taxes (Continued)

Deferred tax (Continued)

Deferred tax is recognised in profit or loss, except when it relates to items recognised outside profit or loss, in which case the tax is also recognised either in other comprehensive income or directly in equity, or where it arises from the initial accounting for a business combination. Deferred tax arising from a business combination, is taken into account in calculating goodwill on acquisition.

Sales tax

Revenue, expenses and assets are recognised net of the amount of sales tax except:

- when the sales tax that is incurred on purchase of assets or services is not recoverable from the tax authorities, in which case the sales tax is recognised as part of cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statements of financial position.

2.19 Foreign currency transactions and translation

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency ("foreign currencies") are recorded at the rate of exchange prevailing on the date of the transaction. At the end of each financial year, monetary items denominated in foreign currencies are retranslated at the rates prevailing as of the end of the financial year. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the financial year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the financial year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

2. Summary of significant accounting policies (Continued)

2.19 Foreign currency transactions and translation (Continued)

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in Singapore dollar using exchange rates prevailing at the end of the financial year. Income and expense items (including comparatives) are translated at the average exchange rates for the financial year, unless exchange rates fluctuated significantly during that financial year, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the Group's foreign currency translation account.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are taken to the foreign currency translation reserve.

On disposal of a foreign operation, the accumulated foreign currency translation reserve relating to that operation is reclassified to profit or loss.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

2.20 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the group of executive directors and the chief executive officer who make strategic decisions.

3. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in Note 2 to the financial statements, management made judgements, estimates and assumptions about the carrying amounts of assets and liabilities that were not readily apparent from other sources. The estimates and associated assumptions were based on historical experience and other factors that were considered to be reasonable under the circumstances. Actual results may differ from these estimates.

These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

3. Critical accounting judgements and key sources of estimation uncertainty (Continued)

3.1 Critical judgements made in applying the accounting policies

In the process of applying the accounting policies, the management is of the opinion that there are no critical judgements apart from those involving estimations (see below), that have a significant effect on the amounts recognised in the financial statements.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the financial year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities and reported amounts of revenue and expenses, within the next financial year, are discussed below.

(i) Impairment of intangible assets – goodwill and customer relationships

Management performs impairment test on goodwill on an annual basis and when there is indication that they may be impaired. Customer relationships are assessed for impairment when there is indication that they may be impaired. The process of evaluating the potential impairment of goodwill and customer relationships is subjective and requires significant judgement. Management estimates the recoverable amount based on the expected future cash flows from the cash generating units to which the goodwill and customer relationships belong. The carrying values of the cash generating units are then compared against the recoverable amounts. Any excess of the carrying values over the recoverable amounts determined using the value-in-use method are recognised as impairment loss in profit or loss. Following the assessment, no impairment was recognised during the financial year.

The carrying amounts of intangible assets of the Group as at 31 March 2022 was \$1,484,930 (2021: \$1,712,463).

(ii) Impairment of investments in subsidiaries

At the end of each financial year, management follows the guidance of SFRS(I) 1-36 in assessing whether there is any objective evidence or indication that investments in subsidiaries may be impaired. Where an indication exists, the recoverable amount will be determined using the higher of fair value less costs of disposal or value-in-use method, which requires the use of estimates.

The Company's carrying amount of investments in subsidiaries as at 31 March 2022 was \$21,278,099 (2021: \$18,326,853).

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

3. Critical accounting judgements and key sources of estimation uncertainty (Continued)

3.2 Key sources of estimation uncertainty (Continued)

(iii) Loss allowance for impairment of trade and other receivables

Trade receivables from third parties

Management determines the expected loss arising from default for trade receivables, by categorising them based on its historical loss pattern, historical payment profile, geographical risk as well as credit risk profile of customer. A reversal of loss allowance amounting to \$25,066 (2021: loss allowance of \$52,143) was recognised as at 31 March 2022.

Notwithstanding the above, the Group evaluates the expected credit loss on customers in financial difficulties separately. A loss allowance amounted to \$126,905 (2021: \$10,124) was recognised as at 31 March 2022.

The carrying amounts of trade receivables are disclosed in Note 11 to the financial statements.

Other receivable from subsidiaries

Management determines whether there is significant increase in credit risk of these subsidiaries since initial recognition. Management considers internally available information including various operating performance ratios of these subsidiaries. A reversal of loss allowance amounting to \$2,130,755 (2021: loss allowance of \$2,130,755) was recognised to profit or loss during the financial year by the Company as at 31 March 2022 based on lifetime expected credit loss model.

The carrying amounts of other receivables are disclosed in Note 11 to the financial statements.

(iv) Fair value of investment properties

The investment properties were stated at fair value in accordance with the accounting policy stated in Note 2.5 to the financial statements. The fair value of the investment properties is determined by a firm of independent professional valuers and the fair value of investment properties as at 31 March 2022 was \$5,170,000 (2021: \$5,170,000).

In making the judgements, consideration has been given to assumptions that are mainly based on market conditions existing at the end of the financial year. These estimates are regularly compared to actual market data and actual transactions entered into by the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

4. Property, plant and equipment

	Plant and machinery	Office equipment	Furniture, fittings and renovation	Motor vehicles	Computer equipment and accessories	Buildings	Freehold land	Total
Group	\$	\$	\$	\$	\$	\$	\$	\$
Cost								
Balance as at 1.4.2021	828,672	107,355	174,987	463,085	418,846	1,798,168	726,652	4,517,765
Additions	54,582	2,223	1,250	-	38,917	-	-	96,972
Disposals	(21,963)	-	-	-	-	-	-	(21,963)
Written-off	(7,219)	(2,425)	-	-	(24,511)	-	-	(34,155)
Reclassified from								
Right-of-use assets* (Note 5)	62,322	-	-	22,642	-	-	-	84,964
Foreign currency translation differences	6,237	1,802	(1,413)	4,867	(739)	(6,961)	(7,009)	(3,216)
Balance as at 31.3.2022	922,631	108,955	174,824	490,594	432,513	1,791,207	719,643	4,640,367
Accumulated depreciation								
Balance as at 1.4.2021	732,872	97,443	164,907	407,073	393,807	593,317	-	2,389,419
Depreciation for the financial year	36,307	3,904	6,573	35,320	23,359	34,413	-	139,876
Disposals	(18,280)	-	-	-	-	-	-	(18,280)
Written-off	(7,219)	(2,398)	-	-	(24,511)	-	-	(34,128)
Reclassified from								
Right-of-use assets* (Note 5)	37,312	-	-	14,340	-	-	-	51,652
Foreign currency translation differences	3,831	1,521	(1,348)	3,974	(641)	(1,141)	-	6,196
Balance as at 31.3.2022	784,823	100,470	170,132	460,707	392,014	626,589	-	2,534,735
Carrying amount								
Balance as at 31.3.2022	137,808	8,485	4,692	29,887	40,499	1,164,618	719,643	2,105,632

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

4. Property, plant and equipment (Continued)

Group	Plant and machinery	Office equipment	Furniture, fittings and renovation	Motor vehicles	Computer equipment and accessories	Buildings	Freehold land	Total
Cost								
Balance as at 1.4.2020	849,609	102,509	216,776	296,401	409,173	1,807,660	736,213	4,418,341
Additions	3,653	4,126	344	-	10,619	-	-	18,742
Disposals	(25,373)	-	-	-	-	-	-	(25,373)
Written-off	(98)	-	(40,212)	-	-	-	-	(40,310)
Reclassified from Right-of-use assets* (Note 5)	-	-	-	164,801	-	-	-	164,801
Foreign currency translation differences	881	720	(1,921)	1,883	(946)	(9,492)	(9,561)	(18,436)
Balance as at 31.3.2021	828,672	107,355	174,987	463,085	418,846	1,798,168	726,652	4,517,765
Accumulated depreciation								
Balance as at 1.4.2020	695,637	90,898	199,458	194,063	371,097	560,099	-	2,111,252
Depreciation for the financial year	54,963	5,928	7,422	46,790	23,577	34,598	-	173,278
Disposals	(17,560)	-	-	-	-	-	-	(17,560)
Written-off	(98)	-	(40,212)	-	-	-	-	(40,310)
Reclassified from Right-of-use assets* (Note 5)	-	-	-	164,801	-	-	-	164,801
Foreign currency translation differences	(70)	617	(1,761)	1,419	(867)	(1,380)	-	(2,042)
Balance as at 31.3.2021	732,872	97,443	164,907	407,073	393,807	593,317	-	2,389,419
Carrying amount								
Balance as at 31.3.2021	95,800	9,912	10,080	56,012	25,039	1,204,851	726,652	2,128,346

* The ownership of leased plant and machinery, and motor vehicles with a cost and carrying amount of \$84,964 and \$33,312 (2021: \$164,801 and \$Nil) respectively was transferred to the Group's property, plant and equipment during the financial year after settlement of the final instalment of the lease payments.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

4. Property, plant and equipment (Continued)

	Computer equipment and accessories
	\$
Company	
Cost	
Balance as at 1.4.2021	8,894
Written-off	(2,616)
Balance as at 31.3.2022	6,278
Accumulated depreciation	
Balance as at 1.4.2021	8,609
Depreciation for the financial year	285
Written-off	(2,616)
Balance as at 31.3.2022	6,278
Carrying amount	
Balance as at 31.3.2022	-
Cost	
Balance as at 1.4.2020 and 31.3.2021	8,894
Accumulated depreciation	
Balance as at 1.4.2019	8,119
Depreciation for the financial year	490
Balance as at 31.3.2021	8,609
Carrying amount	
Balance as at 31.3.2021	285

The carrying amounts of property, plant and equipment of the Group which were pledged as security for banking facilities as disclosed in Note 15 to the financial statements were as follows:

	2022	2021
	\$	\$
Building	591,819	612,012
Freehold land	719,643	726,652

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

5. Right-of-use assets

	Plant & Machinery	Motor vehicles	Leased premises	Total
	\$	\$	\$	\$
Group				
Balance as at 1 April 2021	74,209	46,911	405,910	527,030
Additions	–	–	437,738	437,738
Modification to lease terms	–	–	64,086	64,086
Derecognised	–	–	(64,764)	(64,764)
Reclassified to property, plant and equipment* (Note 4)	(25,010)	(8,302)	–	(33,312)
Amortisation	(22,723)	(19,845)	(323,468)	(366,036)
Currency translation	(433)	(234)	7,327	6,660
Balance as at 31 March 2022	26,043	18,530	526,829	571,402
Balance as at 1 April 2020	100,158	102,613	598,068	800,839
Additions	–	–	44,985	44,985
Amortisation	(24,871)	(55,205)	(241,605)	(321,681)
Currency translation	(1,078)	(497)	4,462	2,887
Balance as at 31 March 2021	74,209	46,911	405,910	527,030

The Group leases office and factory premises for its operations and a hostel facility for housing its foreign workers. In addition, the Group's leased plant & machinery and motor vehicle mainly used for the operations, delivery and transportation of goods. There is no externally imposed covenant on these leasing arrangements.

* Plant and machinery, and motor vehicles with a carrying amount of \$33,312 (2021: \$Nil) respectively was transferred to the Group's property, plant and equipment during the financial year after settlement of the final instalment of the lease payments.

Certain lease liabilities of the Group are secured by leased assets, which will revert to the lessor in the event of default by the Group. The motor vehicles with a carrying amount of \$18,530 (2021: \$46,911) are secured over lease liabilities of \$32,263 (2021: \$50,359). These assets will be seized and returned to lessor in the event of default by the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

6. Investment properties

	Group	
	2022	2021
	\$	\$
<u>At fair value</u>		
At the beginning of the financial year	5,170,000	5,320,000
Changes in fair value recognised in profit or loss	–	(150,000)
At end of the financial year	5,170,000	5,170,000

The following amounts were recognised in profit or loss:

	Group	
	2022	2021
	\$	\$
Operating lease income – investment properties	60,101	34,951
Direct operating expenses (including repairs and maintenance) arising from rental-generating investment properties	(28,416)	(25,321)

The Group's investment properties comprise freehold shop units that are held for long-term rental yields and for capital appreciation. The fair values of the Group's investment properties as at 31 March 2022 and 2021 have been determined on the basis of valuation carried out by independent valuers having an appropriate recognised professional qualification and recent experience in the locations and category of the properties being valued. The valuations were arrived at by using the "Direct Comparison Method" by making reference to market evidence of transaction prices per square foot for similar properties, adjusted for differences in key attributes such as location, age, tenure, type, size, layout and the prevailing market conditions affecting the property market. The most significant input into the valuation model is the price per square foot of the properties. The valuations were performed in accordance with International Valuation Standards. The estimation of the fair values of the properties is based on the highest and best use of the properties, which is in line with their current use.

Valuation policies and procedures

Management of the Group oversees the Group's financial reporting valuation process and is responsible for setting and documenting the Group's valuation policies and procedures.

For valuations performed by external valuation experts, the management reviews the appropriateness of the valuation methodologies and assumptions adopted. The management also evaluates the appropriateness and reliability of the inputs used in the valuations. Significant changes in fair value measurements from period to period are evaluated by the management for reasonableness. Key drivers of the changes are identified and assessed for reasonableness against relevant information from independent sources, or internal sources if necessary and appropriate.

The Directors have exercised their judgement in relying on the valuation reports and are satisfied that the fair value is reflective of current market situation.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

6. Investment properties (Continued)

Fair value hierarchy

The Group classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following table shows an analysis of investment properties carried at fair value by level of fair value hierarchy:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Group				
2022				
Non-financial assets				
Investment properties	–	–	5,170,000	5,170,000
2021				
Non-financial assets				
Investment properties	–	–	5,170,000	5,170,000

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

6. Investment properties (Continued)

Fair value hierarchy (Continued)

The following table presents the valuation technique and key inputs that were used to determine the fair value of the investment properties categorised under level 3 of the fair value hierarchy.

<u>Location</u>	<u>Description</u>	<u>Valuation technique</u>	<u>Unobservable inputs</u>	<u>Relationship of unobservable inputs to fair value</u>	<u>Tenure</u>
101 Kitchener Road Jalan Besar Plaza Singapore 208511					
Unit #02-11	Shop unit	Direct comparison method	Price p.s.f.*	The higher the price, the higher the fair value.	Freehold
Unit #02-22	Shop unit	Direct comparison method	Price p.s.f.*	The higher the price, the higher the fair value.	Freehold
Unit #02-23	Shop unit	Direct comparison method	Price p.s.f.*	The higher the price, the higher the fair value.	Freehold

* The price per square foot ("p.s.f.") are determine based on the differences in location, area, age, condition, tenure, design and layout, dates of transaction and the prevailing economic conditions affecting the property market.

There have been no changes in the valuation techniques of investment properties as at the end of the financial year.

7. Investments in subsidiaries

	Company	
	2022	2021
	\$	\$
Unquoted equity in corporations, at cost	41,895,236	41,895,236
Allowance for impairment loss	(20,617,137)	(23,568,383)
	21,278,099	18,326,853

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

7. Investments in subsidiaries (Continued)

Movement in allowance for impairment loss is as follows:

	Company	
	2022	2021
	\$	\$
Balance as at the beginning of the financial year	23,568,383	22,162,383
Allowance made during the financial year	41,754	1,406,000
Reversal of impairment loss	(2,993,000)	–
Balance as at the end of the financial year	20,617,137	23,568,383

At the end of each financial year, the management carries out a review of the recoverable amount of its investments in subsidiaries using either the higher of fair value less costs of disposal ("FVLCD") or value-in-use ("VIU") method as part of its impairment assessment.

During the financial year, an impairment loss of \$41,754 was recognised in profit or loss relating to the investment in Eplus Technologies Sdn. Bhd. due to continuing losses incurred. The recoverable amount of this investment in subsidiary is nil, based on FVLCD. In addition, the Group made a reversal of impairment loss of \$2,993,000 (2021: impairment loss of \$1,100,000) with respect to the investment in Manufacturing Network Pte Ltd ("MNPL") following an improvement in market conditions and financial performance of MNPL. The recoverable amount of \$11,999,000 (2021: \$9,006,000) was determined using the VIU method comprising cash flow projections based on financial budgets approved by management covering a five-year period and projections to terminal years.

In the previous financial year, an allowance for impairment loss of \$306,000 was recognised relating to the investment in General Electronics & Instrumentation Corporation Private Limited using the FVLCD method. The recoverable amount of \$9,279,000 included investment properties and the key assumptions and estimates used were disclosed in Note 6.

The cash flow forecasts prepared by the Group comprising the most recent financial budgets approved by management for the next five years and key assumptions are as follows:

	2022	2021
	%	%
Discount rate (pre-tax)	10.1	8.9
Terminal growth rate	1.5	1.5
Gross profit margin	23.0	23.0
Revenue growth rate	0 – 1.0	(1.0) – 11.0

Management estimates the discount rate using pre-tax rate that reflect current assessment of the time value of money and the risk specific to the subsidiary. The growth rate is based on management's estimates and expectations from historical trends.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

7. Investments in subsidiaries (Continued)

Sensitivity analysis

The following changes in assumptions, while holding all other assumptions constant, would have resulted in a significant increase/decrease in the impairment loss as follows:

	Impairment higher by	
	2022	2021
	\$	\$
Increase in the pre-tax discount rate by 1%	1,262,000	1,500,000
Decrease in the terminal growth rate by 1%	881,000	1,200,000
Decrease in the gross profit margin by 1%	2,515,000	2,300,000
Decrease of 1% (2021: 4%) in the revenue forecast	388,000	1,900,000

Details of the subsidiaries are as follows:

Name of company (Country of incorporation and principal place of business)	Principal activities	Effective equity held by the Group	
		2022	2021
		%	%
Held by the Company			
General Electronics & Instrumentation Corporation Private Limited (Singapore) ⁽¹⁾	Trading in electrical and electronic equipment and components, hardware and software engineering in micro-computer and communication systems	100	100
Eplus Technologies Pte Ltd (Singapore) ⁽¹⁾	Trading in electrical and electronics components and provision of IT and software consultancy services	100	100
Manufacturing Network Pte Ltd (Singapore) ⁽¹⁾	Wholesale of aluminium plates, wedges and bars including cutting and refining aluminium plates, trading and distribution of metal precision components and investment holding	100	100
Eplus Technologies Sdn. Bhd. (Malaysia) ⁽²⁾	Trading and distribution of cables, electrical and electronics components	100	100

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

7. Investments in subsidiaries (Continued)

Name of company (Country of incorporation and principal place of business)	Principal activities	Effective equity held by the Group	
		2022 %	2021 %
Held by Manufacturing Network Pte Ltd			
MNPL Aluminium Centre Sdn. Bhd. (Malaysia) ⁽²⁾	Wholesale of aluminium plates, rods and bars including cutting and refining aluminium plates, rods and bars	100	100
MNPL Investments Pte. Ltd. (Singapore) ⁽¹⁾	Investment holding	100	100
MSC Aluminium Holdings Pte. Ltd. (Singapore) ⁽¹⁾	Import and export of aluminium alloy products and investment holding	100	100
Alutech Metals Asiatic Pte. Ltd. (Singapore) ⁽¹⁾	Investment holding	100	100
Held by MNPL Investments Pte. Ltd.			
MNPL Metals Co., Ltd. (People's Republic of China) ⁽³⁾	Sale and distribution of aluminium alloy, steel, stainless steel and other ferrous and non-ferrous semi-finished products	100	100
Held by MSC Aluminium Holdings Pte. Ltd.			
Twin Metal Service Centre Sdn. Bhd. (Malaysia) ⁽²⁾	Fabricating and trading of aluminium products	100	100
Twin Metal (Penang) Sdn. Bhd. (Malaysia) ⁽²⁾	Fabricating and trading of aluminium products	60	60
Held by Alutech Metals Asiatic Pte. Ltd.			
Alutech Metals Co., Ltd. (People's Republic of China) ⁽³⁾	Trading in aluminium alloy, steel, stainless steel and other metal products	100	100

(1) Audited by BDO LLP, Singapore

(2) Audited by BDO PLT, Malaysia, a member of BDO International Limited

(3) Audited by SBA Stone Forest CPA Co Ltd, People's Republic of China

The non-controlling interests of the 60% owned subsidiary of the Group, Twin Metal (Penang) Sdn. Bhd., is considered to be immaterial.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

8. Intangible assets

	Goodwill	Customer relationships	Total
	\$	\$	\$
Group			
Cost			
Balance as at 1.4.2021 and 31.3.2022	4,358,638	3,108,488	7,467,126
Accumulated amortisation			
Balance as at 1.4.2021	–	2,198,357	2,198,357
Amortisation for the financial year	–	227,533	227,533
Balance as at 31.3.2022	–	2,425,890	2,425,890
Accumulated impairment			
Balance as at 1.4.2021 and 31.3.2022	3,556,306	–	3,556,306
Carrying amount			
Balance as at 31.3.2022	802,332	682,598	1,484,930
	Goodwill	Customer relationships	Total
	\$	\$	\$
Group			
Cost			
Balance as at 1.4.2020 and 31.3.2021	4,358,638	3,108,488	7,467,126
Accumulated amortisation			
Balance as at 1.4.2020	–	1,970,825	1,970,825
Amortisation for the financial year	–	227,532	227,532
Balance as at 31.3.2021	–	2,198,357	2,198,357
Accumulated impairment			
Balance as at 1.4.2020 and 31.3.2021	3,556,306	–	3,556,306
Carrying amount			
Balance as at 31.3.2021	802,332	910,131	1,712,463

Customer relationships were acquired in the financial year ended 31 March 2011 and 31 March 2019 as part of the acquisition of MSC Group and Alutech Group respectively. The fair value on the date of initial recognition was based on its intended use and the expected future economic benefit to be derived from the future operating cash inflows from products associated with the acquired customer relationships. The remaining useful lives for customer relationships is 3 years (2021: 4 years).

Amortisation expense was included in "Other expenses" line item of profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

8. Intangible assets (Continued)

Goodwill arising from business combination is allocated to the CGUs that are expected to benefit from that business combination. The carrying amount of goodwill was allocated to MSC Aluminium Holdings Pte. Ltd. and its subsidiaries ("MSC Group") and Alutech Metals Asiatic Pte. Ltd. and its subsidiary ("Alutech Group") as 2 CGUs respectively.

The carrying amounts of goodwill and customer relationships allocated to each CGU are as follows:

	MSC Group		Alutech Group		Total	
	Goodwill	Customer relationships	Goodwill	Customer relationships	Goodwill	Customer relationships
	\$	\$	\$	\$	\$	\$
Balance as at 31.3.2022	512,392	–	289,940	682,598	802,332	682,598
Balance as at 31.3.2021	512,392	–	289,940	910,131	802,332	910,131

Impairment testing

The recoverable amount of the CGUs is determined from VIU calculations. The key assumptions for the VIU calculations are those regarding the revenue growth rates, gross profit margins, discount rates and terminal growth rates during the period.

Goodwill allocated to MSC Group

The Group carried out a review on the recoverable amount of MSC Group (CGU) which has been determined based on its VIU calculations. The VIU was estimated using a discounted cash flow ("DCF") analysis applying the expected cash flow approach. This approach takes into consideration the expected performance level of the MSC Group. Based on the management's review, no further impairment was required for the current financial year.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

8. Intangible assets (Continued)

Goodwill allocated to Alutech Group

The Group carried out a review of the recoverable amount of Alutech Group (CGU) which has been determined based on its VIU calculations. The VIU was estimated using a DCF analysis applying the expected cash flow approach. As the Alutech Group has a subsidiary in China where there were Covid-19 restrictions implemented in certain cities, towards the end of the current financial year, the VIU approach uses multiple cash flow projections taking into consideration assumed probabilities of different future scenarios instead of a single cash flow scenario. While many scenarios and probabilities may exist, management ultimately believes that the four scenarios (best, base, negative and worst case) reflects a representative of possible outcomes. Based on the management's review, no further impairment was required for the current financial year.

The Group prepared cash flow forecasts derived from the most recent financial budgets approved by management for the next five years and applied the key assumptions as follows:

	MSC Group				Alutech Group			
	Terminal growth rate	Average gross profit margin	Pre-tax discount rate	Average revenue growth rate	Terminal growth rate	Average gross profit margin	Pre-tax discount rate	Average revenue growth rate
As at 31.3.2022	2%	21%	13.7%	9%	2%	20%	10.5%	6%
As at 31.3.2021	2%	21%	12.6%	8%	2.6%	21%	9.1%	11%

<u>Alutech Group</u>	<u>Best case</u>	<u>Base case</u>	<u>Negative case</u>	<u>Worst case</u>
31.3.2022				
Probability weightage	30%	30%	30%	10%
31.3.2021				
Probability weightage	30%	30%	30%	10%

Sensitivity analysis

Based on management's assessment of the CGUs, any reasonably possible change to the key assumptions applied is not likely to cause the recoverable amounts to be below the carrying amounts of the CGU.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

9. Deferred tax asset/(liabilities)

	Group	
	2022	2021
	\$	\$
Deferred tax asset		
Balance as at the beginning of the financial year	36,000	36,000
Recognised during the financial year	230,288	–
Balance as at the end of the financial year	266,288	36,000
Recognised deferred tax assets are attributable to the following:		
Unutilised capital allowance	90,370	–
Unutilised tax losses	175,918	36,000
	266,288	36,000
Deferred tax liabilities		
Balance as at the beginning of the financial year	(238,827)	(277,052)
Credited to profit or loss	46,848	38,069
Foreign currency translation differences	216	156
Balance as at the end of the financial year	(191,763)	(238,827)
Recognised deferred tax liabilities are attributable to the following:		
Differences in depreciation for tax purposes	(25,531)	(17,185)
Differences in amortisation of intangible assets for tax purposes	(166,232)	(221,642)
	(191,763)	(238,827)

10. Inventories

	Group	
	2022	2021
	\$	\$
Trading goods	12,944,970	8,628,953

The cost of inventories recognised as an expense and included in "Cost of sales" line item in profit or loss amounted to \$19,911,519 (2021: \$12,668,611). The inventories written down of \$34,255 (2021: \$25,627) pursuant to a review of the net realisable value of the inventories during the financial year were included under "Other expenses".

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

11. Trade and other receivables

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
Trade receivables	6,657,089	4,442,730	-	-
Loss allowance	(191,136)	(108,034)	-	-
	6,465,953	4,334,696	-	-
Other receivables				
– third parties	21,207	11,596	5	114
– subsidiaries	-	-	5,207,366	5,956,789
Loss allowance				
– subsidiaries	-	-	-	(2,130,755)
	21,207	11,596	5,207,371	3,826,148
Government grant receivables	-	18,377	-	6,584
Deposits	81,002	49,690	-	-
Advance payments to suppliers	272,155	249,974	-	-
GST/VAT recoverable	78,338	206,266	-	-
Total trade and other receivables	6,918,655	4,870,599	5,207,371	3,832,732
Less: Advance payments to suppliers	(272,155)	(249,974)	-	-
Less: Government grant receivables	-	(18,377)	-	(6,584)
Less: GST/VAT recoverable	(78,338)	(206,266)	-	-
Add: Cash and bank balances	2,549,594	4,443,557	119,009	111,111
Financial assets at amortised costs	9,117,756	8,839,539	5,326,380	3,937,259

Trade and other receivables are unsecured, non-interest bearing and generally on 7 to 90 days' credit terms.

The non-trade amounts due from subsidiaries are unsecured, non-interest bearing and repayable on demand.

The government grant receivables are related to Jobs Support Scheme ("JSS") announced by the Singapore Government to provide wage support to employers to help them retain their employees during the period of economic uncertainty.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

11. Trade and other receivables (Continued)

Movements in loss allowance for trade receivables during the financial year were as follows:

	Group	
	2022	2021
	\$	\$
Balance as at the beginning of the financial year	108,034	51,462
Write-off against allowance	(18,361)	(4,980)
Loss allowance made during the financial year		
– for lifetime expected credit loss, not credit impaired	(25,066)	52,143
– for lifetime expected credit loss, credit impaired	126,905	10,124
Foreign currency translation differences	(376)	(715)
Balance as at the end of the financial year	<u>191,136</u>	<u>108,034</u>

For other receivables due from subsidiaries, the Company has taken into account information that it has available internally about these subsidiaries' past, current and expected operating performance and cash flow position. The Company monitors and assess at the end of each financial year on any indicator of significant increase in credit risk on the amount due from the respective subsidiaries, by considering the availability of sufficient liquid assets and cash to repay its debt upon demand, their performance ratio and any default in external debts.

For subsidiaries with sufficient liquid assets and cash to repay its debt upon demand, the risk of default is considered to be minimal and has been measured based on 12-month expected credit loss model and subject to immaterial credit loss.

At the end of the financial year, the Company has assessed its subsidiaries financial performance to meet the contractual cash flow obligations and has lifetime expected credit loss model and a loss allowance of \$Nil (2021: \$2,130,755) during the financial year.

Movement in loss allowance for non-trade amount due from subsidiaries during the financial year were as follows:

	Company	
	2022	2021
	\$	\$
Expected credit loss for stage 2		
Balance at beginning of financial year	2,130,755	–
(Reversal)/Loss allowance made during the financial year	(2,130,755)	2,130,755
Balance at end of financial year	<u>–</u>	<u>2,130,755</u>

During the financial year, a reversal of loss allowance of \$2,130,755 (2021: Nil) was recognised in profit or loss due to the improvement of financial performance of the subsidiary with repayments received.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

11. Trade and other receivables (Continued)

Trade and other receivables are denominated in the following currencies:

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
United States dollar	727,483	447,459	-	-
Singapore dollar	1,135,533	824,433	5,207,371	3,832,732
Malaysian ringgit	3,982,890	2,496,257	-	-
Chinese renminbi	1,072,749	1,102,450	-	-
	6,918,655	4,870,599	5,207,371	3,832,732

12. Cash and bank balances

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
Fixed deposits with banks	398,913	397,669	78,842	78,761
Cash and bank balances	2,150,681	4,045,888	40,167	32,350
Total cash and bank balances	2,549,594	4,443,557	119,009	111,111
Less: Bank overdrafts (Note 15)	(43,855)	-	-	-
Cash and cash equivalents per consolidated cash flow statement	2,505,739	4,443,557	119,009	111,111

Cash and cash equivalents are denominated in the following currencies:

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
United States dollar	293,073	347,978	11,910	11,857
Singapore dollar	796,450	2,406,876	107,099	99,254
Malaysian ringgit	1,269,767	1,354,452	-	-
Chinese renminbi	190,304	334,251	-	-
	2,549,594	4,443,557	119,009	111,111

The fixed deposits with banks mature within 1 month (2021: 1 month) from the end of the financial year. The weighted average effective interest rate on the fixed deposits is approximately 0.52% (2021: 0.62%) per annum.

Cash and bank balances of \$190,304 (2021: \$334,251), held with subsidiaries in the People's Republic of China are subject to local exchange control regulations. These regulations place restrictions on exporting capital out of the country other than through dividends and thus significantly affect the Group's ability to access or use assets, and settle liabilities, of the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

13. Trade and other payables

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
Trade payables – third parties	2,479,435	2,020,150	–	–
Other payables				
– third parties	229,193	229,199	17,717	15,445
– subsidiaries	–	–	2,964,864	2,983,048
Deposits received from customers	21,263	16,700	–	–
Deferred grant income	–	33,439	–	10,868
Advance billings	330,072	299,158	–	–
GST payables	17,914	17,177	–	–
Rental deposit received	10,400	10,400	–	–
Accrued operating expenses	479,462	455,524	106,974	105,044
Accrued unutilised leave	59,312	61,148	37,250	36,000
Total trade and other payables	3,627,051	3,142,895	3,126,805	3,150,405
Less:				
Deposits received from customers	(21,263)	(16,700)	–	–
Advance billings	(330,072)	(299,158)	–	–
GST payables	(17,914)	(17,177)	–	–
Deferred grant income	–	(33,439)	–	(10,868)
Accrued unutilised leave	(59,312)	(61,148)	(37,250)	(36,000)
Add:				
Interest-bearing liabilities	9,574,942	7,371,097	–	–
Lease liabilities	570,524	508,468	–	–
Other financial liabilities carried at amortised cost	13,343,956	10,594,838	3,089,555	3,103,537

Advance billings represent unrecognised revenue from the delivery of goods in the subsequent financial year.

Deferred grant income relates to JSS announced by the Singapore Government to provide wage support to employers to help them retain their local employees during this period of economic uncertainty due to the COVID-19 pandemic. In determining the timing of recognition of the JSS grant income, the management evaluated the Group is impacted from April 2020 onwards following the circuit-breaker measure and grant income recognised during the financial year was recorded in other income.

Trade and other payables are unsecured, non-interest bearing and generally on 30 to 90 days' credit terms. The non-trade amounts due to subsidiaries are unsecured, non-interest bearing and repayable on demand.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

13. Trade and other payables (Continued)

Trade and other payables are denominated in the following currencies:

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
United States dollar	1,049,395	844,616	–	–
Singapore dollar	987,460	825,120	3,126,805	3,150,405
Malaysian ringgit	1,152,198	889,196	–	–
Chinese renminbi	437,998	469,474	–	–
Euro	–	114,489	–	–
	3,627,051	3,142,895	3,126,805	3,150,405

14. Lease liabilities

	Group	
	2022	2021
	\$	\$
Balance at beginning of financial year	508,468	784,892
Additions	437,738	44,985
Modification to lease terms	63,487	–
Derecognition of right-of-use assets	(67,585)	–
Interest expense	29,770	33,641
Lease payments		
– Principal portion	(378,791)	(324,882)
– Interest portion	(29,770)	(33,641)
Exchange difference	7,207	3,473
Balance at end of financial year	570,524	508,468

Certain lease liabilities of the Group are secured by leased assets, which will revert to the lessor in the event of default by the Group. The motor vehicles with a carrying amount of \$18,530 (2021: \$46,911) are secured over lease liabilities of \$32,263 (2021: \$50,359). These assets will be seized and returned to lessor in the event of default by the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

14. Lease liabilities (Continued)

The maturity analysis of lease liabilities at each financial year are as follows:

	Group	
	2022	2021
	\$	\$
Contractual undiscounted cash flows		
– Not later than a year	412,315	324,164
– Later than one year and not later than five years	181,950	210,144
	594,265	534,308
Less: Future interest expense	(23,741)	(25,840)
Present value of lease liabilities	570,524	508,468

	Group	
	2022	2021
	\$	\$
Presented in the statement of financial position		
– Current	393,603	305,522
– Non-current	176,921	202,946
	570,524	508,468

Total cash outflows amounted to \$411,272 (2021: \$360,800) for the financial year ended 31 March 2022.

Lease liabilities are denominated in the following currencies:

	Group	
	2022	2021
	\$	\$
Singapore dollar	342,483	122,657
Malaysian ringgit	101,088	117,188
Chinese renminbi	126,953	268,623
	570,524	508,468

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

15. Interest-bearing liabilities

	Group	
	2022	2021
	\$	\$
<u>Current liabilities</u>		
Term loans – secured	58,559	57,042
Term loans – unsecured	1,035,125	1,027,258
Bank overdrafts – unsecured	43,855	–
Trust receipts – secured ⁽¹⁾	5,339,896	2,113,442
	6,477,435	3,197,742
<u>Non-current liabilities</u>		
Term loans – secured	704,230	770,762
Term loans – unsecured	2,393,277	3,402,593
	3,097,507	4,173,355
Total interest-bearing liabilities	9,574,942	7,371,097

(1) Payments through letters of credit are included in the trust receipts.

The interest rates per annum charged during the financial year were as follows:

	Group	
	2022	2021
	%	%
Term loans	3.00 – 3.50	3.00 – 4.50
Overdrafts	5.75 – 6.00	5.75 – 6.00
Trust receipts	1.04 – 3.82	1.05 – 4.06

The term loans are repayable over 60 to 240 monthly instalments from their respective first drawdown date. Certain term loans are secured by a charge over a freehold property of the Group and a corporate guarantee from the Company. The other term loans are supported by corporate guarantees provided by the Company.

Trust receipts have maturity date of 150 days from the date of invoice and/or the date of drawdown. As at the end of the financial year, the Group's banking facilities (term loans, trust receipts and letters of credits) amounting to \$9,866,111 (2021: \$8,028,577) are secured by corporate guarantees provided by the Company and the charge over a freehold property of the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

15. Interest-bearing liabilities (Continued)

As at the end of the financial year, the Group has banking facilities as follows:

	2022	2021
	\$	\$
Facilities granted	11,470,354	12,764,018
Facilities utilised	9,866,111	8,028,577

Interest-bearing liabilities are denominated in the following currencies:

	Group	
	2022	2021
	\$	\$
United States dollar	5,339,896	2,113,442
Singapore dollar	3,472,257	4,429,851
Malaysian ringgit	762,789	827,804
	9,574,942	7,371,097

16. Share capital

	Group and Company			
	2022	2021	2022	2021
	Number of ordinary shares		\$	\$
Issued and fully paid up:				
At the beginning and end of the financial year	1,727,469,695	1,727,469,695	27,459,753	27,459,753

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares have no par value and carry one vote per share without restriction.

17. Asset revaluation reserve

Group

Asset revaluation reserve represents surplus on revaluation of the Group's freehold property transferred from property, plant and equipment to investment property in 2009 and is not distributable.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

18. Share-based payment reserve

Group and Company

During the financial year ended 31 March 2010, a shareholder, who was also the Director of the Company, transferred his shares to certain employees to reward their services rendered to the Group. The fair value of the shares was measured at the weighted average quoted market price at the date of transfer.

The share-based payment reserve is non-distributable.

19. Foreign currency translation account

Group

The foreign currency translation account comprises the foreign exchange differences arising from the translation of the financial statements of subsidiaries whose functional currencies are different from that of the Group's presentation currency and is non-distributable.

20. Revenue

Disaggregation of revenue

The Group has disaggregated revenue into various categories in the following table which is intended to:

- depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic date; and
- enable users to understand the relationship with revenue segment information provided in Note 28 to the financial statements.

	Components		Aluminium		Total	
	2022	2021	2022	2021	2022	2021
	\$	\$	\$	\$	\$	\$
<u>Primary Geographical market</u>						
Singapore	1,479,309	1,065,168	4,676,195	2,466,040	6,155,504	3,531,208
Malaysia	178,898	258,125	14,161,562	7,843,275	14,340,460	8,101,400
People's Republic of China	–	–	6,424,979	4,643,766	6,424,979	4,643,766
Others	120,903	170,919	125,428	54,377	246,331	225,296
	<u>1,779,110</u>	<u>1,494,212</u>	<u>25,388,164</u>	<u>15,007,458</u>	<u>27,167,274</u>	<u>16,501,670</u>
<u>Timing of transfer of goods</u>						
– Point in time	<u>1,779,110</u>	<u>1,494,212</u>	<u>25,388,164</u>	<u>15,007,458</u>	<u>27,167,274</u>	<u>16,501,670</u>

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

21. Other income

	Group	
	2022	2021
	\$	\$
Gain on disposal of property, plant and equipment	722	–
Government grants		
– Jobs Support Scheme	36,847	225,051
– Jobs Growth Incentives	36,400	–
– Foreign workers levy rebate	–	15,000
– Other COVID-19 related support grants	–	86,636
– Special/Temporary Employment Credit	3,878	6,855
– Wage Credit Scheme	8,159	2,901
– Others	8,244	17,342
Operating lease income – investment properties	60,101	34,951
Sale of recycled materials	103,561	38,008
Gain on lease modification	3,421	–
Miscellaneous income	15,163	27,755
Foreign exchange gain, net	–	78,782
	276,496	533,281

22. Finance costs

	Group	
	2022	2021
	\$	\$
Interest expenses on:		
– overdrafts	618	147
– lease liabilities	29,770	33,641
– term loan	145,048	140,172
– trust receipts	78,746	47,764
	254,182	221,724

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

23. Profit/(Loss) before income tax

The above is arrived at after charging:

	Group	
	2022	2021
	\$	\$
<u>Distribution costs</u>		
Entertainment expenses	73,621	36,424
Freight outwards	178,171	120,315
Sales commission	30,576	7,022
Transport expenses	45,680	55,250
Travelling expenses	1,428	945
	70,000	172,000
<u>Administrative expenses</u>		
Directors' fees	70,000	172,000
Fees paid/payable to auditors of the Company		
– Audit fees		
– current year	91,500	84,000
– overprovision in prior year	(8,776)	(70)
– Non-audit fees	13,875	13,305
Fees paid/payable to other auditors		
– Audit fees	29,740	28,357
– Non-audit fees	4,800	5,452
Low value lease	2,711	2,277
Warehouse services	6,102	6,554
Professional fees	182,691	157,846
Office maintenance	62,879	56,978
Bank charges	48,397	38,940
Employee benefits expense*		
– salaries, bonus and other benefits	2,608,781	2,282,090
– defined contribution plans	241,867	202,231
	2,850,648	2,484,321

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

23. Profit/(Loss) before income tax (Continued)

The above is arrived at after charging: (Continued)

	Group	
	2022	2021
	\$	\$
<u>Other expenses</u>		
Amortisation of intangible assets	227,533	227,532
Depreciation of property, plant and equipment	139,876	173,278
Fair value changes of investment property (Note 6)	–	150,000
Loss on disposal of property, plant and equipment	–	6,573
Plant and equipment written off	27	–
Bad debts written off	13,783	–
Amortisation of right-of-use assets	366,036	321,681
Foreign exchange loss, net	35,422	–
Write down of inventories	34,255	25,627

* These include key management personnel remuneration as disclosed in Note 27 to the financial statements.

24. Income tax expense

	Group	
	2022	2021
	\$	\$
Current income tax		
– current financial year	542,653	101,029
– over provision in prior financial years	(23,188)	(1,764)
	519,465	99,265
Deferred income tax		
– current financial year	19,020	17,341
– over provision in prior financial years	(65,868)	(55,410)
– recognition of deferred tax asset previously not recognised	(230,288)	–
	(277,136)	(38,069)
Total income tax expense recognised in profit or loss	242,329	61,196

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

24. Income tax expense (Continued)

Reconciliation of effective income tax rate

Domestic income tax is calculated at 17% of the estimated assessable profit for the financial year. Taxation for other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

The income tax expense varied from the amount of income tax expense determined by applying the Singapore statutory income tax rate of 17% to profit or loss before income tax as a result of the following differences:

	Group	
	2022	2021
	\$	\$
Profit/(Loss) before income tax	2,004,316	(664,622)
Income tax using applicable tax rate	340,734	(112,986)
Effect of different tax rate in other countries	106,583	(7,385)
Tax effect of expenses not deductible for tax purposes	254,427	256,114
Tax effect of income not subject to tax	(5,125)	(46,734)
Over provision of current income tax in prior financial years	(23,188)	(1,764)
Over provision of deferred tax in prior financial years	(65,868)	(55,410)
Deferred tax assets not recognised in profit or loss	19,401	63,773
Utilisation of deferred tax assets previously not recognised	(154,347)	(34,412)
Recognition of deferred tax asset previously not recognised	(230,288)	–
	242,329	61,196

Unrecognised deferred tax assets

	Group	
	2022	2021
	\$	\$
Balance as at the beginning of the financial year	2,105,475	2,244,047
Reassessment of unrecognised deferred tax assets	(204,152)	(104,160)
Utilised during the financial year	(154,347)	(34,412)
Recognition of deferred tax asset previously not recognised	(230,288)	–
Balance as at the end of the financial year	1,516,688	2,105,475

Unrecognised deferred tax assets are attributable to the following:

	Group	
	2022	2021
	\$	\$
Capital allowances	30,861	120,940
Unutilised tax losses	1,485,827	1,984,535
	1,516,688	2,105,475

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

24. Income tax expense (Continued)

Unrecognised deferred tax assets (Continued)

Subject to the agreement by relevant tax authorities, at the end of financial year, the Group had unutilised tax losses of approximately \$8,740,000 (2021: \$11,563,000) available for offset against future profits. A deferred tax asset of approximately \$1,566,000 (2021: \$212,000) has been recognised in respect of such losses. No deferred tax asset has been recognised in respect of the remaining \$8,279,000 (2021: \$11,351,000) due to the unpredictability of profit streams.

The unutilised tax losses arising from the subsidiaries in the jurisdiction of People's Republic of China ("China") and Malaysia amounting to \$985,000 and \$237,000 (2021: \$1,819,000 and \$312,000) respectively can only be utilised for the set-off against its future taxable profits within five years for China and within seven years for Malaysia from the date the tax losses were incurred. The unutilised tax losses will expire at various dates up to and including 2028.

Except as disclosed above, the unutilised tax losses may be carried indefinitely subject to the conditions imposed by relevant tax authorities and provisions of the tax legislations of the respective countries in which the Group operates.

25. Earnings/(Loss) per share

	Group	
	<u>2022</u>	<u>2021</u>
Earnings/(Loss) per share (Cents)		
– Basic and diluted	0.09	(0.05)
The calculation of basic and diluted loss per share is based on:		
Profit/(Loss) attributable to the owners of the parent (\$)	1,480,377	(785,285)
Actual number of ordinary shares	1,727,469,695	1,727,469,695

Basic earnings per share is calculated by dividing the Group's profit attributable to the owners of the parent by the actual number of shares in issue during the financial year.

Diluted earnings per share (2021: diluted loss per share) for the current financial year is the same as the basic earnings per share (2021: basic loss per share) as the Group does not have any potential dilutive ordinary shares as at the end of the current and previous financial years.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

26. Operating lease commitments

When the Group is a lessor

As at the end of the financial year, there are operating lease commitments for the freehold shop unit which are receivable in subsequent accounting periods as follows:

	Group	
	2022	2021
	\$	\$
Not later than one year	18,000	24,000
Later than one year and not later than five years	-	18,000
	18,000	42,000

The rents receivable under the lease are subject to revision after expiry. The above commitments were based on prevailing rental rates for the financial year.

27. Significant related party transactions

Key management personnel remuneration

The remuneration of key management personnel of the Group and the Company during the financial year are as follows:

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
Directors' fee	70,000	172,000	46,000	46,000
Short-term employee benefits	704,412	660,871	430,391	401,900
Post-employment benefits	55,800	53,234	34,867	32,912
	830,212	886,105	511,258	480,812

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

27. Significant related party transactions (Continued)

Key management personnel remuneration (Continued)

The remuneration to the Directors of the Company and of the subsidiaries during the financial year are as follows:

	Group		Company	
	2022	2021	2022	2021
	\$	\$	\$	\$
<i>Directors of the Company</i>				
Directors' fee	46,000	46,000	46,000	46,000
Short-term employee benefits	366,996	350,475	228,677	214,277
Post-employment benefits	25,501	24,989	7,890	7,920
	438,497	421,464	282,567	268,197
<i>Directors of subsidiaries</i>				
Directors' fee	24,000	126,000	-	-
Short-term employee benefits	223,578	201,614	123,500	114,950
Post-employment benefits	20,995	19,543	20,995	19,543
	268,573	347,157	144,495	134,493
	707,070	768,621	427,062	402,690

28. Segment information

Management has determined the operating segments based on the reports reviewed by the chief operating decision maker. A segment is a distinguishable component of the Group that is engaged either in providing products (business segment), or in providing products within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

Management monitors the operating results of the segments separately for the purposes of making decisions about resources to be allocated and of assessing performance. Segment performance is evaluated based on operation profit or loss which is similar to the accounting profit or loss.

Income taxes are managed by the management of respective entities within the Group.

The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies. There is no asymmetrical allocation to reportable segments. Management evaluates performance on the basis of profit or loss from operations before tax expense.

There is no change from prior periods in the measurement methods used to determine reported segment profit or loss.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items mainly comprise corporate assets, liabilities and expenses.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

28. Segment information (Continued)

The Group is organised into two main business segments namely:

- (i) Components distribution; and
- (ii) Aluminium products distribution.

Business segments

	Components distribution \$	Aluminium products distribution \$	Unallocated \$	Consolidated \$
Group				
2022				
Revenue				
External revenue	1,779,110	25,388,164	-	27,167,274
Results				
Segment results	(40,714)	3,752,360	(724,597)	2,987,049
Interest income	5	4,810	79	4,894
Finance costs	(24,005)	(230,177)	-	(254,182)
Amortisation of intangible assets	-	(227,533)	-	(227,533)
Amortisation of right-of-use assets	-	(366,036)	-	(366,036)
Depreciation of property, plant and equipment	(35,679)	(103,912)	(285)	(139,876)
(Loss)/profit before income tax	(100,393)	2,829,512	(724,803)	2,004,316
Income tax expense	-	(242,329)	-	(242,329)
(Loss)/profit after income tax	(100,393)	2,587,183	(724,803)	1,761,987
Additions to non-current assets*	12,415	84,557	-	96,972
Assets and liabilities				
Segment assets	7,096,963	24,680,421	128,326	31,905,710
Current income tax recoverable and deferred tax asset	49,063	420,236	-	469,299
Total assets	7,146,026	25,100,657	128,326	32,375,009
Segment liabilities	1,329,855	12,280,722	161,940	13,772,517
Current income tax payable and deferred tax liabilities	-	208,804	-	208,804
Total liabilities	1,329,855	12,489,526	161,940	13,981,321

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

28. Segment information (Continued)

Business segments (Continued)

	Components distribution	Aluminium products distribution	Unallocated	Consolidated
	\$	\$	\$	\$
Group				
2021				
Revenue				
External revenue	1,494,212	15,007,458	–	16,501,670
Results				
Segment results	(211,511)	1,084,677	(598,865)	274,301
Interest income	27	5,111	154	5,292
Finance costs	(20,063)	(201,661)	–	(221,724)
Amortisation of intangible assets	–	(227,532)	–	(227,532)
Amortisation of right-of-use assets	–	(321,681)	–	(321,681)
Depreciation of property, plant and equipment	(36,086)	(136,703)	(489)	(173,278)
(Loss)/profit before income tax	(267,633)	202,211	(599,200)	(664,622)
Income tax expense	–	(61,196)	–	(61,196)
(Loss)/profit after income tax	(267,633)	141,015	(599,200)	(725,818)
Additions to non-current assets*	7,176	56,551	–	63,727
Assets and liabilities				
Segment assets	8,370,620	19,103,885	127,306	27,601,811
Current income tax recoverable and deferred tax asset	45,740	159,735	–	205,475
Total assets	8,416,360	19,263,620	127,306	27,807,286
Segment liabilities	1,514,023	9,341,080	167,357	11,022,460
Deferred tax liabilities	–	238,827	–	238,827
Total liabilities	1,514,023	9,579,907	167,357	11,261,287

* Additions to non-current assets comprise of additions of property, plant and equipment and right-of-use assets.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

28. Segment information (Continued)

Geographical information

The Group's business segments operate in three main geographical areas. Sales revenue is based on the country in which goods are delivered. Non-current assets consist primarily of property, plant and equipment, right-of-use assets, investment properties and intangible assets. Non-current assets are shown by the geographical area in which the assets are located.

	Singapore	Malaysia	People's Republic of China	Consolidated
	\$	\$	\$	\$
Group				
2022				
Non-current assets	7,585,374	1,523,178	223,412	9,331,964
2021				
Non-current assets	7,625,016	1,543,962	368,861	9,537,839

Major customers

Revenue from four (2021: five) customers of the aluminium products distribution segment represents approximately 11% (2021: 12%) of total revenue.

29. Contingent liabilities – Unsecured

The Company

As at the end of the financial year, there were contingent liabilities in respect of guarantees given by the Company to banks in connection with banking facilities granted to the subsidiaries amounting to \$11,470,354 (2021: \$12,764,018). The banking facilities utilised by certain subsidiaries amounted to approximately \$9.9 million (2021: \$8.0 million).

These guarantees are financial guarantee contracts as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the term of the facilities drawn. The financial guarantees have not been recognised in the financial statements of the Company as the probability of reimbursement is remote.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management

The Group's and the Company's activities expose them to credit risk, market risks (including interest rate risk and foreign exchange risk), and liquidity risk. The Group's and the Company's overall risk management strategy seeks to minimise adverse effects from the volatility of financial markets on the Group's and the Company's financial performance.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group and the Company. The Group's and the Company's management then establish the detailed policies such as risk identification and measurement, exposure limits and hedging strategies, in accordance with the objectives and underlying principles approved by the Board of Directors.

There has been no change to the Group's and the Company's exposure to these financial risks or the manner in which they manage and measure the risk.

30.1 Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in a loss to the Group and the Company. The Group and the Company have adopted a policy of only dealing with creditworthy counterparties. The Group and the Company perform ongoing credit evaluation of the counterparties' financial condition and generally do not require a collateral.

The Group does not have any significant credit exposure to any single counterparty or any group of counterparties having similar characteristics except for three (2021: two) trade receivables from third parties of the Group amounting to approximately \$971,012 (2021: \$509,620) as at the end of the financial year.

The Group's and the Company's major classes of financial assets are cash and bank balances, fixed deposits with banks and trade and other receivables. Bank deposits are mainly deposits with banks with reputable banks, which are rated from A to AA on Standard & Poor's rating.

Given the high credit ratings, the Group and the Company does not expect any credit losses from non-performance by the counterparties.

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the balance sheet, except as follows:

	Company	
	2022	2021
	\$	\$
Corporate guarantee provided to banks on subsidiaries' loans and trust receipts	9,866,111	8,028,577

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.1 Credit risk (Continued)

For the corporate guarantee issued, the Company has assessed that these subsidiaries have sufficient financial capabilities to meet their contractual cash flows obligation in the near future hence, does not expect any material loss allowance under 12-month expected credit loss model.

For trade receivables from third parties, the Group applies simplified approach to measure the loss allowance using lifetime expected credit loss model. In determining the expected credit losses on a collective basis, trade receivables are grouped based on similar credit risk and aging. The Group considers the historical customers' payment profile of respective countries, past due status of the receivables, historical loss rate and adjusts to reflect current and forward-looking macroeconomic factors affecting the ability of the customers of respective countries to settle the receivables. The Group has identified the country risk in which it sells goods and services to be the most relevant factor and the historical loss rates is adjusted accordingly based on the expected changes to these factors.

Trade receivables are in default if the debtor fail to make contractual payment when they fall due. Trade receivables are written off when there is no reasonable expectation of recovery, such as the debtor is in severe financial difficulty. Where receivables are written off, the Group continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognised in profit or loss. As at 31 March 2022, trade receivables of \$13,783 (2021: \$Nil) were written off to profit and loss during the financial year.

The Group's credit risk exposure in relation to trade receivables under SFRS(I) 9 are set out in the provision matrix as follows:

	Current \$	Past due for 1 to 90 days \$	Past due for 91 to 180 days \$	Past due for 181 to 365 days \$	Past due for more than 365 days \$	Total \$
Group						
31 March 2022						
Gross carrying amount						
– Trade receivables	3,857,842	2,462,466	232,791	23,907	80,083	6,657,089
– Loss Allowance						
Non-credit impaired	(34,016)	(21,366)	(2,639)	–	(744)	(58,765)
Credit impaired	–	(537)	(38,881)	(23,907)	(69,046)	(132,371)
	3,823,826	2,440,563	191,271	–	10,293	6,465,953
31 March 2021						
Gross carrying amount						
– Trade receivables	2,291,155	1,697,602	150,143	181,866	121,964	4,442,730
– Loss Allowance						
Non-credit impaired	(25,003)	(20,118)	(2,269)	(1,475)	(3,278)	(52,143)
Credit impaired	–	–	–	–	(55,891)	(55,891)
	2,266,152	1,677,484	147,874	180,391	62,795	4,334,696

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.1 Credit risk (Continued)

As at 31 March 2022, trade receivables of \$132,371 (2021: \$55,891) were past due and credit impaired due to difficulties in recovering the amount due from the customers.

The Group has applied the general approach in accordance with SFRS(I) 9 to measure the loss allowance of other receivables using 12-month ECL. Credit risk for these assets has not increased significantly since their initial recognition. Hence, no loss allowance is recognised in the application of SFRS(I) 9 for other receivables.

For other receivables due from subsidiaries, Board of Directors has taken into account information that it has available internally about these subsidiaries' past, current and expected operating performance. Board of Directors monitors and assess at the end of each financial year on any indicator of significant increase in credit risk on the amount due from the respective subsidiaries, by considering the availability of sufficient liquid assets and cash to repay its debt upon demand, their performance ratio and any default in external debts.

For subsidiaries with sufficient liquid assets and cash to repay its debt upon demand, the risk of default is considered to be minimal and has been measured based on 12-month expected credit loss model and subject to immaterial credit loss.

At the end of the financial year, the Company has assessed its subsidiaries' financial performance to meet the contractual cash flow obligations and has lifetime expected credit loss model. A reversal of loss allowance of \$2,130,755 (2021: loss allowance of \$2,130,755) was recognised during the financial year.

30.2 Market risks

The Group's and the Company's activities expose them primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The Group and the Company seek to identify areas of significant risks as well as appropriate measures to control and mitigate these risks.

Foreign currency risks

Currency risk arises from transactions denominated in currencies other than the respective functional currencies of the entities of the Group. The currency that gives rise to this risk is primarily the United States dollar ("USD").

The Group and the Company monitor their foreign currency exchange risks closely and maintains funds in various currencies to minimise currency exposure due to timing differences between sales and purchases. Currency translation risk arises when commercial transactions, recognised assets and liabilities and net investment in foreign operations are denominated in a currency that is not the entity's functional currency.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.2 Market risks (Continued)

Foreign currency risks (Continued)

Currency risk arises from transactions denominated in currencies other than the respective functional currencies of the entities of the Group. The currency that gives rise to this risk is primarily the United States dollar ("USD").

It is not the Group's and the Company's policy to take speculative positions in foreign currencies. Where appropriate, the Group and the Company enter into foreign currency forward contracts with its principal bankers to mitigate the foreign currency risks (mainly export sales and import purchases).

As at the end of the financial year, the carrying amounts of monetary assets and monetary liabilities denominated in currencies other than the functional currency of the entities within the Group are as follows:

	Monetary liabilities		Monetary assets	
	2022	2021	2022	2021
	\$	\$	\$	\$
Group				
USD	6,389,291	2,958,058	1,020,556	795,437
Company				
USD	–	–	11,910	11,857

The Group and the Company are mainly exposed to fluctuations in the United States dollar ("USD").

The sensitivity analysis below shows the effect on profit before income tax of a 3% (2021: 8%) change in the relevant foreign currency against the functional currency of the entities within the Group. The sensitivity analysis assumes an instantaneous 3% (2021: 8%) change in the foreign currency exchange rates from the end of the financial year, with all variables held constant. The results of the model are also constrained by the fact that only monetary items, which are denominated in USD are included in the analysis.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.2 Market risks (Continued)

Foreign currency risks (Continued)

Foreign currency sensitivity analysis

	Group		Company	
	Increase/(Decrease)		Increase/(Decrease)	
	profit or loss		profit or loss	
	2022	2021	2022	2021
	\$	\$	\$	\$
USD				
Strengthens against SGD	(161,062)	(173,010)	357	949
Weakens against SGD	161,062	173,010	(357)	(949)

Interest rate risks

The Group's and the Company's exposure to the risk of changes in interest rates arise mainly from the Group's and the Company's fixed deposits placed with banks and from finance leases, term loan and trade financing activities. The Group's policy is to maintain an efficient and optimal interest cost structure using a combination of fixed and variable rate debts. For interest income from fixed deposits, the Group and the Company manage the interest rate risks by placing fixed deposits with its principal bankers on varying maturities and interest rate terms.

Interest rate sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rate risks for financial liabilities at the end of the financial year. For floating rate liabilities, the analysis is prepared assuming the amount of liability outstanding at the end of the financial year was outstanding for the whole year. The sensitivity analysis assumes an instantaneous 1% (2021: 1%) change in the interest rates from the end of the financial year, with all variables held constant.

If the interest rate increases/decreases by 1% (2021: 1%), profit before income tax will increase or decrease by:

	Profit or loss	
	2022	2021
	\$	\$
Group		
Term loan	7,628	8,278
Trust receipts	53,399	21,134
Bank overdrafts	439	–

The Company does not have any significant interest rate risk exposure.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.3 Liquidity risk

Liquidity risk refers to the risk in which the Group and the Company encounter difficulties in meeting their short-term obligations. Liquidity risks are managed by matching the payment and receipt cycle.

The Group and the Company actively manage their operating cash flows so as to finance the Group's and the Company's operations. As part of overall prudent liquidity management, the Group and the Company maintain sufficient level of cash to meet working capital requirements.

The following table details the Group's and the Company's remaining contractual maturity for its financial instruments. The table has been drawn up based on undiscounted cash flows of financial instruments based on the earlier of the contractual date or when the Group and the Company are expected to receive or pay. The table includes both interest and principal cash flows.

Contractual maturity analysis

	Effective interest rate %	On demand or less than one year \$	Later than one year and not later than five years \$	More than five years \$	Total \$
Group					
<u>Financial liabilities</u>					
Non-interest bearing					
– Trade and other payables ⁽¹⁾	–	3,198,490	–	–	3,198,490
Fixed interest bearing –					
term loan	3.00 – 3.50	1,126,502	2,477,137	–	3,603,639
Variable interest bearing	1.04 – 6.00	5,485,250	339,272	501,840	6,326,362
Lease liabilities	3.50 – 6.69	412,315	181,950	–	594,265
As at 31.3.2022		<u>10,222,557</u>	<u>2,998,359</u>	<u>501,840</u>	<u>13,722,756</u>
<u>Financial liabilities</u>					
Non-interest bearing					
– Trade and other payables ⁽¹⁾	–	2,715,273	–	–	2,715,273
Fixed interest bearing –					
term loan	3.00 – 3.50	1,126,502	3,603,639	–	4,730,141
Variable interest bearing	1.05 – 4.06	2,206,191	342,577	663,742	3,212,510
Lease liabilities	4.05 – 6.69	324,164	210,144	–	534,308
As at 31.3.2021		<u>6,372,130</u>	<u>4,156,360</u>	<u>663,742</u>	<u>11,192,232</u>

(1) Excluded GST payables, deposits received from customers, advance billing and deferred grant income and accrued unutilised leave.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.3 Liquidity risk (Continued)

Contractual maturity analysis (Continued)

	Effective interest rate %	On demand or less than one year \$
Company		
<u>Financial liabilities</u>		
Non-interest bearing	–	3,089,555
As at 31.3.2022	–	3,089,555
Corporate guarantees	–	9,866,111
<u>Financial liabilities</u>		
Non-interest bearing	–	3,103,537
As at 31.3.2021	–	3,103,537
Corporate guarantees	–	8,028,577

The Group's and the Company's operation are financed mainly through equity and interest-bearing liabilities. Adequate lines of credit are maintained to ensure the necessary liquidity is available when required.

The repayment terms of the Group's interest-bearing liabilities are disclosed in Note 15 to the financial statements.

The maximum amount that the Company could be forced to settle under the corporate guarantee obligations if the full guaranteed amount is claimed by the counterparties to the guarantees, is \$9.9 million (2021: \$8 million). The earliest period that the guarantees could be called is within 1 year (2021: 1 year) from the end of the financial year. The Company considers that it is more likely than not that no amount will be payable under the arrangement.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.4 Capital management policies and objectives

The Group manages its capital to ensure that the Group is able to continue as a going concern and maintains an optimal capital structure so as to maximise shareholders' value. The capital structure of the Group consists of debt and equity attributable to owners of the parent, comprising issued capital, asset revaluation reserve, share-based payment reserve, foreign currency translation reserve as disclosed in Notes 16, 17, 18 and 19. The Group will balance its overall capital structure through the payment of dividends, new share issues as well as the issue of new debt or the redemption of existing debt.

Management monitors capital based on a gearing ratio. The Group and the Company are also required by the banks to maintain a debt-to-equity ratio of not exceeding 150% (2021: 150%). The gearing ratio is defined as ratio of total bank borrowings against total net worth. The Group's and the Company's strategy, which was unchanged from the previous financial year, is also to maintain gearing ratio of not exceeding 150% for the Group and the Company.

Certain subsidiaries of the Group are required by the Foreign Enterprise Law of PRC to contribute and maintain a non-distributable statutory reserve fund whose utilisation is subject to approval by the relevant PRC authorities.

The Group and the Company are in compliance with externally imposed capital requirements as mentioned above for the financial years ended 31 March 2022 and 2021.

The gearing ratio is calculated as net debt divided by total capital. Net debt is the total interest-bearing liabilities (Note 15) and total capital is calculated as equity plus net debt.

	Group	
	2022	2021
	\$	\$
Net debt	9,574,942	7,371,097
Total equity	18,393,688	16,545,999
Total capital	27,968,630	23,917,096
Gearing ratio	34.2%	30.8%

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

NOTES TO THE FINANCIAL STATEMENTS

30. Financial instruments, financial risks and capital management (Continued)

30.5 Fair value of financial assets and financial liabilities

The carrying amounts of cash and bank balances, trade and other current receivables and payables approximate their respective fair values due to the relative short-term maturity of these financial instruments.

The carrying amounts of the Group's non-current financial liabilities in relation to bank borrowings approximate their fair value as these financial instruments are mostly at floating interest rates and market interest rates respectively.

AS AT 23 JUNE 2022

STATISTICS OF SHAREHOLDINGS

Issued and fully paid up share capital	:	S\$27,459,753
Number of shares	:	1,727,469,695
Class of shares	:	Ordinary shares
Voting rights	:	1 vote per ordinary share
Number of treasury shares	:	Nil
Number of subsidiary holdings	:	Nil

Based on the information available to the Company as at 23 June 2022, approximately 53.17% of the issued ordinary shares of the Company are held in the hands of the public. Accordingly, Rule 723 of the Listing Manual (Section B: Rules of Catalist) of the Singapore Exchange Securities Trading Limited has been complied with.

Distribution of Shareholdings

Size of shareholdings	No. of shareholders	%	No. of shares	%
1 – 99	43	2.32	758	0.00
100 – 1,000	119	6.43	71,282	0.00
1,001 – 10,000	258	13.95	1,682,711	0.10
10,001 – 1,000,000	1,334	72.11	248,196,066	14.37
1,000,001 and above	96	5.19	1,477,518,878	85.53
Total:	1,850	100.00	1,727,469,695	100.00

Twenty Largest Shareholders

No.	Name	No. of shares	%
1	KOH WEE MENG	346,482,700	20.06
2	CHOO TUNG KHENG	196,314,197	11.36
3	CITIBANK NOMINEES SINGAPORE PTE LTD	176,553,000	10.22
4	HU WING KO	85,000,000	4.92
5	POH CHONG PENG	70,000,000	4.05
6	ZENG HANG CHENG	34,290,000	1.98
7	ONG KIAN SOON	31,180,000	1.80
8	ZHOU CHAO	30,000,000	1.74
9	ZHOU QIZHI	30,000,000	1.74
10	CGS-CIMB SECURITIES (SINGAPORE) PTE. LTD.	28,480,300	1.65
11	KOH SWEE LENG	27,863,772	1.61
12	DBS NOMINEES (PRIVATE) LIMITED	24,252,860	1.40
13	PHILLIP SECURITIES PTE LTD	23,316,049	1.35
14	TAN BON TAN	23,175,000	1.34
15	ONG POH CHOO	20,100,000	1.16
16	LIM KAH HIN	20,000,000	1.16
17	TAN KOCK HENG	20,000,000	1.16
18	YEO TIONG BOON	20,000,000	1.16
19	CHEA CHIA CHAN	19,500,000	1.13
20	TAN ENG CHUA EDWIN	19,277,800	1.12
		1,245,785,678	72.11

AS AT 23 JUNE 2022

STATISTICS OF SHAREHOLDINGS

Substantial Shareholders' Information as at 23 June 2022

Name	Direct interest		Deemed interest	
	No. of shares	%	No. of shares	%
Choo Tung Kheng	196,314,197	11.36	176,378,000 ⁽¹⁾	10.21
Koh Wee Meng	346,482,700	20.06	–	–

Note:

- (1) Mdm Choo Tung Kheng ("**Mdm Choo**") is deemed to be interested in 176,378,000 shares held by Citibank Nominees Singapore Pte Ltd for the account of Sea Treasures Ltd, a Cayman Islands incorporated company wholly-owned by Mdm Choo.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Twenty-Third Annual General Meeting (“**AGM**”) of New Wave Holdings Ltd. (the “**Company**”) will be convened and held by way of electronic means on Thursday, 28 July 2022 at 10.00 a.m. to transact the following business:–

AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements for the financial year ended 31 March 2022 together with the Independent Auditor’s Report thereon. **Resolution 1**
2. To re-elect the following Directors of the Company, each of whom will retire pursuant to Article 89 of the Constitution of the Company and who, being eligible, will offer themselves for re-election:
 - (a) Mr Tito Shane Isaac **Resolution 2**
 - (b) Mr Tan Bon Tan **Resolution 3**

(See Explanatory Notes)
3. To approve the payment of Directors’ fees of S\$46,000 for the financial year ended 31 March 2022 (FY2021: S\$46,000). **Resolution 4**
4. To re-appoint BDO LLP as Independent Auditor of the Company and to authorise the Directors to fix its remuneration. **Resolution 5**
5. To transact any other ordinary business that may be transacted at an annual general meeting.

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without modifications:–

6. That subject to and contingent upon the passing of Resolution 2 and the passing of Resolution 7 below, the continued appointment of Mr Tito Shane Isaac as an Independent Director of the Company pursuant to Rule 406(3)(d)(iii) of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) (“**Catalist Rules**”) be and is hereby approved and such approval shall continue in force until (i) the retirement or resignation of Mr Tito Shane Isaac as a Director or (ii) the conclusion of the third annual general meeting of the Company following the passing of this Resolution, whichever is the earlier. **Resolution 6**
(See Explanatory Notes)

NOTICE OF ANNUAL GENERAL MEETING

7. That subject to and contingent upon the passing of Resolutions 2 and 6 above and the passing of this Resolution 7 by shareholders excluding the Directors and the Chief Executive Officer of the Company and their respective associates as defined in the Catalist Rules, the continued appointment of Mr Tito Shane Isaac as an Independent Director of the Company pursuant to Rule 406(3)(d)(iii) of the Catalist Rules be and is hereby approved and such approval shall continue in force until (i) the retirement or resignation of Mr Tito Shane Isaac as a Director, or (ii) the conclusion of the third annual general meeting of the Company following the passing of this Resolution, whichever is the earlier.
(See Explanatory Notes) **Resolution 7**
8. That pursuant to Section 161 of the Companies Act 1967 of Singapore (the "**Act**") and Rule 806 of the Catalist Rules of the SGX-ST, authority be and is hereby given to the Directors of the Company to:
- (1) (a) allot and issue shares in the capital of the Company ("**Shares**") whether by way of rights, bonus or otherwise; and/or
- (b) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares;
- at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and
- (2) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,
- provided that:
- (a) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed one hundred per cent (100%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (calculated in accordance with sub-paragraph (b) below), or such other limit as may be prescribed by the Catalist Rules as at the date this Resolution is passed, of which the aggregate number of Shares and convertible securities to be issued other than on a pro rata basis to existing shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed fifty per cent (50%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (b) below) or such other limit as may be prescribed by the Catalist Rules as at the date this Resolution is passed;
- Resolution 8**

NOTICE OF ANNUAL GENERAL MEETING

- (b) (subject to such manner of calculation and adjustments as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (a) above, the percentage of total number of issued Shares (excluding treasury shares and subsidiary holdings) shall be based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for:
- (i) new Shares arising from the conversion or exercise of any convertible securities;
 - (ii) new Shares arising from exercising share options or vesting of share awards provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and
 - (iii) any subsequent bonus issue, consolidation or sub-division of Shares;

Adjustments in accordance with sub-paragraph (b)(i) or sub-paragraph (b)(ii) above are only to be made in respect of new Shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution;

- (c) in exercising the authority conferred by this Resolution, the Directors shall comply with the requirements imposed by the SGX-ST from time to time and the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST), all applicable legal requirements under the Act and the Constitution for the time being of the Company; and
- (d) unless previously revoked or varied by the Company in general meeting, such authority conferred by this Resolution shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier.

(See Explanatory Notes)

By Order of the Board

Koh Geok Hoon (Ms)
Koh Ee Koon (Ms)
Joint Company Secretaries

Singapore
6 July 2022

NOTICE OF ANNUAL GENERAL MEETING

Explanatory Notes:

Resolution 2

Mr Tito Shane Isaac will, upon re-election as a Director of the Company, continue to serve as Chairman of the Audit Committee and the Remuneration Committee and a member of the Nominating Committee. Mr Tito Shane Isaac is considered independent for the purposes of Rule 704(7) of the Catalist Rules. There are no relationships including immediate family relationships between Mr Tito Shane Isaac and the other Directors, the Company or its substantial shareholders. Detailed information on Mr Tito Shane Isaac can be found under the "Board of Directors", "Corporate Governance Report" and "Disclosure of Information on Directors Seeking Re-Election" sections in the Company's Annual Report.

Resolution 3

Mr Tan Bon Tan will, upon re-election as a Director of the Company, continue to serve as an Executive Director of the Company. There are no relationships including immediate family relationships between Mr Tan Bon Tan and the other Directors, the Company or its substantial shareholders. Detailed information on Mr Tan Bon Tan can be found under the "Board of Directors", "Corporate Governance Report" and "Disclosure of Information on Directors Seeking Re-Election" sections in the Company's Annual Report.

Resolutions 6 and 7

Rule 406(3)(d)(iii) of the Catalist Rules provides that the continued appointment as Independent Director, after an aggregate period of more than 9 years on the Board, must be sought and approved in separate resolutions by (a) all shareholders and (b) shareholders excluding Directors, CEO, and their associates ("**Two-Tier Voting Process**"). Mr Tito Shane Isaac has served as an Independent Director of the Company for an aggregate period of more than 9 years. Accordingly, the Company is seeking the requisite approvals under Rule 406(3)(d)(iii) for his continued appointment as an Independent Director. Subject to the passing of Resolution 2, Resolutions 6 and 7, if passed, will enable Mr Tito Shane Isaac to continue to serve as an Independent Director of the Company, until the earlier of his retirement or resignation, or the conclusion of the third annual general meeting following the passing of Resolutions 6 and 7.

If Mr Tito Shane Isaac does not obtain a majority of shareholders' approval through the Two-Tier Voting Process on 28 July 2022, he will cease to be considered independent for the purposes of Rule 406(3)(d)(iii) of the Catalist Rules. Accordingly, subject to the continuation of Mr Tito Shane Isaac as a Director of the Company, he will be re-designated as a non-executive non-independent director of the Company with effect from 28 July 2022.

Catalist Rule 406(3)(c) provides that independent directors must comprise at least one-third of the company's board. As such, if Mr Tito Shane Isaac is redesignated as a non-executive non-independent director, the Company will take steps to appoint new independent director(s) within two months, but in any case not later than three months from the date of the AGM of the Company, in compliance with Catalist Rule 406(3)(c) and to fulfil the requirements of the Code of Corporate Governance. If Resolution 2 is not carried, Mr Tito Shane Isaac will cease to be a Director with effect from the date of the AGM of the Company, notwithstanding that Resolution 6 and/or Resolution 7 may be approved by shareholders at the AGM of the Company.

Resolution 8

The proposed Ordinary Resolution 8, if passed, will empower the Directors of the Company from the date of this AGM until the next annual general meeting, to allot and issue Shares and/or convertible securities (whether by way of rights, bonus or otherwise) at any time. The number of Shares and/or convertible securities that the Directors of the Company may allot and issue under this Resolution must not exceed one hundred per cent (100%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) of which the aggregate number of Shares and/or convertible securities issued other than on a pro rata basis to existing shareholders of the Company must not be more than fifty per cent. (50%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed.

NOTICE OF ANNUAL GENERAL MEETING

Notes

1. The AGM (the “**Meeting**”) is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. Printed copies of the Annual Report 2022 will not be sent to members. The electronic copies of the Notice of AGM, Proxy Form and the Annual Report 2022 are made available on the Company’s website at the URL <http://www.newwave.com.sg> and SGX website at the URL <http://www.sgx.com/securities/company-announcements>.
2. Alternative arrangements relating to attendance at the Meeting via electronic means (including arrangements by which the Meeting can be electronically accessed via “live” audio-visual webcast (“**LIVE WEBCAST**”) or “live” audio-only stream (“**LIVE AUDIO STREAM**”)), submission of questions in advance of the Meeting, addressing of substantial and relevant questions at the Meeting and voting by appointing the Chairman of the Meeting as proxy at the Meeting, are set out in the accompanying section entitled “Important Notice to Shareholders” of this Notice. For the avoidance of doubt, the aforesaid section is circulated together with and forms part of this Notice in respect of the Meeting.
3. The Chairman of the Meeting, as proxy, need not be a member of the Company.
4. The instrument appointing the Chairman of the Meeting as proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereon, must:
 - (a) if sent personally or by post, be lodged at the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower, Singapore 098632; or
 - (b) if submitted by email, be received by the Company at NW_IR@newwave.com.sgin either case, by 10.00 a.m. on 26 July 2022 (being not less than forty-eight (48) hours before the time appointed for holding the Meeting) (or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

CPF or SRS investors who wish to vote should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM (i.e. by 5.00 p.m. on 18 July 2022) in order to allow sufficient time for their respective relevant intermediaries to in turn submit a proxy form to appoint the Chairman of the Meeting to vote on their behalf by the cut-off date.
5. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointor or of his/her attorney duly authorized in writing. Where the instrument appointing the Chairman of the Meeting as proxy is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or duly authorised officer, failing which the instrument of proxy may be treated as invalid.
6. A corporation which is a member may authorize by resolution of its director or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act 1967 of Singapore.

NOTICE OF ANNUAL GENERAL MEETING

Personal Data Privacy:

By (a) submitting an instrument appointing the Chairman of the Meeting as proxy to attend, speak and vote at the Meeting and/or any adjournment thereof, or (b) submitting details for the registration to observe the proceedings of the Meeting via LIVE WEBCAST or LIVE AUDIO STREAM, or (c) submitting any question prior to the Meeting in accordance with this Notice, a member consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the following purposes:

- (i) processing and administration by the Company (or its agents) of proxy forms appointing the Chairman of the Meeting as proxy for the Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the Meeting (including any adjournment thereof);
- (ii) processing of the registration for purpose of granting access to members (or their corporate representatives in the case of members which are legal entities) to the LIVE WEBCAST or LIVE AUDIO STREAM to observe the proceedings of the Meeting and providing them with any technical assistance where necessary;
- (iii) addressing substantial and relevant questions from members received before the Meeting and if necessary, following up with the relevant members in relation to such questions;
- (iv) preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the Meeting (including any adjournment thereof); and
- (v) enabling the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines by the relevant authorities.

Photographic, sound and/or video recordings of the Meeting may be made by the Company for record keeping and to ensure the accuracy of the minutes prepared of the Meeting. Accordingly, the personal data of a member (such as his name, his presence at the Meeting and any questions he may raise or motions he may propose/second) may be recorded by the Company for such purpose.

NOTICE OF ANNUAL GENERAL MEETING

IMPORTANT NOTICE TO SHAREHOLDERS

ALTERNATIVE ARRANGEMENTS FOR THE ANNUAL GENERAL MEETING OF THE COMPANY TO BE HELD ON 28 JULY 2022

The board of directors (the “**Board**”) of New Wave Holdings Ltd. (the “**Company**”) refers to its Notice of Annual General Meeting dated 6 July 2022. Due to the ongoing COVID-19 situation in Singapore and the Company’s efforts to minimise physical interaction and COVID-19 transmission risk, the Board wishes to inform shareholders of the Company (“**Shareholders**”) that the Company will conduct its annual general meeting on 28 July 2022 at 10.00 a.m. (“**AGM**”) by way of electronic means pursuant to the First Schedule of the COVID-19 (Temporary Measures) Act 2020 and the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (the “**Order**”), and the physical location for the AGM is purely to facilitate the conduct of the AGM by way of electronic means.

Shareholders will NOT be able to attend the AGM in person.

The Company has made the following alternative arrangements for Shareholders to participate at the AGM:

- (a) observing or listening to the proceedings of the AGM contemporaneously via a “live” audio-visual webcast of the AGM (“**LIVE WEBCAST**”) or a “live” audio-only stream (via telephone) of the AGM (“**LIVE AUDIO STREAM**”), respectively;
- (b) submitting questions in advance of the AGM; and/or
- (c) voting on their behalf, by appointing the Chairman of the Meeting as proxy at the AGM.

Persons who hold the shares of the Company through relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore), including CPF and SRS investors, and who wish to participate in the AGM by:

- (i) observing or listening to the proceedings of the AGM contemporaneously via LIVE WEBCAST or LIVE AUDIO STREAM, respectively;
- (ii) submitting questions in advance of the AGM; and/or
- (iii) voting on their behalf, by appointing the Chairman of the Meeting as proxy at the AGM

should contact the relevant intermediary (which would include, in the case of CPF and SRS investors, their respective CPF Agent Banks and SRS Operators) through which they hold such shares of the Company as soon as possible in order for the necessary arrangements to be made for their participation in the AGM.

NOTICE OF ANNUAL GENERAL MEETING

Please see below details of the aforesaid alternative arrangements for Shareholders' participation at the AGM:

LIVE WEBCAST OR LIVE AUDIO STREAM

- (1) For Shareholders as well as investors who hold shares through relevant intermediaries, who wish to observe or listen to the proceedings of the AGM via LIVE WEBCAST or LIVE AUDIO STREAM, respectively. Shareholders or the relevant intermediaries will need to register online at URL <https://rebrand.ly/New-Wave-AGM> by submitting their particulars (comprising full name (for individuals)/company name (for corporates), email address, National Registration Identity Card Number ("NRIC")/Company Registration number and number of shares held) no later than 10.00 a.m. on 25 July 2022 (being not less than seventy-two (72) hours before the time appointed for holding the AGM) (the "**Registration Deadline**") to enable the Company to verify the Shareholders' status.
- (2) Following verification, authenticated Shareholders will receive an email confirmation by 10.00 a.m. on 27 July 2022 containing instructions to either access the LIVE WEBCAST (via smart phones, tablets or laptops/computers) or to access the LIVE AUDIO STREAM (via telephone) of the proceedings of the AGM.
- (3) Shareholders must not forward the abovementioned link to other persons who are not Shareholders of the Company and who are not entitled to attend the AGM. This is also to avoid any technical disruptions or overload to the LIVE WEBCAST or LIVE AUDIO STREAM.
- (4) Shareholders who register by the Registration Deadline but do not receive an email response by 10.00 a.m. on 27 July 2022 may contact Jeremy Ong at telephone number (+65) 90464934 or email jeremy@easyvideo.sg or the Company by email at NW_IR@newwave.com.sg for assistance.

SUBMISSION OF PROXY FORMS TO VOTE

- (1) **Voting at the AGM is by proxy ONLY. Please note that Shareholders will not be able to vote through the LIVE WEBCAST or LIVE AUDIO STREAM and can only vote with their proxy forms which are required to be submitted in accordance with the instructions in the following paragraphs.**
- (2) Shareholders who wish to vote on any or all of the resolutions at the AGM must appoint the Chairman of the Meeting as their proxy to vote on their behalf by completing the proxy form for the AGM. Shareholders must specifically indicate how they wish to vote for or vote against (or abstain from voting on) in respect of a resolution set out in the proxy form, failing which the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid.

NOTICE OF ANNUAL GENERAL MEETING

(3) The proxy form, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereof, must

(a) if sent personally or by post, be lodged at the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower, Singapore 098632; or

(b) if submitted by email, be received by the Company at NW_IR@newwave.com.sg

in either case, by 10.00 a.m. on 26 July 2022 (being not less than forty-eight (48) hours before the time appointed for holding the AGM) (or at any adjournment thereof) and in default the proxy form for the AGM shall not be treated as valid.

(4) A Shareholder who wishes to submit a proxy form may download the electronic copy from the SGX's website at the URL <http://www.sgx.com/securities/company-announcements> or the Company's website at the URL <http://www.newwave.com.sg>. The Shareholder must complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.

(5) **In view of the ongoing COVID-19 situation in Singapore, shareholders are strongly encouraged to submit completed proxy forms electronically via email.**

(6) CPF or SRS investors who wish to vote should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM (i.e. by 5.00 p.m. on 18 July 2022) in order to allow sufficient time for their respective relevant intermediaries to in turn submit a proxy form to appoint the Chairman of the Meeting to vote on their behalf by the cut-off date.

SUBMISSION OF QUESTIONS

(1) **Shareholders will NOT be able to ask questions during the AGM via LIVE WEBCAST or LIVE AUDIO STREAM, and therefore it is important for Shareholders to submit their questions in advance of the AGM.**

(2) Shareholders may submit any questions they may have in advance of the AGM in relation to the items on the agenda of the AGM online at the URL <https://rebrand.ly/New-Wave-AGM> or by post to the Company's registered address at 101 Kitchener Road #02-17, Jalan Besar Plaza, Singapore 208511 or by email to NW_IR@newwave.com.sg. All questions must be submitted by 10.00 a.m. on 18 July 2022.

(3) When submitting any questions online or by post, Shareholders must also provide the Company with their particulars (comprising full name (for individuals)/company name (for corporates), email address, NRIC/Company Registration number and number of shares held).

NOTICE OF ANNUAL GENERAL MEETING

- (4) Shareholders who hold their shares through relevant intermediaries and who wish to submit questions should approach their respective relevant intermediaries early, so that the relevant intermediaries may in turn submit the questions for the AGM of the Company on their behalf before the cut-off date.
- (5) All substantive and relevant questions related to the resolutions to be tabled for approval at the AGM will be addressed and published by 10.00 a.m. on 23 July 2022 on (i) the SGX's website at the URL <http://www.sgx.com/securities/company-announcements>; and (ii) the Company's corporate website at URL <http://www.newwave.com.sg>. This is to allow Shareholders sufficient time and opportunity to consider the Company's response before the deadline for the submission of proxy forms, which is 10.00 a.m. on 26 July 2022.
- (6) The minutes of the AGM will be published on (i) the SGX's website at the URL <http://www.sgx.com/securities/company-announcements>; and (ii) the Company's corporate website at the URL <http://www.newwave.com.sg>, within one (1) month after the date of the AGM.

In view of the evolving COVID-19 situation, the Company reserves the right to take such further precautionary measures and/or changes to the Company's AGM arrangement as may be appropriate up to the date of the AGM, including any precautionary measures required or recommended by government agencies, in order to curb the spread of COVID-19. Shareholders should continually check for announcements by the Company for updates (if any) on the AGM via the SGX's website at the URL <http://www.sgx.com/securities/company-announcements>.

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NEW WAVE HOLDINGS LTD.

(Incorporated in the Republic of Singapore)
Company Reg. No. 199906870Z

PROXY FORM Annual General Meeting

This form of proxy has been made available on SGXNet and the Company's website and may be accessed under "Annual Report 2022" at the URL <http://www.newwave.com.sg>

A printed copy of this form of proxy will NOT be despatched to members.

IMPORTANT:

1. The Annual General Meeting of the Company (the "**Meeting**") is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020.
2. Alternative arrangements relating to attendance at the Meeting via electronic means (including arrangements by which the Meeting can be electronically accessed via "live" audio-visual webcast ("**LIVE WEBCAST**") or "live" audio-only stream ("**LIVE AUDIO STREAM**")), submission of questions in advance of the Meeting, addressing of substantial and relevant questions at the Meeting and voting by appointing the Chairman of the Meeting as proxy at the Meeting, are set out in the accompanying section entitled "Important Notice to Shareholders" of the Notice of AGM. For the avoidance of doubt, the aforesaid section is circulated together with and forms part of the Notice of AGM in respect of the Meeting.
3. Please read the notes to this proxy form.

I/We, _____ (Name) _____ (NRIC/Passport/Company Registration No.)

of _____ (Address)
being a member(s) of New Wave Holdings Ltd. (the "**Company**"), hereby appoint the Chairman of the Annual General Meeting of the Company ("**Meeting**") as *my/our proxy to vote for *me/us on *my/our behalf at the Meeting to be held by way of electronic means on 28 July 2022 at 10.00 a.m. and at any adjournment thereof.

*I/We direct the Chairman of the Meeting, being *my/our proxy, to vote for or against, or abstain from voting on the Ordinary Resolutions to be proposed at the Meeting as indicated hereunder.

In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the Meeting as your proxy for that resolution will be treated as invalid.

No.	RESOLUTIONS RELATING TO:	For**	Against**	Abstain**
	Ordinary Business			
1	To receive and adopt the Directors' Statement and Audited Financial Statements for the year ended 31 March 2022 together with the Independent Auditor's Report thereon			
2	To re-elect Mr Tito Shane Isaac as a Director of the Company			
3	To re-elect Mr Tan Bon Tan as a Director of the Company			
4	To approve the payment of Directors' fees of S\$46,000 for the financial year ended 31 March 2022 (FY2021: S\$46,000)			
5	To re-appoint BDO LLP as Independent Auditor of the Company and authorize the Directors to fix its remuneration			
	Special Business			
6	To approve the continued appointment of Mr Tito Shane Isaac as an Independent Director of the Company			
7	To approve the continued appointment of Mr Tito Shane Isaac as an Independent Director of the Company by shareholders (excluding Directors, Chief Executive Officer and their associates)			
8	To approve the authority to Directors to issue shares and/or convertible securities			

Notes:

* Delete accordingly

** Voting will be conducted by poll. If you wish the Chairman of the Meeting as your proxy to exercise all your votes "For" or "Against" the relevant resolution, please mark an "X" in the relevant box provided in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the relevant box provided in respect of that resolution. If you mark an "X" in the "Abstain" box for a particular resolution, you are directing your proxy, who is the Chairman of the Meeting, not to vote on that resolution. **In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the Meeting as your proxy for that resolution will be treated as invalid.**

Dated this _____ day of _____ 2022

Total number of shares in:	No. of Shares
(a) Depository Register	
(b) Register of Members	

Signature of Member(s)/or Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM.

Notes:

1. Please insert the total number of shares in the capital of the Company ("**Shares**") held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), you should insert that number of Shares. If you have shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares. If no number is inserted, this instrument of proxy will be deemed to relate to all the Shares held by you.
2. Due to the ongoing COVID-19 situation in Singapore, a member will not be able to attend the Meeting in person. If a member (whether individual or corporate) wishes to exercise his/her/its voting rights at the Meeting, he/she/it must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the Meeting. In appointing the Chairman of the Meeting as proxy, a member (whether individual or corporate) must give specific instructions as to voting, or abstentions from voting, in the form of proxy, failing which the appointment will be treated as invalid.
3. The Chairman of the Meeting, as proxy, need not be a member of the Company.
4. The instrument appointing the Chairman of the Meeting as proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereon, must:
 - (a) if sent personally or by post, be lodged at the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower, Singapore 098632; or
 - (b) if submitted by email, be received by the Company at NW_IR@newwave.com.sg

in either case, by 10.00 a.m. on 26 July 2022 (being not less than forty-eight (48) hours before the time appointed for holding the Meeting) (or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

Due to the ongoing COVID-19 situation in Singapore, members are strongly encouraged to submit completed proxy forms electronically via email.

5. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointor or his/her attorney duly authorized in writing. Where the instrument appointing the Chairman of the Meeting as proxy is executed by a corporation, it must be executed under its common seal or signed on its behalf by an attorney duly authorised in writing or by an authorized officer of the corporation, failing which the instrument of proxy may be treated as invalid.
6. A corporation which is a member may by resolution of its directors or other governing body authorize such person as it thinks fit to act as its representative at the Meeting.
7. The Company shall be entitled to reject the instrument appointing the Chairman of the Meeting as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing the Chairman of the Meeting as proxy. In addition, in the case of members whose Shares are entered against their names in the Depository Register, the Company may reject any instrument appointing the Chairman of the Meeting as proxy lodged if such members are not shown to have shares entered against their names in the Depository Register at least seventy-two (72) hours before the time appointed for holding the Meeting as certified by The Central Depository (Pte) Limited to the Company.
8. For investors who have used their CPF monies ("**CPF Investors**") and/or SRS monies ("**SRS Investors**") (as may be applicable) to buy Shares, this proxy form is not valid for their use and shall be ineffective for all intents and purposes if used or purported to be used by them. CPF Investors and/or SRS Investors who wish to appoint the Chairman of the Meeting to act as their proxy should approach their respective CPF Agent Banks and/or SRS Operators to submit their votes at least seven (7) working days before the Meeting (i.e. by 5.00 p.m. on 18 July 2022).

Personal Data Privacy:

By submitting an instrument appointing the Chairman of the Meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 6 July 2022.

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