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S.E.C. Registration Number

E M P E R A D O R I N C .

(Company's Full Name)

7 / F 1 8 8 0 E A S T W O O D A V E N U E ,
E A S T W O O D C I T Y C Y B E R P A R K ,
B A G U M B A Y A N , Q U E Z O N C I T Y

(Business Address: No. Street/City/ Town/ Province)

DINA D.R. INTING

Contact Person

8709-2038 to 41

Company Telephone Number

1 2 3 1

Month Day
Fiscal Year

1 7 - Q

FORM TYPE

(QUARTERLY REPORT FOR MARCH 31, 2026)

0 5 3rd Monday

Month Day
Annual Meeting

Registration of
Securities

Secondary License Type, If Applicable

Dept. Requiring this Doc.

Amended Articles Number/Section

Total No. of Stockholders

Total Amount of Borrowings

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

Remarks = pls. use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-Q

QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES
REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended.....**March 31, 2026**
2. Commission identification number.....**A200117595**
3. BIR Tax Identification No.....**214-815-715-000**
4. Exact name of issuer as specified in its charter....**EMPERADOR INC.**
5. **METRO MANILA, PHILIPPINES**
Province, country or other jurisdiction of incorporation or organization
6. Industry Classification Code: (SEC Use Only)
7. **7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Ave.,
Bagumbayan, Quezon City** **1110**
Address of issuer's principal office Postal Code
8. Issuer's telephone number, including area code.....**632-870920-38 to -41**
10. Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA

Title of each Class	Number of shares of common stock outstanding As of March 31, 2026
Common issued	16,242,391,176
Less Treasury	495,919,938
Outstanding	15,746,471,238

11. Are any or all of the securities listed on a Stock Exchange? If yes, state the name of such Stock Exchange and the class/es of securities listed therein.

Yes [] No [] **PHILIPPINE STOCK EXCHANGE, INC. Common Shares**
SINGAPORE EXCHANGE SECURITIES
TRADING LIMITED (secondary listing) Common Shares

12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 17 of the Code and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period the registrant was required to file such reports)

Yes [] No []

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes [] No []

PART I - FINANCIAL INFORMATION

1. Financial Statements

The following interim financial statements, notes and schedules are submitted as part of this report:

- Consolidated Statements of Financial Position
- Consolidated Statements of Comprehensive Income
- Consolidated Statements of Changes in Equity
- Consolidated Statements of Cash Flows
- Notes to Interim Consolidated Financial Statements
- Schedule of Financial Soundness Indicators
- Aging of Trade and Other Receivables

The interim consolidated financial statements (“ICFS”) have been prepared in accordance with the Philippine Accounting Standard 34, *Interim Financial Reporting*. As such, the ICFS do not include all of the information and disclosures required for full annual consolidated financial statements, and thus should be read in conjunction with the audited consolidated financial statements of the Group as of and for the year ended December 31, 2025 (“ACFS”). The accounting policies and methods of computations used are consistent with those applied in the ACFS. The ICFS have been prepared using the measurement bases specified by PFRS Accounting Standards for each type of asset, liability, income and expense. The amendments to existing standards adopted by the Group effective January 1, 2026 do not have material impact on the Group’s ICFS. Accounting estimates, assumptions and judgments are used in preparing these statements; and while these are believed to be reasonable under the circumstances, actual results may ultimately differ from such estimates (see Note 3 to both the ACFS and ICFS).

Business Segments

Emperador Inc. and its subsidiaries (“the Group”) is principally a global diversified alcoholic beverage group that is organized into two segments, the Brandy and Scotch Whisky, which represent the two major distilled spirits categories where the Group operates. The **Scotch Whisky** Segment pertains to the UK operations and the rest fall under the **Brandy** Segment. The Group disaggregates revenues recognized from contracts with customers into these segments that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. This same disaggregation is used in earnings releases, annual reports and investor presentations. A comprehensive list of subsidiaries, associates and joint venture can be found in Note 1 to ICFS and ACFS.

2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Five Key Performance Indicators

- Revenue growth – measures the percentage change in revenues over comparable periods
- Net profit growth – the percentage change in net profit over comparable periods
- Gross profit rate (“GPR”) – computed as percentage of gross profit [which is sales less cost of sales] to sales – gives indication of pricing, cost structure and production efficiency.
- Net profit rate (“NPR”) – computed as percentage of net profit to revenues – measures the operating efficiency and success of maintaining satisfactory control of costs

- Return on assets (“ROA”) – the ratio of net profit to total assets - measures the degree of efficiency in the use of resources to generate net profit
- Current ratio – computed as current assets divided by current liabilities – measures the ability of the business to meet its current obligations. To measure immediate liquidity, quick assets [cash, marketable securities, accounts receivables] is divided by current liabilities.
- Interest rate coverage ratio – computed as profit before tax, interest expense and depreciation and amortization (“EBITDA”) divided by interest expense - measures the business’ ability to meet its interest payments. Also computed net of interest income from banks.

	Q1	Q1
<i>In Million Pesos</i>	2026	2025
Revenues and other income	13,355	13,206
Sale of goods and services	12,867	12,135
Gross profit [“GP”]	4,223	3,635
Net profit [“NP”]	1,957	1,864
NP to owners [“NPO”]	1,934	1,851
Revenue growth YoY	1.1%	0.6%
NP growth YoY	5.0%	6.0%
NPO growth YoY	4.5%	6.5%
GPR %	32.8%	30.0%
NPR %	14.6%	14.1%
NPOR %	14.5%	14.0%
EBITDAR %	23.4%	21.7%
ROA %	1.1%	1.2%
EBITDA	3,129	2,867
Interest expense	467	413
Interest cover	6.7x	6.9x
Interest cover [net of interest income]	7.5x	4.7x
	March 31, 2026	Dec 31, 2025
Quick assets	29,636	31,479
Current assets	90,325	90,612
Current liabilities	20,868	21,444
Total Assets	178,945	178,275
Current ratio	4.3x	4.2x
Quick ratio	1.4x	1.5x

Results of Operations – First Quarter 2026 vs 2025

Emperador Group delivered robust growth by leveraging its diverse multi-price-point portfolio, its expansive global distribution network spanning over 100 markets, and strict operational discipline. This strategic focus yielded year-on-year (“YoY”) margin expansion, amid a volatile macroeconomic environment.

The Group achieved a solid topline performance, with external sales rising 6% YoY to ₱12.9 billion, supported by steady gains in Scotch Whisky (+2.5% YoY) and Brandy (+8% YoY). However, a high base effect from other income reported a year ago, notably from Brandy segment, moderated this growth to a 1% YoY increase in overall revenues and other income. Enhanced operational efficiencies drove a 16% surge in GP, significantly outpacing sales growth and expanding the GP margin by 300 basis points to 33%.

While higher quarter taxable income for the quarter and increased loan drawdowns – primarily to support ongoing facility expansions in the Scotch Whisky segment for future growth - raised income tax and interest costs, a 9% reduction in operating expenses (“OPEX”) lifted NP by 5% YoY to nearly ₱2.0 billion. Of this total, NP attributable to owners grew to ₱1.9 billion, representing a 445-basis-point expansion and maintaining a stable NPO margin of 14%. Across both segments, prudent cost management in advertising and promotional spend mitigated increases in salaries and employee benefits, travel and transportation, and depreciation and amortization.

Consequently, the overall NP margin improved to 15% (up from 14%), reflecting broad-based margin expansion across both business segments. EBITDA increased 9% to ₱3.1 billion, expanding EBITDA margin by 172 basis points to 23%, with robust cash flows providing a strong interest coverage ratio of approximately 7.0x in the current quarter.

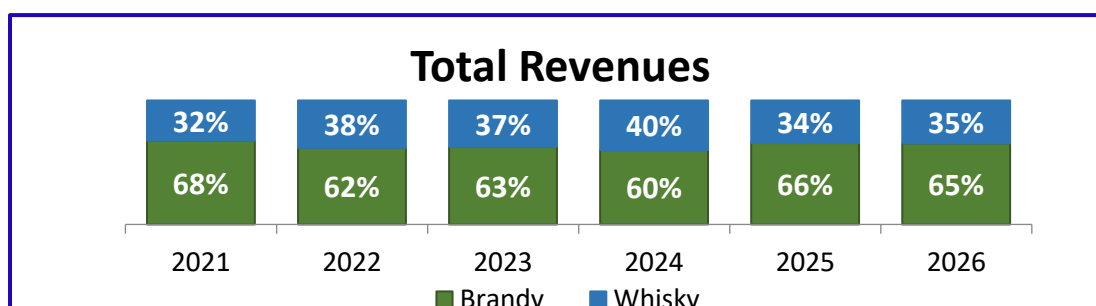
Segment Review

The Brandy segment posted strong results, with external sales climbing 8% YoY to ₱8.3 billion. Growth was primarily driven by strong momentum in the Philippines and Spain – led by *Emperador CLVB*, *Fundador Super Special*, and *Terry* labels – while *El Presidente* anchored external sales in Mexico. Cost efficiencies and improved product mix propelled GP growth by 24%, expanding the segment’s GP margin to 29% (up from 25%). Furthermore, a strategic 16% reduction in OPEX – where lower advertising and promotions mitigated rising salaries, travel and transportation, and depreciation - and favorable EURIBOR movements more than offset a spike in tax expenses, driving a 5% increase in NP to ₱1.5 billion and 4% increase in NPO, with net margins improving to 17% . EBITDA grew 7% to ₱2.2 billion, with margin rising to 26% (from 24%).

The Scotch Whisky segment recorded a 3% YoY increase in external sales to ₱4.6 billion, driven by notable growth in the UK, Europe, North America, Middle East and Africa, and the global travel retail channels. The single malt portfolio was a standout performer, driving a 7% increase in GP and expanding GP margin to 39% (up from 37%). Higher income tax and elevated interest costs from net drawdowns in the last twelve months were partially mitigated by OPEX savings – where reduced advertising and promotions offset the increases in other OPEX accounts - allowing NP to grow 7% YoY to ₱0.4 billion, yielding a 47-basis-points expansion in net margin to 9%. EBITDA rose 15% to ₱0.9 billion, expanding margin to 19% (from 16%).

Segment Presentation

The Group is presented into two segments and the split of external revenues and other income is shown below. This reflects the continuing global slowdown in Scotch Whisky industry, as impacted by the persistent global headwinds.

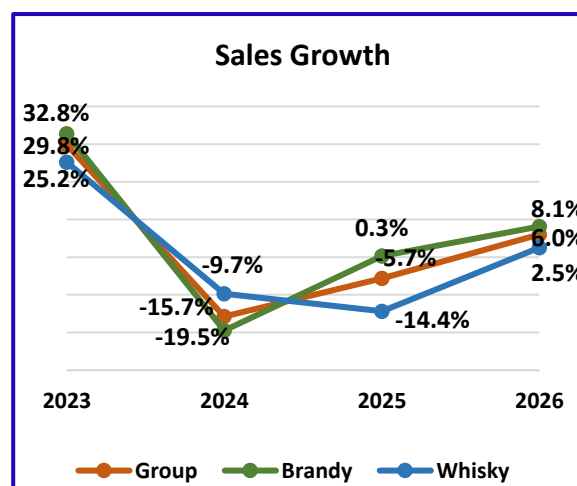
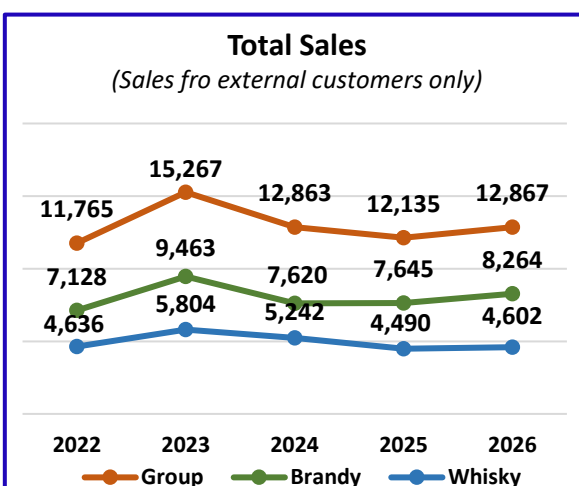
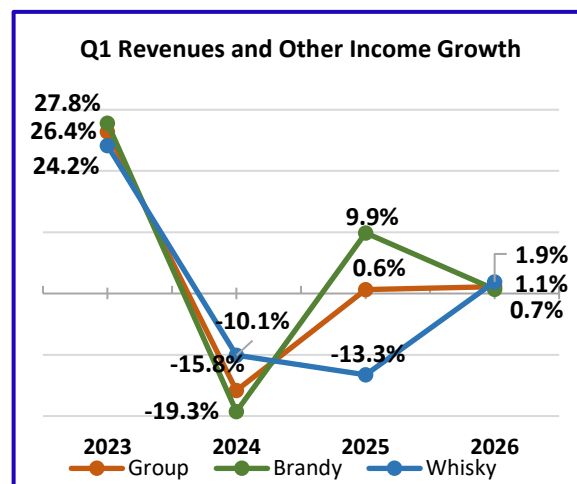
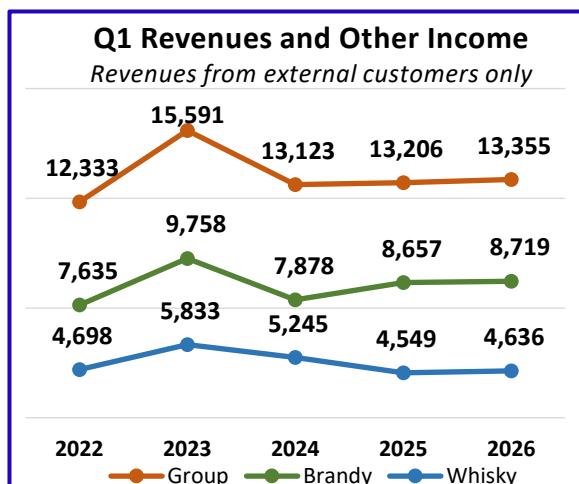


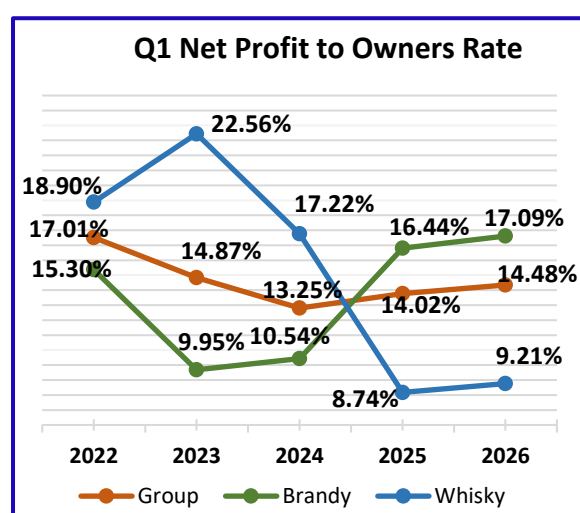
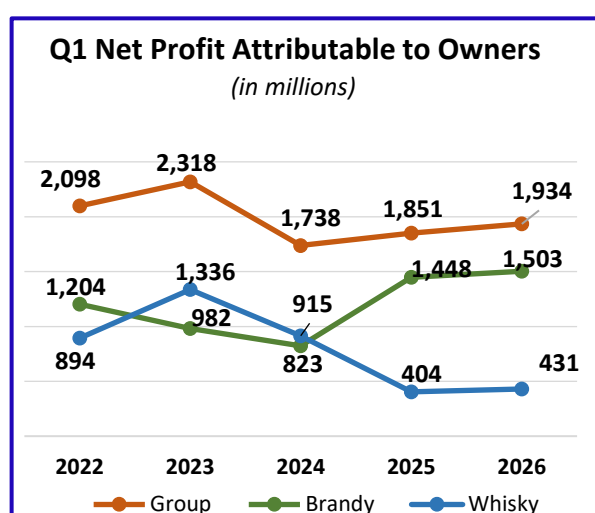
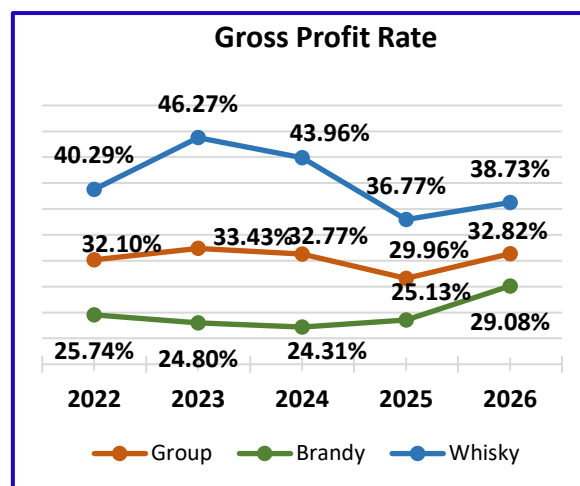
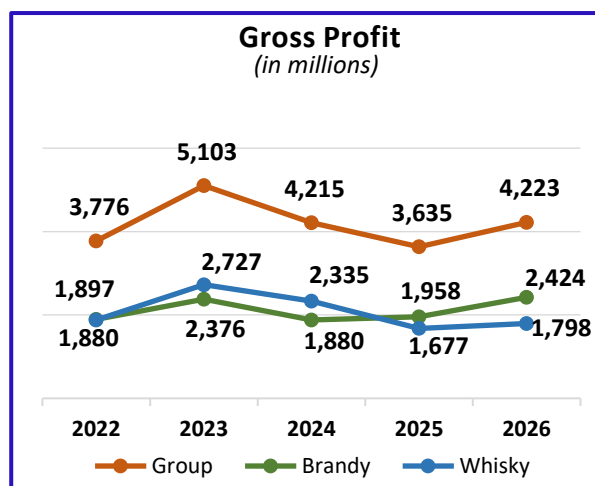
Comparative results between segments are shown in the following graphs and tables.

In Million Pesos	Q1 2026	Q1 2025	YoY	%
Revenue and other income - external customers	13,355	13,206	149	1.1%
Brandy	8,719	8,657	62	0.7%
S.Whisky	4,636	4,549	87	1.9%
Gross profit ["GP"]	4,223	3,635	587	16.2%
Brandy	2,424	1,958	466	23.8%
S.Whisky	1,798	1,677	121	7.2%
NP before tax	2,230	2,081	149	7.2%
Brandy	1,716	1,605	112	7.0%
S.Whisky	514	476	37	7.8%
Tax expense	273	217	56	25.8%
Brandy	191	145	46	32.0%
S.Whisky	82	72	10	13.6%
NP	1,957	1,864	93	5.0%
Brandy	1,525	1,460	66	4.5%
S.Whisky	432	404	27	6.7%
NP to owners ["NPO"]	1,934	1,851	82	4.4%
Brandy	1,503	1,448	55	3.8%
S.Whisky	431	404	27	6.7%
EBITDA	3,129	2,867	262	9.1%
Brandy	2,252	2,107	146	6.9%
S.Whisky	877	761	116	15.3%
GP rate ["GPR"] [on Sales]	32.82%	29.96%		
Brandy	29.08%	25.13%		
S.Whisky	38.73%	36.77%		
NP rate ["NPR"]	14.65%	14.11%		
Brandy	17.36%	16.58%		
S.Whisky	9.21%	8.74%		
NPO rate ["NPOR"]	14.48%	14.02%		
Brandy	17.09%	16.44%		
S.Whisky	9.21%	8.74%		
EBITDA margin	23.43%	21.71%		
Brandy	25.62%	23.93%		
S.Whisky	18.75%	16.47%		

Brandy Segment				
In Million Pesos	Q1 2026	Q1 2025	YoY	YoY %
REVENUES AND OTHER INCOME- External	8,719	8,657	62	0.7%
Intersegment	73	148	(74)	(50.4%)
Total	8,792	8,805	(12)	(0.1%)
Cost of Goods Sold - External	5,873	5,764	109	1.9%
Intersegment	41	70	(29)	(42.0%)
Total	5,913	5,834	79	1.4%
Gross Profit ["GP"]	2,424	1,958	466	23.8%
Other operating expenses	935	1,110	(175)	(15.7%)
Selling and distribution	540	773	(232)	(30.0%)
General and admin.	395	337	57	17.0%
Interest and other charges	227	256	(29)	(11.3%)
NP before tax	1,716	1,605	112	7.0%
Tax expense	191	145	46	32.0%
NP	1,525	1,460	66	4.5%
NPO	1,503	1,448	55	3.8%
EBITDA	2,252	2,107	146	6.9%
GPR %	29.08%	25.13%		
NPOR %	17.09%	16.44%		
EBITDA Margin %	25.62%	23.93%		

Scotch Whisky Segment				
In Million Pesos	Q1 2026	Q1 2025	YoY	YoY %
REVENUES AND OTHER INCOME- External	4,636	4,549	87	1.9%
Intersegment	41	70	(29)	(42.0%)
Total	4,676	4,619	57	1.2%
Cost of Goods Sold - External	2,771	2,735	36	1.3%
Intersegment	73	148	(74)	(50.4%)
Total	2,845	2,883	(38)	(1.3%)
Gross Profit ["GP"]	1,798	1,677	121	7.2%
Other operating expenses	1,055	1,070	(15)	(1.4%)
Selling and distribution	670	895	(226)	(25.2%)
General and admin.	385	175	210	119.9%
Interest and other charges	264	190	74	39.0%
NP before tax	514	476	37	7.8%
Tax expense	82	72	10	13.6%
NP	432	404	27	6.7%
NPO	431	404	27	6.7%
EBITDA	877	761	116	15.3%
GPR %	38.73%	36.77%		
NPOR %	9.21%	8.74%		
EBITDA Margin %	18.75%	16.47%		





Financial Condition

Total assets held steady at ₱178.9 billion as of March 31, 2026, expanding 38 basis points compared to ₱178.3 billion as of December 31, 2025. Total liabilities contracted slightly by 77 basis points (down ₱0.5 billion) to ₱69.6 billion, representing 39% of total assets and 64% of equity. The Group maintains a strong liquidity position, with a current ratio of 4.3x at the end of the period, up from 4.2x at the beginning of the year. Gearing (bank debt-to-equity) remained low and stable at 39% at both the beginning and end of the period, compared to 34% a year ago. Bank debts as a percentage of tangible assets (total assets less intangibles) ticked up marginally to nearly 30% from 29% at start of the year, driven by interim loan drawdowns in UK to finance ongoing facility expansions. Return on Assets was 1.1% for the period ended March 31, 2026, compared to 2.2% for the full year 2025.

Cash and cash equivalents stood flat (+₱0.05 billion) at ₱10.1 billion at end of interim period, mainly coming from operations, particularly from collection of receivables, and net loan drawdowns which supported net cash used in financing and investing activities that included payments of dividends, interest and capital expenditures.

Explanations on accounts with at least +/-5% changes during the interim period

Trade and other receivables decreased 9% (-₱1.9 billion) to ₱18.9 billion, primarily from collection of trade receivables (-₱2.5 billion) less additional advances to suppliers for business

purposes (+₱0.6 billion).

Prepayments and other current assets expanded 18% (+₱0.6 billion) to ₱3.8 billion, mainly due to timing of prepayments from beginning of the year.

Retirement benefit assets increased 16% (+₱0.03 billion) to ₱0.2 billion mainly due to changes in financial assumptions and foreign exchange adjustments.

Other non-current assets ballooned 66% (+₱0.06 billion) to ₱0.1 billion mainly due to increase in advances to suppliers.

Current interest-bearing loans increased 36% (+₱0.4 billion) to ₱1.3 billion while non-current interest-bearing loans remained steady at ₱41.0 billion, for a total 87-basis-point increase (+₱0.4 billion) to ₱42.3 billion due to drawdowns and changes in translation of Euro and GBP loans, as reduced by repayments of bank loans' principal, during the interim period.

Current lease liabilities decreased 10% (-₱0.02 billion) to ₱0.2 billion while non-current lease liabilities declined 6% (-₱0.04 billion) to ₱0.7 billion, both primarily due to translation adjustments and interest amortization.

Income tax payable decreased 13% (-₱0.2 billion) to ₱1.6 billion due to net effect of applied withholding tax recorded during the interim period.

Equity attributable to owners increased slightly by 1% (+₱1.4 billion) to ₱108.0 billion from net profit during the period (+₱1.9 billion) and translation gains in translating financial statements of foreign subsidiaries (+₱2.6 billion), mitigated by reduction in other reserves (-₱1.1 billion) and the amount of dividends declared and paid during the interim period (-₱2.2 billion).

Non-controlling interest pertains primarily to the minority interest in DBLC and Boozylife. The decrease of -₱0.2 billion pertains to share in translation adjustment and in net loss of non-controlling shareholders recorded during the current period.

Financial Soundness Indicators

Please see submitted schedule attached to this report.

<i>In Million Pesos</i>	March 31, 2026	Dec 31, 2025	Dec 31, 2024
Debt [Loans]	42,345	41,979	33,433
Equity	109,334	108,128	100,527
Total Capitalization	151,679	150,107	133,959
Total Liabilities	69,610	70,147	59,000
Total Assets	178,945	178,275	159,527
Debt-to-equity ratio	39%	39%	33%
Liabilities-to-equity ratio	64%	65%	59%
Current ratio	4.3x	4.2x	4.08x
Quick ratio	1.4x	1.5x	1.51x
Return on assets	1.09%	2.25%	4.21%
Solvency ratio [EBITDA/Debt]	7% 3mos.	22%	34%

Other Required Disclosures

As of March 31, 2026, except for what has been noted, there were no other known items –such as trends, demands, commitments, events or uncertainties- affecting assets, liabilities, equity, sales, revenues, net profit or cash flows that were unusual because of their nature, size, or incidents, and that will result in or that are reasonably likely to result in the liquidity increasing or decreasing in any material way, or that would have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.

There were no other known material events subsequent to the end of the interim period that would have a material impact in the interim period.

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Group's liquidity increasing or decreasing in any material way.

The Group does not have nor anticipate having any cash flow or liquidity problems within the year.

The Group is not in default or breach of any note, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Group, including any default or acceleration of an obligation.

There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.

There are also no known events that will cause material change in the relationship between costs and revenues. There are no other significant elements of income or loss that did not arise from continuing operations.

There were no other material issuances, repurchases or repayments of debt and equity securities.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

(Below is intentionally left blank.)

EMPERADOR INC. AND SUBSIDIARIES
SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS
MARCH 31, 2026

	03/31/2026	12/31/2025
Current ratio	4.33	4.23
Quick ratio	1.42	1.47
Liabilities-to-equity ratio	0.64	0.65
Debt-to-equity ratio	0.39	0.39
Asset -to-equity ratio	1.64	1.65
	Q1 2026	Q1 2025
Net profit margin	15%	14%
Return on assets	1%	1%
Return on equity/investment	2%	2%
Solvency Ratio	7%	9%
Interest rate coverage ratio	6.69	6.94

LIQUIDITY RATIOS measure the business' ability to pay short-term obligations.

Current ratio - computed as current assets divided by current liabilities

Quick ratio - computed as cash, marketable securities, accounts receivable divided by current liabilities.

SOLVENCY RATIOS measure the business' ability to meet its long-term debt obligations.

Liabilities-to-equity ratio - computed as total liabilities divided by stockholders'equity.

Debt-to-equity ratio - computed as total interest-bearing loans [debt] divided by stockholders'equity.

Solvency ratio - computed as EBITDA divided by total debt [loans]

INTEREST RATE COVERAGE RATIO measures the business' ability to meet its interest payments.

It is computed as EBITDA divided by interest.

ASSET-TO-EQUITY RATIO measure financial leverage and long-term solvency. It shows how much of the assets are owned by the company. It is computed as average total assets divided by stockholders'equity.

PROFITABILITY RATIOS measure the business' ability to generate earnings.

Net profit margin - computed as net profit divided by revenues

Return on assets - net profit divided by average assets

Return on equity investment - net profit divided by total stockholders' equity

EMPERADOR INC. AND SUBSIDIARIES
(A Subsidiary of Alliance Global Group, Inc.)
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
MARCH 31, 2026 AND DECEMBER 31, 2025
(Amounts in Philippine Pesos)

	Notes	March 31, 2026 <u>(UNAUDITED)</u>	December 31, 2025 <u>(AUDITED)</u>
<u>A S S E T S</u>			
CURRENT ASSETS			
Cash and cash equivalents	5	P 10,122,871,151	P 10,072,328,439
Trade and other receivables - net	6	18,912,680,467	20,810,842,835
Financial assets at fair value through profit or loss	24.2	600,644,784	596,292,935
Inventories - net	7	56,934,830,143	55,955,403,462
Prepayments and other current assets	10.1	3,754,420,526	3,176,856,021
Total Current Assets		<u>90,325,447,071</u>	<u>90,611,723,692</u>
NON-CURRENT ASSETS			
Property, plant and equipment - net	8	47,969,222,611	47,647,271,386
Intangible assets - net	9	35,530,574,240	35,058,348,849
Investment in a joint venture	11	4,270,727,940	4,202,448,347
Retirement benefit asset - net		230,971,648	199,176,903
Deferred tax assets - net	18	477,764,919	471,997,413
Other non-current assets - net	10.2	139,999,015	84,150,562
Total Non-current Assets		<u>88,619,260,373</u>	<u>87,663,393,460</u>
TOTAL ASSETS		<u>P 178,944,707,444</u>	<u>P 178,275,117,152</u>
<u>LIABILITIES AND EQUITY</u>			
CURRENT LIABILITIES			
Interest-bearing loans	12	P 1,339,575,360	P 984,769,817
Trade and other payables	14	17,745,065,471	18,410,478,780
Lease liabilities	8.3	220,383,411	245,108,877
Income tax payable		1,562,597,657	1,804,128,150
Total Current Liabilities		<u>20,867,621,899</u>	<u>21,444,485,624</u>
NON-CURRENT LIABILITIES			
Interest-bearing loans	12	41,005,444,920	40,994,332,847
Lease liabilities	8.3	718,018,393	761,904,255
Provisions		192,294,080	200,586,214
Put option liability		263,251,980	248,391,682
Deferred tax liabilities - net	18	6,563,779,020	6,497,357,673
Total Non-current Liabilities		<u>48,742,788,393</u>	<u>48,702,572,671</u>
Total Liabilities	25	<u>69,610,410,292</u>	<u>70,147,058,295</u>
EQUITY			
Equity attributable to owners of the parent company	20	108,012,209,737	106,644,686,036
Non-controlling interest		1,322,087,415	1,483,372,821
Total Equity	25	<u>109,334,297,152</u>	<u>108,128,058,857</u>
TOTAL LIABILITIES AND EQUITY		<u>P 178,944,707,444</u>	<u>P 178,275,117,152</u>

See Notes to Interim Consolidated Financial Statements.

EMPERADOR INC. AND SUBSIDIARIES
(A Subsidiary of Alliance Global Group, Inc.)
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025
(Amounts in Philippine Pesos)
(UNAUDITED)

	Notes	2026	2025
REVENUES AND OTHER INCOME	15	P 13,354,679,305	P 13,206,112,586
COSTS AND EXPENSES			
Costs of goods sold	16	8,643,976,919	8,499,399,898
Selling and distribution expenses	17	1,209,928,898	1,667,596,977
General and administrative expenses	17	780,107,327	512,695,630
Interest expense	12	467,384,480	413,236,415
Other charges - net		23,770,709	32,895,256
		11,125,168,333	11,125,824,176
PROFIT BEFORE TAX		2,229,510,972	2,080,288,410
TAX EXPENSE	18	272,687,462	216,697,379
NET PROFIT		1,956,823,510	1,863,591,031
OTHER COMPREHENSIVE INCOME (LOSS)			
Item that will be reclassified subsequently to profit or loss			
Translation gain (loss)		2,461,308,490	(458,884,401)
Items that will not be reclassified subsequently to profit or loss			
Net actuarial gain on retirement benefit plan		9,345,375	122,100,000
Tax expense on remeasurement of retirement benefit plan	18	(2,325,375)	(30,525,000)
		7,020,000	91,575,000
Total Other Comprehensive Income		2,468,328,490	(367,309,401)
TOTAL COMPREHENSIVE INCOME		P 4,425,152,000	P 1,496,281,630
Net profit attributable to:			
Owners of the parent company		P 1,933,715,924	P 1,851,346,447
Non-controlling interest		23,107,586	12,244,584
		P 1,956,823,510	P 1,863,591,031
Total comprehensive income (loss) attributable to:			
Owners of the parent company		P 4,586,437,406	P 1,930,254,545
Non-controlling interest		(161,285,406)	(433,972,915)
		P 4,425,152,000	P 1,496,281,630
Earnings Per Share for the Net Profit Attributable to Owners of the Parent Company - Basic	21	P 0.12	P 0.12
Earnings Per Share for the Net Profit Attributable to Owners of the Parent Company - Diluted	21	P 0.12	P 0.11

See Notes to Interim Consolidated Financial Statements.

EMPERADOR INC. AND SUBSIDIARIES
(A Subsidiary of Alliance Global Group, Inc.)
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025
(Amounts in Philippine Pesos)
(UNAUDITED)

Attributable to Owners of the Parent Company

	Capital Stock	Additional Paid-in Capital	Deposit for Future Stock Subscription-ELS	Treasury Shares (see Note 13)	Conversion Options Outstanding	Share Options Outstanding (see Note 13)	Accumulated Translation Adjustments	Revaluation Reserves (see Note 2)	Other Reserves (see Note 2)	Retained Earnings		Total	Total	Non-controlling Interest	Total Equity
										Appropriated (see Note 24.5)	Unappropriated (see Note 24.5)				
Balance at January 1, 2026	P 16,242,391,176	P 23,147,347,855	P 3,443,750,000	(P 4,731,783,263)	P 88,498,401	P 423,640,523	P 7,387,156,711	(P 793,530,911)	P 1,485,412,585	P 1,078,000,000	P 58,873,802,959	P 59,951,802,959	P 106,644,686,036	P 1,483,372,821	P 108,128,058,857
Movements during the year	-	-	-	-	-	-	-	-	(1,086,357,581)	-	-	-	(1,086,357,581)	-	(1,086,357,581)
Exercise of stock options	-	22,579,376	-	60,101,960	-	(24,581,336)	-	-	-	-	-	-	58,100,000	-	58,100,000
Transfer to equity reserves	-	-	-	-	-	-	-	-	71,775,300	-	(71,775,300)	(71,775,300)	-	-	-
Total comprehensive income (loss) for the year	-	-	-	-	-	-	2,645,701,482	7,020,000	-	-	1,933,715,024	1,933,715,024	4,586,437,406	(161,285,406)	4,425,152,000
Cash dividends declared and paid during the year	-	-	-	-	-	-	-	-	-	-	(2,190,656,124)	(2,190,656,124)	(2,190,656,124)	-	(2,190,656,124)
Balance at March 31, 2026	P 16,242,391,176	P 23,169,927,231	P 3,443,750,000	(P 4,671,681,303)	P 88,498,401	P 399,059,187	P 10,032,858,193	(P 786,510,911)	P 470,830,304	P 1,078,000,000	P 58,545,087,459	P 59,623,087,459	P 108,012,209,737	P 1,322,087,415	P 109,334,297,152
Balance at January 1, 2025	P 16,242,391,176	P 23,126,856,086	P 3,443,750,000	(P 4,747,713,903)	P 88,498,401	P 385,193,968	P 1,311,399,865	(P 562,869,850)	P 1,334,224,629	P 1,200,000,000	P 57,574,173,011	P 58,774,173,011	P 99,395,003,383	P 1,131,004,353	P 100,526,007,736
Movements during the year	-	-	-	-	-	-	-	-	307,323,318	-	-	-	307,323,318	-	307,323,318
Transfer to equity reserves	-	-	-	-	-	-	-	-	127,260,153	-	(127,260,153)	(127,260,153)	-	-	-
Total comprehensive income (loss) for the year	-	-	-	-	-	-	(12,666,902)	91,575,000	-	-	1,851,346,447	1,851,346,447	1,930,254,545	(433,972,915)	1,496,281,630
Reversal of appropriation	-	-	-	-	-	-	-	-	-	(112,000,000)	112,000,000	112,000,000	-	-	
Cash dividends declared and paid during the year	-	-	-	-	-	-	-	-	-	-	(3,080,179,535)	(3,080,179,535)	(3,080,179,535)	-	(3,080,179,535)
Balance at March 31, 2025	P 16,242,391,176	P 23,126,856,086	P 3,443,750,000	(P 4,747,713,903)	P 88,498,401	P 385,193,968	P 1,298,732,963	(P 471,294,850)	P 1,768,808,100	P 1,088,000,000	P 56,330,079,770	P 57,418,079,770	P 98,553,301,711	P 697,031,438	P 99,250,333,149

See Notes to Interim Consolidated Financial Statements.

EMPERADOR INC. AND SUBSIDIARIES
(A Subsidiary of Alliance Global Group, Inc.)
CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025
(Amounts in Philippine Pesos)
(UNAUDITED)

	Notes	2026	2025
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		P 2,229,510,972	P 2,080,288,410
Adjustments for:			
Interest expense	12	467,384,480	413,236,415
Depreciation and amortization	8	432,228,931	373,838,403
Interest income	5	(56,387,684)	(124,780,989)
Share in net profit of a joint venture	11	(27,680,027)	(16,523,028)
Impairment losses on trade and other receivables	17	29,243	102,737
Provisions		-	(37,000,000)
Operating profit before working capital changes		3,045,085,915	2,689,161,948
Decrease in trade and other receivables		2,044,416,524	2,882,740,223
Decrease (increase) in financial instruments at fair value through profit or loss		4,789,509	(52,002,621)
Increase in inventories		(136,171,479)	(921,499,657)
Decrease (increase) in prepayments and other current assets		(449,327,527)	96,064,828
Increase in retirement benefit asset		(22,449,370)	(25,903,259)
Decrease (increase) in other non-current assets		(55,664,692)	54,464,325
Increase (decrease) in trade and other payables		(420,190,165)	464,469,061
Cash generated from operations		4,010,488,715	5,187,494,848
Cash paid for income taxes		(545,592,328)	(406,016,850)
Net Cash From Operating Activities		<u>3,464,896,387</u>	<u>4,781,477,998</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisitions of property, plant and equipment	8	(638,064,281)	(897,824,462)
Interest received		59,033,145	134,174,531
Proceeds from sale of property, plant and equipment	8	1,931,042	38,525
Net Cash Used in Investing Activities		<u>(577,100,094)</u>	<u>(763,611,406)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from interest-bearing loans	12	673,402,880	244,623,028
Dividends paid	13, 20.2	(2,190,656,124)	(3,080,179,535)
Repayments of interest-bearing loans	12	(767,791,180)	(510,609,725)
Interest paid	12	(606,680,285)	(420,503,803)
Repayments of lease liabilities		(3,628,872)	-
Exercise of share options		58,100,000	-
Net Cash Used in Financing Activities		<u>(2,837,253,581)</u>	<u>(3,766,670,035)</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS		50,542,712	251,196,557
CASH AND CASH EQUIVALENTS AT JANUARY 1		<u>10,072,328,439</u>	<u>9,739,188,511</u>
CASH AND CASH EQUIVALENTS AT MARCH 31		<u>P 10,122,871,151</u>	<u>P 9,990,385,068</u>

See Notes to Interim Consolidated Financial Statements.

EMPERADOR INC. AND SUBSIDIARIES
(A Subsidiary of Alliance Global Group, Inc.)
**SELECTED EXPLANATORY NOTES TO INTERIM
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE MONTHS ENDED MARCH 31, 2026 AND 2025**
(With Comparative Audited Figures for December 31, 2025)
(Amounts in Philippine Pesos)
(UNAUDITED)

1. CORPORATE INFORMATION

Emperador Inc. (“EMI” or “the Parent Company”) was incorporated in the Philippines and registered with the Securities and Exchange Commission (“SEC”) on November 26, 2001. It presently operates as a holding company of a global conglomerate in the distilled spirits and other alcoholic beverages business.

EMI is a subsidiary of Alliance Global Group, Inc. (“AGI” or “the Ultimate Parent Company”), a publicly-listed domestic holding company with diversified investments in real estate development, food and beverage, tourism-entertainment and gaming , and quick-service restaurants businesses.

The registered principal office of EMI is located at 7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City, where the registered office of AGI is also presently located.

The common shares of EMI and AGI were first listed for trading in the Philippine Stock Exchange (PSE) on December 19, 2011 and April 19, 1999, respectively. The EMI shares were secondary listed and started trading in the Singapore Exchange Securities Trading Limited (“SGX-ST”) on July 14, 2022.

1.1 Subsidiaries

EMI holds beneficial equity ownership in entities operating in an integrated business of manufacturing, bottling and distributing distilled spirits and other alcoholic beverages from the Philippines and Europe (collectively referred to herein as “the Group”), as follows:

<u>Names of Subsidiaries</u>	<u>Percentage of Effective Ownership</u>	
	<u>March 31, 2026</u>	<u>December 31, 2025</u>
EDI and subsidiaries (EDI Group)		
Emperador Distillers, Inc. (“EDI”)	100%	100%
Anglo Watsons Glass, Inc. (“AWGI”)	100%	100%
Alcazar De Bana Holdings Company, Inc. (“Alcazar De Bana”)	100%	100%
<i>Progreen Agricorp Inc. (“Progreen”)</i>	100%	100%
<i>Ocean One Transport, Inc. (“OOTI”)</i>	100%	100%
<i>South Point Science Park Inc. (“SSPI”)</i>	100%	100%
The Bar Beverage, Inc.	100%	100%

<u>Names of Subsidiaries</u>	<u>Percentage of Effective Ownership</u>	
	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Tradewind Estates, Inc. (“TEI”)	100%	100%
<i>Boozylife Inc. (“Boozylife”)</i>	87%	87%
Cocos Vodka Distillers Philippines, Inc.	100%	100%
Zabana Rum Company, Inc.	100%	100%
The World’s Finest Liquor Inc. (“World’s Finest”)	100%	100%
EIL and offshore subsidiaries and joint venture:		
Emperador International Ltd. (“EIL”)	100%	100%
Emperador Holdings (GB) Limited (“EGB”)	100%	100%
<i>Emperador UK Limited (“EUK”)</i>	100%	100%
<i>Whyte and Mackay Group Limited (“WMG”)</i>	100%	100%
<i>Whyte and Mackay Global Limited (“WMGL”)</i>	100%	100%
<i>Whyte and Mackay Limited (“WML”)</i>	100%	100%
<i>Whyte and Mackay Warehousing Limited (“WMWL”)</i>	100%	100%
Emperador Asia Pte. Ltd. (“EA”)	100%	100%
Grupo Emperador Spain, S.A. (“GES”)	100%	100%
<i>Bodega San Bruno, S.L. (“BSB”)</i>	100%	100%
<i>Bodegas Fundador, S.L.U. (“BFS”)</i>	100%	100%
<i>Grupo Emperador Gestion S.L. (“GEG”)</i>	100%	100%
<i>Stillman Spirits, S.L. (“Stillman”)</i>	100%	100%
<i>Domecq Bodega Las Copas, S.L. (“DBLC”)</i>	50%	50%
<i>Bodegas Las Copas, S.L. (“BLC”)</i>	50%	50%
Emperador Europe Sarl (“EES”)	100%	100%

Please refer to Note 1.1 to the audited consolidated financial statements as of and for the year ended December 31, 2025 for information on these entities.

1.2 Approval of the Consolidated Financial Statements

The interim consolidated financial statements (unaudited) of the Group as of and for the three months ended March 31, 2026 (including the comparative consolidated financial statements as of December 31, 2025 and for the three months ended March 31, 2025) were authorized for issue by the Parent Company’s BOD on May 20, 2026.

2. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information that have been used in the preparation of these interim consolidated financial statements are consistent with those applied in the most recent audited consolidated financial statements as of and for the year ended December 31, 2025 except for the application of amendments to standards that became effective on January 1, 2026 (see Note 2.2).

2.1 Basis of Preparation of Interim Consolidated Financial Statements

These interim consolidated financial statements for the three months ended March 31, 2026 and 2025 (“ICFS”) have been prepared in accordance with Philippine Accounting

Standard (“PAS”) 34, *Interim Financial Reporting*. They do not include all of the information required in annual financial statements, and should be read in conjunction with the Group’s audited consolidated financial statements as of and for the year ended December 31, 2025 (“ACFS”).

These ICFS are presented in Philippine pesos, the Group’s functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

2.2 Adoption of New and Amended PFRS Accounting Standards

(a) Effective in 2026 that is Relevant to the Group

The Group adopted for the first time the following amendments to PFRS Accounting Standards, which are mandatorily effective for annual periods beginning on or after January 1, 2026. These do not have material impact on the ICFS as these pronouncements merely clarify existing requirements.

- (i) PFRS 9 and PFRS 7 (Amendments), *Financial Instruments, and Financial Instruments: Disclosures – Amendments to the Classification and Measurement of Financial Instruments*

(b) Effective Subsequent to 2026 but not Adopted Early

There are new standards and amendments to existing standards effective for annual periods subsequent to 2026, which are adopted by the FSRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and none of these are expected to have significant impact on the Group’s ICFS:

- (i) PFRS 18, *Presentation and Disclosure in Financial Statements* (effective from January 1, 2027).
- (ii) PFRS 19, *Subsidiaries without Public Accountability: Disclosures* (effective from January 1, 2027).

PFRS 10 and PAS 28 (Amendments), *Consolidated Financial Statements and Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely).

3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

In preparing the ICFS, management undertakes a number of judgments, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses. The actual results may differ from the judgments, estimates and assumptions made by management, and will seldom equal the estimated results. The judgments, estimates and assumptions applied in the interim consolidated financial statements, including the key

sources of estimation uncertainty, were the same as those applied in the Group's most recent ACFS.

The Group performed its annual impairment test of goodwill and trademarks with indefinite useful lives at year-end and when circumstances indicate the carrying value may be impaired. The Group's impairment test for goodwill arising from business combination and other intangible assets is based on value-in-use calculations. The Group monitors goodwill and trademarks with indefinite useful lives on the cash generating units to which these assets were allocated and considers the relationship between the market capitalization of the subsidiaries and its net book value, among other factors, when reviewing for indicators of impairment. The Group's management assessed that as of March 31, 2026 and as of December 31, 2025, goodwill arising from business combination and other intangible assets with indefinite useful lives are not impaired.

There had been no changes during the three-month period of 2026 in the commitments and contingencies disclosed in the ACFS (see Note 26). Except also for the provisions for onerous lease and dilapidations recognized, there are no other commitments and contingent liabilities that arise in the normal course of the Group's operations which are not reflected in the ICFS. Management is of the opinion that losses, if any, from these commitments and contingencies will not have material effects on the Group's ICFS.

4. SEGMENT INFORMATION

4.1 Business Segments

The Group is organized into two business segments, the Brandy and Scotch Whisky, which represent the two major distilled spirits categories where the Group operates. Scotch Whisky pertains to the United Kingdom ("UK") operations and the rest fall under Brandy. This is also the basis of the Group's executive committee for its strategic decision-making activities, including the financial performance evaluation of the operating segments or resource allocation decisions.

The Group disaggregates revenues recognized from contracts with customers into these two segments that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. The same disaggregation is used in earnings releases, annual reports and investor presentations.

4.2 Segment Assets and Liabilities

Segment assets and liabilities represent the assets and liabilities reported in the interim consolidated statements of financial position of the companies included in each segment.

4.3 Intersegment Transactions

Intersegment transactions, such as intercompany sales and purchases, and receivables and payables, are eliminated in consolidation.

4.4 Analysis of Segment Information

Segment information for the three months ended March 31, 2026 and 2025 and as of December 31, 2025 (in millions) are presented below.

	BRANDY		SCOTCH WHISKY		SEGMENT TOTALS	
	March 31		March 31		March 31	
	2026	2025	2026	2025	2026	2025
REVENUES AND OTHER INCOME						
External Customers	P 8,719	P 8,657	P 4,636	P 4,549	P 13,355	P 13,206
Intersegment sales*	<u>73</u>	<u>148</u>	<u>41</u>	<u>70</u>	<u>114</u>	<u>218</u>
	8,792	8,805	4,677	4,619	13,469	13,424
COSTS AND EXPENSES						
Cost of goods sold	5,873	5,764	2,771	2,735	8,644	8,499
Intersegment cost of goods sold*	41	70	73	148	114	218
Selling and distribution expenses	540	773	670	895	1,210	1,668
General and administrative expenses	395	337	385	175	780	512
Interest expense and other charges	<u>227</u>	<u>256</u>	<u>264</u>	<u>190</u>	<u>491</u>	<u>446</u>
	7,076	7,200	4,163	4,143	11,239	11,343
SEGMENT PROFIT BEFORE TAX	1,716	1,605	514	476	2,230	2,081
TAX EXPENSE	191	145	82	72	273	217
SEGMENT NET PROFIT	P 1,525	P 1,460	P 432	P 404	P 1,957	P 1,864
Depreciation and Amortization	311	279	122	95	433	374
Interest expense	225	223	242	190	467	413
Share in net profit of JV	28	17	-	-	28	17
	Mar31,	Dec 31,	March 31,	Dec 31,	March 31,	Dec 31,
	2026	2025	2026	2025	2026	2025
TOTAL ASSETS	P 137,645	P 138,433	P 94,173	P 94,358	P 231,818	P 232,791
TOTAL LIABILITIES	42,488	43,221	32,561	34,002	75,050	77,223

*Intersegment accounts are eliminated in consolidation. Numbers may not add up due to rounding off. See reconciliation in Note 4.5.

The Group's revenues and other income in the three years presented range from 64% to 66% from the Asia Pacific, 24% to 25% from Europe and the remaining portion from North and Latin Americas, Middle East and Africa and other countries.

Sales to any of the Group's major customers did not exceed 10% of the Group's revenues in all of the years presented.

4.5 Reconciliations

The reconciliation of total segment balances presented for the Group's operating segments to the Group's consolidated balances as presented in the interim consolidated financial statements are as follows (in millions):

(Amounts in PHP)

	Segment Totals	Intercompany Accounts	Consolidated Balances
March 2026			
Revenues and other income	13,469	(114)	13,355
Cost and expenses	11,239	(114)	11,125
Total assets	231,818	(52,873)	178,945
Total liabilities	75,050	(5,439)	69,610
Other segment information:			
Depreciation and amortization	433	-	433
Interest expense	467	-	467
Share in net profit of joint venture	28	-	28

(Amounts in PHP)

	Segment Totals	Intercompany Accounts	Consolidated Balances
March 2025			
Revenues and other income	13,424	(218)	13,206
Cost and expenses	11,343	(218)	11,125
Other segment information:			
Depreciation and amortization	374	-	374
Interest expense	413	-	413
Share in net profit of joint venture	17	-	17
December 2025			
Total assets	232,791	(54,516)	178,275
Total liabilities	77,223	(7,076)	70,147

5. CASH AND CASH EQUIVALENTS

This account includes the following components:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Cash on hand and in banks	4,206,329,726	3,231,810,630
Short-term placements	5,916,541,425	6,840,517,809
	<u>10,122,871,151</u>	<u>10,072,328,439</u>

Cash in banks generally earn interest at rates based on daily bank deposit rates. Short-term placements have an average maturity of 30 to 71 days and earn effective annual interest rates ranging from 4.6% to 5.3% for the first three months of 2026 and from 5.6% to 5.9% in the first three months of 2025. Interest earned amounted to P56.4 million and P124.8 million in the first three months of 2026 and 2025, respectively, and is presented as part of Interest income under the Revenues and Other Income section of the interim consolidated statements of comprehensive income (see Note 15).

6. TRADE AND OTHER RECEIVABLES

Details of this account are as follows:

<i>(Amounts in PHP)</i>	Note	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Trade receivables	19.3	16,427,594,282	18,915,391,427
Advances to suppliers		2,653,743,850	2,064,083,245
Advances to officers and employees	19.4	35,927,500	38,521,769
Accrued interest receivable		2,284,784	4,930,245
Other receivables		162,170,076	156,127,375
		<u>19,281,720,492</u>	<u>21,179,054,061</u>
Allowance for impairment		<u>(369,040,025)</u>	<u>(368,211,226)</u>
		<u>18,912,680,467</u>	<u>20,810,842,835</u>

Advances to suppliers pertain to down payments made primarily for the purchase of goods from suppliers.

All of the Group's trade and other receivables have been assessed for impairment using the expected credit loss ("ECL") model adopted by the Group. Certain trade and other receivables were found to be impaired using the ECL methodology as determined by the management; hence, adequate amounts of allowance for impairment have been recognized (see Note 22.2).

A reconciliation of the allowance for impairment is shown below.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of period	368,211,226	379,801,045
Write-offs	-	(73,172,645)
Impairment losses	29,243	53,204,642
Translation adjustment	799,556	8,378,184
Balance at end of period	<u>369,040,025</u>	<u>368,211,226</u>

Impairment losses on trade and other receivables are presented as Impairment losses on financial assets under the General and Administrative Expenses account in the interim consolidated statements of comprehensive income (see Note 17).

7. INVENTORIES

The details of inventories which are valued at lower of cost and net realizable value, are shown below.

<i>(Amounts in PHP)</i>	Notes	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
At cost:			
Finished goods	16, 19.1	6,686,949,892	5,962,642,306
Work-in-process	8.1, 16	41,798,486,349	40,888,042,721
Raw materials	16, 19.1	3,873,239,039	4,579,191,455
Packaging materials		581,438,493	472,263,442
Machinery spare parts, consumables and factory supplies		479,237,239	461,103,020
		<u>53,419,351,012</u>	<u>52,363,242,944</u>
At net realizable value:			
Finished goods			
Cost	16, 19.1	3,026,567,791	3,082,375,033
Allowance for impairment		(350,543,300)	(350,672,956)

<i>(Amounts in PHP)</i>	Notes	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Packaging materials			
Cost	16	950,045,200	996,365,933
Allowance for impairment		(110,590,560)	(135,907,492)
		3,515,479,131	3,592,160,518
		56,934,830,143	55,955,403,462

WML has a substantial inventory of aged stocks, which mature over periods of up to 60 years. The maturing whisky stock inventory amounting to P35.6 billion and P34.6 billion as of March 31, 2026 and December 31, 2025, respectively, is presented as part of work-in-process inventories and is stored in various locations across Scotland.

An analysis of the cost of inventories included in costs of goods sold for the three months ended March 31, 2026 and 2025 is presented in Note 16.

8. PROPERTY, PLANT AND EQUIPMENT

The carrying amount of this account is composed of the following:

<i>(Amounts in PHP)</i>	Note	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Property, plant and equipment	8.1	47,080,048,457	46,704,197,375
Right-of-use assets	8.2	889,174,154	943,074,011
		47,969,222,611	47,647,271,386

8.1 Carrying Values of Property, Plant and Equipment

The gross carrying amounts and accumulated depreciation and amortization of property, plant and equipment at the beginning and end of the reporting periods are shown below.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Cost	72,762,770,534	71,549,491,993
Accumulated depreciation and amortization	(25,682,722,077)	(24,845,294,618)
Net carrying amount	47,080,048,457	46,704,197,375

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the reporting periods is shown below and in the succeeding page.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 <i>(Audited)</i>
Balance at beginning of the period, net of accumulated depreciation and amortization	46,704,197,375	39,909,765,923
Additions from acquired subsidiary	-	78,473,277
Additions	635,179,460	6,675,800,843
Translation adjustment	431,893,779	2,740,297,785
Disposals	(1,931,042)	(41,496,753)
Depreciation and amortization charges for the period	(689,291,115)	(2,658,643,700)
Balance at the end of the period, net of accumulated depreciation and amortization	47,080,048,457	46,704,197,375

The amount of depreciation and amortization is allocated as follows:

<i>(Amounts in PHP)</i>	Notes	For the Three Months Ended	
		March 31, 2026 (Unaudited)	March 31, 2025 <i>(Unaudited)</i>
Costs of goods sold	16	312,801,127	275,876,861
Selling and distribution expenses	17	32,530,513	22,485,479
General and administrative expenses	17	56,112,156	49,900,200
		401,443,796	348,262,540
Capitalized to work-in-process inventory	7	287,847,319	154,681,016
		689,291,115	502,943,556

The amount capitalized to work-in-process inventory represents depreciation expense on barrels and warehouse buildings wherein the maturing bulk stocks of whisky are held, which can reach periods of up to 60 years.

8.2 Right-of-use Assets

The Group has leases for certain manufacturing plant, warehouses, building space, commercial building, and vehicles, fittings and equipment. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the interim consolidated statements of financial position as Right-of-use assets under the Property, Plant and Equipment account and Lease Liabilities account.

Each lease generally imposes a restriction that, unless there is a contractual right for the Group to sublet the asset to another party, the ROUA can only be used by the Group. Leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Some leases contain an option to extend the lease for a further term. For certain leases, the Group must keep those properties in a good state of repair and return the

properties in their original condition at the end of the lease. Further, the Group must insure the leased assets and incur maintenance fees on such items in accordance with the lease contracts.

The carrying amounts and the movements of the Group's right-of-use assets are shown below.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Cost	1,956,583,335	1,850,544,374
Accumulated depreciation and amortization	(1,067,409,181)	(907,470,363)
Net carrying amount	889,174,154	943,074,011

The carrying amounts of the Group's ROUA at the beginning and end of the reporting periods are shown below.

	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of the period, net of accumulated amortization	943,074,011	996,764,508
Additions during the period	2,317,917	184,155,711
Amortization charges for the period	(30,785,135)	(252,296,781)
Termination	(29,328,069)	(10,327,297)
Translation adjustment	3,895,430	24,777,870
Balance at beginning of the period, net of accumulated amortization	889,174,154	943,074,011

The amount of amortization is allocated as follows:

<i>(Amounts in PHP)</i>	Notes	For the Three Months Ended	
		March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Costs of goods sold	16, 19.2	16,493,905	12,996,901
General and administrative expenses	17	14,291,230	12,578,962
		30,785,135	25,575,863

8.3 Lease Liabilities

Lease liabilities are presented in the interim consolidated state ments of financial position as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Current	220,383,411	245,108,877
Non-current	718,018,393	761,904,255
	<u>938,401,804</u>	<u>1,007,013,132</u>

9. INTANGIBLE ASSETS

This account is composed of the following:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Indefinite useful lives:		
Trademarks – net	24,377,928,620	24,057,645,056
Goodwill	11,152,645,620	11,000,703,793
	<u>35,530,574,240</u>	<u>35,058,348,849</u>

Goodwill represents the excess of the cost of acquisition of the Group over the fair value of the net assets acquired at the date of acquisition and relates mainly to strengthen the Group's position in the global drinks market, the synergies and economies of scale expected from combining the operations of the Group, WMG and BFS, and the value attributable to their respective workforce. This is from the acquisition of WMG in 2014 and BFS in 2016.

Management believes that both the goodwill and trademarks are not impaired as of March 31, 2026 and December 31, 2025 as the Group's products that carry such brands and trademarks are performing very well in the market; hence, no impairment is necessary to be recognized in the periods presented.

No trademarks have been pledged as security for liabilities.

10. OTHER ASSETS

10.1 Prepayments and Other Current Assets

This account is composed of the following:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Prepaid taxes	1,620,246,817	1,884,262,936
Prepaid expenses	1,631,577,393	1,108,297,295
Deferred input VAT	101,124,732	73,489,822
Refundable security deposits	5,454,168	5,426,026
Others	396,017,416	105,379,942
	3,754,420,526	3,176,856,021

Prepaid taxes pertain to payments made by the Group for the creditable withholding taxes and other government-related obligations. It also includes purchase of labels and advance payment of excise tax for both the local production and importation of alcoholic beverage products.

Prepaid expenses include prepayments of rentals, insurance and general prepayments.

10.2 Other Non-current Assets

This account is composed of the following:

<i>(Amounts in PHP)</i>	Note	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Refundable security deposits	19.2	54,416,854	54,335,969
Deferred input VAT		3,724,077	4,673,348
Advances to suppliers		58,175,554	3,800,762
Others		23,682,530	21,340,483
		139,999,015	84,150,562

Refundable security deposits were paid by the Group to various lessors for lease agreements covering certain office spaces, manufacturing facilities and storage tanks for raw materials.

11. INVESTMENT IN A JOINT VENTURE

The carrying amount of the investment in BLC, a joint venture with Gonzales Byass S.A., as accounted for under the equity method in these interim consolidated financial statements, are as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Acquisition costs	<u>2,845,367,065</u>	<u>2,845,367,065</u>
Accumulated share in net profit:		
Balance at beginning of year	1,357,081,282	795,039,243
Translation adjustment	40,599,566	478,772,193
Share in net profit for the year	<u>27,680,027</u>	<u>83,269,846</u>
Balance at end of year	<u>1,425,360,875</u>	<u>1,357,081,282</u>
	<u>4,270,727,940</u>	<u>4,202,448,347</u>

The share in net profit is recorded under the Revenues and Other Income section of the interim consolidated statements of comprehensive income (see Note 15).

12. INTEREST-BEARING LOANS

The composition of the Group's outstanding foreign bank loans is as follows shown below.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Current	1,339,575,360	984,769,817
Non-current	<u>41,005,444,920</u>	<u>40,994,332,847</u>
	<u>42,345,020,280</u>	<u>41,979,102,664</u>

Interest expense on the above loans for the periods ended March 31, 2026 and 2025 amounted to P0.5 billion and P0.4 billion, respectively, and is presented as part of Interest Expense account under the Costs and Expenses section of the interim consolidated statements of comprehensive income.

13. EQUITY-LINKED SECURITIES

As of March 31, 2026 and December 31, 2025, the outstanding balance of P3.4 billion represents 475,000,000 shares (“Tranche 2 Shares”) (“Tranche 2 Conversion”) which would be issued to Arran Investment Private Limited, the Holder, by EMI within the agreed Conversion Period which was last agreed to be until August 12, 2026 or such other date as may be mutually agreed in writing between the Holder and EMI. Upon the actual conversion, EMI will reclassify the remaining portion of the Conversion Options amounting to P88.5 million to APIC.

The ELS also bears variable interest in an amount equal to the dividend rate applied to the number of Conversion Shares and at same time as when dividends were paid to stockholders. Variable interest during the three months ended March 31, 2026 and 2025 amounted to P64.2 million and P90.2 million, respectively, and is presented as part of Cash Dividend Declared and Paid in the Equity section of the interim consolidated statements of changes in equity.

There were no collaterals on the ELS.

14. TRADE AND OTHER PAYABLES

The breakdown of this account is as follows:

<i>(Amounts in PHP)</i>	Notes	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Trade payables	19.1	10,383,069,304	9,514,228,958
Accrued expenses	19.2(b)	5,586,547,071	7,192,818,930
Output VAT payable		556,517,348	605,296,933
Withholding tax payable		1,110,742,964	1,019,133,327
Others		108,188,784	79,000,632
		<u>17,745,065,471</u>	<u>18,410,478,780</u>

15. REVENUES AND OTHER INCOME

The details of revenues and other income are shown below.

<i>(Amounts in PHP)</i>	Notes	For the Three Months Ended	
		March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Sales	19.3	<u>12,866,644,919</u>	<u>12,134,632,596</u>
Others:			
Interest income	5	56,387,684	124,780,989
Share in net profit of joint venture	11	27,680,027	16,523,028
Other income – net	19.5	<u>403,966,675</u>	<u>930,175,973</u>
		<u>488,034,386</u>	<u>1,071,479,990</u>
		<u>13,354,679,305</u>	<u>13,206,112,586</u>

16. COSTS OF GOODS SOLD

The details of costs of goods sold are shown below.

<i>(Amounts in PHP)</i>	Notes	For the Three Months Ended	
		March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Finished goods at beginning of year	7	<u>9,045,017,339</u>	<u>7,868,886,598</u>
Finished goods purchased	19.1	<u>546,600,127</u>	<u>298,046,630</u>
Costs of goods manufactured			
Raw and packaging materials at beginning of year	7	<u>6,047,820,830</u>	<u>5,795,561,301</u>
Net purchases	19.1	<u>7,230,178,974</u>	<u>7,261,151,578</u>
Raw and packaging materials, end		<u>(5,404,722,732)</u>	<u>(5,091,271,989)</u>
Raw materials used	7	<u>7,873,277,072</u>	<u>7,965,440,890</u>
Work-in-process at beginning of year	7	<u>40,888,042,721</u>	<u>35,158,144,734</u>
Direct labor		<u>519,856,646</u>	<u>503,583,663</u>
Manufacturing overhead:			
Depreciation and amortization	8	<u>329,295,032</u>	<u>288,873,762</u>
Repairs and maintenance		<u>97,860,580</u>	<u>106,272,854</u>
Communication, light and water		<u>103,577,795</u>	<u>93,764,247</u>
Outside services		<u>75,191,849</u>	<u>76,673,487</u>
Fuel and lubricants		<u>57,798,748</u>	<u>62,725,736</u>
Labor		<u>45,933,912</u>	<u>47,312,207</u>
Taxes and licenses		<u>81,472,220</u>	<u>100,891,359</u>
Rentals		<u>59,872,514</u>	<u>72,449,387</u>
Transportation		<u>41,165,368</u>	<u>6,153,643</u>
Gasoline and oil		<u>10,114,090</u>	<u>5,194,728</u>
Commission		<u>88,425,863</u>	<u>13,784,202</u>
Insurance		<u>21,050,637</u>	<u>20,297,989</u>
Waste disposal		<u>9,021,963</u>	<u>9,800,012</u>
Meals		<u>1,970,659</u>	<u>1,642,050</u>
Miscellaneous		<u>260,435,816</u>	<u>239,430,632</u>
Work-in-process, end	7	<u>(41,798,486,349)</u>	<u>(36,041,898,037)</u>
Finished goods, end	7	<u>(9,713,517,683)</u>	<u>(8,398,070,875)</u>
		<u>8,643,976,919</u>	<u>8,499,399,898</u>

17. OTHER OPERATING EXPENSES

The details of other operating expenses are shown below.

<i>(Amounts in PHP)</i>	Notes	For the Three Months Ended	
		March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Advertising and promotions		456,062,053	835,129,850
Salaries and employee benefits		719,032,879	626,009,820
Travel and transportation		164,262,448	148,480,233
Professional fees and outside services		136,718,466	124,882,193
Depreciation and amortization	8	102,933,899	84,964,641
Freight and handling		98,860,559	107,485,861
Taxes and licenses		65,257,543	71,446,349
Representation		32,002,057	45,712,966
Repairs and maintenance		35,735,925	42,641,688
Rentals		31,514,215	36,643,579
Supplies		18,793,445	14,759,941
Fuel and oil		23,452,795	24,396,999
Communication, light and water		15,939,915	13,699,081
Insurance		8,189,560	7,747,085
Meals		5,063,084	10,077,539
Provisions*		-	(37,000,000)
Impairment losses	6	29,243	-
Others		76,188,139	23,214,782
		<u>1,990,036,225</u>	<u>2,180,292,607</u>

*Reversal of onerous lease provision

These expenses are classified in profit or loss in the interim consolidated statements of comprehensive income as follows:

<i>(Amounts in PHP)</i>	For the Three Months Ended	
	March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Selling and distribution expenses	1,209,928,898	1,667,596,977
General and administrative expenses	780,107,327	512,695,630
	<u>1,990,036,225</u>	<u>2,180,292,607</u>

18. CURRENT AND DEFERRED TAXES

EMI and its Philippine subsidiaries (“Philippine Group”) are subject to the higher of regular corporate income tax (“RCIT”) at 25% of net taxable income or minimum corporate income tax (“MCIT”) at 2% in 2026 and 2025 as defined under the Philippine tax regulations. The Philippine Group declared RCIT for the three months ended March 31, 2026 and 2025 as RCIT was higher in those periods.

The Philippine Group opted to claim itemized deductions in computing its income tax due, except for EDI and Progreen which opted to claim OSD during the same taxable periods.

Taxes also include the final tax withheld on interest income.

EMI’s foreign subsidiaries are subject to income and other taxes based on the enacted tax laws of the countries and/or jurisdictions where they operate.

The components of tax expense as reported in the interim consolidated statements of comprehensive income are as follows:

	<u>For the Three Months Ended</u>	
	<u>March 31, 2026</u>	March 31, 2025
	<u>(Unaudited)</u>	(Unaudited)
<i>Reported in profit or loss</i>		
Current tax expense:		
RCIT at 30%, 25%, 19% and 17%	245,934,313	260,078,581
Final tax on interest income	4,700,488	1,772,402
	<u>250,634,801</u>	261,850,983
Deferred tax expense (income) relating to origination and reversal of other temporary differences	<u>22,052,661</u>	<u>(45,153,604)</u>
	<u>272,687,462</u>	<u>216,697,379</u>
 <i>Reported in other comprehensive income or loss</i>		
Deferred tax expense relating to remeasurements of retirement benefit obligation	<u>2,325,375</u>	<u>30,525,000</u>

The deferred tax assets and liabilities relate to the following:

	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Brand valuation*	(4,791,573,064)	(4,741,719,015)
Fair value adjustment*	(743,171,016)	(735,438,674)
Short-term temporary differences*	(716,719,800)	(716,786,826)
Lease liabilities	532,139,217	532,139,217
ROUA	(499,678,315)	(499,678,315)
NOLCO	149,096,117	144,302,343
Allowance for impairment	75,257,907	75,257,907
Retirement benefit asset*	(57,722,476)	(49,794,226)
Capitalized borrowing costs	(33,642,671)	(33,642,671)
	<u>(6,086,014,101)</u>	<u>(6,025,360,260)</u>
Net deferred tax liabilities	<u>(6,086,014,101)</u>	<u>(6,025,360,260)</u>

**The amounts include foreign currency translation adjustments arising from foreign operating subsidiaries. These adjustments form part of the translation gain as presented under Other Comprehensive Income in the consolidated statements of comprehensive income.*

These are presented in the interim consolidated statements of financial position as follows:

	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Deferred tax liabilities – net	(6,563,779,020)	(6,497,357,673)
Deferred tax assets – net	477,764,919	471,997,413
	<u>(6,086,014,101)</u>	<u>(6,025,360,260)</u>

19. RELATED PARTY TRANSACTIONS

The Group's related parties include the ultimate parent company, stockholder, officers and employees, and other related parties under common ownership as described below and in the succeeding pages.

The summary of the Group's transactions with its related parties for the three months ended March 31, 2026 and 2025 and the related outstanding balances as of March 31, 2026 and December 31, 2025 are presented below.

Related Party Category	Notes	Amount of Transaction For the Three Months Ended		Outstanding Balance Receivable (Payable)	
		March 31, 2026	March 31, 2025	March 31, 2026	December 31, 2025
Ultimate Parent Company:					
Dividends	20.2	1,681,043,977	2,376,512,514	-	-
Lease of properties	19.2 (a)	6,956,250	6,956,250	-	-
Related Parties Under Common Ownership:					
Purchase of raw materials and services					
Purchase of raw materials and services	19.1	259,301,257	131,937,950	(434,860)	(171,575,854)
Purchase of finished goods	19.1	78,306,902	114,107,122	(25,100,879)	(79,052,641)
Sale of goods	19.3	11,159,687	45,884,985	165,326,908	177,958,260
Lease of properties	19.2 (b),(c),(d), & (e)	39,300,997	28,762,723	-	(7,995,382)
Refundable security deposits		3,558	-	10,628,955	10,625,397
Management services earned	19.5	8,872,208	-	-	-
Dividends	20.2	1,351,000	-	-	-
Officers and Employees:					
Advances granted (collected)	19.4	(2,594,269)	356,282,750	35,927,500	38,521,769

The outstanding balances from the above transactions with related parties are unsecured, noninterest-bearing and payable or collectible on demand, unless otherwise stated. No impairment loss was recognized, and none is deemed necessary, in the first three months of 2026 and 2025 for the related party receivables.

19.1 Purchase of Goods and Services

The Group imports raw materials from Alcoholera dela Mancha Vinicola, S.L., a wholly owned subsidiary of BLC, which is considered a related party under joint control, and finished goods from Great American Foods, Inc. ("GAFI"), a related party under common ownership and the manufacturer of Piknik (see Note 7). The Group also engages the services of Andresons Global, Inc., a related party under common ownership, in the importation of raw materials such as alcohol, flavorings and other items, and finished goods. These transactions are generally being paid directly to the suppliers within 30 to 90 days.

The related unpaid purchases as of March 31, 2026 and December 31, 2025 are shown as part of Trade payables under the Trade and Other Payables account in the interim consolidated statements of financial position (see Note 14).

19.2 Lease of Properties

The Group recognized ROUA and lease liabilities from lease agreements in accordance with PFRS 16, *Leases*, which will be amortized and paid, respectively, over the lease term in lieu of the annual rent expense. Amortization of ROUA and interest expense recognized from the lease liabilities are presented as part of Depreciation and amortization under Costs of Goods Sold account (see Note 16) and under Other Operating Expenses account (see Note 17) and as part of Interest Expense account in the interim consolidated statements of comprehensive income, respectively.

The outstanding ROUA and lease liabilities from these lease agreements are presented as part of Property, Plant and Equipment account and Lease Liabilities account, respectively, in the interim consolidated statements of financial position (see Note 8).

The lease contracts were entered at standard terms of the lessors.

(a) AGI

AWGI leases the glass manufacturing plant located in Laguna from AGI for a period of 10 years. The amount of rental is mutually agreed upon by the parties at the start of each year, as provided in their lease contract.

There were no outstanding balance as of March 31, 2026 and December 31, 2025.

(b) Megaworld Corporation

AWGI, Progreen, and EDI lease parking spaces, and World Finest leases the building space of Megaworld, a related party under common ownership. The related rent expense amounting to P8.2 million and P7.8 million in 2026 and 2025, respectively, were presented as part of Rentals under the General and Administrative Expenses account in the interim consolidated statements of comprehensive income. The outstanding liability arising from this as of December 31, 2025 (Nil in 2026) is presented as part of Accrued expenses under the Trade and Other Payables account in the interim consolidated statement of financial position (see Note 14).

The refundable security deposits paid to the lessors are shown as part of Other Non-current Assets account in the interim consolidated statements of financial position (see Note 10.2).

(c) MREIT, Inc.

EDI and AWGI lease properties of MREIT, Inc, a related party under common ownership, extending the lease term to 10 years ending in 2034. The related rent expense paid were amounting to P14.3 million and P11.7 million in 2026 and 2025, respectively.

The refundable security deposits paid to the lessors are shown as part of Other Non-current Assets account in the interim consolidated statements of financial position (see Note 10.2).

(d) *Empire East Land Holdings, Inc.*

EDI entered into a lease contract with Empire East Land Holdings, Inc., a related party under common ownership, for its warehouse both for a period of four years. The lease contract is not subject to any escalation clause.

EDI paid rentals of P9.8 million and P9.3 million in rentals for the first three months of 2026 and 2025, respectively.

(e) *Torre Espacio Castellana, S.A.U.*

GEG entered into a lease agreement with Torre Espacio Castellana, S.A.U., a related party under common ownership, covering office and parking spaces for a term ending 2029. The lease includes an escalation clause based on the Consumer Price Index.

GEG recognized lease-related expenses amounting to P6.9 million in 2026, presented as part of Rentals within General and Administrative Expenses in the interim consolidated statement of comprehensive income. As of March 31, 2026 and December 31, 2025, there were no outstanding liabilities in relation to this agreement.

19.3 *Sale of Goods*

The Group sold finished goods to related parties. Goods are sold on the basis of the price lists in force and terms that would be available to non-related parties. The outstanding receivables from sale of goods are generally noninterest-bearing, unsecured and settled through cash within three to six months. These receivables are presented as part of Trade receivables under the Trade and Other Receivables account in the interim consolidated statements of financial position (see Note 6).

19.4 *Advances to Officers and Employees*

In the normal course of business, the Group grants cash advances to certain officers and employees for business-related purposes (like COD purchases and company events), subject to liquidation when the intended purpose has been served; and advances relating to employee benefits (in accordance with its governing policies), subject to salary deductions. These advances are unsecured. The outstanding balance arising from these transactions is presented as Advances to officers and employees under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

The movements in the balance of Advances to officers and employees account are as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of period	38,521,769	32,923,698
Payments	(27,834,107)	(867,590,328)
Additions	25,239,838	873,188,399
Balance at end of period	35,927,500	38,521,769

19.5 Management Services

EDI has a management agreement with GAFI for the rendering of management and administration services presented as part of Other income under the Revenues and Other Income section of the interim consolidated statements of comprehensive income (see Note 15). There was no outstanding receivable arising from this transaction as of March 31, 2026 and December 31, 2025.

20. EQUITY

20.1 Treasury Shares

A series of buy-back programs were authorized by the Parent Company's BOD that lasted from May 16, 2017 up to December 31, 2021. The allotment was fully used up by the end of June 30, 2021.

The Parent Company had spent P6.1 billion, including trading charges, to purchase a total of 759.20 million shares under the buy-back program. Out of these, a total of 253.3 million shares had been issued to Arran for the Tranche 1 Conversion pursuant to the exercise of its right to convert under ELS (see Note 13).

On November 6 and December 11, 2025, the Parent Company's BOD approved the utilization of up to 1,200,000 and 12,800,000 treasury shares, respectively, for the implementation of EMI's employee share option plan ("ESOP"). Accordingly, a total of 14.0 million treasury shares were authorized for utilization under the ESOP. As of March 31, 2026 and December 31, 2025, the BOD had authorized a total of 10.0 million treasury shares and 2.2 million treasury shares, respectively, sold to ESOP grantees who partially exercised their vested options.

As of March 31, 2026 and December 31, 2025, there were 495,419,938 shares costing P4.2 billion and 503,719,938 shares costing P4.3 billion, respectively, that were reported under Treasury Shares account in the interim consolidated statements of changes in equity. These repurchased shares do not form part of the outstanding shares.

Under the Revised Corporation Code of the Philippines, a stock corporation can purchase or acquire its own shares provided that it has unrestricted retained earnings to cover the cost of the shares to be purchased or acquired. Nevertheless, the Parent Company has sufficient retained earnings available for dividend distribution (see Note 20.2).

There are 65,479,900 shares held by a subsidiary at a total cost of P0.5 billion that are also reported as part of Treasury Shares.

20.2 Declaration of Dividends

The Parent Company's cash dividend declarations in the years reported are as follows:

<u>Date of Declaration</u>	<u>Date of Stockholders' Record</u>	<u>Payable Date</u>	<u>Dividend per Share</u>	<u>Total</u>
January 6, 2026	January 20, 2026	January 29, 2026	P0.1351	2,126,483,624
January 15, 2025	January 31, 2025	February 18, 2025	P0.1900	2,989,929,535
March 30, 2023	May 2, 2023	May 25, 2023	0.2900	4,563,567,659

The amount of the Parent Company's retained earnings available for dividend distribution is restricted by the cost of the treasury shares that the Parent Company hold (see Note 20.1).

20.3 Subsidiaries with Non-controlling Interest ("NCI")

The composition of NCI account is as follows:

<i>(Amounts in PHP)</i>	<u>March 31, 2026</u> <u>(Unaudited)</u>	<u>December 31, 2025</u> <u>(Audited)</u>
DBLC	1,349,027,580	1,510,312,986
Boozylife	<u>(26,940,165)</u>	<u>(26,940,165)</u>
	<u>1,322,087,415</u>	<u>1,483,372,821</u>

21. EARNINGS PER SHARE

Basic earnings per share were computed as follows:

<i>(Amounts in PHP)</i>	<u>For the Three Months Ended</u>	
	<u>March 31, 2026</u> <u>(Unaudited)</u>	<u>March 31, 2025</u> <u>(Unaudited)</u>
Consolidated net profit attributable to owners of the parent company	1,933,715,924	1,851,346,447
Divided by the weighted average number of outstanding common shares	<u>15,674,120,379</u>	<u>15,670,991,338</u>
Basic earnings per share	<u>0.12</u>	<u>0.12</u>

Diluted earnings per share were computed as follows:

<i>(Amounts in PHP)</i>	For the Three Months Ended	
	March 31, 2026 (Unaudited)	March 31, 2025 (Unaudited)
Consolidated net profit attributable to owners of the parent company with dilutive effect	1,933,715,924	1,851,346,447
Divided by the weighted average number of outstanding common shares and potential dilutive shares	<u>16,318,920,379</u>	<u>16,327,991,338</u>
Diluted earnings per share	<u>0.12</u>	<u>0.11</u>

The treasury shares under the buy-back program (see Note 20.1) and those held by a subsidiary do not form part of outstanding shares.

22. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to certain financial risks which result from its operating activities. The main types of risks are market risk, credit risk, liquidity risk and price risk. There have been no significant changes in the Group's financial risk management objectives and policies during the period.

The Group's risk management is coordinated with AGI, in close cooperation with the BOD appointed by AGI, and focuses on actively securing the Group's short-to-medium term cash flows by minimizing the exposure to financial markets.

The Group does not engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed to are described below and in the succeeding pages.

22.1 Market Risk

The Group is exposed to market risk through its use of financial instruments and specifically to foreign currency risk, interest rate risk and certain other price risk which result from its operating, investing and financing activities.

(a) Foreign Currency Risk

Most of the Group's transactions are carried out in Philippine pesos, Euros, U.K. pounds, and United States ("U.S.") dollars, which are the entities' functional currencies. Exposures to currency exchange rates arise from the Group's foreign currency-denominated transactions at each entity level. The Group has no significant exposure to other foreign currency exchange rates at each entity level, except for U.S. dollars of EDI and foreign subsidiaries and Euros of foreign subsidiaries, since the other foreign currencies are not significant to the Group's consolidated financial statements. EDI has cash and cash equivalents in U.S. dollars as of March 31, 2026 and December 31,

2025 while the foreign subsidiaries have cash and cash equivalents, receivables and payables in U.S. dollars. The foreign subsidiaries have cash and cash equivalents, receivables and payables in Euros. To mitigate the Group's exposure to foreign currency risk, non-functional currency cash flows are monitored.

U.S. dollars foreign currency-denominated financial assets and financial liabilities with exposure to foreign currency risk, translated into Philippine pesos at the closing rate, are as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Unaudited)
Financial assets	635,011,594	665,545,369
Financial liabilities	(1,175,343,817)	(895,458,858)
	<u>(540,332,223)</u>	<u>(229,913,489)</u>

The table below illustrates the sensitivity of the Group's consolidated profit before tax with respect to changes in Philippine pesos against U.S. dollar exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 68% confidence level.

<i>(Amounts in PHP)</i>	Reasonably possible change in rate	Effect in Consolidated profit before tax	Effect in Consolidated equity
March 31, 2026	5.57%	(30,096,505)	(22,572,379)
December 31, 2025	5.16%	(11,863,536)	(8,897,652)

Euro foreign currency-denominated financial assets and financial liabilities with exposure to foreign currency risk, translated into Philippine pesos at the closing rate, are as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Financial assets	156,412,482	152,181,266
Financial liabilities	(22,320,350,285)	(21,846,697,479)
	<u>(22,163,937,803)</u>	<u>(21,694,516,213)</u>

The table below illustrates the sensitivity of the Group's consolidated profit before tax with respect to changes in Philippine pesos against Euro exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 68% confidence level.

<i>(Amounts in PHP)</i>	<u>Reasonably possible change in rate</u>	<u>Effect in Consolidated profit before tax</u>	<u>Effect in Consolidated equity</u>
March 31, 2026	9.54%	(2,114,439,666)	(1,585,829,750)
December 31, 2025	9.43%	(2,045,792,879)	(1,534,344,659)

U.K. pounds foreign currency-denominated financial assets and financial liabilities with exposure to foreign currency risk, translated into Philippine pesos at the closing rate, are as follows:

<i>(Amounts in PHP)</i>	<u>March 31, 2026 (Unaudited)</u>	<u>December 31, 2025 (Audited)</u>
Financial assets	145,574,616	375,628,907
Financial liabilities	(20,127,879,863)	(20,239,764,077)
	<u>(19,982,305,247)</u>	<u>(19,864,135,170)</u>

The table below illustrates the sensitivity of the Group's consolidated profit before tax with respect to changes in Philippine pesos against U.K. pound exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 68% confidence level.

<i>(Amounts in PHP)</i>	<u>Reasonably possible change in rate</u>	<u>Effect in Consolidated profit before tax</u>	<u>Effect in Consolidated equity</u>
March 31, 2026	9.07%	(1,812,395,086)	(1,359,296,314)
December 31, 2025	8.88%	(1,763,935,203)	(1,322,951,402)

Exposures to foreign exchange rates vary during the year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

(b) *Interest Rate Risk*

As at March 31, 2026 and December 31, 2025, the Group is exposed to changes in market rates through its cash in banks and short-term placements, which are generally subject to 30-day repricing intervals (see Note 5). Due to the short duration of short-term placements, management believes that interest rate sensitivity and its effect on the net results and equity are not significant. The Group's interest-bearing loans are subject to fixed interest rates and are therefore not subject to interest rate risk, except for certain loans that are based on Euro Interbank Offered Rate ("EURIBOR") and Sterling Overnight Index Average ("SONIA"). EURIBOR was at a negative rate or a zero rate for several years and it has entered positive territory towards the second quarter of 2022 due to inflation.

The sensitivity of the Group's profit before tax on its loans arising from EURIBOR is analyzed based on a reasonably possible change in interest rates of +/-0.46% in March 31, 2026 and +/-0.51% in December 31, 2025. These changes in rates have been determined based on the average market volatility in interest rates, using standard deviation, in the previous 12 months, estimated at 68% level of confidence. The sensitivity analysis is based on the Group's financial instruments held at each reporting date, with effect estimated from the beginning of the year. All other variables held constant, if EURIBOR increased by 0.46% and 0.51% in March 31, 2026 and December 31, 2025, profit before tax would have decreased by P102.3 million and P110.9 million, respectively. Conversely, if the interest rates decreased by the same percentages, profit before tax in March 31, 2026 and December 31, 2025 would have been higher by the same amounts.

The sensitivity of the Group's profit before tax on its loans arising from SONIA is analyzed based on a reasonably possible change in interest rates of +/-0.81% in March 31, 2026 and +/-0.91% in December 31, 2025. These changes in rates have been determined based on the average market volatility in interest rates, using standard deviation, in the previous 12 months, estimated at 68% level of confidence. The sensitivity analysis is based on the Group's financial instruments held at each reporting date, with effect estimated from the beginning of the year. All other variables held constant, if SONIA increased by 0.81% and 0.91% in March 31, 2026 and December 31, 2025, profit before tax would have decreased by P162.9 million and P184.1 million, respectively. Conversely, if the interest rates decreased by the same percentages, profit before tax in March 31, 2026 and December 31, 2025 would have been higher by the same amounts.

(c) *Other Price Risk*

The Group was exposed to other price risk in respect of its financial instruments at FVTPL, which pertain to marketable equity securities and derivative instruments arising from foreign exchange margins trading spot and forward contracts. These financial instruments will continue to be measured at fair value based on quoted market prices and the index reference provided by certain foreign financial institution and through reference to quoted bid prices, respectively.

The Group believes that the change in foreign exchange rate related to foreign exchange margins trading spot rate and forward contracts will not materially affect the interim consolidated financial statements.

22.2 Credit Risk

Credit risk is the risk that a counterparty may fail to discharge an obligation to the Group. The Group is exposed to this risk for various financial instruments arising from granting advances and selling goods to customers including related parties and placing deposits with banks.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. The Group's policy is to deal only with creditworthy counterparties.

In general, the Group's financial assets are not covered with any collateral or credit enhancement. Accordingly, the Group manages credit risk by setting limits on the amount of risk in relation to a particular customer including requiring payment of any outstanding receivable before a new credit is extended. Such risk is monitored on a regular basis and subject to an annual or more frequent review. Approval for credit limits are secured from the credit manager.

Generally, the maximum credit risk exposure of financial assets is the total carrying amount of the financial assets as shown in the consolidated statements of financial position or in the detailed analysis provided in the notes to the consolidated financial statements, as presented below.

<i>(Amounts in PHP)</i>	Notes	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Cash and cash equivalents	5	10,122,871,151	10,072,328,439
Trade and other receivables – net	6	16,223,009,117	18,708,237,821
Refundable security deposits	10	59,871,022	59,761,995
		<u>26,405,751,290</u>	<u>28,840,328,255</u>

The Group's management considers that all the above financial assets that are not impaired as at the end of reporting period under review are of good credit quality.

(a) Cash and Cash Equivalents

The credit risk for cash and cash equivalents is considered negligible since the counterparties are reputable banks with high quality external credit ratings. Cash and cash equivalents include cash in banks and short-term placements in the Philippines which are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P1.0 million for every depositor per banking institution.

(b) *Trade and Other Receivables and Refundable Security Deposits*

The Group applies the simplified approach in measuring ECL, which uses a lifetime expected loss allowance for all trade receivables and other receivables.

To measure the ECL, trade receivables have been grouped based on shared credit risk characteristics and the days past due (age buckets).

Based on application of ECL methodology on the trade receivables, the allowance for impairment is deemed to be adequate; hence, no further credit losses were recognized.

Management believes that any additional expected credit losses from the application of the ECL methodology would not be material to the Group's interim consolidated financial statements.

For the advances to related parties and refundable security deposits, the lifetime ECL rate is assessed at 0%, as there were no historical credit loss experience from the counterparties. The counterparties have low credit risk and strong financial position and sufficient liquidity to settle its obligations to the Group once they become due.

22.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring cash outflows due in day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 60-day projection. Long-term liquidity needs for a six-month and one-year period are identified monthly.

The contractual maturities of Trade and Other Payables (except for output VAT payable, and withholding tax payables and advances from suppliers under Others) and Interest-bearing Loans reflect the gross cash flows, which approximate the carrying values of the liabilities at the end of each reporting period.

The maturity profile of the Group's financial liabilities as at March 31, 2026 and December 31, 2025 based on contractual undiscounted payments is as follows:

	March 31, 2026 (Unaudited)			
	Current		Non-current	
	Within 6 months	6 to 12 Months	1 to 5 Years	More than 5 Years
<i>(Amounts in PHP)</i>				
Interest-bearing loans	1,451,305,893	1,436,336,138	42,830,057,315	-
Trade and other payables	16,077,809,159	-	-	-
Lease liabilities	112,997,591	107,385,820	560,616,544	157,401,849
Put option liability	-	-	263,251,980	-
	17,642,108,643	1,543,721,958	43,653,925,839	157,401,849
	December 31, 2025 (Audited)			
	Current		Non-current	
	Within 6 months	6 to 12 Months	1 to 5 Years	More than 5 Years
<i>(Amounts in PHP)</i>				
Interest-bearing loans	1,261,842,989	1,257,903,910	43,232,037,710	-
Trade and other payables	17,788,640,586	-	-	-
Lease liabilities	149,407,180	148,112,777	749,979,129	173,632,092
Put option liability	-	-	248,391,682	-
	19,199,890,755	1,406,016,687	44,230,408,521	173,632,092

The Group maintains cash to meet its liquidity requirements for up to seven-day periods. Excess cash funds are invested in short-term placements.

23. CATEGORIES AND OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

23.1 Carrying Values and Fair Values of Financial Assets and Financial Liabilities

The carrying values and fair values of the categories of financial assets and financial liabilities presented in the consolidated statements of financial position are shown below.

<i>(Amounts in PHP)</i>	Notes	March 31, 2026 (Unaudited)		December 31, 2025 (Audited)	
		Carrying Values	Fair Values	Carrying Values	Fair Values
Financial assets:					
Financial assets at amortized cost:					
Cash and cash equivalents	5	10,122,871,151	10,122,871,151	10,072,328,439	10,072,328,439
Trade and other receivables	6	16,223,009,117	16,223,009,117	18,708,237,821	18,708,237,821
Refundable security deposits	10	59,871,022	59,871,022	59,761,995	59,761,995
		<u>26,405,751,290</u>	<u>26,405,751,290</u>	<u>28,840,328,255</u>	<u>28,840,328,255</u>
Financial assets at FVTPL		600,644,784	600,644,784	596,292,935	596,292,935
Financial liabilities:					
Financial liabilities at amortized cost:					
Interest-bearing loans	12	42,345,020,280	42,345,020,280	41,979,102,664	41,980,298,051
Trade and other payables	14	16,077,805,159	16,077,805,159	17,788,640,586	17,788,640,586
Lease liabilities	8.3	938,401,804	938,401,804	1,007,013,132	1,007,013,132
Put option liability		263,251,980	263,251,980	248,391,682	248,391,682
		<u>59,624,479,223</u>	<u>59,624,479,223</u>	<u>61,023,148,064</u>	<u>61,024,343,451</u>

A description of the Group's risk management objectives and policies for financial instruments is provided in Note 22.

23.2 Offsetting of Financial Assets and Financial Liabilities

Currently, the Group's financial assets and financial liabilities are settled on a gross basis because there is no relevant offsetting arrangement on them as of March 31, 2026 and December 31, 2025. In subsequent reporting periods, each party to the financial instruments (particularly those involving related parties) may decide to enter into an offsetting arrangement in the event of default of the other party.

24. FAIR VALUE MEASUREMENT AND DISCLOSURES

24.1 *Fair Value Hierarchy*

In accordance with PFRS 13, *Fair Value Measurement*, the fair value of financial assets and financial liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS Accounting Standards, are categorized into three levels based on the significance of inputs used to measure the fair value.

The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

24.2 *Financial Instruments Measured at Fair Value*

The Group's financial instruments measured at fair value pertain to the Group's marketable equity securities and derivative instruments. These were presented as financial assets at FVTPL amounting to P600.6 million and P596.3 million as of March 31, 2026 and December 31, 2025, respectively.

Marketable equity securities classified as financial assets at FVTPL are included in Level 1 as their prices are derived from quoted prices in the active market that the entity can access at the measurement date.

The derivative instruments, which comprise of foreign exchange spots, put option and forward contracts, are included in Level 2. The fair values of derivative financial instruments that are not quoted in an active market are determined through valuation techniques using the net present value computation.

24.3 *Financial Instruments Measured at Amortized Cost for which Fair Value is Disclosed*

The table in the succeeding page summarizes the fair value hierarchy of the Group's financial assets and financial liabilities which are not measured at fair value in the consolidated statements of financial position but for which fair value is disclosed.

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)			
	Level 1	Level 2	Level 3	Total
<i>Financial assets:</i>				
Cash and cash equivalents	10,122,871,151	-	-	10,122,871,151
Trade and other receivables	-	-	16,223,009,117	16,223,009,117
Refundable security deposits	-	-	59,871,022	59,871,022
	<u>10,122,871,151</u>	<u>-</u>	<u>16,282,880,139</u>	<u>26,405,751,290</u>
<i>Financial liabilities:</i>				
Interest-bearing loans	-	-	42,345,020,280	42,345,020,280
Trade and other payables	-	-	16,077,805,159	16,077,805,159
Lease liabilities	-	-	938,401,804	938,401,804
Put option liability	-	-	263,251,980	263,251,980
	<u>-</u>	<u>-</u>	<u>59,624,479,223</u>	<u>59,624,479,223</u>
	December 31, 2025 (Audited)			
<i>(Amounts in PHP)</i>	Level 1	Level 2	Level 3	Total
<i>Financial assets:</i>				
Cash and cash equivalents	10,072,328,439	-	-	10,072,328,439
Trade and other receivables	-	-	18,708,237,821	18,708,237,821
Refundable security deposits	-	-	59,761,995	59,761,995
	<u>10,072,328,439</u>	<u>-</u>	<u>18,767,999,816</u>	<u>28,840,328,255</u>
<i>Financial liabilities:</i>				
Interest-bearing loans	-	-	41,980,298,051	41,980,298,051
Trade and other payables	-	-	17,788,640,586	17,788,640,586
Lease liabilities	-	-	1,007,013,132	1,007,013,132
Put option liability	-	-	248,391,682	248,391,682
	<u>-</u>	<u>-</u>	<u>61,024,343,451</u>	<u>61,024,343,451</u>

For financial assets with fair values included in Level 1, management considers that the carrying amounts of those short-term financial instruments approximate their fair values.

25. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Group's capital management objectives are to ensure the Group's ability to continue as a going concern and to provide an adequate return to stockholders by pricing products and services commensurately with the level of risk.

The Group monitors capital on the basis of the carrying amount of equity as presented in the face of the interim consolidated statements of financial position. Capital at the end of each reporting period is summarized as follows:

<i>(Amounts in PHP)</i>	March 31, 2026 (Unaudited)	December 31, 2025 (Audited)
Total liabilities	69,610,410,292	70,147,058,295
Total equity	109,334,297,152	108,128,058,857
Liabilities-to-equity ratio	0.64 : 1.00	0.65 : 1.00

The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to stockholders, issue new shares or sell assets to reduce debt.

EMPERADOR INC. AND SUBSIDIARIES
AGING SCHEDULE OF TRADE AND OTHER RECEIVABLES
MARCH 31, 2026
(Amounts in Thousand Philippine Pesos)

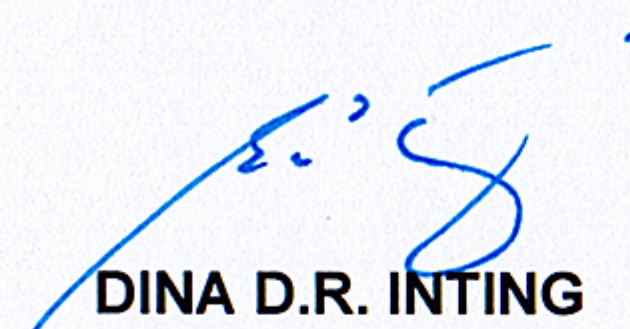
Trade Receivables	
Current	13,577,799
1 to 30 days	1,264,281
31 to 60 days	948,231
Over 60 days	<u>268,243</u>
Total	16,058,554
Other receivables	<u>2,854,126</u>
Balance	<u><u>18,912,680</u></u>

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Issuer: **EMPERADOR INC.**

By:



DINA D.R. INTING
Chief Financial Officer,
Corporate Information Officer,
Compliance Officer
& Duly Authorized Officer
(Principal Financial/Accounting Officer)
May 20, 2026