# UNAUDITED CONDENSED FINANCIAL STATEMENTS FOR THE SECOND HALF YEAR AND FULL YEAR ENDED 30 SEPTEMBER 2021

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(Company Registration No. 1975-00362-M)

# CONDENSED CONSOLIDATED INCOME STATEMENT

		Group			Group			
		6 Month	s Ended	12	Months End	ed		
		30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20	Change		
	Notes	S\$'000	S\$'000	S\$'000	S\$'000	%		
Revenue	4	104,170	60,510	198,687	118,583	67.6%		
Cost of sales		(89,893)	(49,676)	(166,297)	(100,175)	66.0%		
Gross profit		14,277	10,834	32,390	18,408	76.0%		
Selling and distribution expenses		(1,532)	(969)	(2,627)	(2,019)	30.1%		
Administrative expenses		(5,409)	(5,280)	(12,753)	(9,821)	29.9%		
Other operating expenses		(371)	(127)	(2,681)	(2,642)	1.5%		
Operating profit		6,965	4,458	14,329	3,926	265.0%		
Interest income		33	118	61	316	(80.7%)		
Finance costs		(538)	(131)	(1,029)	(218)	372.0%		
Other income		3,624	2,663	6,889	3,802	81.2%		
Profit before tax	5	10,084	7,108	20,250	7,826	158.8%		
Income tax expenses	6	(2,320)	(856)	(4,534)	(1,449)	212.9%		
Profit for the year		7,764	6,252	15,716	6,377	146.4%		
Attributable to:								
Owners of the Company		7,764	6,252	15,716	6,377	146.4%		
		7,764	6,252	15,716	6,377	146.4%		

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Profit for the year	7,764	6,252	15,716	6,377	146.4%
Other comprehensive income:					
Foreign currency translation	144	(189)	(453)	17	NM
Fair value adjustment on quoted securities	-	-	(1)	(1)	NM
Other comprehensive income for the year, net of tax	144	(189)	(454)	16	NM
Total comprehensive income for the year	7,908	6,063	15,262	6,393	138.7%
Attributable to:					
Owners of the Company	7,908	6,063	15,262	6,393	138.7%
• •	7,908	6,063	15,262	6,393	138.7%

NM: Not meaningful

# CONDENSED STATEMENT OF FINANCIAL POSITION

		Gro	oup	Company		
		30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20	
	Notes	S\$'000	S\$'000	S\$'000	S\$'000	
ASSETS						
Non-current assets						
Property, plant and equipment	8	63,770	63,220	25,852	24,030	
Right-of-use assets	9	11,287	11,663	10,288	10,850	
Quoted securities	•	2	5,258	2	5,258	
Investment in subsidiaries		_	-	5,654	4,672	
Deferred tax assets		456	898	-	-	
Total non-current assets		75,515	81,039	41,796	44,810	
Current assets						
Quoted securities		1,252	_	1,252	-	
Inventories		69,699	54,745	12,304	7,961	
Trade receivables		37,960	26,876	28,417	23,259	
Contract assets		5,779	4,195	-		
Other receivables and deposits		1,910	2,475	256	338	
Prepayments		2,334	2,633	630	422	
Amounts due from subsidiaries (non-trade)		-	-	68,338	72,776	
Derivatives		1,716	1,323	1,716	1,323	
Tax recoverable		924	1,831	, -	-	
Cash and fixed deposits	10	25,241	19,582	18,438	13,411	
Total current assets		146,815	113,660	131,351	119,490	
Total assets		222,330	194,699	173,147	164,300	
Current Liabilities:						
Trade payables		9,617	6,980	4,481	14,531	
Other payables and accruals		21,141	14,829	11,121	9,234	
Provision for warranty		686	507	-	-	
Loans and borrowings	11	8,326	-	8,253	-	
Obligation under hire purchase contracts	11	95	90	95	90	
Lease liabilities	11	913	807	236	200	
Income tax payables		2,516	1,102	2,372	958	
Total current liabilities		43,294	24,315	26,558	25,013	
Non-current liabilities						
Loans and borrowings	11	8,775	11,700	8,775	11,700	
Obligation under hire purchase contracts	11	153	248	153	248	
Lease liabilities	11	10,817	10,926	10,475	10,711	
Deferred tax liabilities		1,141	991	388	192	
Total non-current liabilities		20,886	23,865	19,791	22,851	
Total liabilities		64,180	48,180	46,349	47,864	
Net assets		158,150	146,519	126,798	116,436	
Equity attributable to owners of the Company						
Share capital	12	57,582	57,582	57,582	57,582	
Treasury shares	12	(532)	(532)	(532)	(532)	
Retained earnings		109,755	97,670	69,752	59,389	
Capital reserve		104	104	-	-	
Foreign currency translation reserve		(8,755)	(8,302)	-	-	
Fair value adjustment reserve		(4)	(3)	(4)	(3)	
Total equity		158,150	146,519	126,798	116,436	

## **CONDENSED STATEMENT OF CHANGES IN EQUITY**

	Share capital	Treasury shares	Retained earnings	Capital reserve	Foreign currency translation reserve	Fair value adjustment reserve	Share option reserve	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Group								
Balance as at 1 October 2020	57,582	(532)	97,670	104	(8,302)	(3)	-	146,519
Total comprehensive income for the year, net of tax	-	-	15,716	-	(453)	(1)	-	15,262
Dividends on ordinary shares	-	-	(3,631)	-	-	-	-	(3,631)
Balance as at 30 September 2021	57,582	(532)	109,755	104	(8,755)	(4)	-	158,150
Balance as at 1 October 2019	57,184	-	94,949	104	(8,319)	(2)	89	9 144,005
Total comprehensive income for the year, net of tax	-	-	6,377	-	17	(1)	-	6,393
Purchase of treasury shares	-	(532)	-	-	-	-	-	(532)
Exercise of employee share options	398	-	-	-	-	-	(89	) 309
Dividends on ordinary shares	-	-	(3,656)	-	-	-	-	(3,656)
Balance as at 30 September 2020	57,582	(532)	97,670	104	(8,302)	(3)	-	146,519

# CONDENSED STATEMENT OF CHANGES IN EQUITY (cont'd)

	Share capital	Treasury shares	Retained earnings	Fair value adjustment reserve	Share option reserve	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Company						
Balance as at 1 October 2020	57,582	(532)	59,389	(3)	-	116,436
Total comprehensive income for the year, net of tax	-	-	13,994	(1)	-	13,993
Dividends on ordinary shares	-	-	(3,631)	-	-	(3,631)
Balance as at 30 September 2021	57,582	(532)	69,752	(4)	-	126,798
Balance as at 1 October 2019	57,184	-	60,629	(2)	89	117,900
Total comprehensive income for the year, net of tax	-	-	2,416	(1)	-	2,415
Purchase of treasury shares	-	(532)	-	-	-	(532)
Exercise of employee share options	398	-	-	-	(89)	309
Dividends on ordinary shares	-	-	(3,656)	-	-	(3,656)
Balance as at 30 September 2020	57,582	(532)	59,389	(3)	-	116,436

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

		Group	
		12 Month	
			30-Sep-20
		S\$'000	S\$'000
Operating activities			
Profit before tax:		20,250	7,826
Adjustments for:			
Depreciation of property, plant and equipment		4,894	3,999
Depreciation of right-of-use assets		1,457	1,205
Loss / (Gain) on disposal of property, plant and equipment, net		11	(7)
Property, plant and equipment written off		22	99
Fair value gain on derivatives		(5,018)	(281)
Finance costs		1,029	218
Interest income from fixed deposits		(7)	(137)
Interest income from quoted securities		(54)	(179)
Provision for / (Write back of) warranty, net		674	(169)
Amortisation of bond premium		4	23
Provision for expected credit loss		- 368	50 106
Provision for onerous contract (Write back of) / Provision for inventory - net realizable value		(201)	201
Foreign currency translation adjustment		38	(83)
Operating cash flows before changes in working capital		23,467	12,871
operating cash nows before changes in working capital		23,407	12,071
Increase in inventories		(14,753)	(14,494)
(Increase) / Decrease in receivables and contract assets		(11,804)	1,062
Increase in payables		8,086	1,662
Increase / (Decrease) in derivatives		4,625	(1,388)
Cash flows from / (used in) operations		9,621	(287)
Income taxes paid		(1,641)	(1,233)
Interest received		7	137
Interest paid		(1,029)	(218)
Net cash flows from / (used in) operating activities		6,958	(1,601)
Investing activities			
Purchase of property, plant and equipment		(6,098)	(9,879)
Proceeds on disposal of property, plant and equipment		166	303
Proceeds from quoted security		4,000	750
Interest income from quoted securities		54	179
Net cash flows used in investing activities		(1,878)	(8,647)
Financing activities			
Increase in fixed deposit - pledged		(4)	(22)
Repayment of finance lease obligations		(90)	(132)
Payment of principal portion of lease liabilities		(1,088)	(1,134)
Net proceed from / (repayment of) loans and borrowings		5,401	(417)
Purchase of treasury shares		-	(532)
Proceeds from exercise of employee share options		-	309
Dividends paid on ordinary shares		(3,631)	(3,656)
Net cash flows used in financing activities		588	(5,584)
Net increase / (decrease) in cash and cash equivalents		5,668	(15,832)
Cash and cash equivalents at the beginning of the year		19,395	35,128
Effect of exchange rate changes on cash and cash equivalents		(11)	99
Cash and cash equivalents at the end of the year	10	25,052	19,395

## SELECTED NOTES TO THE CONDENSED FINANCIAL STATEMENTS

#### 1. Corporate information

Nam Lee Pressed Metal Industries Limited (the "Company") is a limited liability company, which is incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited (SGX-ST). These condensed consolidated financial statements as at and for second half and full year ended 30 September 2021 comprise the Company and its subsidiaries (collectively, the "Group").

The registered office and principal place of business of the Company is located at 4 Gul Way, Singapore 629192.

The principal activities of the Company include the design, fabrication, supply and installation of steel and aluminium products such as gates, door frames, railings, laundry racks, letter boxes, sliding windows, sliding doors, curtain wall and cladding system for building and infrastructure projects and the supply of aluminium industrial products for container refrigeration units.

The principal activities of the subsidiaries are manufacture of steel and aluminium industrial products (such as aluminium sliding windows, grilles, gates, drying racks, hopper, other metal and metal fabricated products) and fabrication, installation and supply of building materials and products.

#### 2. Basis of Preparation

The condensed consolidated financial statements for the second half year and full year ended 30 September 2021 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed second half financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim consolidated financial statements for the six months period ended 31 March 2021.

The accounting policies adopted are consistent with those adopted by the Group and the Company in its most recently audited consolidated financial statements for the year ended 30 September 2020, which were prepared in accordance with SFRS(I)s. The Group has adopted all the applicable new and revised SFRS(I)s and SFRS(I) Interpretations that are mandatory for the accounting periods beginning on or after 1 Oct 2020 as set out in Note 2.1.

The financial statements are presented in Singapore Dollars ("SGD" or "S\$") and all values in the tables are rounded to the nearest thousand (S\$'000), except when otherwise indicated.

#### 2.1. Adoption of new and amended standards and interpretation

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Group has adopted all the new and revised standards which are effective for annual periods beginning on or after 1 October 2020. The adoption of these standards did not have any material effect on the financial performance or position of the Group.

#### 2.2. Use of judgements and estimates

The preparation of the Group's condensed consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

(a) Judgments made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognised in the condensed consolidated financial statements:

Determination of functional currency

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the entities in the Group, judgment is required to determine the currency that mainly influences sales prices for goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

#### 2.2. Use of judgements and estimates (cont'd)

(b) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the condensed consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

(i) Provision for expected credit losses of trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for various groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The carrying amount of trade receivables as at 30 September 2021 was \$37,960,000 (2020: \$26,876,000) respectively.

(ii) Impairment of investment in subsidiaries

The Group assesses at the end of each reporting period whether there is any objective evidence that an investment in subsidiary is impaired. Factors such as the subsidiary being in a shortfall position compared to the cost of investment or in a recurring loss-making position are objective evidence of impairment. If any indication exists, the Group makes an estimate of the subsidiary's recoverable amount.

A subsidiary's recoverable amount is the higher of its carrying amount and its value in use. Where the carrying amount of an investment in subsidiary exceeds its recoverable amount, the investment is considered impaired and is written down to its recoverable amount. The value in use calculations are based on a discounted cash flow model. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the terminal growth rate used for extrapolation purposes.

The carrying amount of the Company's investment in subsidiaries at the end of the reporting period was \$5,654,000 (2020: \$4,672,000).

## 3. Seasonal operations

The Group's businesses are not affected significanty by seasonal or cyclical factors during the financial period.

## 4. Segment analysis

<b>Business</b>	segment
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<del></del>	Alumi	nium	Mild S	Steel	Stainles	s Steel	Othe	ers	Adjustr	nents	Consoli	dated
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
1 April to 30 September												
Revenue												
Sales to external customers	89,206	56,421	12,507	2,851	340	381	2,117	857	-	-	104,170	60,510
Results												
Depreciation	(2,915)	(1,989)	(273)	(549)	(59)	(101)	(68)	(91)	-	-	(3,315)	(2,730)
Provision for a replacement cost	(494)	-	-	-	-	-	-	-	-	-	(494)	-
Segment result	9,802	4,112	(739)	1,117	265	(433)	243	(830)	513	3,142	10,084	7,108
Balance sheet												
Additions to non-current assets	3,189	27,640	326	-	152	229	92	202	-	-	3,759	28,071
1 October to 30 September Revenue												
Sales to external customers	171,858	107,242	22,871	9,738	555	540	3,403	1,063	-	-	198,687	118,583
Results												
Depreciation	(5,429)	(3.883)	(660)	(1,059)	(124)	(132)	(138)	(130)	-	-	(6,351)	(5,204)
Provision for a replacement cost	(494)	-	-	-	-	-	-	-	-	-	(494)	-
Segment result	21,384	10,431	(1,722)	(3,453)	375	(602)	(690)	(2,169)	903	3,619	20,250	7,826
Balance sheet												
Additions to non-current assets	5,676	30,923	1,127	243	211	364	198	269	_	_	7,212	31,799
Segment assets	176,148	148,414	25,380	31,044	6,897	6.889	13,449	7,454	456	898	222,330	194,699
Segment liabilities	25,962	17,925	2,704	2,022	286	181	2,492	2,188	32,736	25,864	64,180	48,180

## Other segment information

(A) Unallocated (expenses)/income
Interest income
Interest expense
Unallocated income

s Ended	12 Month	ıs Ended
30-Sep-20	30-Sep-21	30-Sep-20
S\$'000	S\$'000	S\$'000
118	61	316
(131)	(1,029)	(218)
3,155	1,871	3,521
3,142	903	3,619
	30-Sep-20 S\$'000 118 (131) 3,155	30-Sep-20 30-Sep-21 S\$'000 S\$'000 118 61 (131) (1,029) 3,155 1,871

	12 Month	12 Months Ended		
	30-Sep-21	30-Sep-20		
	S\$'000	S\$'000		
(B) Unallocated assets Deferred tax assets	456	898		
Deletted lax assets	436	090		
(C) Unallocated liabilities				
Deferred tax liabilities	1,141	991		
Income tax payables	2,516	1,102		
Loans and borrowings	17,101	11,700		
Obligations under hire purhase contracts	248	338		
Lease liabilities	11,730	11,733		
	32,736	25,864		

## Geographical segment

	Singa	pore	Malay	sia	Consoli	dated
	2021	2020	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
1 April to 30 September Segment revenue						
Sales to external customers	102,123	59,332	2,047	1,178	104,170	60,510
1 October to 30 September Segment revenue						
Sales to external customers	194,590	116,084	4,097	2,499	198,687	118,583
Other segment information Non-current assets	38,866	36,856	36,191	38,027	75,057	74,883

## A breakdown of sales:

	Group 12 Months Ended	
	30-Sep-21	30-Sep-20
	S\$'000	S\$'000
(a) Sales reported for first half of year	94,517	58,073
(b) Operating profit after income tax before deducting non-controlling interests reported for first half year	7,952	125
(c) Sales reported for second half of year	104,170	60,510
(d) Operating profit after income tax before deducting non-controlling interests reported for second half year	7,764	6,252

## 5. Profit before tax

Profit before tax is arrived at after charging / (crediting) the following:

	Group			
	6 Months	s Ended	12 Month	s Ended
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
	S\$'000	S\$'000	S\$'000	S\$'000
Depreciation of property, plant and equipment	2,641	2,134	4,894	3,999
Depreciation of right-of-use assets	674	596	1,457	1,205
Loss / (Gain) on disposal of property, plant and equipment, net	12	5	11	(7)
Property, plant and equipment written off	10	99	22	99
Fair value gain on derivatives	(2,607)	(1,974)	(5,018)	(281)
Finance costs	538	131	1,029	218
Interest income from fixed deposits	(4)	(30)	(7)	(137)
Interest income from quoted securities	(29)	(88)	(54)	(179)
Provision for / (Write back of) warranty, net	624	(51)	674	(169)
Amortisation of bond premium	1	11	4	23
Provision for expected credit loss	-	50	-	50
(Write back of) / Provision for onerous contract	(169)	106	368	106
(Write back of) / Provision for inventory - net realizable value	-	201	(201)	201
Foreign currency exchange (gain) / loss, net	(372)	1,493	986	719
Covid-19 support and relief measures	(414)	(2,875)	(1,161)	(3,073)

## 6. Income tax expenses

The major components of income tax expense in the condensed consolidated income statement are:

	Group			
	6 Months	Ended	12 Month	s Ended
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
	S\$'000	S\$'000	S\$'000	S\$'000
Consolidated income statement:				
Current income tax				
- Current year	(1,825)	(1,281)	(4,023)	(1,894)
- Over/(under) provision in respect of prior years	84	(174)	84	(174)
	(1,741)	(1,455)	(3,939)	(2,068)
Deferred income tax				
- Origination and reversal of temporary differences	(579)	562	(595)	582
- Over/(under) provision in respect of prior years	-	37	-	37
	(579)	599	(595)	619
Income tax expense recognised in profit or loss	(2,320)	(856)	(4,534)	(1,449)

## 7. Earnings per share

	Group			
	6 Months	Ended	12 Month	s Ended
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
Earnings per ordinary share (EPS) for the year: -				
(i) Based on weighted average number of ordinary shares (in cents)	3.20	2.58	6.49	2.63
- Weighted average number of shares	242,056,382	242,476,257	242,056,382	242,476,257
(ii) On a fully diluted basis (in cents)	3.20	2.58	6.49	2.63
- Adjusted weighted average number of shares	242,056,382	242,567,222	242,056,382	242,567,222

## 8. Property, plant and equipment

During the financial year ended 30 September 2021, the Group acquired assets amounting to \$\$6,098,000 (30 September 2020: \$\$21,809,000) and disposed of assets with net book value of \$\$176,000 (30 September 2020: \$\$395,000).

#### 9. Right-of-use assets

		Group			Company	
	Leasehold buildings	Office equipment	Total	Leasehold buildings	Office equipment	Total
Group	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
At 1 October 2019	2,772	105	2,877	1,178	76	1,254
Additions	9,871	119	9,990	9,832	-	9,832
Depreciation expense	(1,156)	(49)	(1,205)	(218)	(18)	(236)
Exchange differences	1	-	1	-	-	-
At 30 September 2020	11,488	175	11,663	10,792	58	10,850
Additions	1,099	15	1,114	-	-	-
Depreciation expense	(1,410)	(47)	(1,457)	(544)	(18)	(562)
Derecognition of right-of-use assets	(30)	(1)	(31)	-	-	-
Exchange differences	(2)	-	(2)	-	-	-
At 30 September 2021	11,145	142	11,287	10,248	40	10,288

### 10. Cash and fixed deposits

Cash and cash equivalents at the end of the year does not include fixed deposits pledged to a licensed bank for bank guarantee facilities.

	Group		Company	
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
	S\$'000	S\$'000	S\$'000	S\$'000
Fixed deposits	189	187	-	-
Cash at bank and on hand	25,052	19,395	18,438	13,411
	25,241	19,582	18,438	13,411
Less: fixed deposit pledged	(189)	(187)	-	-
Total cash and cash equivalents	25,052	19,395	18,438	13,411

## 11. Aggregate amount of group's borrowings and debt securities

	Group As At		Comp	oany
			As At	
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
	S\$'000	S\$'000	S\$'000	S\$'000
Amount repayable in one year or less, or on demand:-				
Secured	3,020	90	3,020	90
Unsecured	6,314	807	5,564	200
Sub-Total	9,334	897	8,584	290
Amount repayable after one year				
Secured	8,928	11,948	8,928	11,948
Unsecured	10,817	10,926	10,475	10,711
Sub-Total	19,745	22,874	19,403	22,659
Total borrowings and debt securities	29,079	23,771	27,987	22,949

## Details of any collateral

The Group's borrowings are secured by a property and certain motor vehicles under term loan and finance lease.

## 12. Share capital

	Number of shares	Percentage (%)	Share Capital S\$'000
Ordinary shares Balance as at 30 September 2020 and 30 September 2021	243,744,082	2 100.00%	57,582
<u>Treasury shares</u> Balance as at 30 September 2020 and 30 September 2021	(1,687,700)	0.69%	(532)
Issued ordinary shares net of treasury shares	242,056,382	99.31%	57,050

There were no sales, transfers, cancellation and/or use of treasury shares during the year.

#### Share options

On 22 February 2010, the Company granted 8,200,000 share options at exercise price of \$0.258 under Nam Lee Empoyee Share Option Scheme ("The Scheme").

## Movement in share options during the financial year

There were no outstanding share options as at 30 September 2021.

The following table illustrates the number ("No.") and weighted average exercise prices ("WAEP") of, and movements in, share options during the year.

	30-	30-Sep-21		p-20
	No.	WAEP (S\$)	No.	WAEP (S\$)
Opening balance	-	-	1,200,000	0.258
Exercised during the year	-	-	(1,200,000)	0.258
Ending balance (Exercisable)	-	-	-	-

#### 13. Net asset value

	Gr	oup	Comp	any
	As	As At		At
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
Net asset backing per ordinary share based on the existing issued share capital as at the end of				
the financial year reported on (in cents)	65.34	60.53	52.38	48.10

#### 14. Related party transactions

Some of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected in these condensed consolidated financial statements. The balances are unsecured, non-interest bearing and repayable on demand.

#### Compensation of key management personnel

	Gro	
	As	At
	30-Sep-21	30-Sep-20
	S\$'000	S\$'000
Salaries, bonus and other related expenses	4,517	2,857
Contributions to defined contribution plans	117	108
Total compensation paid to key management personnel	4,634	2,965
Comprise amount paid to:		
- Directors of the Company	794	811
- Advisors of the Company	2,229	1,165
- Other key management personnel	1,611	989
, ,	4,634	2,965

#### 15. Significant commitments for purchases of property, plant and equipment

 $Commitments \ for \ purchase \ of \ property, \ plant \ and \ equipment \ amounted \ to \ S\$1,321,000 \ as \ at \ 30 \ September \ 2021.$ 

#### 16. Financial assets and financial liabilities

	Group As At		Company As At	
	30-Sep-21	30-Sep-20	30-Sep-21	30-Sep-20
	S\$'000	S\$'000	S\$'000	S\$'000
Financial assets				
Trade receivables	37,960	26,876	28,417	23,259
Other receivables and deposits	1,910	2,475	256	338
Amounts due from subsidiaries (non-trade)	-		68,338	72,776
Cash and fixed deposits	25,241	19,582	18,438	13,411
Derivatives	1,716	1,323	1,716	1,323
Quoted securities	1,252	5,253	1,252	5,253
	68,079	55,509	118,417	116,360
Less: Goods and services tax receivables	(1,345)	(1,837)	(1,164)	(1,462)
Total undiscounted financial assets	66,734	53,672	117,253	114,898
Financial liabilities				
Trade payables	9,617	6,980	4,481	14,531
Other payables and accruals	20,536	13,430	11,121	8,918
Loans and borrowings	17,124	12,556	17,050	12,556
Obligations under hire purchase contracts	266	369	266	369
Lease liabilities	21,053	21,778	19,983	20,912
Total undiscounted financial liabilities	68,596	55,113	52,901	57,286
Total net undiscounted financial assets	(1,862)	(1,441)	64,352	57,612

#### 17. Financial assets and financial liabilities

#### (a) Fair value hierarchy

The Group categories fair value measurement using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
- Level 3 Significant unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

#### (b) Fair value of financial instruments that are carried at fair value

	Group and Company As At					
	30-Sep-21		30-Sep-20			
	Level 1	Level 2	Total	Level 1	Level 2	Total
Recurring fair value measurements	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Financial assets:						
Quoted securities	1,254	-	1,254	5,258	-	5,258
Derivatives - Commodity swap	-	1,716	1,716	-	1,323	1,323

#### 18. Subsequent events

There were no known subsequent events which have led to adjustments to these condensed consolidated financial statements.

#### OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2

- 1 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's busines It must include a discussion of the following:-
  - (a) any significant factors that affected the turnover, costs and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

#### **INCOME STATEMENT / STATEMENT OF COMPREHENSIVE INCOME**

In the financial year ended 30 September 2021 ("FY2021"), the Group achieved profit after tax of S\$15.7 million, an improvement over the S\$6.4 million earned for the financial year ended 30 September 2020 ("FY2020").

Despite the on-going Covid-19 pandemic and disruption by the second Movement Control Order in Malaysia, the Group ramped up production to meet demand for container refrigeration units. This, together with progression of projects resulted in increase in revenue to \$\$198.7 million in FY2021, a 67.6% or \$\$80.1 million increase over revenue of \$\$118.6 million for FY2020.

Gross profit increased to \$\$32.4 million in FY2021 from \$\$18.4 million in FY2020, attributable to higher revenue as well as better gross profit margin of 16.3% in FY2021 compared with 15.5% in FY2020.

Selling and distribution expenses increased from S\$2.0 million in FY2020 to S\$2.6 million in FY2021, with higher level of activities.

Administrative expenses of S\$12.8 million in FY2021 increased by S\$3.0 million from S\$9.8 million in FY2020 mainly due to Covid-19 safe management expenses, depreciation and provision for higher bonuses and remuneration which are tied to profit levels.

Other operating expenses of S\$2.7 million in FY2021 increased slightly from S\$2.6 million in FY2020 mainly due to exchange losses from U.S. dollar denominated balances.

Other income increased by S\$3.1 million from S\$3.8 million in FY2020 to S\$6.9 million in FY2021. While fair value gain on derivative contracts on materials increased by S\$4.7 million to S\$5.0 million, Covid-19 support and reliefs reduced by S\$1.9 million. These derivative contracts are to hedge changes in price of raw materials with volume based on requirements for secured contracts with customers.

With the taking of a term loan to finance the acquisition of new property in September 2020, and additional borrowings in FY2021, financing cost increased to S\$1.0m in FY2021 compared with insignificant financing cost in FY2020.

The Group's effective tax rate was 22.4% for FY2021 and includes tax on profits in Singapore and Malaysia at the corporate tax rates of 17% and 24% respectively.

#### STATEMENT OF FINANCIAL POSITION

Assets and liabilities with significant fluctuations are explained as follows:

Property, plant and equipment increased slightly to S\$63.8 million as at 30 September 2021, from S\$63.2 million, the net result of acquisitions of S\$6.1 million, depreciation of S\$4.9 million and exchange translation movements.

Inventories increased to S\$69.7 million as at 30 September 2021 compared with S\$54.7 million as at 30 September 2020. Trade receivables and contract assets increased to S\$43.7 million as at 30 September 2021 compared with S\$31.1 million as at 30 September 2020. Trade payables, other payables and accruals increased to S\$30.8 million as at 30 September 2021 compared with S\$21.8 million as at 30 September 2020. Borrowing increased by S\$5.4 million from use of trust receipts.

The increases in the above components of working capital correspond with the higher level of production and billings in FY2021 and holding of inventories to meet future production needs.

#### STATEMENT OF CASH FLOW

Cash increased \$5.7 million in FY2021. With improved revenue and gross margins, operating cash flow of the group was S\$23.5 million before changes in working capital and S\$9.6 million net of working capital with higher inventories and accounts receivable. Other significant components of cash flow include \$\$4.0 million inflow on maturity of an investment in bonds, S\$5.4 million inflow on use of trust receipts, S\$6.1 million outflow from purchase of property, plant and equipment; and S\$3.6 million outflow upon payment of dividends declared for the preceding financial year.

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	The figures have not been audited nor reviewed by our auditors.
3	Whether the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).
	Not applicable.
4	Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and actual results.
	Not applicable.
5	A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.
	The group's results were satisfactory despite the challenging operating conditions brought about by both Covid-19 pandemic and increasing labour cost.
	Construction raw material prices look set to remain elevated as supply cost and shipping of materials are challenged by the coronavirus epidemic. Management continues to monitor closely and mitigate risks. The Group will focus on exploring business opportunities within its core competencies, continue to work on operational efficiency and manage liquidity prudently.
	Barring unforeseen circumstances and any further significant adverse developments in the coronavirus pandemic, we expect to remain profitable in the next 12 months.
6	If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.
	There were no interested person transactions that required obtaining a general mandate from shareholders under Rule 920(1)(a)(ii)
7	Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720 (1).
	The Group has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720 (1).

Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

#### 8 Dividend

(a) Current financial period reported on

Yes

Name of dividend	Final	Special
Dividend type	Cash	Cash
Dividend amount per share	1.5 Singapore cent	0.5 Singapore cent

(b) Corresponding period of the immediately preceding financial year

Yes

Name of dividend Final		Special		
Dividend type	Cash	Cash		
Dividend amount per share	1 Singapore cent	0.5 Singapore cent		

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Tax exempt (one-tier)

(d) Date payable

To be advised

(e) The date on which Registrable Transfers received by the company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

To be advised

9 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

		2021	2020
		S\$'000	S\$'000
Final dividend	(i)	4,841	3,631
Total		4,841	3,631

- (i) The proposed dividend in respect of FY2021 is subjected to shareholders' approval at the forthcoming Annual General Meeting.
- Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13).

Pursuant to Rule 704(13), we confirm that there is no person occupying managerial positions in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholders of the Company.

On behalf of the Board of Directors

Eric Yong Han Keong Managing Director 25-Nov-2021