



Annual General Meeting

FY2025



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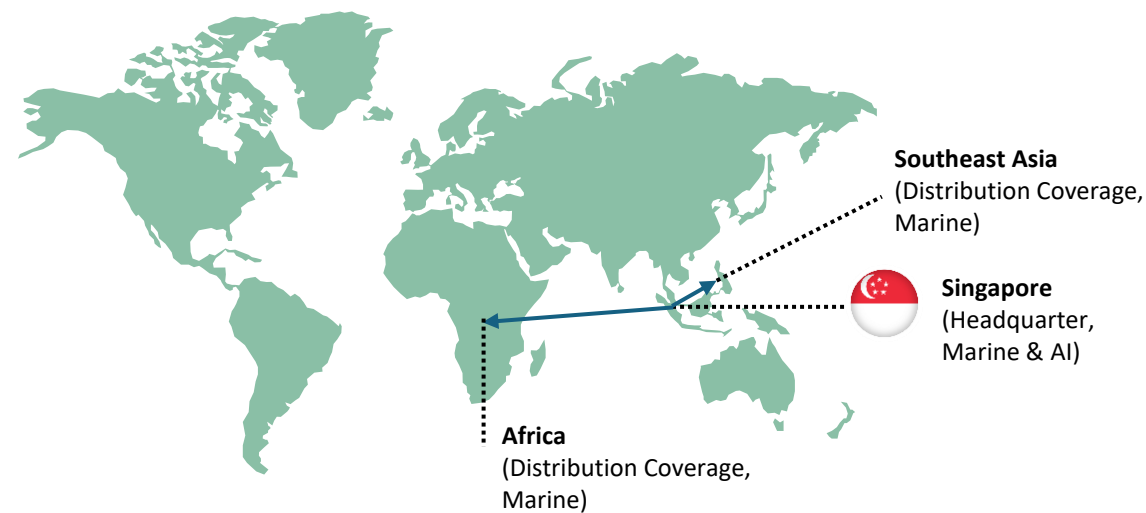
Corporate Profile

Salt At A Glance

Leveraging expertise, technology, and capital to drive exponential growth in the maritime ecosystem

Total Portfolio Value	Market Capitalisation ¹	Cash Balance	Free Float ¹	Sector Focus
\$S\$18.7 million	\$S\$63.4 million	\$S\$5.6 million	37.5%	Maritime

Geographical Presence



Industry Expertise + Strong Capital To Drive Multi-Year Growth

- Strategic alliance between over 15-year veterans of the fintech industry (C-suites) and maritime experts with 30+ years of proven track record (portfolio companies)
- Unlocking portfolio growth through strong capital support
- Successful capital raising of \$S\$5.75 million in June to support business expansion

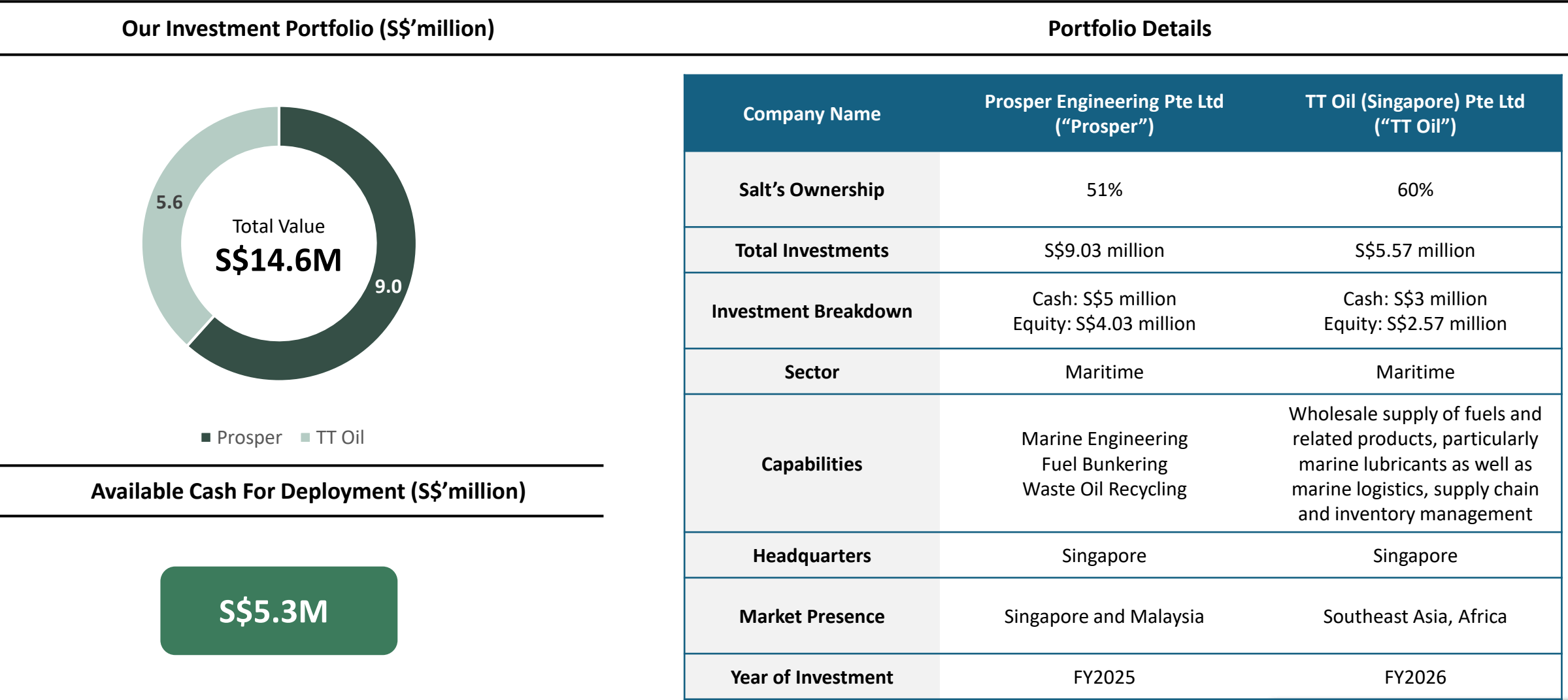
As of 31 March 2025
 1. Market capitalisation and free float were sourced from Bloomberg on 24 July 2025



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Our Investments

Two newly acquired portfolio companies are expected to drive earnings uplift from FY2026 onwards



Overview of Subsidiaries

Cash-generating and scalable businesses



Prosper Excel Engineering Pte Ltd

Core Capabilities

- Proven expertise in shipyard projects.
- Flexible operations with efficient use of workforce and assets.
- Strong track record in safety, quality, and regulatory compliance.
- Platform for growth into adjacent services leveraging technical know-how and project capabilities.



Core Capabilities

- Reliable supply chain across key ports and vessel operators.
- Long-standing customer relationships and repeat supplier contracts.
- Efficient logistics and inventory management.
- Consistent product quality and compliance assurance.

Overall Competitive Advantage

- Combination of **engineering expertise + reliable supply** creates diversified maritime solutions across engineering and vessel operations.
- Ability to **capture growth from maritime trade upswing** while maintaining operational and regulatory excellence.



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Financial Highlights

1Q2026 Financial Highlights

Early gains with revenue growth and loss improvement

Revenue

S\$5.3M

+361.3% QoQ

Administrative Expenses

S\$835K

-29.6% QoQ

Gross Profit

S\$493K

+332.5% QoQ

Net Loss Attributable to Equity
Holders

S\$417K

-56% QoQ

Industry Outlook & Strategic Positioning

Poised to capitalize on upswing in maritime segment

Maritime Transport Drives Global Trade

- Accounts for **80–90% of international goods trade**.
- Maritime vessels market is projected at **USD133.6 billion by 2030 (CAGR 3.1%)**.
- Active fleet expected to grow from **61,671 (2024) to 70,237 (2030)**.

Market Dynamics Present Growth Opportunity

- Expanding fleet and rising trade volumes are **increasing demand for reliable maritime services**.
- Operators face growing operational and regulatory complexity, **creating a need for efficient, value-added solutions**.
- Marine engineering and lubricants distribution are positioned to **capture new opportunities and scale into new maritime services**.

Salt Investments' Platform for Growth

- **Deep maritime expertise and operational capabilities** allow us to capture current growth.
- Combining with capital management strength to **expand service portfolios and diversify income streams across Southeast Asia**.
- Focus on **efficiency, safety, and quality** ensures we can benefit from the industry upswing while scaling selectively.



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Thank You!