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ANNOUNCEMENT PURSUANT TO RULE 706A OF THE LISTING MANUAL OF THE SINGAPORE EXCHANGE SECURITIES TRADING LIMITED

Singapore, August 8, 2025 - Pursuant to Rule 706A of the Listing Manual of the Singapore Exchange Securities Trading Limited, Sembcorp Industries Ltd (the "**Company**") and together with its subsidiaries, the "**Sembcorp Group**") wishes to announce the following in respect of the first half year ended June 30, 2025.

1. Incorporation of Subsidiaries / Joint Venture Companies

| Country | Company Name | Shareholding Percentage / #Effective Interest | Paid-Up Capital/ *Registered Capital / **Charter Capital | No. of Shares | Date of Incorporation | Principal Activities |
|-----------|---|---|--|---------------|-----------------------|--|
| Indonesia | PT Sembcorp Development Batam | 100% | IDR10.1 billion (approximately S\$0.8 million) | 10.1 million | 14 Feb 2025 | Investment holding |
| Indonesia | PT Tembesi Development Partners | 49% | IDR10 billion (approximately S\$0.8 million) | 10,000 | 20 Mar 2025 | Industrial estate |
| China | Hunan New Xingling New Energy Development Co., Ltd. | 45.3% | *RMB162 million (approximately S\$28.9 million) | N.A. | 26 Mar 2025 | Power generation business |
| India | NeuEN Green Energy Private Limited | 50% | INR250 million (approximately S\$3.7 million) | 25 million | 22 May 2025 | Developing and operating renewable energy and hydrogen projects, including related storage and clean energy technologies |
| Singapore | Sembcorp Development Batam Holdings Pte. Ltd. | 100% | S\$900,000 | 900,000 | 14 Jan 2025 | Investment holding |
| Singapore | Sembcorp Integrated Hub Ha Nam I Pte. Ltd. | 100% | US\$5.45 million (approximately S\$7.0 million) | 5.45 million | 14 Feb 2025 | |
| Singapore | Sembcorp Integrated Hub HCMC I Pte. Ltd. | 100% | US\$2 (approximately S\$3) | 2 | 10 Apr 2025 | |

| Country | Company Name | Shareholding Percentage / #Effective Interest | Paid-Up Capital/ *Registered Capital / **Charter Capital | No. of Shares | Date of Incorporation | Principal Activities |
|-----------|---|--|--|---------------|-----------------------|--|
| Singapore | Sembcorp Renewables East Services Pte. Ltd. | 100% | S\$1 | 1 | 27 Jun 2025 | Activities of head and regional head offices; centralized administrative offices and subsidiary management offices |
| Vietnam | Binh Duong Grand Central Company Limited | 100% | **VND1.18 trillion (approximately S\$57.9 million) | N.A. | 8 May 2025 | Management Consultancy Activities |
| Vietnam | VSIP Binh Duong Residential Development Company Limited | #49.26% | **VND 570.65 billion (approximately S\$28.0 million) | N.A. | 15 Jan 2025 | |
| Vietnam | Sembcorp Integrated Hub Ha Nam I Company Limited | 100% | **VND177.78 billion (approximately S\$8.7 million) | N.A. | 14 May 2025 | Investing in the construction and business of leasing warehouses, factories, offices and storage |
| Vietnam | Sembcorp Integrated Hub Hai Duong II Company Limited | 100% | **VND118.48 billion (approximately S\$5.8 million) | N.A. | 16 May 2025 | |
| Vietnam | VSIP Nam Dinh Co., Ltd. | #46.48% | **VND 337.40 billion (approximately S\$16.5 million) | N.A. | 14 May 2025 | Investment in construction and business of industrial park infrastructure |

2. Acquisition of Joint Venture Companies

| Country | Company Name | Shareholding Percentage Acquired | Consideration for Acquisition | Net Book Value Acquired (based on management report) | Date of Completion |
|-----------|---------------------------------|----------------------------------|---|--|--------------------|
| Indonesia | PT Sumber Energi Surya Morowali | 49% | IDR31 billion (approximately S\$2.4 million) | IDR31 billion (approximately S\$2.4 million) | 13 Jan 2025 |
| Singapore | Lion Power (2008) Pte. Ltd. | 28.6% | S\$71,905,408 | S\$298,726,450 | 13 Jun 2025 |

3. Divestment of Subsidiaries

| Country | Company Name | Shareholding Percentage Divested | Consideration for Divestment | Net Book Value Divested (based on management report) | Date of Completion |
|-----------|--|----------------------------------|------------------------------|--|--------------------|
| Singapore | Sembcorp Environment Pte. Ltd. and its subsidiaries: <ul style="list-style-type: none"> Sembwaste Pte. Ltd. Sembcorp Enviro Services Pte. Ltd. | 100% | S\$408 million | S\$268 million | 18 Mar 2025 |
| Singapore | Sembcorp Enviro Facility Pte. Ltd. | 100% | S\$8,422,482 | S\$2,588,168 | 27 May 2025 |

4. Change of Interest in Subsidiaries / Joint Venture Company

| Country | Company Name | Shareholding Percentage / #Effective Interest Acquired / Disposed | Consideration for Acquisition / Disposal | Net Book Value Acquired / Disposed (based on management report) | Date of Change in Shareholding Percentage / #Effective Interest |
|---------|---|---|--|---|---|
| India | Green Infra Wind Power Generation Limited | -1.42% (Decreased to 69.79%) | INR756,000 (approximately S\$11,220) | -INR1,105,038 (approximately S\$16,400) | 11 Feb 2025 |
| India | Green Infra Renewable Energy Generation Private Limited | -26% (Decreased to 74%) | INR130,730,920 (approximately S\$1.9 million) | -INR1,708,704 (approximately S\$25,359) | 19 Feb 2025 |
| India | Green Infra Wind Farms Limited | -1.5% (Decreased to 66.17%) | INR120,000 (approximately S\$1,781) | INR4,516,244 (approximately S\$67,026) | 21 Apr 2025 |
| India | Green Infra Renewable Energy Projects Limited | -26% (Decreased to 74%) | INR146,354,300 (approximately S\$2.2 million) | -INR3,132,448 (approximately S\$46,489) | 5 May 2025 |
| India | Green Infra Wind Energy Generation Limited | 0.82% (Increased to 72.78%) | INR314,727,690 (approximately S\$4.7 million) | INR4,938,093 (approximately S\$73,287) | 13 Jun 2025 |

| Country | Company Name | Shareholding Percentage / #Effective Interest Acquired / Disposed | Consideration for Acquisition / Disposal | Net Book Value Acquired / Disposed (based on management report) | Date of Change in Shareholding Percentage / #Effective Interest |
|----------------|---|--|---|--|--|
| Vietnam | Becamex - VSIP Power Investment and Development Joint Stock Company | #6.41% (Increased to 24.14%) | VND8.3B (approximately S\$0.4 million) | VND5.4B (approximately S\$0.3 million) | 12 Feb 2025 |

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