KIT | KEPPEL INFRASTRUCTURE TRUST



Extraordinary General Meeting

11 November 2025

Digital Infrastructure

Connecting the dots



Keppel

A trusted partner to investors seeking opportunities in digital infrastructure

Bifrost Cable System

First subsea fibre optic cable system directly connecting Singapore to the West Coast of North America via Indonesia

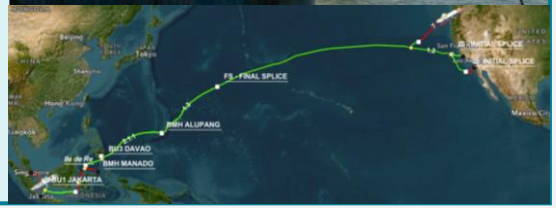
Achieved Ready for Service status on 1 Oct 2025

Length: >20,000km

Landing stations:

- Singapore
- Jakarta
- Manado
- Davao
- Guam
- Oregon: Winema
- California: Grover Beach





New submarine cable opportunities

Pursuing opportunities for two more cable systems with over 30 fibre pairs connecting Southeast Asia to the rest of Asia, and beyond:

- Exploring a 16-fibre pair subsea cable system with landing stations across 10 countries in Southeast Asia and North Asia

Subsea cable solutions provider

Global Marine Group (GMG) is one of the world's largest independent subsea cable solutions providers

GMG provides mission-critical maintenance and installation services for subsea cable infrastructure, with approx. 31%[i] of global maintained subsea cable length

(i) Based on 450,000 kilometres of subsea cables maintained by GMG along with its partners, and the estimated global maintained cable length as of 2024, as per commercial due diligence report conducted by Hardiman Telecommunications

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Subsea cables, a vital link in the value chain

Subsea cable market

US$7.1b

Global submarine communication cable market size by 2034, at 6.2% CAGR from 2024 to 2034[1]

US$547m

Submarine cable system market value in Asia Pacific by 2028, at 12.8% CAGR from 2021 to 2028[2]

Trans-Pacific and intra-Asia Pacific routes will account for the **largest share of deployed submarine cable length** from 2024 to 2029[3]

Key drivers



AI and cloud computing adoption

AI-ready DCs projected to grow 33% annually between 2023 to 2030[4] with spill over investments into supporting infrastructure like subsea cables



Global expansion

Subsea cables are **vital to international and regional integration** within the global digital ecosystem



Demand for more bandwidth

Six-fold growth in **data centre interconnect bandwidth demand** expected as AI workloads are more data-intensive[5]

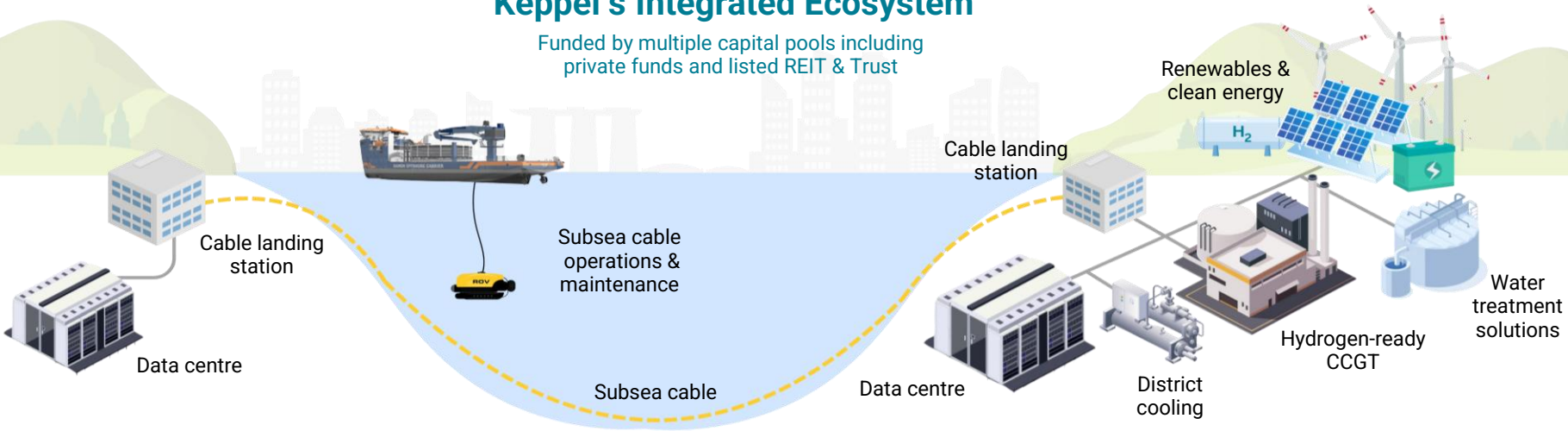
Sources: (1) Future Market Insights; (2) SouthEast Asia Infra; (3) Analysys Mason; (4) Mckinsey; (5) Ciena

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Strategic digital infrastructure ecosystem partner

Keppel's Integrated Ecosystem

Funded by multiple capital pools including private funds and listed REIT & Trust



Data Centres

Efficient operating model in DC solutions

39 DCs across Asia Pacific & Europe[i]

Subsea Cables

Joint build partner and operator of the Bifrost Cable System

Global platform for end-to-end subsea cable solutions with Global Marine Group

Power, Cooling & Water

Ready access to power and off-grid solutions, including renewables and low-carbon energy

Leading district cooling solutions provider and provider of a comprehensive suite of water solutions

(i) As of 30 Sep 2025

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Thank you

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Keppel



Extraordinary General Meeting on the Proposed Investment in, and Subsequent Funding of, Global Marine Group, a Leading Subsea Cable Services Provider

11 November 2025

Transaction Overview

- Proposed acquisition by KIT of c.46.7% interest in Global Marine Group ("**GMG**") from Keppel Infrastructure Fund ("**KIF**")
- The Total Investment Amount of approximately US$91.7 million comprises the Subscription Consideration[1] of approximately US$86.6 million, which does not include any premium; and the Ticker Amount of approximately US$5.1 million[2]
- Following completion, KIT and KIF will each have an equal stake of c.46.7% and the remaining c.6.7% will be held by Co-investor
- The Proposed Transaction[2] will be funded via a combination of internal sources of funds and/or external borrowings

Proposed Transaction (Ordinary Resolution 1)

Proposed Subscription

For 46.7% effective interest
~US$91.7 million
(~S$119.2 million)

&

KIT Equity Commitment

To support GMG growth plans
~US$52.6 million
(~S$68.4 million)

Conditional upon passing of Ordinary Resolution 1,

Future Capital Injection (Ordinary Resolution 2)

- Post-Completion, JVCo[3] may require further capital to support the continued growth of GMG and for working capital

Funding
Up to US$100.0 million (~S$130.0 million)
Contributed in
1 or more tranches
Within
5 years

- KIT may, but is not obliged to, participate in such Future Capital Injection

1. The Subscription Consideration was determined on a *pari passu* basis based on KIT's interest of 46.7% in JVCo which comprised (i) the proportionate share of the equity value of GMG after adjusting for the acquisition financing and related costs of approximately US$76.7 million (approximately S$99.7 million); and (ii) KIT Subscriber's relevant portion of the aggregate total transaction costs incurred by JVCo and/or any of its affiliates in connection with the Initial GMG Acquisition of approximately US$9.9 million (approximately S$12.9 million), in each case without any premium. The aforementioned transaction costs refer to acquisition-related costs, including various due diligence costs and transaction documentation costs, which are in line with costs typically incurred by KIT in other acquisitions.
2. The terms "Total Investment Amount", "Subscription Consideration", "Ticker Amount" and "Proposed Transaction" have the same meaning attributed to them in the circular dated 22 October 2025 ("Circular").
3. The term "JVCo" has the same meaning attributed to it in the Circular. Please refer to slide 18 for further details.

Overview of Global Marine Group

One of the World's Largest Independent Subsea Cable Solutions Provider

- Headquartered in the United Kingdom, GMG provides mission-critical maintenance and installation services for subsea fibre-optic cables
- Broad base of top-tier customers, including telecommunications companies, hyperscalers, and global equipment suppliers
- c.80% of GMG's revenue[1] is backed by long-term maintenance zone contracts and charter contracts, providing stable, recurring and predictable cash flows

Business lines	Maintenance *Vessel standby and recurring repair activities*	Charter *Value-added, long-term charter partnerships*	Installation *Regional short-haul installation projects*	UJ[2] and Ancillary Services *Essential industry-standard UJ to repair products and services*	OceanIQ *Proprietary database and "real-world" applied advisory services*
% of FY 2024 Revenue[3]	**55%**	**25%**	**7%**	**11%**	**2%**
Service description	▪ Serves 3 consortium maintenance zones under long-term contracts ▪ Dedicated vessels and subsea specialists to repair compromised cables within each zone ▪ Depots strategically located	▪ Multi-year charters of vessels that include highly specialised crew	▪ Turnkey installation of regional short-haul cable systems	▪ GMG's UJ kits are used in subsea cable jointing and for repairment of most subsea fibre-optic cable types ▪ Utilised within GMG's maintenance business and sold externally	▪ Broad advisory and consulting services with proprietary database (survey, route engineering and permitting services)
Contract nature	▪ 5- to 7- year long term contracts with stable cash flows	▪ 2- to 4-year take or pay contracts	▪ Project-based contracts	▪ Ad hoc provision of UJ products and services	▪ Mixture of subscription and project-based contracts

1. For financial year ended 31 December 2024
2. Universal Joint ("UJ").
3. Based on FY 2024 audited accounts.

Key Investment Highlights

Global Marine Group



Key Investment Highlights

Strategic investment underpinned by strong fundamentals



1. **Strong market fundamentals** with favourable demand and supply dynamics
2. **Market-leading positions** across a complementary suite of subsea services
3. **Recurring revenue** from long-term contracts with cost pass-through
4. **High barriers to entry** and strong customer relationships
5. **Accretive acquisition** that strengthens portfolio resiliency and diversification;
   Entry into digital infrastructure segment aligned with KIT's investment focus
6. **Leveraging Keppel's deep operating capabilities** in the connectivity space

1. Strong Market Fundamentals with Favourable Demand and Supply Dynamics

Global installed subsea cable base length is projected to grow at ~30% between 2024 and 2029

1 Significant growth in subsea cable installations

Increasing demand for global connectivity, hyperscaler demand to deploy cloud regions and data centre development

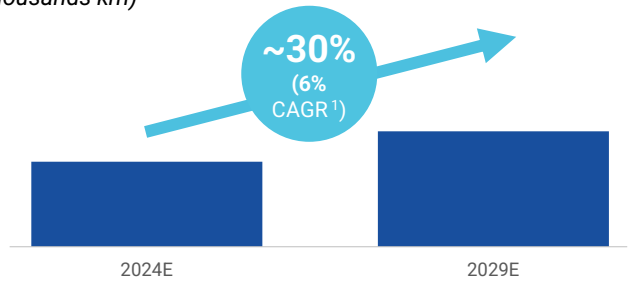
200,000 km

subsea cables installed in 2024

2 Projected growth of ~30% between 2024 and 2029 (6% CAGR)[1]

Global Installed Subsea Cable Base Length

(units: thousands km)



Demand for subsea cable connectivity continues to be propelled by strong structural tailwinds

3 Structural tailwinds are underpinned by…

- **Fast-growing cloud spending** / adoption due to continued demand for global connectivity and data centre development
- **Accelerating** global data consumption and **rapid adoption** of cloud infrastructure and artificial intelligence
- **Substantial cable infrastructure investments** from global technology companies and hyperscalers
- **Supportive government** digitalisation initiatives worldwide

4 … which is further intensified by limited cable vessel supply

Limited Supply	Cable Vessels Retiring	Significant Lead Time
54 Vessels available globally[1]	**6** Vessels expected to retire within 5-7 years[1]	Significant lead time to build new specialised cable vessels

1. As per Hardiman Commercial Due Dilligence Report dated 14 May 2024

2. Market-leading Positions Across a Complementary Suite of Subsea Services

Competitive resilience in its offering of fully integrated subsea cable lifecycle solutions comprising end-to-end services to its customers

- **Scale and Operational Excellence:** GMG has collectively installed >320,000 km and maintains >450,000 km of subsea cables globally
- **Operational Versatility:** capabilities in shallow and deep-water environments and spanning diverse geographic regions, enabled by a fleet of purpose-built cable vessels with specialised equipment

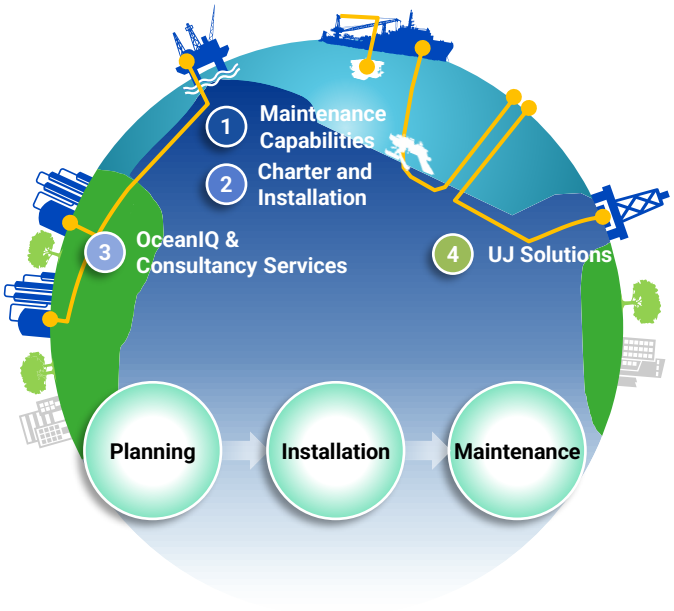
1 Maintenance

- ✓ Offers maintenance solutions across critical regions including the ACMA[1], SEAIOCMA[2] and NAZ[3] zones
- ✓ Long-term contracts with high barriers to entry, inflation adjustments and operational costs pass-through

31% of global maintained subsea cable length[4]

3 OceanIQ & Consultancy Services

- ✓ Data-as-a-Service ("DaaS") and proprietary database, providing insights into subsea cable asset topography for pre-project planning



2 Charter and Installation

- ✓ Addresses the installation market through value-added charter with full suite of installation capabilities
- ✓ Charter contracts provide for defined annual payments regardless of vessel utilisation

20% of global installed subsea cable base length[5]

4 UJ Solutions

- ✓ All-in-one provider of UJ solutions, providing essential cable repair components to the maintenance zones

Market leading position

1. Atlantic Cable Maintenance Agreement.
2. South East Asia and Indian Ocean Cable Maintenance Agreement.
3. North American Zone.
4. Based on 450,000 kilometres of subsea cables maintained by GMG, along with its partners, and the estimated global maintained subsea cable length as of 2024, as per Hardiman Commercial Due Diligence Report.
5. Based on 320,000 kilometres of subsea cables installed by GMG, and the estimated global installed subsea cable base length as of 2024, as per Hardiman Commercial Due Diligence Report.

3. Recurring Revenue from Long-term Contracts with Cost Pass-through

~Significant portion of revenues underpinned by maintenance and charter contracts which are stable and predictable

Contracted revenue base

Maintenance Zone Contracts

- **Long-term agreements for a period of 5–7 years** with risk sharing across consortium members
- **Stable cash flows** through fixed annual standby fees and recurring repair revenues
- **Protection against inflationary pressures** through contractual inflation adjustments

Contracted revenue | **Related operational costs pass-through** | **Contractual inflation adjustments for some agreements**

Charter Contracts

- Contracts **provide for defined annual payments regardless of actual vessel utilisation, leading to high visibility on cashflows**
- **2- to 4-year take-or-pay contracts** for provision of cable vessels and specialist crew, with **options to extend**
- Provides **exposure to tailwinds** in cable installation market

Contracted revenue | **Related operational costs pass-through**

% of FY 2024 Revenue[1]: **80%**

Visible upsides

Installation Contracts

- Utilises allowable off-hire time to complete **profitable regional short-haul projects**
- Global installation backlog provides **medium-term cashflow visibility**

Track record of partnerships with blue-chip customers

UJ and OceanIQ

- **UJ Technology**: Continued uptake in essential cable jointing products and services
- **OceanIQ**: Strong growth in recurring Data-as-a-Service (“DaaS”) business backed by proprietary subsea cable database

Fast growing, high value-add service

% of FY 2024 Revenue[1]: **20%**

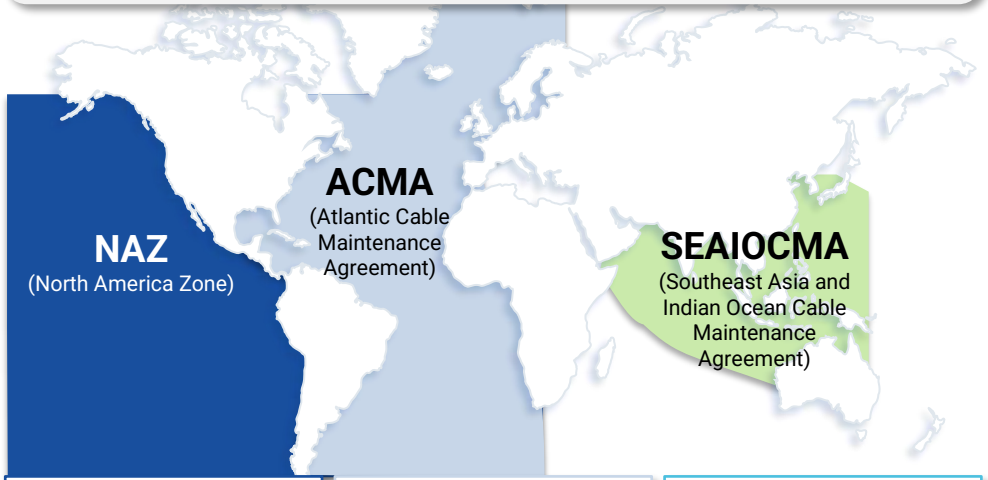
1. Based on FY 2024 audited accounts.

4. High Barriers to Entry and Strong Customer Relationships

Competitive position strengthened by its operational track record

High Barriers to Entry	GMG Positioning
Significant lead time required to construct new specialised vessels	**Full-service solution with 6 vessels**, each equipped with specialist inspection, burial and survey equipment
Difficult to secure a strategic site with required storage infrastructure	**5 storage depots globally** in key geographies, integral to supporting the 3 zones served by GMG
Number of incumbent operators limited due to consortium-structure of maintenance zones	Demonstrated operational track record and long-standing relationships with average tenure **exceeding 30 years**[1]

Fostered **strong customer relationships** in existing maintenance zones, underscoring its reputation for reliability and proven ability to renew maintenance contracts



Northeast Pacific Region
- Served for 10+ years

Atlantic, English Channel, North Sea, Caribbean Sea, and Southeastern Pacific Ocean
- Served for 50+ years

Trans-Asia: Djibouti – Guam[2]
- Served for 30+ years

1. Based on average of ACMA, SEAIOCMA and NAZ.
2. SEAIOCMA spans the area between Djibouti in the west, Perth in the south, Guam in the east and the northern tip of Taiwan.

5. Accretive Acquisition that Strengthens Portfolio Resiliency and Diversification

Entry into Digital Infrastructure Segment Aligned with KIT's Investment Focus

The Proposed Transaction, together with the Future Capital Injection, are expected to:

- Mark KIT's **entry into a new business segment** aligned with KIT's investment focus
- Establish KIT's strategic presence in the **fast-growing digital infrastructure segment**
- Enhance KIT's **portfolio diversification**
- Support the **continued growth of GMG**

Pro Forma Financial Effects[1]	DPU (S$ cents)	FFO (S$ million)
Actual	3.90	290.8
Adjusted for the Proposed Transaction	4.08	294.8
% Change	▲ **4.6%**	▲ **1.4%**

Pro Forma Financial Effects[1]	DPU (S$ cents)	FFO (S$ million)
Actual	3.90	290.8
Adjusted for the Proposed Transaction together with the Future Capital Injection	4.14	297.9
% Change	▲ **6.0%**	▲ **2.5%**

1. Please refer to paragraph 12 of the Circular for further details on the pro forma financial effects.

6. Leveraging Keppel's Deep Operating Capabilities in the Connectivity Space

KIT is well-positioned to drive the long-term growth of GMG and generate sustainable value for Unitholders

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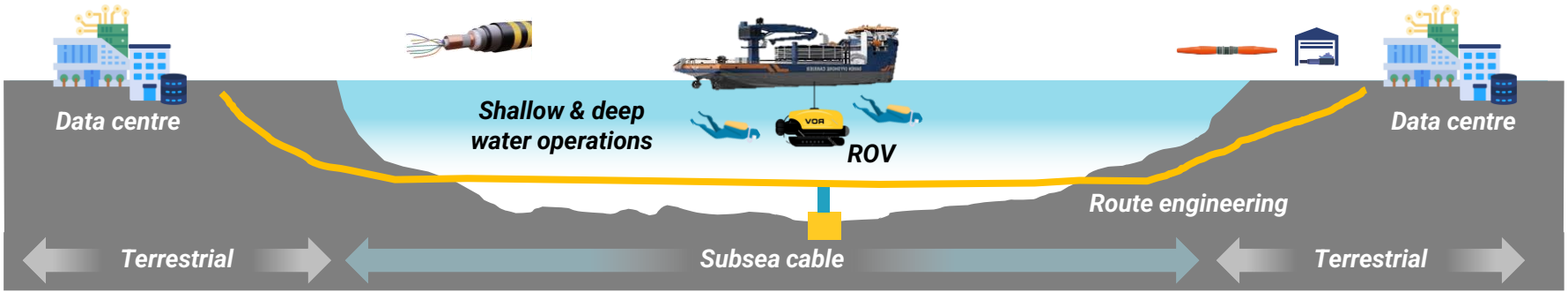
Leverage Keppel's operational expertise and industry know-how in the connectivity space

Keppel

- DC development and solutions
- Operations and maintenance ("O&M") expertise
- Subsea cables development / investment, e.g. Bifrost Cable System[1]

GLOBAL MARINE | GROUP

- Pre-installation consultancy
- Subsea cable installation
- Subsea cable maintenance
- UJ toolkit R&D, sales, training and certification
- Storage of spare cables in depot



1. Keppel is in a joint build agreement with Meta and Telin to own and develop the Bifrost Cable System, the world's first subsea cable system that directly connects Singapore to the west coast of North America via Indonesia through the Java Sea and Celebes Sea. The Bifrost Cable System will connect Singapore, Indonesia, the Philippines, Guam and the west coast of North America.

Thank You

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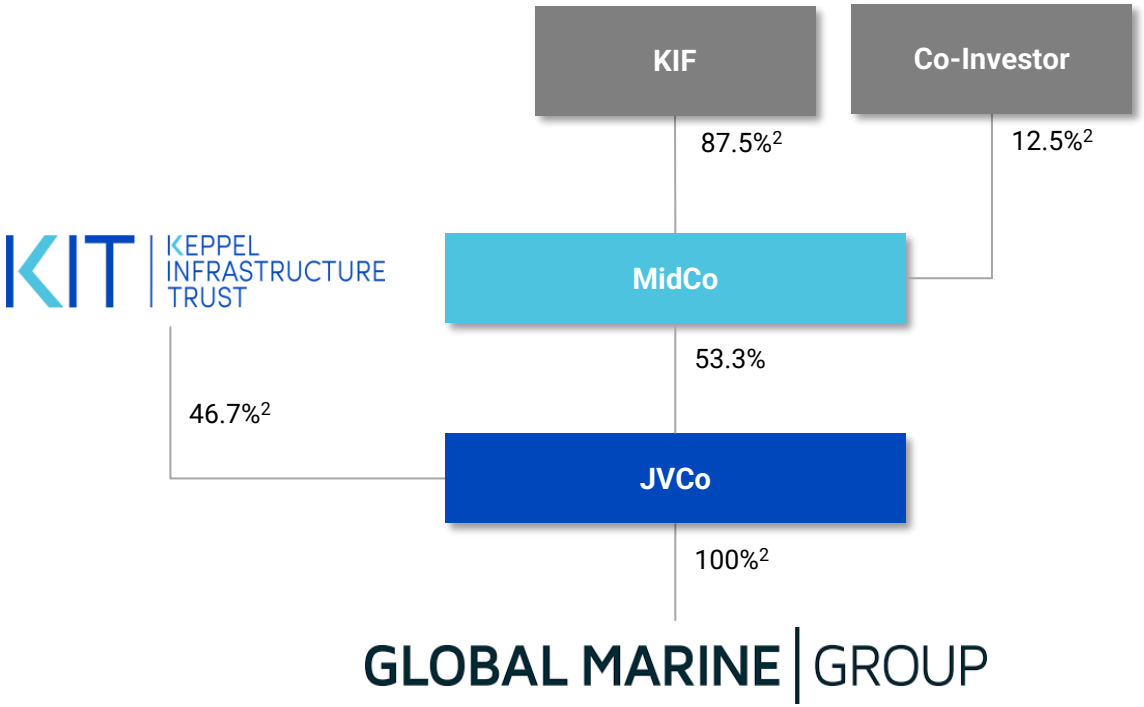
City Energy

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Additional Information

- Overview of Post-Completion Transaction Structure

Overview of Post-Completion Transaction Structure[1]



1. Simplified shareholding structure outlined. It is expected that KIT's stake in JVCo will be indirectly held through an acquisition vehicle.
2. Indirect interest.

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