International Cement Group Ltd.

(Company Registration No. 201539771E) (Incorporated in the Republic of Singapore)

LISTING AND QUOTATION OF 70,916,430 NEW ORDINARY SHARES IN THE CAPITAL OF THE COMPANY

Further to its announcement dated 3 January 2024 (the "AIP Announcement"), the board of directors (*Board*) of International Cement Group Ltd. (*Company*) is pleased to announce that the Placement Shares are listed and quoted on the Main Board of SGX-ST on 8 January 2024. Unless otherwise defined, all capitalised terms and conferences used herein shall bear the same meanings as ascribed to them in the AIP Announcement.

BY ORDER OF THE BOARD

Zhang Zengtao Executive Director and Chief Executive Officer 8 January 2024