KOH BROTHERS ECO ENGINEERING LIMITED
(Unique Entity Number: 197500111H)
(Incorporated in Singapore)

RESPONSES TO QUESTIONS FROM SHAREHOLDERS FOR THE ANNUAL GENERAL MEETING TO BE HELD ON 29 APRIL 2025

The Board of Directors (the "**Board**") of Koh Brothers Eco Engineering Limited (the "**Company**") refers to:

(a) the annual report of the Company for the financial year ended 31 December 2024;

(b) the notice of annual general meeting ("**AGM**") issued on 9 April 2025 informing shareholders that the Company's AGM will be convened and held by way of a physical meeting on Tuesday, 29 April 2025 at 10.00 am; and

(c) questions received from shareholders ahead of the Company's AGM to be held on 29 April 2025 at 10.00 am.

The Company would like to thank shareholders for submitting their questions in advance of the Company's AGM. Please refer to **Appendix A** for the list of questions received from shareholders, and the Management's and the Board's responses to these questions.

By Order of the Board

Shin Yong Seub
Executive Director and Chief Executive Officer

24 April 2025

APPENDIX A
KOH BROTHERS ECO ENGINEERING LIMITED
RESPONSES TO QUESTIONS FROM SHAREHOLDERS

Q1. For the full year of 2024, the Group recorded a net loss attributable to equity holders of $17.1 million in FY 2024, as compared to a net loss attributable to equity holders of $15.2 million in FY 2023. What plans does the Company have to turn around its financial performance?

The Building and Construction Authority of Singapore has projected total construction demand in 2025 to range between $47 billion and $53 billion in nominal terms[1]. This is driven by several large-scale developments, including Changi Airport T5 and expansion of MBS Integrated Resort, alongside public housing development and upgrading works.

The Group continues to prioritise cost management while closely monitoring projects progress and expenses. To navigate the challenging operational landscape, the Group will also continue to manage the cost associated with variations in customer orders.

With a healthy order book of about $829 million, the Group remains firmly committed to overseeing the timely and efficient execution of both new initiatives and ongoing developments. Some recent ongoing projects include the $77.6 million contract from Sport Singapore, $200.7 million MEICA contract from PUB for Tuas Water Reclamation Plant, and a $313.9 million contract from LTA for the design and construction of the proposed Multi-Storey Lorong Halus Bus Depot.

At the same time, by leveraging on the Group's deepened capabilities, it will strategically tender for quality and larger scale construction projects where it holds a competitive advantage, well-supported by its proven track record and experience.

Q2. With its current order book, is the Group still bidding for more construction projects?

The Group is constantly on a lookout for potential opportunities to upscale its order book. It is important to note that the Group is maintaining a disciplined approach to bidding. The Group continues to actively participate in upcoming tenders, supported by a healthy pipeline of opportunities in Singapore. As a well-established construction company, the Group will leverage its strength, proven track record, experience and deepened capabilities to secure more projects. The Group also seeks strategic collaborations with potential partners for complex and sophisticated projects.

Q3. Amid a promising industry outlook, will the company return to profitability next year? Please share your thoughts and comments

The Group remains cautiously optimistic, while it continues to navigate a challenging operating landscape. Rising manpower and operational costs persist, and these are further impacted by the ongoing global trade tensions and heightened geopolitical uncertainties. Such developments have intensified market volatility, potentially disrupting supply chains and contributing to cost pressures across the board. Currency fluctuations and the introduction of new trade restrictions have also added layers of unpredictability, making the external environment more complex to manage. Nevertheless, the Group continues to actively participate in upcoming tenders, supported by Singapore's healthy pipeline of opportunities.

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[1] Building and Construction Authority - Construction Demand To Remain Strong For 2025 - 23 January 2025 (https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2025/01/23/construction-demand-to-remainstrong-for-2025)

Q4. Could the company advise the profit margins of its respective construction projects?

Due to confidentiality reasons, the Group is unable to disclose the profit margins of its respective construction projects.

Q5. How might the tariffs imposed by the US impact raw material prices and the Group's performance?

The Group is closely monitoring the situation and actively evaluating any potential effects on its supply chain and procurement costs. While the Group does not have significant direct exposure to the US market, the proposed tariffs could indirectly affect the Group through global supply chain disruptions, inflationary pressures, and increased foreign exchange volatility. The Group is closely monitoring market dynamics while strengthening strategic collaborations. At the same time, the Group will put in place diversified sourcing strategies, and will adopt a prudent yet proactive approach when capitalising on high-value project opportunities.