

FREQUENTLY ASKED QUESTIONS ON PROPOSED DISTRIBUTION (“FAQS”)

These FAQs should be read together with the Circular issued by Jardine Cycle & Carriage Limited (“JC&C”) to its shareholders (“Shareholders”) on 9 September 2026 (the “Circular”). Unless otherwise defined, capitalised terms used in these FAQs bear the same meanings ascribed to them in the Circular and the announcements made by JC&C in relation to the Proposed Distribution. Any reference to a time of day and date in these FAQs shall be a reference to Singapore time and date respectively.

SECTION 1: OVERVIEW

1. What are the key details of the Proposed Distribution (also referred to as the “special dividend” in these FAQs)?

- The special dividend is in addition to the interim dividend that JC&C is proposing for the half-year period under its normal course of business.
- The special dividend has two components:
 - a cash amount (the “**Cash Distribution**”); and
 - a distribution *in specie* of Toyota Motor Corporation (“**Toyota**”) shares (the “**Toyota Distribution**”).
- Shareholders who hold ordinary shares in the issued share capital of JC&C (“**JC&C Shares**”) as at **5.30 p.m.** on the Record Date (such Shareholders, “**Entitled Shareholders**”) will be entitled to receive:
 - **US\$0.37** in cash for each JC&C Share they hold, reflecting the sale proceeds from JC&C’s divestment of certain Toyota shares in April 2026; and
 - approximately **0.01828** Toyota Shares for each JC&C Share they hold.
- The Record Date is currently expected to be 9 October 2026, and the actual Record Date will be announced by JC&C on 1 October 2026, after market closes.
- Entitled Shareholders will receive the Toyota Shares **free of cash outlay**.
- As the Toyota Shares are listed on the Tokyo Stock Exchange (“**TSE**”), in order to provide flexibility for Entitled Shareholders who do not wish to hold securities listed on the TSE or whose entitlement may be uneconomic to trade, JC&C will provide Entitled Shareholders with **the opportunity to instruct JC&C to sell their entire entitlement** to the Toyota Distribution on the TSE and receive cash proceeds from the sale of their entitlement to the Toyota Distribution instead (the “**Cash Sale**”).
- The amount to be received under the Cash Sale will be subject to the selling price of the Toyota Shares at the time of the Cash Sale and the exchange rate at the time that JC&C pays the sale proceeds to the relevant Entitled Shareholders.
- The special dividend is subject to the approval of Shareholders at the Extraordinary General Meeting (“**EGM**”) to be held on 1 October 2026.
- For more information, please refer to **paragraph 1 of the Circular**.

2. Is the special dividend in addition to the regular dividend or in lieu of the regular dividend?

- The special dividend is **in addition to** the interim dividend that JC&C is proposing for the half-year period under its normal course of business.

3. Why is JC&C proposing the special dividend?

- JC&C holds a portfolio focused on Southeast Asia. In the last two years, it has been prioritising portfolio focus and capital allocation discipline to improve shareholder returns.
- Consistent with this philosophy, it has been divesting positions that are not aligned with its strategic or investment criteria. This includes the divestment of JC&C's stake in Siam City Cement Public Company Limited and a partial divestment of its stake in Vietnam Dairy Products Joint Stock Company, as well as announcing the intention to dispose of the Cycle & Carriage business in Singapore and Malaysia.
- The special dividend announced on 30 July 2026 further enables JC&C to deliver the value of its investment in Toyota to Shareholders and reflects JC&C's sharpened focus on shareholder returns.
- For more information, please refer to **paragraph 3 of the Circular**.

4. Is the special dividend recommended by the Board?

- Having considered the terms of and the rationale for the special dividend, the Board is of the view that the special dividend is in the best interests of JC&C and the Shareholders.
- Accordingly, **the Board recommends that Shareholders vote in favour** of the special dividend at the EGM.
- For more information, please refer to **paragraph 10 of the Circular**.

5. Do I need to vote at the EGM?

- The special dividend is subject to the approval of Shareholders at the EGM. Please refer to **paragraph 4.7 of the Circular**.
- As with any other general meeting of JC&C, you may choose to vote in favour of or against the special dividend, or abstain from voting on the special dividend.
- Jardine Matheson Holdings Limited holds, directly and indirectly, approximately 86.9% of the JC&C Shares in issue, and has confirmed to JC&C that it will vote in favour of the special dividend at the EGM. Please refer to **paragraph 4.9 of the Circular**.

SECTION 2: DISTRIBUTION MECHANICS AND ENTITLEMENTS

6. If I'm an Entitled Shareholder, what will I receive under the special dividend?

- If an Entitled Shareholder **does not instruct JC&C to undertake the Cash Sale**, such Entitled Shareholder will receive a total package comprising:
 - **US\$0.37** in cash for each JC&C Share held;
 - approximately **0.01828** Toyota Share for each JC&C Share held; and
 - any cash proceeds from the sale of the fractional entitlements (if any) arising from the Toyota Distribution.
- If an Entitled Shareholder **instructs JC&C to undertake the Cash Sale**, such Entitled Shareholder will receive a total package comprising:
 - **US\$0.37** in cash for each JC&C Share held;
 - the cash proceeds from the sale of the Toyota Shares to which such Entitled Shareholder is entitled; and

- the cash proceeds from the sale of the fractional entitlements (if any) arising from the Toyota Distribution.
- For more information, please refer to **paragraph 4.5 of the Circular**.

7. If I'm an Entitled Shareholder and regarded as an Overseas Shareholder, what will I receive under the special dividend?

- An Entitled Shareholder will be regarded as an Overseas Shareholder if its registered address on the Register or the Depository Register (as the case may be) is not in Singapore as at the Record Date (each, an **"Overseas Shareholder"**).
 - As the circulation of the Circular and the distribution of the Toyota Shares pursuant to the Toyota Distribution may be prohibited or restricted (either absolutely or subject to various securities requirements, whether legal or administrative, being complied with) in certain jurisdictions under the relevant securities laws of those jurisdictions, Overseas Shareholders are required to inform themselves and to observe any such prohibition or restriction at their own expense and without any liability to JC&C.
- If JC&C's board is of the view that the distribution of the Toyota Shares to any Entitled Shareholders who are Overseas Shareholders may infringe any relevant foreign law or may necessitate compliance with conditions or requirements which they, in their sole discretion, regard as onerous by reason of costs, delay or otherwise, the Toyota Shares which such Overseas Shareholders would have been entitled to pursuant to the Toyota Distribution will not be distributed to such Overseas Shareholders (such Shareholders, **"Excluded Overseas Shareholders"**). Excluded Overseas Shareholders:
 - will not receive the Instruction Form;
 - will be deemed to have instructed the Company to undertake the Cash Sale; and
 - will be entitled to receive their pro-rata entitlement to the Toyota Distribution in cash in respect of the JC&C Shares held by them as at the Record Date.

For all Overseas Shareholders who are **not** Excluded Overseas Shareholders, what such Overseas Shareholders will receive under the special dividend will depend on whether such Overseas Shareholders instruct JC&C to undertake the Cash Sale. Please refer to **Question 6** above for further details.

- No Excluded Overseas Shareholders shall have any claim whatsoever against JC&C and/or Toyota in connection therewith.
- For more information, please refer to **paragraph 6.9 of the Circular**.

8. If I'm an Entitled Shareholder, can I choose to receive my entitlement to the Toyota Distribution in part in Toyota Shares and in part in cash?

- Entitled Shareholders **cannot** choose to receive their entitlement to the Toyota Distribution in part in Toyota Shares and in part in cash.
- There are two options only:
 - the **default position** is that Entitled Shareholders will receive their **entire entitlement** (excluding any fractional entitlements) to the Toyota Distribution as Toyota Shares; or
 - if Entitled Shareholders instruct JC&C to undertake the Cash Sale in respect of their **entire entitlement** (excluding any fractional entitlements) to the Toyota Distribution, then such Entitled Shareholders will receive cash proceeds from the Cash Sale instead.

- Entitled Shareholders' **default entitlement** under the Toyota Distribution is the number of Toyota Shares *pro rata* to their shareholding in JC&C, and not cash, so as to comply with the exemption from the prospectus registration requirements under Section 272(1) of the Securities and Futures Act 2001 of Singapore.
- For more information, please refer to **paragraph 4.3 of the Circular**.

9. How will the fractional entitlements to the Toyota Distribution be treated?

- Entitlements to the Toyota Shares arising from the Toyota Distribution will be **rounded down** to the nearest whole Toyota Share.
- If an Entitled Shareholder's entitlement to the Toyota Distribution includes a fraction of a Toyota Share, such fraction will not be distributed to the Entitled Shareholder. Instead, all resulting fractional entitlements to the Toyota Distribution will be aggregated and sold on the TSE.
- The cash proceeds from the sale of the aggregated fractional entitlements will be transferred by JC&C to Entitled Shareholders in proportion to their respective fractional entitlements arising from the Toyota Distribution.
- **For example**, if you are an Entitled Shareholder who holds 100 JC&C Shares as at the Record Date, you will be entitled to $100 \times 0.01828 = 1.828$ Toyota Shares. You will receive 1 Toyota Share (assuming you do not instruct JC&C to undertake the Cash Sale) and the cash proceeds from the sale of the fractional entitlement of 0.828 Toyota Shares.
- For more information, please refer to **paragraph 4.4 of the Circular**.

SECTION 3: THE CASH SALE MECHANISM

10. Will I receive a different value if I choose to receive my entitlement to the Toyota Distribution as Toyota Shares as compared to instructing JC&C to undertake the Cash Sale?

- **If you choose to receive your entitlement to the Toyota Distribution as Toyota Shares:**
 - You will receive approximately 0.01828 Toyota Shares per JC&C Share you hold.
 - JC&C will cover the costs associated with transferring the relevant Toyota Shares to your Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be), except for any fees associated with the receipt of such shares in your Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be) which you should bear on your own.
- **If you choose to instruct JC&C to sell your entitlement to the Toyota Distribution for cash:**
 - The Toyota Shares which you are entitled to will be sold on the TSE, and you will receive the sale proceeds in United States dollars.
 - The sale proceeds which you will receive will depend on the selling price of the Toyota Share at the time of the Cash Sale and the exchange rate at the time that JC&C transfers the sale proceeds to you.
 - JC&C will cover the costs associated with undertaking the Cash Sale, including any brokerage commission and dealing costs, except for any fees associated with the receipt by you of the sale proceeds from the Cash Sale which you should bear on your own.
- Please refer to the illustrative calculation in **Question 11** for details.
- For more information, please refer to **paragraph 4.5 of the Circular**.

11. How is the value of the Toyota Shares determined for the purposes of the Cash Sale?

- The value of the Toyota Shares for the purposes of the Cash Sale will depend on:
 - the prevailing market price of the Toyota Shares at the time that the Cash Sale is undertaken. The Cash Sale will be undertaken as soon as reasonably practicable after the end of the Instructing Period; and
 - the exchange rate between Japanese Yen and United States Dollars at the time that JC&C transfers the proceeds from the Cash Sale to the relevant Entitled Shareholders.
- **For illustration only**, assume (i) Toyota's closing price under the Cash Sale is ¥3,116; (ii) the applicable exchange rate is ¥160 : US\$1.00; (iii) you are an Entitled Shareholder who holds 100 JC&C Shares as at the Record Date (i.e., you are entitled to $100 \times 0.01828 = 1.828$ Toyota Shares); and (iv) you choose to instruct JC&C to sell your entitlement to the Toyota Distribution for cash. If so, you will receive $1.828 \times 3,116 / 160 = \text{US\$}35.60$, being the aggregate sale proceeds for the sale of 1 Toyota Share and the fractional entitlement of 0.828 Toyota Shares.

SECTION 4: ENTITLED SHAREHOLDER INSTRUCTION

12. If I'm an Entitled Shareholder, how do I inform JC&C if I want to receive my entitlement to the Toyota Shares, or if I want to instruct JC&C to undertake the Cash Sale?

- An Instruction Form will be despatched to all Entitled Shareholders after the Record Date, on or around 16 October 2026.
- **If you want to receive your entitlement to the Toyota Shares:**
 - You will need to have either:
 - o a valid JASDEC account (or an account with a JASDEC Account Management Institution admitted under the Book-Entry Act) and have a standing proxy and mailing address in Japan (or be resident in Japan) (an **"Individual JASDEC Account"**); or
 - o a brokerage or custodian account that can hold shares listed on the TSE (a **"Qualified Brokerage or Custodian Account"** and such brokerage or custodian, a **"Qualified Broker or Custodian"**).
 - You **must** (i) complete and submit a valid Instruction Form and provide the information requested in respect of your Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be) to JC&C in accordance with the instructions specified in the Instruction Form; **and** (ii) instruct your JASDEC Account Management Institution (if you have an Individual JASDEC Account) or your Qualified Broker or Custodian (if you have a Qualified Brokerage or Custodian Account) to receive the relevant Toyota Shares into your relevant account on the Share Transfer Date (as defined below).
 - o The Share Transfer Date is currently expected to be **2 December 2026** (the **"Share Transfer Date"**), and the actual Share Transfer Date will be announced by JC&C in due course. Your Toyota Shares will be received in your Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be) on the settlement date for the transfer, being two Market Days (TSE) after the Share Transfer Date.
 - o Besides the Share Transfer Date, the instructions (**"Receipt Instructions"**) which you will need to give your JASDEC Account Management Institution (if you have an Individual JASDEC Account) or your Qualified Broker or Custodian (if you have a Qualified Brokerage or Custodian Account) will be set out in the Instruction Form.

- If you fail to provide the required Receipt Instructions to your JASDEC Account Management Institution (if you have an Individual JASDEC Account) or your Qualified Broker or Custodian (if you have a Qualified Brokerage or Custodian Account), the transfer of the relevant Toyota Shares to you cannot be effected. Accordingly, the relevant Toyota Shares cannot be credited to your designated account, notwithstanding that JC&C has carried out your transfer instructions as set out in your Instruction Form.
- If you would like to receive and hold the Toyota Shares in your own name but you do not have an Individual JASDEC Account or Qualified Brokerage or Custodian Account, you may wish to contact your broker or one of the following brokers who have been informed of this transaction in order to set up a Qualified Brokerage or Custodian Account:

Name of broker	Address of broker	Contact number of broker	Email address of broker
DBS Vickers Securities (Singapore) Pte Ltd	12 Marina Boulevard, #10-01 DBS Asia Central @ MBFC Tower 3, Singapore 018982	+65 6327 2288 (Monday, 8.30 a.m. to Friday, 6.00 p.m. excluding public holiday)	info-sg@dbsvonline.com
Phillip Securities Pte Ltd	250 North Bridge Road, Level 6 Raffles City Tower, Singapore 179101	+65 6531 1555	talktophillip@phillip.com.sg

- **If you prefer to receive cash instead of Toyota Shares**, you will need to instruct JC&C to undertake the Cash Sale by completing and submitting the Instruction Form.
- For more information, please refer to **paragraphs 6.2 to 6.5 of the Circular** and the **Instruction Form**.

13. When do I have to submit the Instruction Form?

- You will receive the Instruction Form on or about 16 October 2026, and the expected last date and time for submission of the Instruction Form is **4 November 2026 at 5.00 p.m.**
- For more information, please refer to **Indicative Timetable in the Circular**.

14. Who do I submit the Instruction Form to?

- The Instruction Form, once completed and signed, should be submitted to JC&C c/o JC&C's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd.:
 - by email to JCCL@boardroomlimited.com; or
 - by post to 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632.

in either case, so as to reach the Share Registrar no later than **5.00 p.m.** on **4 November 2026** (this being the end of the Instructing Period).

15. What happens if I do not complete and submit the Instruction Form by the above deadline?

- If you are an Entitled Shareholder and you:
 - do not submit an Instruction Form; **or**
 - submit an Instruction Form which is incomplete, incorrect, illegible, unsigned or invalid in any way or form; **or**

- do not provide the Receipt Instructions to your JASDEC Account Management Institution (if you have an Individual JASDEC Account) or your Qualified Broker or Custodian (if you have a Qualified Brokerage or Custodian Account) to receive the relevant Toyota Shares into your relevant account on the Share Transfer Date (such Entitled Shareholder, “**Remaining Entitled Shareholder**”),

you shall still receive your entitlement to the Toyota Shares. The relevant Toyota Shares shall be recorded in your name and held by JC&C on your behalf.

- For more information, please refer to **paragraph 6.5 of the Circular**. Please also refer to **Question 17** below on the options available to Remaining Entitled Shareholders.

16. What kind of information do I need to provide to the Qualified Broker or Custodian to set up the Qualified Brokerage or Custodian Account?

- Typically, you will need to provide your identity information and your proof of address, and fill in account opening forms, to set up a Qualified Brokerage or Custodian Account.
- For the detailed requirements and the full information list, you may wish to contact your broker or one of the brokers listed in **Question 12**.

17. Can I claim my entitlement to the Toyota Shares later if I do not submit a valid Instruction Form now?

- As mentioned in **Question 13** above, Entitled Shareholders (including Depository Agents and finance companies) must complete and submit the Instruction Form by the expected last date and time of submission of the Instruction Form, being **5.00 p.m. on 4 November 2026**, to:
 - instruct JC&C to transfer the relevant Toyota Shares to their Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be); or
 - instruct JC&C to undertake the Cash Sale in respect of the relevant Toyota Shares.
- For the Remaining Entitled Shareholders:
 - they will still receive their entitlement to the Toyota Shares – the Toyota Shares will be recorded in their respective names and held by JC&C on behalf of them;
 - the Remaining Entitled Shareholders may, at any time after the expiry of the Instructing Period, contact the Share Registrar to claim their entitlement to the Toyota Shares (should they wish to transfer the Toyota Shares held by JC&C on their behalf into their Individual JASDEC Account or Qualified Brokerage or Custodian Account) or instruct JC&C to sell the Toyota Shares they are entitled to, which will be sold at the appropriate time at its discretion; and
 - additionally, after the expiry of the Instructing Period:
 - o JC&C intends to despatch, at appropriate intervals, written reminders to all Remaining Entitled Shareholders to remind them to contact the Share Registrar at **shareholder.enquiries@boardroomlimited.com** or **+65 6536 5355** to claim their entitlement to the Toyota Shares (should they wish to transfer the Toyota Shares held by JC&C on their behalf into their Individual JASDEC Account or Qualified Brokerage or Custodian Account) or instruct JC&C to sell the Toyota Shares they are entitled to;

- o after the expiry of a specified period following completion of the special dividend, a final written reminder will be despatched to all and any Remaining Entitled Shareholders requesting them to provide instructions in respect of their entitlement to the Toyota Shares and provide their response to JC&C within a prescribed period of time. In the event that any Remaining Entitled Shareholders do not respond within the prescribed period of time, JC&C intends to take necessary steps to sell all remaining entitlements to the Toyota Shares on the TSE on a best efforts basis and will hold the proceeds from such sale on behalf of the Remaining Entitled Shareholders. Remaining Entitled Shareholders may thereafter claim their share of the sale proceeds by contacting the Share Registrar at **shareholder.enquiries@boardroomlimited.com** or **+65 6536 5355**. It is currently envisaged that the final written reminder will be sent to any Remaining Entitled Shareholders after the release of Toyota's next financial results for its full financial year, sometime in May 2027; and
- o JC&C will also make appropriate announcement(s) on SGXNET at the relevant time in respect of such reminders, including the prescribed time period following the final written reminder within which Remaining Entitled Shareholders should respond to JC&C in respect of their entitlements to the Toyota Shares.

SECTION 5: INDIRECT AND INSTITUTIONAL HOLDERS

18. What do I do if I'm a Depository Agent or finance company which holds JC&C Shares on behalf of investors?

- In the case of investors (for example, sub-account holders, SRS Investors, CPFIS Investors) who hold JC&C Shares through a Depository Agent or finance company (including the SRS Operators and/or CPF Agent Banks) (the **"Beneficial Holders"**), their entitlement to the Toyota Distribution will be determined based on the number of JC&C Shares held by the Depository Agents or the finance companies (including the SRS Operators and/or CPF Agent Banks) (as the case may be) on behalf of each Beneficial Holder as at the Record Date.
- An Instruction Form and sub-account holders form (**"Sub-Account Holders Form"**) will be despatched to the Depository Agents and the finance companies (including the SRS Operators and/or the CPF Agent Banks) to enable them to indicate the number of JC&C Shares in respect of which the Beneficial Holders have instructed JC&C to undertake the Cash Sale and the number of JC&C Shares in respect of which the Beneficial Holders have provided details of their Individual JASDEC Account or Qualified Brokerage or Custodian Account.
- **If your Beneficial Holders would like to receive the Toyota Shares in their own name, they should:**
 - inform you that they would like to receive the Toyota Shares, and provide the relevant details of their Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be) so that you may complete the Instruction Form and Sub-Account Holders Form accordingly; and
 - instruct their JASDEC Account Management Institution (if they have an Individual JASDEC Account) or their Qualified Broker or Custodian (if they have a Qualified Brokerage or Custodian Account) to receive the relevant Toyota Shares into their relevant account on the Share Transfer Date. The Share Transfer Date is currently expected to be **2 December 2026**, and the actual Share Transfer Date will be announced by JC&C in due course. The Receipt Instructions which the Beneficial Holders will need to give their JASDEC Account Management Institution (if they have an Individual JASDEC Account) or their Qualified Broker or Custodian (if they have a Qualified Brokerage or Custodian Account) will be set out in the Instruction Form which will be sent to the Depository Agents and finance companies.

- **If your Beneficial Holders would like to instruct JC&C to undertake the Cash Sale**, they should inform you of this, so that you may complete the Instruction Form and Sub-Account Holders Form accordingly.
- If you hold any JC&C Shares on behalf of any SRS Investor and/or CPFIS Investor, you must instruct JC&C to undertake the Cash Sale in respect of all the JC&C Shares held by you on behalf of such SRS Investor and/or CPFIS Investor, as the Toyota Shares are foreign securities that are not eligible to be held under, or through, the relevant SRS and CPFIS arrangements.
- If:
 - a Depository Agent or finance company does not submit an Instruction Form and/or Sub-Account Holders Form; **or**
 - the information received by JC&C in the Instruction Form and/or the Sub-Account Holders Form is incorrect, incomplete or illegible in any way or form; **or**
 - if the Beneficial Holders do not provide the Receipt Instructions set out in the Instruction Form to their Qualified Broker or Custodian (if they have a Qualified Brokerage or Custodian Account) or their JASDEC Account Management Institution (if they have an Individual JASDEC Account),

such Depository Agent or finance company shall receive its Beneficial Holders' entitlement to the Toyota Distribution in respect of the JC&C Shares held by it on behalf of its Beneficial Holders. The relevant Toyota Shares shall be recorded in the Depository Agent's or finance company's name and held by JC&C on its and its Beneficial Holders' behalf.

SECTION 6: FEES AND COSTS

19. Who will bear the costs under the different options?

- **If you choose to receive Toyota Shares:**
 - JC&C will cover the costs associated with transferring the relevant Toyota Shares to the Entitled Shareholder's Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be), except for any fees associated with the receipt of such shares in the Entitled Shareholder's Individual JASDEC Account or Qualified Brokerage or Custodian Account (as the case may be) which the Entitled Shareholder should bear on its own.
- **If you choose to instruct JC&C to sell your entitlement to the Toyota Shares for cash:**
 - JC&C will cover the costs associated with undertaking the Cash Sale, including the brokerage commission and dealing costs, except any fees associated with the receipt by the Entitled Shareholder of the sale proceeds from the Cash Sale which the Entitled Shareholder should bear on its own.
- For more information, please refer to **paragraphs 4.1 and 4.3 of the Circular**.

SECTION 7: NEXT STEPS AND TIMELINE

20. What are the key next steps?

- As set out in the Indicative Timetable in the Circular:

Last date and time for lodgement of Proxy Forms for the EGM	:	28 September 2026 at 10.00 a.m.
Date and time of the EGM	:	1 October 2026 at 10.00 a.m.
Announcement of Record Date	:	1 October 2026, after market close
<i>Expected last day of “cum” trading of JC&C Shares on the SGX-ST</i>	:	<i>7 October 2026</i>
<i>Expected first day of “ex” trading of JC&C Shares on the SGX-ST</i>	:	<i>8 October 2026</i>
<i>Expected Record Date for the special dividend</i>	:	<i>9 October 2026 at 5.30 p.m.</i>
<i>Expected date of Despatch of Instruction Forms</i>	:	<i>16 October 2026</i>
<i>Expected last date and time for submission of Instruction Forms (i.e. the end of the Instructing Period)</i>	:	<i>4 November 2026 at 5.00 p.m.</i>
<i>Expected Share Transfer Date</i>	:	<i>2 December 2026</i>
<i>Expected Payment Date</i>	:	<i>2 December 2026</i>

- Save for the date and time by which the Proxy Forms must be lodged and the date and time of the EGM, the timetable above is only indicative and the actual dates of the events in italics will be announced by JC&C in due course by way of SGXNET announcements released on the SGX-ST.

21. Who do I contact for further information?

- If you require further assistance or information, please contact:
 - o By Email: JCC@cm.mpms.mufg.com; or
 - o By Telephone: +65 800 1012587 (toll free).

The services above will be available from 9 September 2026 until the end of the Instructing Period.