TA CORPORATION LTD.

(Incorporated in the Republic of Singapore)
(Company Registration Number 201105512R)

*Unless otherwise defined or the context otherwise requires, all capitalised terms herein shall bear the same meaning as used in the circular to the Shareholders of the Company dated 14 January 2026 (the "**Circular**").*

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting ("**EGM**") of TA Corporation Ltd. (the "**Company**") will be held at 101 Seletar Club Road, Heron Room, Level 2, Seletar Country Club, Singapore 798273 on 29 January 2026 at 11:00 a.m. for the purpose of considering and, if thought fit, passing with or without any modifications, the following ordinary resolution:

ORDINARY RESOLUTION: THE PROPOSED RATIFICATION OF THE AWARD OF CONTRACT TO CORNERSTONE BUILDERS PTE. LTD. BY MATSUSHITA GREATWALL CORPORATION PRIVATE LIMITED FOR THE PROPOSED NEW ERECTION OF A 6-STOREY SINGLE-USER INDUSTRIAL BUILDING AT SUNGEI KADUT STREET 2 WORTH S$39.7 MILLION AS AN INTERESTED PERSON TRANSACTION

THAT:

(a) the terms of the Letter of Award for the Project entered into between Cornerstone Builders Pte. Ltd. and Matsushita Greatwall Corporation Private Limited and the transactions contemplated thereunder which constitute an interested person transaction (the "**IPT**"), be and is hereby ratified, confirmed and approved;

(b) the execution of the Letter of Award by Cornerstone Builders Pte. Ltd. be and is hereby ratified, confirmed and approved;

(c) the Directors or each of them be and are/is hereby authorised to approve, perform, complete and do all such acts and things (including, without limitation, approving, amending, modifying, supplementing and executing all such documents as may be required in connection with the IPT) as they and/or he may consider desirable, necessary or expedient in the interests of the Company to give full effect to the IPT and this ordinary resolution; and

(d) any acts, matters and things done or performed, and/or documents signed, executed, sealed and/or delivered by any Director in connection with the IPT and this ordinary resolution be and are hereby approved, confirmed and ratified.

BY ORDER OF THE BOARD

Foo Soon Soo / Chiang Yi Shin
Company Secretaries

Singapore, 14 January 2026

Notes:

1. The EGM will be held physically at 101 Seletar Club Road, Heron Room, Level 2, Seletar Country Club, Singapore 798273 on Thursday, 29 January 2026 at 11:00 a.m. **There will be no option for Shareholders to participate virtually.**

2. Printed copies of this Notice of EGM, Proxy Form and Request Form for a printed copy of the Circular will be despatched by post to the members of the Company. The Circular will not be despatched to the members of the Company. All documents (the Circular, this Notice of EGM, the Proxy Form and Request Form) have been, or will be, published on the SGX website at https://www.sgx.com/securities/company-announcements and the Company's website at https://www.tacorp.com.sg/ir-sgx-announcement.

3. **Submission of questions in advance of the EGM:**

   (a) Shareholders (including investors holding shares through Central Provident Fund ("**CPF**") and Supplementary Retirement Scheme ("**SRS**") may submit substantial and relevant questions related to the resolutions to be tabled for approval for the EGM by email to egm@tacorp.com.sg by 11:00 a.m. on 21 January 2026.

   (b) The Company will endeavour to address all substantial and relevant questions during EGM if received by the prescribed deadline in (a) by 11:00 a.m. on 21 January 2026 and post the answers on SGXNet at www.sgx.com/securities/company-announcements and the Company's website at at www.tacorp.com.sg/ir-sgx-announcement by 23 January 2026. For substantial and relevant questions received after the prescribed deadline, the Company will endeavour to address them together with questions raised at the EGM. Where substantially similar questions are received, they will be consolidated and not all questions may be individually addressed.

   (c) Shareholders who submit questions via email or by post must provide the Company with the following details:

      (i) the Shareholder's full name;

      (ii) the Shareholder's address;

      (iii) the Shareholder's contact number and/or email address; and

      (iv) the manner in which the Shareholder holds Shares in the Company (e.g., via CDP direct account, CPF investment account, SRS account, scrip or through depository agent).

4. **Submission of Proxy Form to vote**

   (a) Shareholders who wish to vote at the EGM may submit the proxy form to appoint the proxy/proxies/Chairman of the EGM to cast votes on his/her behalf.

   (b) A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

   (c) A member who is a relevant intermediary (as defined in Section 181(6) of the Companies Act 1967) is entitled to appoint more than two (2) proxies to attend, speak and vote at the meeting.

   (d) A proxy need not be a member of the Company.

   (e) If the appointor is a corporation, the proxy must be executed under seal or the hand of its duly authorised officer or attorney.

   (f) CPF and/or SRS investors may attend and cast their votes at the EGM in person if appointed as proxy of their CPF and/or SRS Approved Nominee. CPF and SRS Investors who are unable to attend the EGM but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the EGM to act as their proxy.

   (g) The proxy form (a copy of which is attached hereto), duly completed and signed, must be submitted by:

      (i) Mail to the Company's registered office at 8 Kaki Bukit Avenue 1, #04-08, Singapore 417941; or

      (ii) Electronic mail to egm@tacorp.com.sg (a clear scanned signed form in PDF)

   To be received by the Company no later than 11:00 a.m. on 26 January 2026 being 72 hours before the time fixed for the EGM.

5. Minutes of EGM

The minutes of the EGM together with the responses to the substantial and relevant question(s) by the Shareholders not already answered and announced, will be posted on the SGXNet at www.sgx.com/securities/company-announcements and the Company's website at www.tacorp.com.sg/ir-sgx-announcement within one (1) month after the date of the EGM.

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, Listing Manual, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.