FRASER AND NEAVE, LIMITED

(Incorporated in Singapore)
(Company Registration No.: 189800001R)

RESULTS OF ANNUAL GENERAL MEETING HELD ON 27 JANUARY 2026

Fraser and Neave, Limited (the "**Company**") is pleased to announce, pursuant to Rule 704(16) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), that all resolutions set out in the Notice of Annual General Meeting ("**AGM**") which was despatched to all shareholders of the Company on 5 January 2026 were put to, and duly passed, by poll vote at the AGM held on 27 January 2026.

1) Breakdown of all valid votes cast at the AGM

The results of the poll on each of the resolutions put to vote at the AGM are set out below:

Resolution Number and Details	Total Number of Shares Represented by Votes For and Against the Relevant Resolution	FOR		AGAINST	
		Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)	Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)
ROUTINE BUSINESS **Resolution 1** To receive and adopt the Directors' statement and audited financial statements for the year ended 30 September 2025 and the auditors' report thereon.	1,292,754,254	1,292,716,254	100.00	38,000	0.00
Resolution 2 To approve a final tax-exempt (one-tier) dividend of 4.0 cents per share in respect of the year ended 30 September 2025.	1,293,067,733	1,293,036,733	100.00	31,000	0.00

Resolution Number and Details	Total Number of Shares Represented by Votes For and Against the Relevant Resolution	FOR		AGAINST	
		Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)	Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)
Resolution 3(a) To re-appoint Director: Mr Thapana Sirivadhanabhakdi	1,292,857,669	1,291,851,953	99.92	1,005,716	0.08
Resolution 3(b) To re-appoint Director: Ms Suong Dao Nguyen	1,292,843,569	1,291,863,503	99.92	980,066	0.08
Resolution 3(c) To re-appoint Director: Mr Prapakon Thongtheppairot	1,292,760,979	1,292,686,979	99.99	74,000	0.01
Resolution 4 To approve Directors' fees of up to S$2,000,000 payable by the Company for the year ending 30 September 2026 (last year: up to S$2,000,000).	1,292,728,221	1,292,654,371	99.99	73,850	0.01
Resolution 5 To re-appoint KPMG LLP as the auditors of the Company and to authorise the Directors to fix their remuneration.	1,292,927,840	1,292,851,590	99.99	76,250	0.01
SPECIAL BUSINESS **Resolution 6** To authorise the Directors to issue shares and to make or grant convertible instruments.	1,293,039,604	1,291,862,827	99.91	1,176,777	0.09

Resolution Number and Details	Total Number of Shares Represented by Votes For and Against the Relevant Resolution	FOR		AGAINST	
		Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)	Number of Shares	As a Percentage of Total Number of Votes For and Against the Resolution (%)
Resolution 7 To authorise the Directors to grant awards and to allot and issue shares pursuant to the F&N Restricted Share Plan 2019.	1,291,017,839	1,290,934,029	99.99	83,810	0.01
Resolution 8 To authorise the Directors to allot and issue shares pursuant to the Fraser and Neave, Limited Scrip Dividend Scheme.	1,292,966,285	1,292,886,985	99.99	79,300	0.01
Resolution 9∗ To approve the proposed renewal of the mandate for interested person transactions.	22,521,920	22,484,260	99.83	37,660	0.17
Resolution 10 To approve the proposed renewal of the share purchase mandate.	1,293,239,904	1,293,204,104	100.00	35,800	0.00

Note:

∗ InterBev Investment Limited ("**IBIL**") and TCC Assets Limited ("**TCCA**"), who respectively hold 1,014,051,428 and 256,452,456 ordinary shares, and in total 1,270,503,884 ordinary shares representing 87.22% of the issued share capital of the Company, abstained from voting on Resolution 9. IBIL and TCCA are associates of Mr Charoen Sirivadhanabhakdi and the estate of the late Khunying Wanna Sirivadhanabhakdi, both controlling shareholders of the Company and interested parties in relation to Resolution 9.

2) Name of firm and/or person appointed as scrutineer:

MSA Business Solutions Pte. Ltd. was appointed as the scrutineer for the AGM.

3) Appointment of Directors to the Audit Committee ("AC")

The Company wishes to announce that:

(i) Ms Suong Dao Nguyen, who was re-appointed as a Director of the Company at the AGM, has been appointed as a Member of the AC;

(ii) Mr Prapakon Thongtheppairot, who was re-appointed as a Director of the Company at the AGM, has also been appointed as a Member of the AC; and

(iii) the composition of the AC shall be as follows:

Mr Ng Tat Pun (Chairman)
Ms Suong Dao Nguyen
Mr Prapakon Thongtheppairot

For the purposes of Rule 704(8) of the Listing Manual of the SGX-ST,

(i) the Board considers:
- Ms Nguyen to be independent, and
- Mr Prapakon to be non-independent.

(ii) All members of the AC are non-executive Directors of the Company.

BY ORDER OF THE BOARD

Jennifer Yu
Company Secretary

27 January 2026