



SRI TRANG AGRO-INDUSTRY PUBLIC COMPANY LIMITED

2Q23 Presentation



A Stable





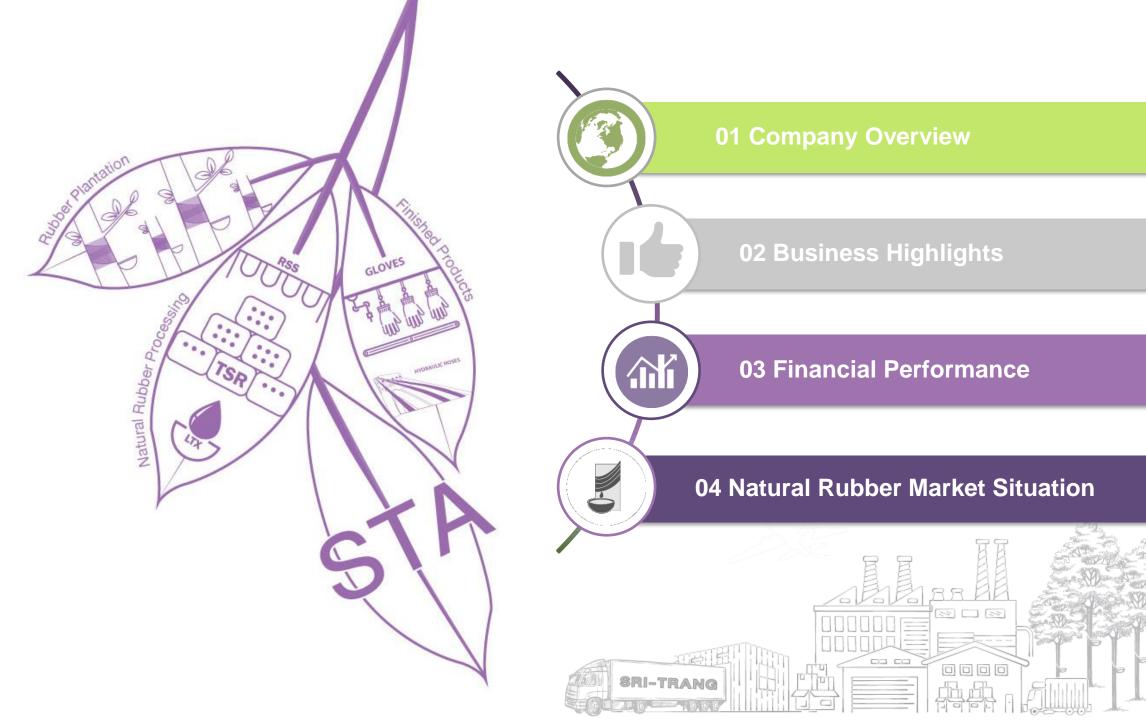






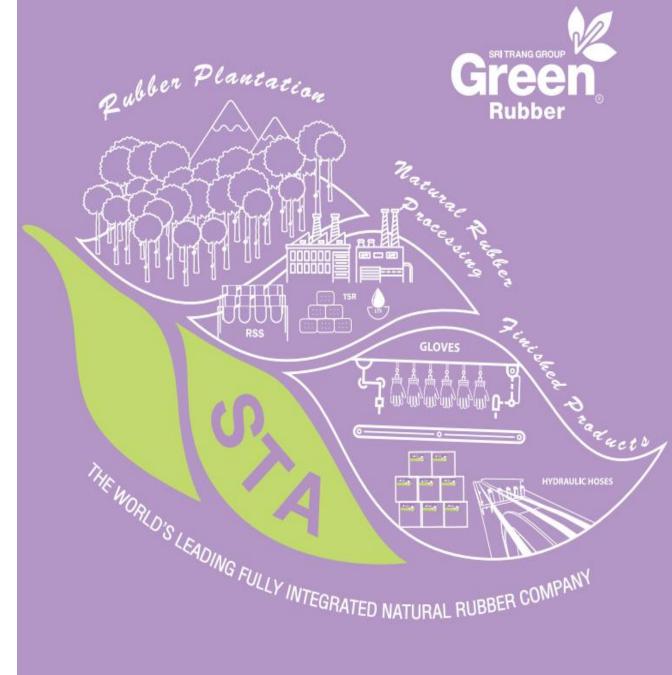






01CompanyOverview





The World's Leading Fully Integrated Green Rubber Company

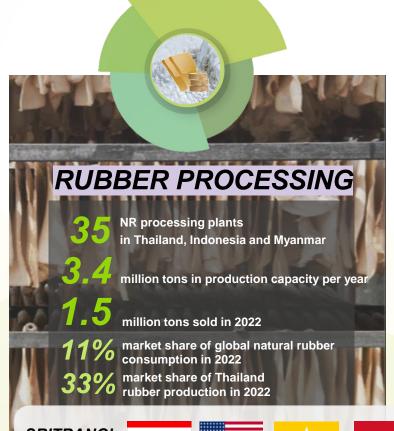
About STA: Established in 1987



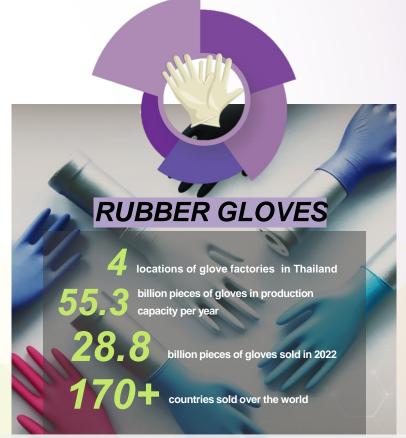


47,000 rai (7,500 hectares) of rubber plantations and other economic crops ศรีตรีย members of mobile application 'SRI TRANG Friends"

Midstream



Downstream



SRITRANG's Global

Presence



Thailand





Myanmar Indonesia Singapore





China







Vietnam Philippines Côte d'Ivoire

Upstream Operations – Rubber Plantation





Productivity of Our Rubber Tappers

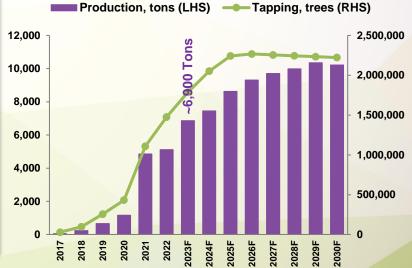




Number of Rubber Trees (2023F)



Estimated Mature Plantations

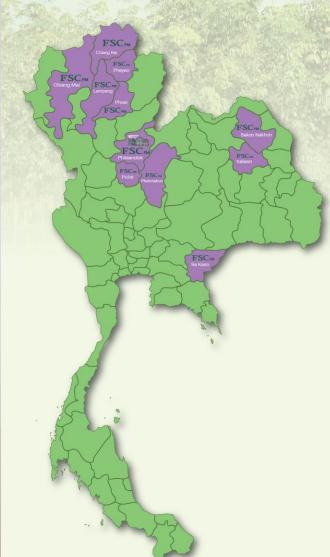




Thailand's largest FSC Rubber producer



with the most extensive FSC-certified production and plantations. We hold FSC certifications for both concentrated latex (LTX) and specified block rubber (STR).







4,722 hectare

In 11 provinces

(as of 31st Dec 2022)

Phitsanulok Chiang Rai Chiang Mai Lampang

Pichit

Phrae

Pha Yao

Sa Kaeo

Sakon Nakhon

Petchabun

Kalasin







FSC STR Production

This estimate is based on the monthly yield.

*The accumulated stock is excluded from this calculation.

Pioneer in fully integrated FSC latex supply chain

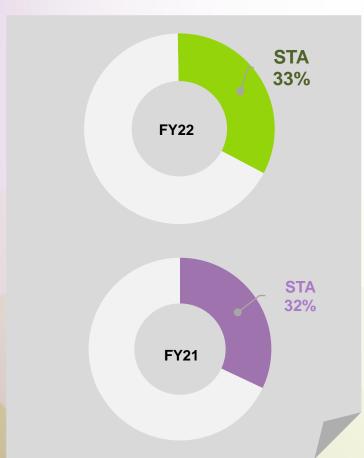




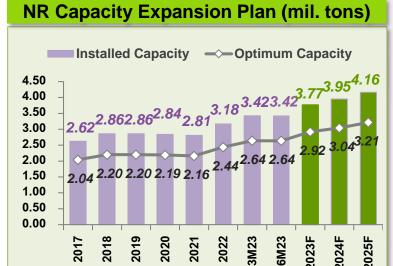
Midstream Operations - NR Processing

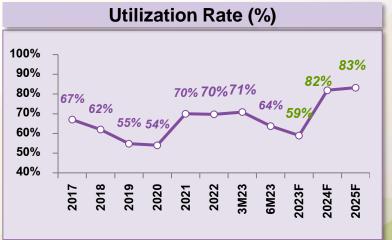


A Strong Increase in Market Share Rubber Production in Thailand

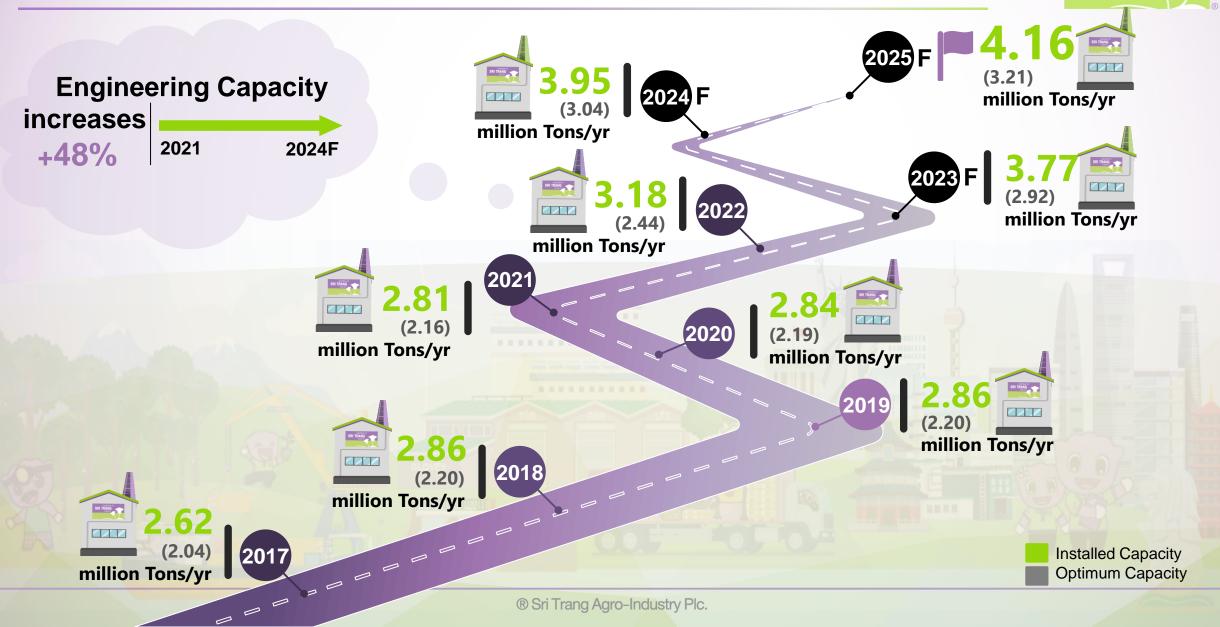








Capacity Expansion Plan in NR Business



SRI TRANG

Aggressive Expansion in TSR Plants





THB 9,000 million - Our Investment Budget for TSR Capacity Expansion

Complete 5 projects in 2022

Commercial Run	Location Plant	Capacity (Tons)			
	Pitsanulok	70,080			
1H2022	Sakon Nakorn	70,080			
	Bueng Kan	87,600			
21.120.22	Sikao, Trang	70,080			
2H2022	Myanmar	8,760			
Total		306,600			

Total 2022 TSR Engineering Capacity 2.41 Million Tons

Completed 5 expansion projects in 2022 with total additional capacity of 306,600 tons

Expansion Plan in FY23, FY24 & FY25

Commer	cial Run	Location Plant	Capacity (Tons)	
	1Q2023	Sa Keao	122,640	
	(Completed)	Kalasin	122,640	
FY2023		Loei	122,640	
	3Q2023	Buriram	70,080	
		Mukdahan	140,160	
,	1Q2024	Pitsanulok	70,080	
FY2024	TQ2024	Myanmar	17,520	
	3Q2024	Sakon Nakorn	70,080	
EV2	025	Sikao, Trang	140,160	
F12	.025	Chiang Rai	70,080	
Total			946,080	

- ❖ Total TSR Engineering Capacity will be 3.26 Million Tons
- Expanding the capacity of 10 plants in 2023 2025 with total additional capacity of 946,080 tons

Expansion in LTX Plants







THB 950 million - Our Investment Budget for LTX Capacity Expansion

Complete 1 project in 2022

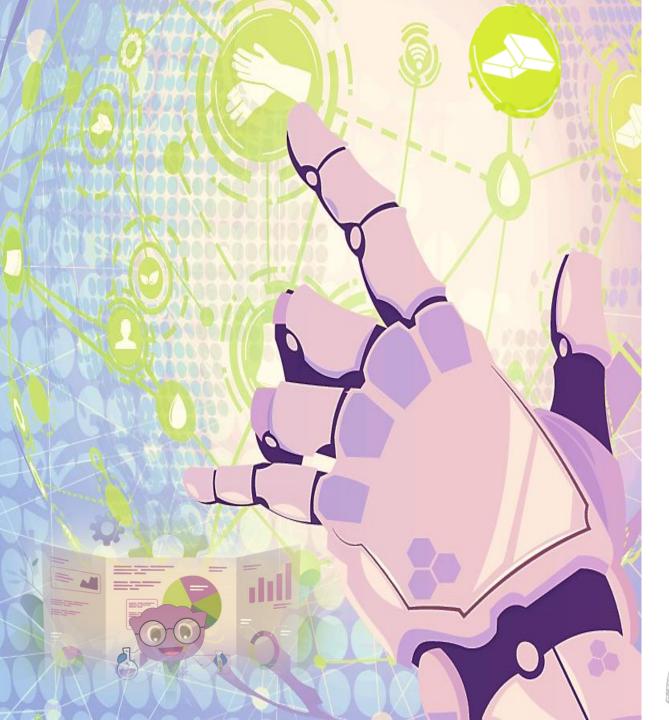
Commercial Run	Location Plant	Capacity (Tons)
1H2022	Bueng Kan	52,560

- **❖ Total Current LTX Engineering Capacity 0.59 Million Tons**
- Already finished Bueng Kan projects in 2022 with the total capacity of 52,560 tons

Expansion Plan in 2023 & 2024

Commercial Run	Location Plant	Capacity (Tons)
3Q2023	Narathiwat	18,396
FY2024	Kanjanadit, Surat Thani	113,004
Total		131,400

- **❖ Total LTX Engineering Capacity will be 0.72 Million Tons**
- Expanding 2 projects in the next two years with the total capacity of 131,400 tons



Business Highlights



Major Customers in Midstream Business



GLOBAL BRANDS

















EU Deforestation-Free Regulation (EUDR)

- From 2024, the EU will require firms working in deforestation hotspots to certify that their goods have not harmed forests after a cutoff date of 31 December 2020.
- Additionally, RAOT has taken steps to enhance the traceability of rubber production origins.















Cattle & Beef



Soy

STA are ready for the new mega trend of Traceability & Sustainability.

Many tire maker companies strongly requires natural rubber to be traceable to source of origin as they are required proof to comply with EU Deforestation.

By implementing traceability, we therefore has better chance to secure sales volume and possible premium in the future.

Our current digital products developed internally.

More coming services are awaiting in our pipeline to serve our users.



Trader and Farmer sell rubber to STA via this platform



Sri Trang Friends Station App Rubber Trading Program

Traders purchase rubber from Farmers via this App.



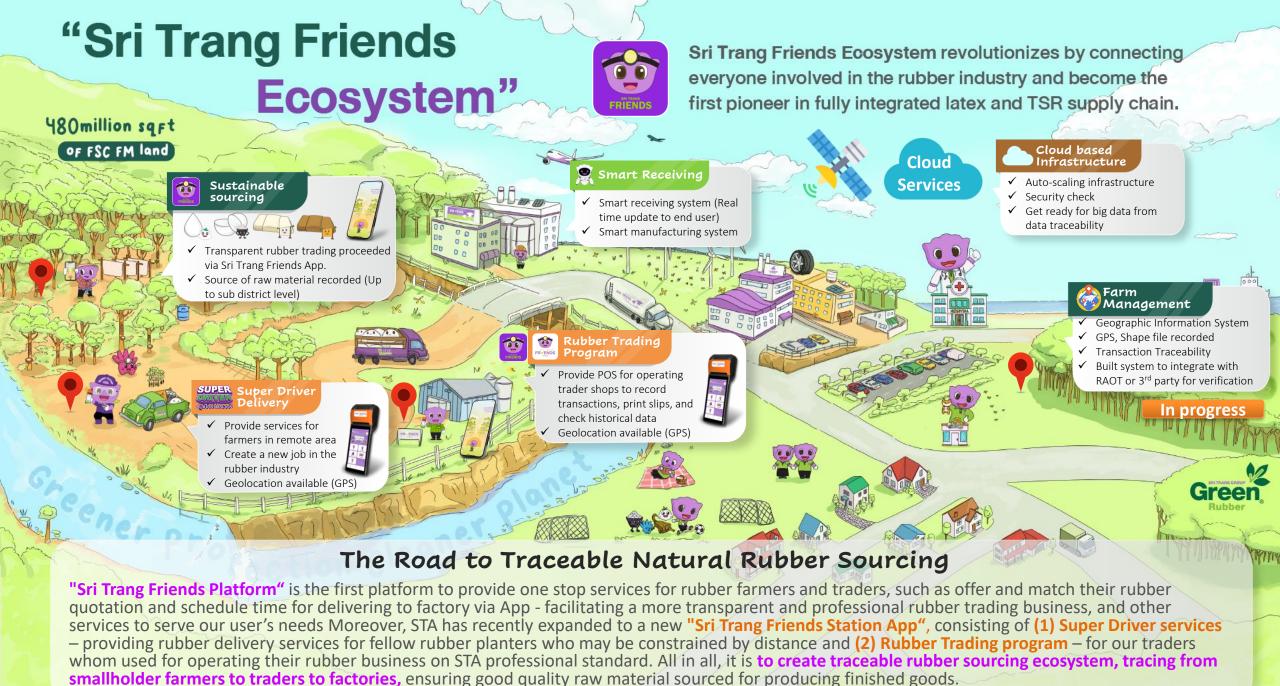
Sri Trang Friends Station App Super Driver

Driver delivers rubber from Farmer's plantation to STA

Sri Trang Friends Platform Progress







Established Presence in High Growth Potential Supply





- Côte d'Ivoire (Ivory Coast) is expected to become the world's third-largest natural rubber (NR) producing country since FY23F, up from the fourth position in FY22, displacing Vietnam.
- In 2023F, Côte d'Ivoire's total NR production is estimated to be around 1.3 million tons, representing a 2.2% increase from FY22.





- The company has successfully launched its 1st procurement center in June 2023.
- The plan is to establish 2nd procurement center in 4Q23.
- The target is to establish a total of five procurement centers by 2024.

L/

Downstream Operations –

Thailand Largest and the World's Top 5 Glove Producer Company





Product Type



Competitive Advantages

- 1 Unique Product Mix
- Security of Supply
- Low Transportation and Inventory Handling Costs
- No Burden on Import Tax (CESS) of Concentrated Latex
- 5 Low Energy Cost
- 6 Interest Subsidy
- 7 Tax Benefit from the Board of Investment Thailand (BOI)
- 8 ESG Leader

Strategy for Overcoming to Challenges







Maintain the Position as the Leader of NR Gloves

Optimize our key competitive advantage to access to raw material source



Expand the Product Lines to Other Specialty Gloves

Offer more variety of products to cover more customer's needs



Market Expansion to Various Countries

from 140 countries in 2020 to more than 170 countries in 2022, and we expect to reach >190 countries in the next two years. We have already set up new subsidiaries in Singapore, Vietnam, the Philippines and Indonesia to support market expansion and distribution.



Optimize the Production Capacity

during the normalization period, the production capacity needs to be strategically utilized to obtain optimal margin



Application of Automation and Technology

For cost reduction and production efficiency enhancement



Continuation and Maintenance of Leadership in ESG

to align with the current global megatrend, and drive business towards sustainable growth

Market leading renewable Biomass examination gloves







Other Specialty Glove





Force Heavy Duty "Silicone Free" Nitrile Powder Free



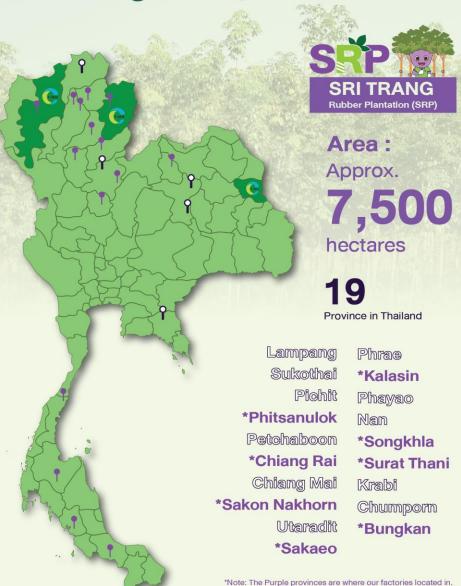


Latex Gloves Summary

Nitrile Gloves Summary

Explore our Touch Of Life™, product line We offer a wide range of high-quality natural latex and nitrile examination gloves

Sri Trang Group Carbon Credit



Current Carbon Credit project registered with (Thailand Voluntary Emission Reduction Program)









Total yearly carbon credits obtained from projects registered with



28,239 tCO₂e per year

Total Possible Carbon Credit from



Approx:

180,000 tCO₂e per year

Note: The total possible carbon credit of the Company's rubber plantations is estimated from the certified data of the rubber plantation in Chiang Mai province,
Thailand and the average carbon sequestration rate of rubber plantations provided by TGO. The total actual carbon credit may be slightly different from the above due to age,
height and other factors of rubber trees.

Standard Certification, Membership and Sustainability Ratings



ManagementCertificates





Forest Stewardship Council (FSCTM) FSCTM-FM & FSCTM-CoC

Carbon
Certificates
& Initiatives



Carbon Footprint for Organization (CFO)⁽¹⁾



Carbon Footprint of Product (CFP)⁽²⁾



Thailand Voluntary Emission Reduction Program (T-VER)

Membership & Network



Member of Thailand Carbon Neutral Network



RubberWay Network



Sustainability
Disclosure
Community (SDC)

ESG Ratings



S&P Global

Corporate Sustainability Assessment (CSA)



Silver Award

2022 Sustainability Awards



Selected as one of the 2022 "Sustainable Stocks" for the 8th consecutive year

from the Stock Exchange of Thailand (SET)



Sustainability Disclosure Recognition 2022, for the 4th consecutive year

from Thaipat Institute



CSR-DIW and CSR-DIW
Continuous Awards 2022

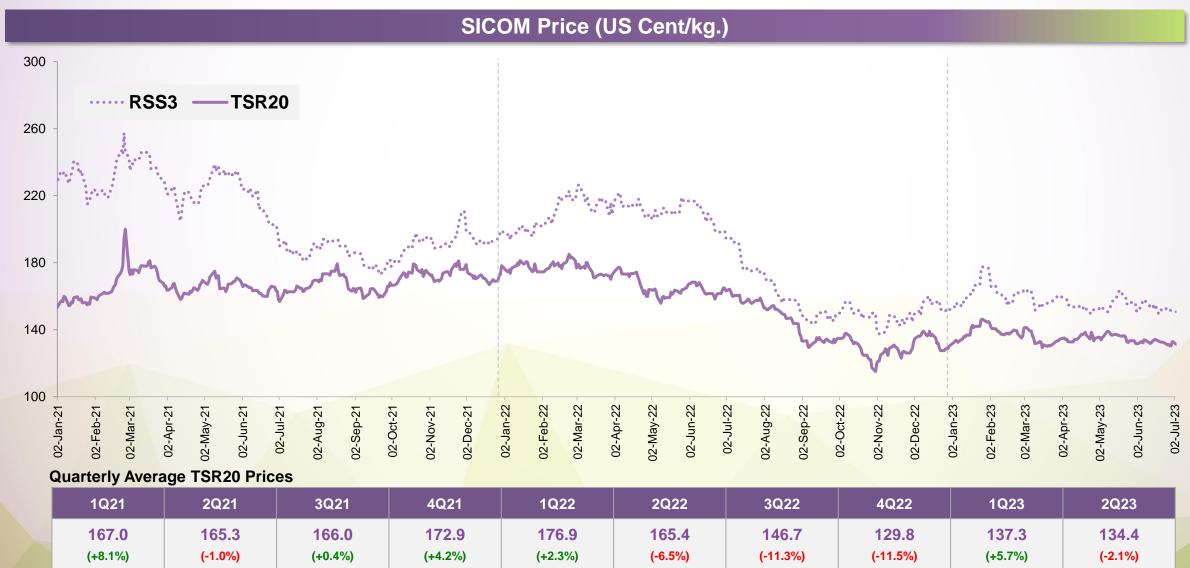
03 Financial Performance





Rubber Price Movement





Financial Highlight



(Unit : THB million)	2Q23	2Q22	%YoY	1Q23	%QoQ	6M23	6M22	%YoY
Revenue	21,227.0	27,973.1	-24.1%	24,426	-13.1%	45,653.3	55,973.0	-18.4%
NR Sales volume (tons)	344,265	352,951	-2.5%	399,993	-13.9%	744,199	701,921	6.0%
NR Avg. selling price (USD per ton)	1,418	1,842	-23.0%	1,411	0.5%	1,413	1,812	-22.0%
Gloves Sales volume (million pieces)	7,660	7,629	0.4%	7,288	5.1%	14,948	15,537	-3.8%
Gloves Avg. selling price (USD per 1,000 pieces)	18.3	24.6	-25.7%	17.7	3.3%	18.0	25.8	-30.3%
Gross profit	1,969.5	4,242.0	-53.6%	2,731.8	-27.9%	4,701.3	8,768.2	-46.4%
Adj. gross profit**	2,254.7	4,438.0	-49.2%	2,737.1	-17.6%	4,991.8	9,263.5	-46.1%
SG&A	(1,952.8)	(2,595.3)	-24.8%	(2,122.5)	-8.0%	(4,075.2)	(4,981.7)	-18.2%
Other income and dividend income	111.8	96.5	15.9%	102.5	9.1%	214.3	140.4	52.6%
Gains (loss) on exchange rate, net**	82.3	85.7	-3.9%	(183)	-145.0%	(100.6)	134.9	-174.6%
Other gains (loss)*	120.1	29.7	304.8%	205.7	-41.6%	325.8	139.2	134.1%
Operating profit (loss)	330.9	1,858.6	-82.2%	735	-55.0%	1,065.6	4,200.9	-74.6%
Share of profit (loss) from investments in JV	(14.6)	81.4	-117.9%	(37)	-60.1%	(51.2)	135.3	-137.9%
EBITDA	1,214.1	2,713.7	-55.3%	1,547.8	-21.6%	2,761.9	5,862.2	-52.9%
EBIT	316.3	1,940.0	-83.7%	698.1	-54.7%	1,014.4	4,336.2	-76.6%
Finance income	133.3	28.5	367.4%	84	58.1%	217.6	58.8	270.1%
Finance cost	(347.8)	(298.3)	16.6%	(380)	-8.5%	(728.1)	(520.5)	39.9%
Tax Income (expense)	(0.4)	(261.0)	-99.8%	(55)	-99.2%	(55.2)	(486.3)	-88.6%
Net profit	110.0	1,142.1	-90.4%	287.9	61.8%	397.9	2,561.1	-52.5%
GP margin	9.3%	15.2%		11.2%		10.3%	15.7%	
Adj. GP margin*	10.6%	15.9%		11.2%		10.9%	16.5%	
Operating profit margin	1.6%	6.6%		3.0%		2.3%	7.5%	
EBITDA margin	5.7%	9.7%		6.3%		6.0%	10.5%	
Net profit margin	0.5%	4.1%		1.2%		0.9%	4.7%	

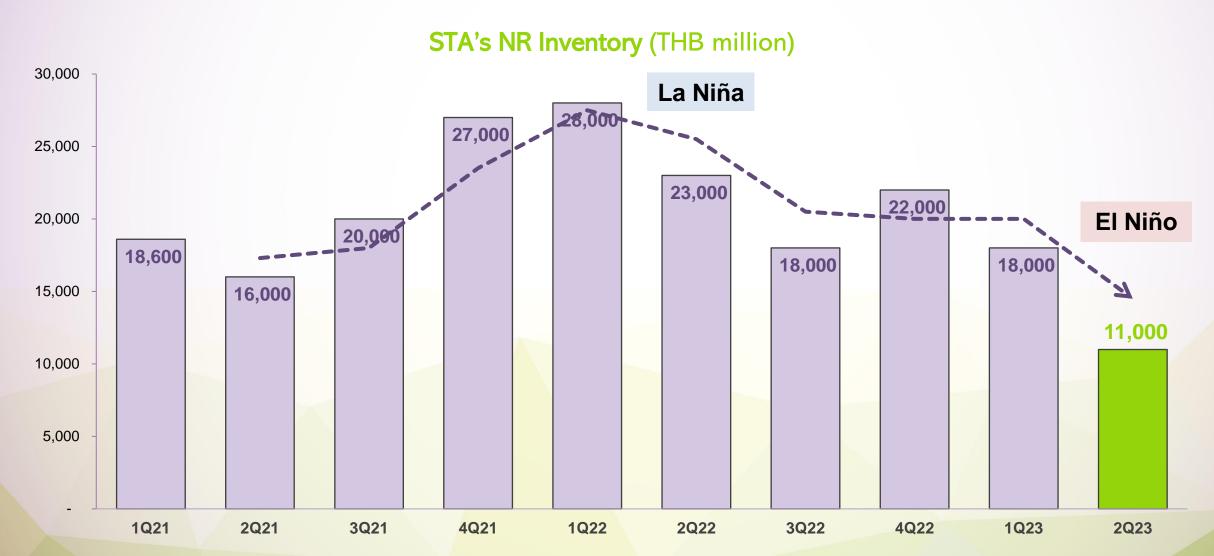
^{*}Adjusting for (reversal) allowance of inventory and realized gains /(losses) from hedging activities

^{**}Reclassified according to TFRS 7-- Just only FX gains/ (losses) related to AP, AR, loans can be shown in this item

^{***}Reclassified according to TFRS related to financial instruments of currency and commodities

NR Inventory Movement



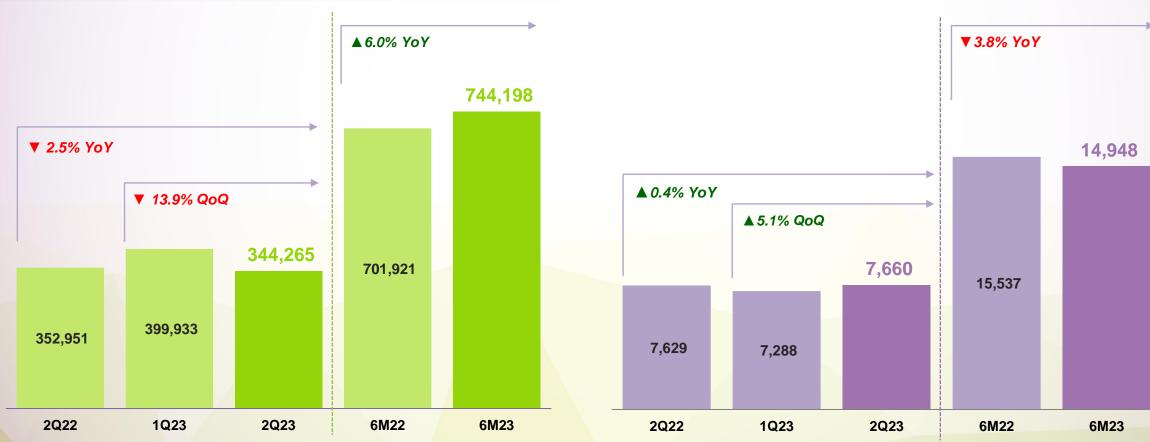


Sales Volume





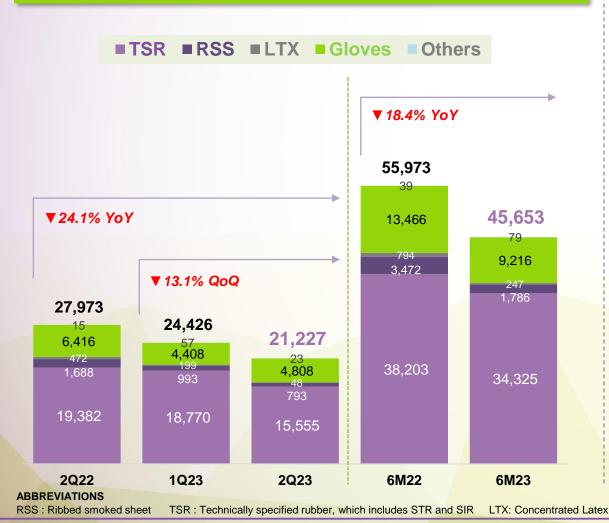




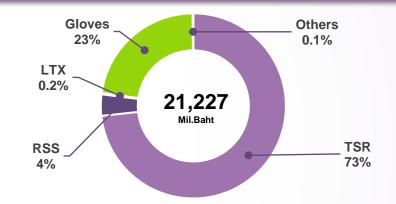
Sales Revenue – 77% contribution from NR business in 2Q23







Sales Breakdown by Product [2Q23]



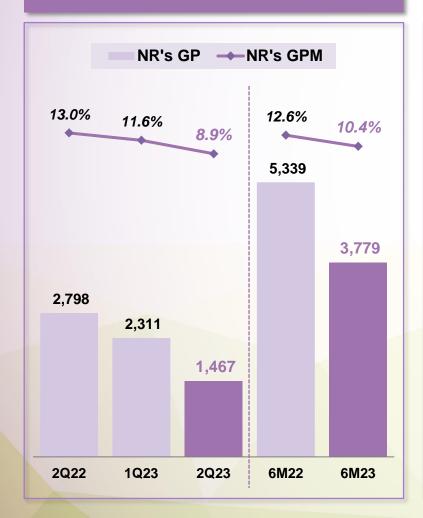
Sales Breakdown by Region [2Q23]



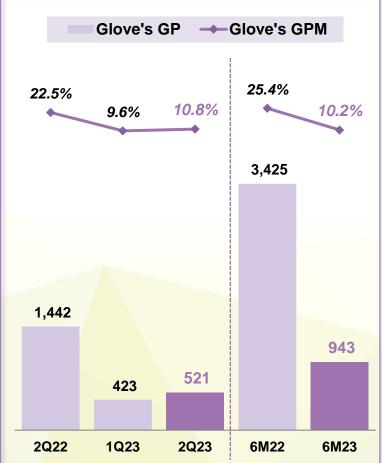
Gross Profit



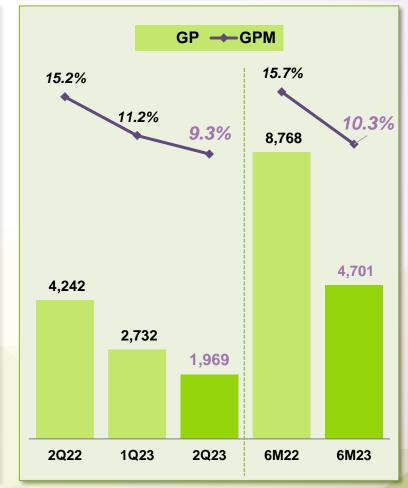
NR's Gross Profit (THB million)



Glove's Gross Profit (THB million)



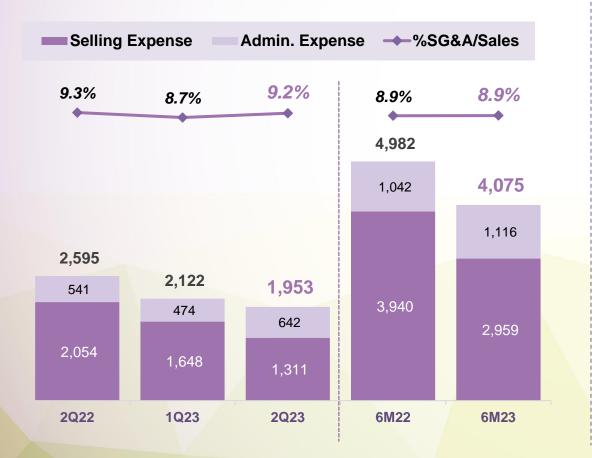
Blended Gross Profit (THB million)



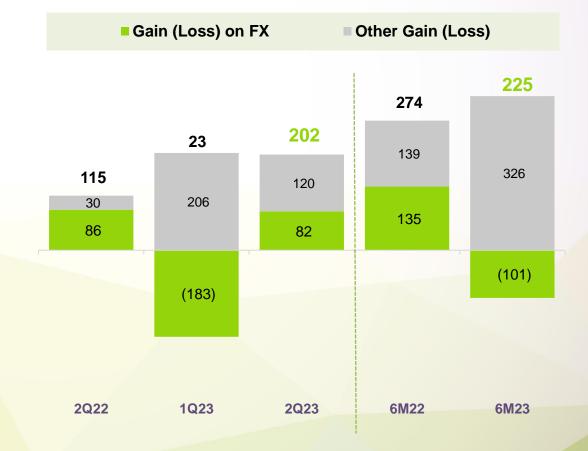
SG&A, Gain on FX, and Other Gain





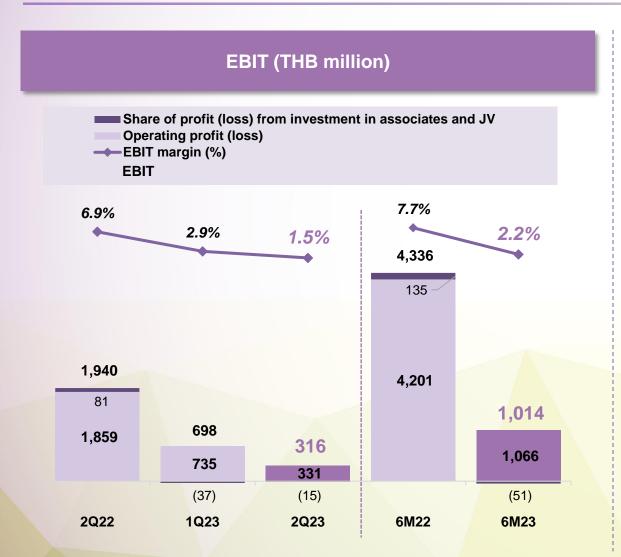


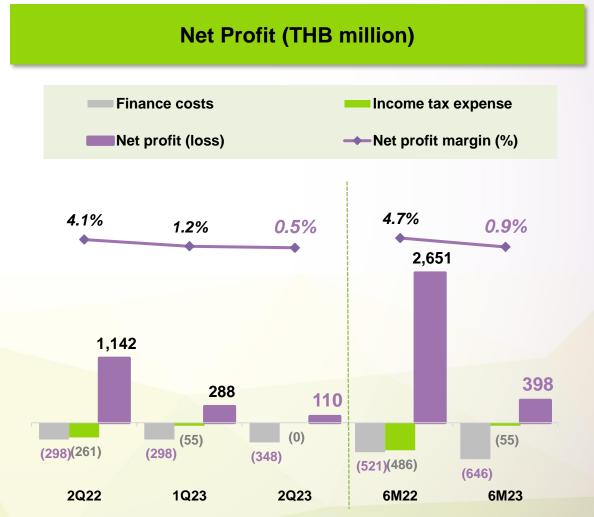
Gain (Loss) on FX and Other Gain (Loss) (THB million)



EBIT & Net Profit

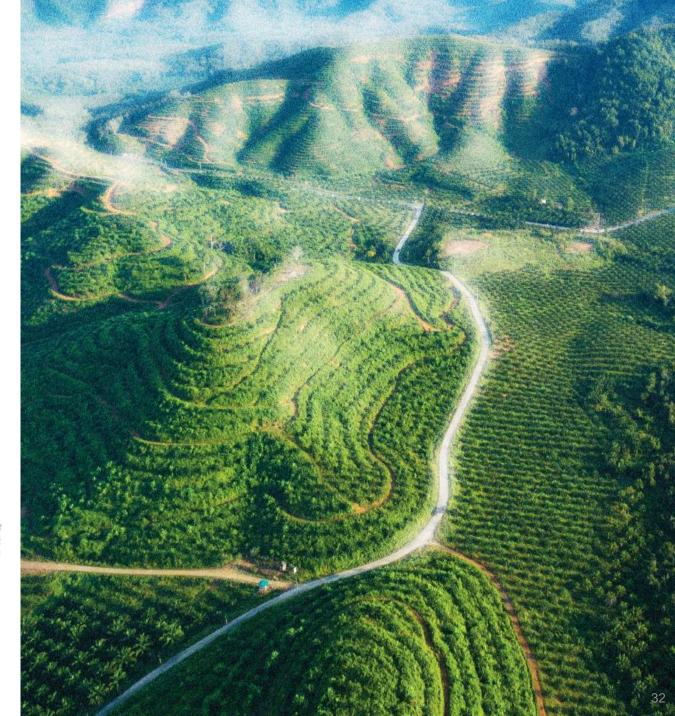






Natural Rubber Market Situation





Indonesia Supply Output





Ivory Coast Supply Output



Côte d'Ivoire's total NR production



Global NR Seasonality: Normal Peak Season in Each Region



		Jan February March April May June July August September October November Dece										I	
Region	Country	Jan	February	March	April	May	June	July	August	August September		November	December
East Asia	China (Yunnan)												
East Asia	China (Hainan)												
Africa	Ivory Coast												
Africa	Ghana												
SE Asia	Vietnam												
South Asia	India												
SE Asia	Thailand- Northeast												
SL Asia	Thailand- South												
SE Asia	Cambodia												
SE Asia	Laos												
SE Asia	Philippine												
SE Asia	Malaysia												
SE Asia	Myanmar												
SE Asia	Indonesia												
Africa	Congo												

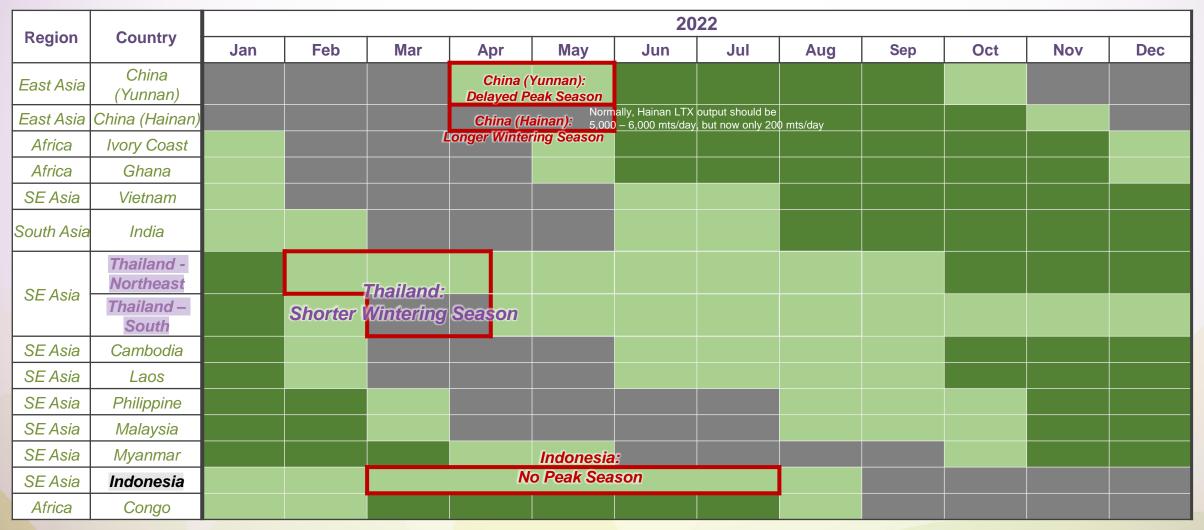
Where we are today

Peak Season

2022 Global NR Seasonality: Absence of Wintering Season in

Northeastern Thailand, and No Peak Season in Indonesia





2023 Global NR Seasonality:

El Niño Effects Result in Extended Wintering Season in Thailand





Highlighting the NR Supply Situation in Thailand and Indonesia



Thailand

	Region	Country	Jan	February	March	April	May	June	July	August	September	October	November	December
Normal S	SE Asia	Thailand – N/E												
		Thailand – S												
	SE Asia	Thailand – N/E			Thailand:	in N/E								
2022		Thailand – S	0 0	Shorter v	ring season vintering se	ason in S								
2023	SE Asia .	Thailand – N/E						ailand:						
		Thailand – S				E	onger Wir	tering Se	ason					

❖ Indonesia

Note:

Peak Season

	Region	Country	Jan	February	March	April	May	June	July	August	September	October	November	December
Normal	SE Asia	Indonesia												
2022	SE Asia	Indonesia				No F	idonesia: Peak Seas							
2023	SE Asia	Indonesia			Indonesia: No Peak Season with a very low output									

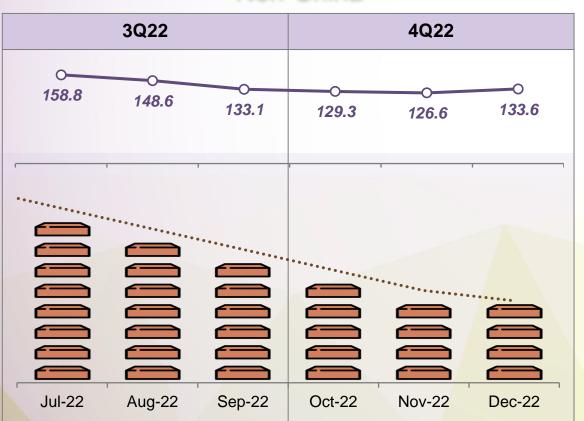
Non-China & China Customer's Rubber Inventory Build-Up Diagram



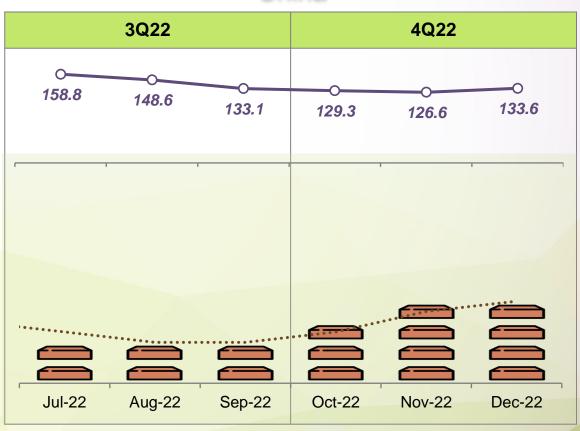
Customer Inventory (RM&FG) Monthly Average TSR20 Prices [US Cent/Kg]

Customer's Rubber Inventory (Month)

Non-China



China

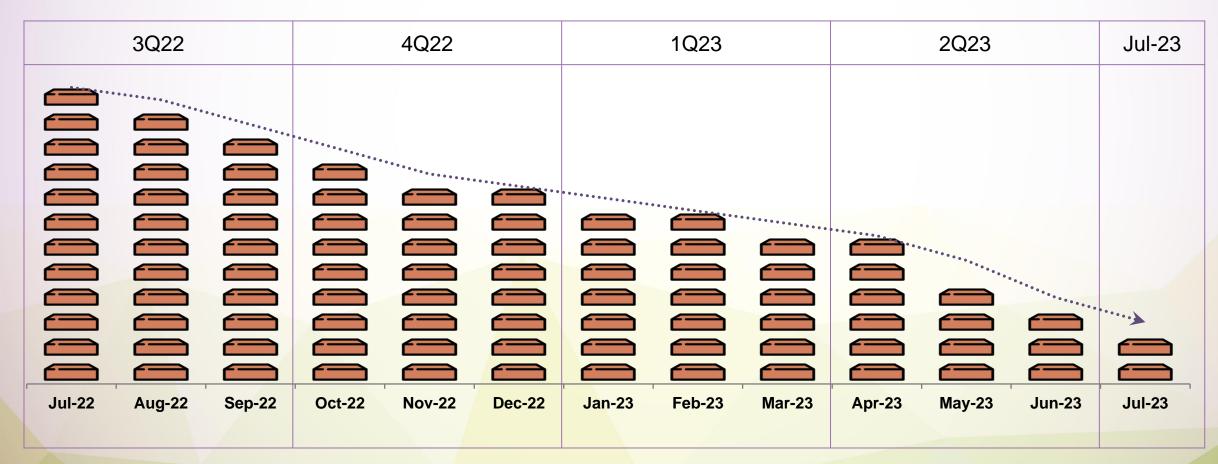


^{*}These graphs are for demonstration of the inventory situation, not based on actual data

Non-China Inventory



Customer's Rubber Inventory (Month)

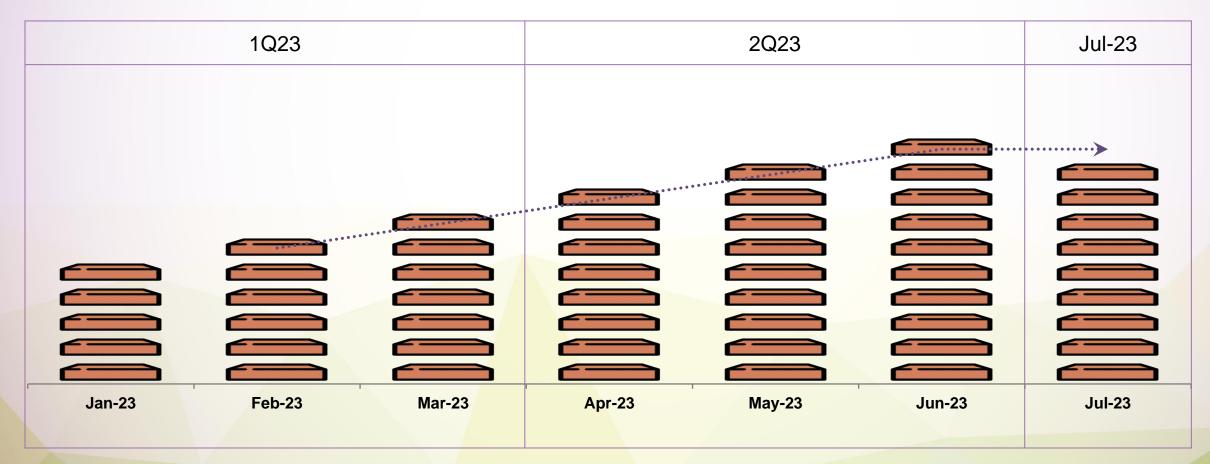


Inhouse Research

China Inventory



Customer's Rubber Inventory (Month)



Inhouse Research

China's Economy Faces Challenges



S&P Cuts Its China GDP Forecast for 2023 to 5.2% from 5.5%

S&P cuts China GDP forecast as calls for stimulus intensify



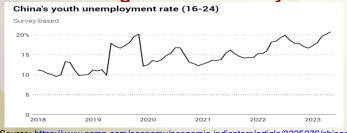
https://www.reuters.com/markets/asia/sp-global-cuts-china-2023-growth forecast-52-55-2023-06-26/

Conflict between China & US May Escalate Up & China De-Risking

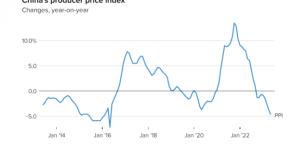
Blinken says he failed to revive military-to-military talks with China

US Officials Agree: China's Xi Is a Dictator US considering new restrictions on Al chip exports to China, Wall Street Journal reports

China's Youth Unemployment Hit New High at 20.8% in May 2023



China PPI Fell 4.6% in May, Marking the Steepest YoY Drop in 7 years



Source: https://www.cnbc.com/2023/06/09/chinas-inflation-rises/falls.ht

China CPI Still in The Low Level



China's Industrial Profits Continue **Double-Digit Decline**

China industrial profits data for May fall again - NBS cites hit from insufficient demand









Source https://www.forexlive.com/news/china-industrial-profits-data-for-may-fall-

Housing Price Continues to Fall in Big Cities



Source: https://m.fang.com/fangjia/fjmap.html

Chinese Developers Face \$141 Billion in Maturing Bonds, Default Risks Persist

Chinese developers facing \$141 billion in maturing bonds this year

Default risks remain despite government measures, consultant warns



China's local governments inflated revenue by \$12 billion through phony property sales

Source: https://asia.nikkei.com/Spotlight/Caixin/Chinese-developers-facing-141-billion-in-maturing-bonds-this-year, https://finance.yahoo.com/news

Henan Developer Defaults

Central China Real Estate Suspends Payments on All Offshore Debt

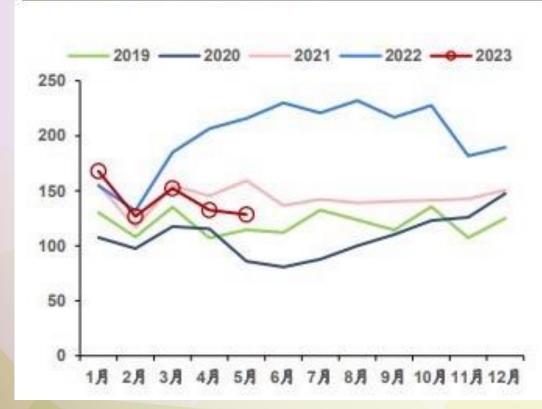
Source: https://www.caixinglobal.com/2023-06-27/central-china-real-estate-

US Tire Imports Exhibit Weak Performance



TBR imported by USA (unit: 10,000 pieces)

图 30: 美国进口 TBR 数量 (万条)



TBR: Truck Bus Radial tire

Mortgage demand from homebuyers drops to lowest levels in nearly three decades



Housing Market Predictions For 2023: When Will Home Prices Be Affordable Again?



Housing market cools as inflation, interest rates soar higher

https://www.cnbc.com/real-estate/

https://www.forbes.com/advisor/mortgages/real-estate/housing-market-predictions/

https://www.nbcnews.com/business/real-estate

ttps://www.bloomberg.com/news/articles/2023-08-18/country-garden-to-be-cut-from-hong-kong-s-hang-seng-index#xj4y7vzk

Country Garden to Be Cut From Hong Kong's Hang Seng Index



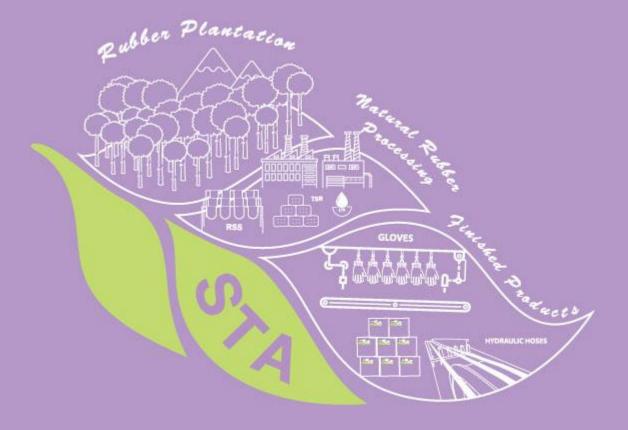
REAL ESTATE

Weekly mortgage demand drops again, as interest rates match a 22-vear high

/ED. AUG 16TH 2023



China's property giant Evergrande files for bankruptcy protection in U.S. court



THANK YOU









