



CAPITALAND LIMITED
(Registration Number: 198900036N)
(Incorporated in the Republic of Singapore)

ANNOUNCEMENT

BOARD APPOINTMENTS

CapitaLand Limited ("**CapitaLand**") wishes to announce:

- (a) the appointment of Mr Miguel Ko as Non-Executive Deputy Chairman of the Board, and Non-Executive and Non-Independent Director, with effect from 6 August 2019; and
- (b) the appointment of Mr Ko and Mr Chaly Mah Chee Kheong as members of the Strategy, Investment and Finance Committee ("**SIFC**") with effect from 6 August 2019.

The curriculum vitae of Mr Ko is attached as Annex A. Mr Ko is Executive Director and Chief Executive Officer of CLA Real Estate Holdings Pte. Ltd. ("**CLA**"). Temasek Holdings (Private) Limited ("**Temasek**") holds approximately 50.4% of the issued shares of CapitaLand through CLA which is a wholly owned subsidiary of Temasek.

Mr Chaly Mah Chee Kheong is an existing member of the Board of CapitaLand.

Following the above appointments, the composition of the Board and the Board Committees of CapitaLand with effect from 6 August 2019 is as follows:

Board of Directors

Mr Ng Kee Choe, Chairman, Non-Executive and Independent Director
Mr Miguel Ko, Deputy Chairman, Non-Executive and Non-Independent Director
Mr Lee Chee Koon, Group Chief Executive Officer and Non-Independent Director
Tan Sri Amirsham Bin A Aziz, Non-Executive and Independent Director
Mr Stephen Lee Ching Yen, Non-Executive and Independent Director
Dr Philip Nalliah Pillai, Non-Executive and Independent Director
Mr Kee Teck Koon, Non-Executive and Independent Director
Mr Chaly Mah Chee Kheong, Non-Executive and Independent Director
Mr Anthony Lim Weng Kin, Non-Executive and Independent Director
Mr Gabriel Lim Meng Liang, Non-Executive and Independent Director
Ms Goh Swee Chen, Non-Executive and Independent Director

Strategy, Investment and Finance Committee

Mr Ng Kee Choe, Chairman
Mr Miguel Ko, Member
Mr Kee Teck Koon, Member
Mr Chaly Mah Chee Kheong, Member
Mr Anthony Lim Weng Kin, Member

Audit Committee¹

Mr Chaly Mah Chee Kheong, Chairman
Tan Sri Amirsham Bin A Aziz, Member
Dr Philip Nalliah Pillai, Member
Mr Gabriel Lim Meng Liang, Member

Executive Resource and Compensation Committee¹

Mr Ng Kee Choe, Chairman
Mr Stephen Lee Ching Yen, Member
Mr Kee Teck Koon, Member
Ms Goh Swee Chen, Member

Nominating Committee¹

Mr Stephen Lee Ching Yen, Chairman
Mr Ng Kee Choe, Member
Dr Philip Nalliah Pillai, Member

Risk Committee¹

Tan Sri Amirsham Bin A Aziz, Chairman
Mr Chaly Mah Chee Kheong, Member
Mr Gabriel Lim Meng Liang, Member

The information required to be disclosed under Rule 704(7) of the Listing Manual in relation to Mr Miguel Ko's appointment is provided to the Singapore Exchange Securities Trading Limited in the accompanying announcement.

By Order of the Board

Michelle Koh
Company Secretary
6 August 2019

¹ No change.

Miguel Ko



Miguel Ko is currently the Executive Director and Chief Executive Officer (“**CEO**”) of CLA Real Estate Holdings Pte. Ltd. (formerly known as Ascendas-Singbridge Pte. Ltd.). Previously, Mr Ko was Chairman and President of Starwood Asia Pacific Hotels & Resorts. Prior to his appointment with Starwood, Mr Ko was Deputy Chairman and CEO of CDL Hotels International.

Between 1992 to 1999, Mr Ko was President of Pepsi-Cola International, Asia Pacific, responsible for executing the soft drink giant's entry efforts into the emerging markets of China, Thailand, Indonesia and Vietnam.

Mr Ko is widely recognized for his knowledge and insight into business and culture in Asia Pacific, particularly in the travel, leisure and property development sectors. He was voted as Regional Hotel Chief of the Year 2007 and again in 2008 by the readers of Travel Weekly. He was the winner of the Visionary Leader of the Year in 2007, recipient of the 2007 Global Awards at the World Travel Mart in London and honored with the Lifetime Achievement Award in 2012 at the China Hotel Investment Conference in Shanghai.

A native of Hong Kong and a naturalized Singapore citizen, Mr Ko holds a B.A. in economics from the University of Massachusetts and a Master of Business Administration from Suffolk University. He is also a non-practicing Certified Public Accountant (CPA) by the State Board of Accountancy in New Hampshire in the U.S.

Mr Ko is currently the Chairman of Ascendas Hospitality Fund Management Pte Ltd and Ascendas Hospitality Trust Management Pte Ltd. Mr Ko's other previous board directorships included Vice Chairman of Ascendas Funds Management (S) Limited, Changi Airport Group (Singapore) Pte Ltd, Samsonite International S.A, Merlin Entertainments PLC, Delta Topco Ltd (Formula One), Surbana International Consultants Holdings Pte Ltd, Royal Orchid Hotel (Thailand) Public Company Ltd, Civil Aviation Authority Singapore, CDL Hotels Ltd Hong Kong, City e-Solutions Hong Kong, Millenium & Copthorne PLC, Amarin Plaza Company Ltd and Serm Suk (Pepsi-cola) Bottler Ltd.
