



SRI TRANG AGRO-INDUSTRY

PUBLIC COMPANY LIMITED

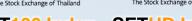
3Q23 Presentation









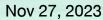
















02 Business Highlights

03 Financial Performance

04 Natural Rubber Market Situation

Company Overview

The World's Leading **Fully Integrated**

Green Rubber Company





47,000 rai (7,500 hectares) of rubber plantations and other economic crops





48,600+ Rubber farmers, Dealers and Users being member of mobile application

"SRI TRANG Friends"

Midstream



in Thailand, Indonesia and Myanmar

production capacity sold in 2022



market share of global

market share of Thailand rubber production in 2022

Downstream



RUBBER GLOVES

locations of glove factories in Thailand

production capacity per year





28.8

billion pieces of gloves sold in 2022



About STA: Established in 1987























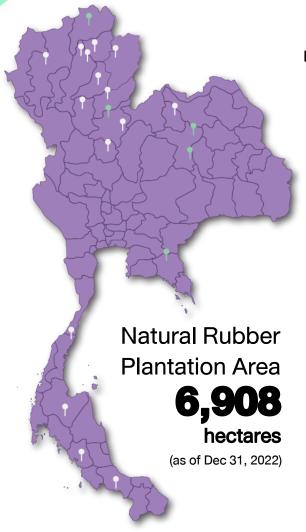






Upstream Operations

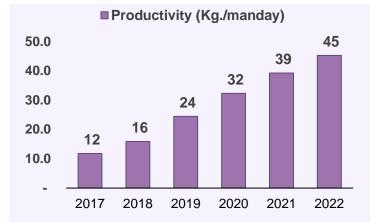
Rubber Plantation



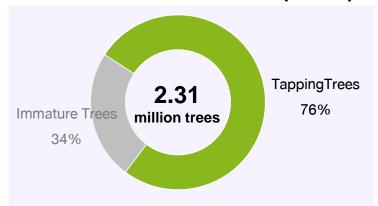
Province in Thailand

Lampang Sukhothai Phichit Phitsanulok Petchaboon Chiang Rai Chiang Mai Sakon Nakhorn Uttaradit Sa Kaeo Phrae Kalasin Phayao Nan Songkhla Surat Thani Krabi Chumphon Bueng Kan

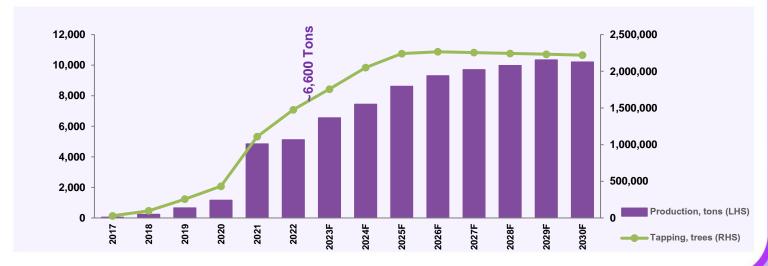
Productivity of Our Rubber Tappers



Number of Rubber Trees (2023F)



Estimated Mature Plantations

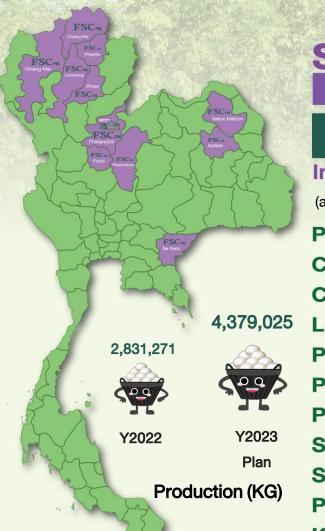




Thailand's largest FSC Rubber producer

with the most extensive FSC-certified production and plantations. We hold FSC certifications for both

concentrated latex (LTX) and specified block rubber (STR).









In 11 provinces

(as of 25 August 2023)

Phitsanulok Chiang Rai Chiang Mai Lampang

Pichit

Phrae

Pha Yao

Sa Kaeo

Sakon Nakhon

Petchabun

Kalasin







FSC® Search



FSC STR Production

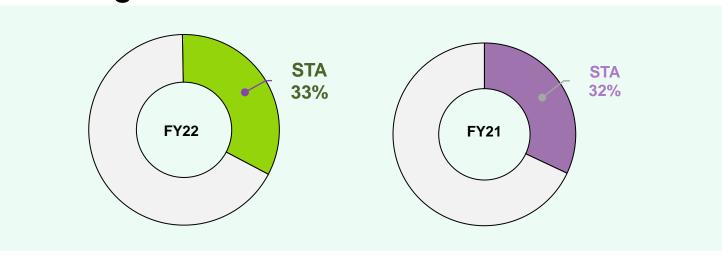
Pioneer in fully integrated FSC latex supply chain



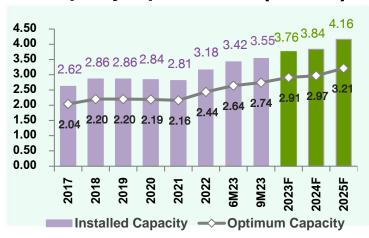


processing facilities Capacity*: 3.55 mil. tons/annum Capacity*: 2.78 mil. tons/annum RSS processing facilities Capacity*: 0.18 mil. tons/annum processing facilities Capacity*: 0.59 mil. tons/annum Note: *Total engineering capacity

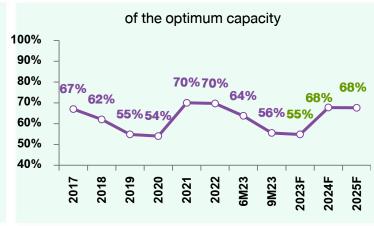
A Strong Increase in Market Share Rubber Production in Thailand

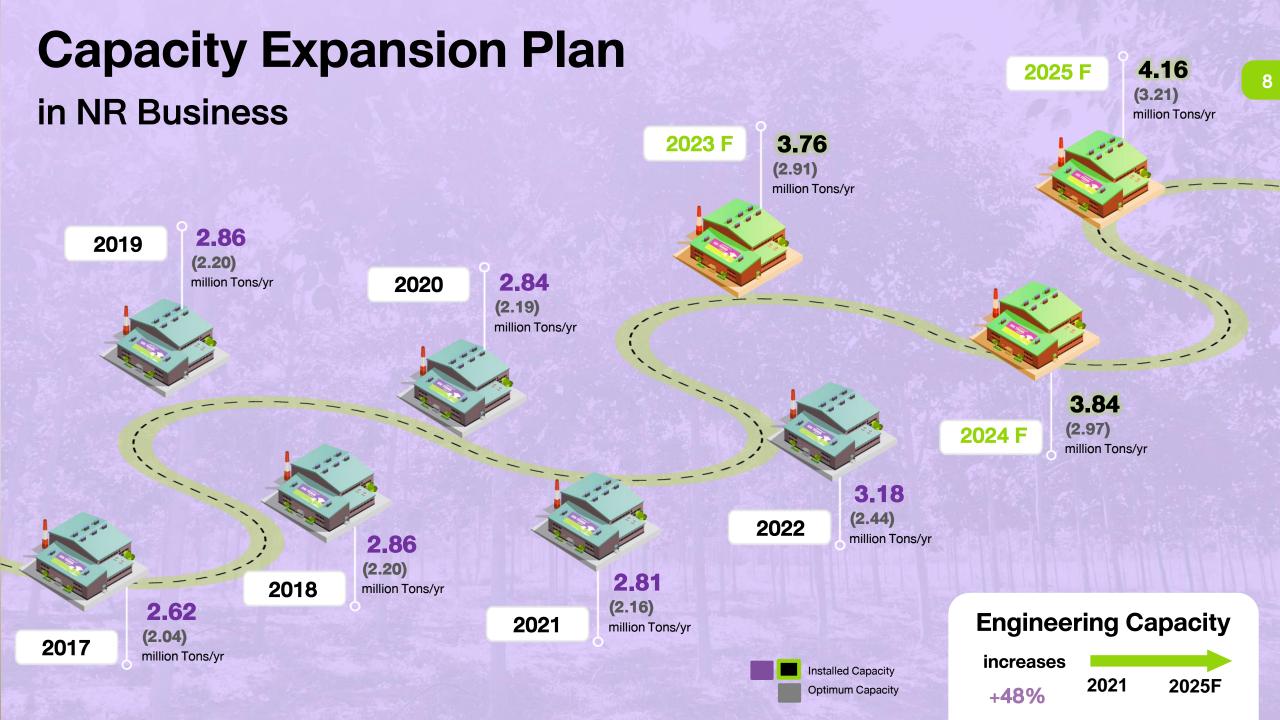


NR Capacity Expansion Plan (mil. tons)



Utilization Rate (%)





Aggressive Expansion

in TSR Plants



THB 9,000 million

Our Investment Budget for TSR Capacity Expansion



Complete 5 projects in 2022

Commercial Run	Location Plant	Capacity (Tons)		
	Pitsanulok	70,080		
1H2022	Sakon Nakorn	70,080		
	Bueng Kan	87,600		
2H2022	Sikao, Trang	70,080		
2022	Myanmar	8,760		
Total		306,600		

- **❖** Total 2022 TSR Engineering Capacity 2.41 Million Tons
- Completed 5 expansion projects in 2022 with total additional capacity of 306,600 tons

Expansion Plan in FY23, FY24 and FY25

Comme	rcial Run	Location Plant	Capacity (Tons)
	1Q 2023	Sa Keao	122,640
	(Completed)	Kalasin	122,640
FY2023	3Q 2023	Loei	122,640
	40.2022	Buriram	70,080
	4Q 2023	Mukdahan	140,160
	1Q2024	Pitsanulok	70,080
FY2024	400004	Myanmar	17,520
	4Q2024	Sakon Nakorn	70,080
EVO	005	Chiang Rai	70,080
FYZ	025	Trang	140,160
То	tal		946,080

- **Total TSR Engineering Capacity will be 3.26 Million Tons**
- Expanding the capacity of 10 plants in 2023-2025 with total additional capacity of 946,080 tons

Expansion

in LTX Plants



THB 950 million





Complete 1 project in 2022

Commercial Run	Location Plant	Capacity (Tons)
1H2022	Bueng Kan	52,560

- * Total Current LTX Engineering Capacity 0.59 Million Tons
- Already finished Bueng Kan projects in 2022 with the total capacity of 52,560 tons

Expansion Plan in 2023 & 2024

Commercial Run	Location Plant	Capacity (Tons)
3Q2024	Narathiwat	18,396
1Q2025	Surat Thani	113,004
Total		131,400

- **❖** Total LTX Engineering Capacity will be 0.72 Million Tons
- Expanding 2 projects in the next two years with the total capacity of 131,400 tons

Business Highlights

Major Customers in Midstream Business

Conventional













Japan













Taiwan

India







Thailand















China

















##SØSJWSÐJSU EUDR

#Sri Trang is Ready for EUDR

STA is confident and well-prepared for the upcoming EUDR.

Recognizing this as an opportunity for both STA and Thailand. 55



Cocoa & Chocolate



Palm Oil



Rubber & Wood



Cattle & Beef



Coffee



Soy

Effective 30 Dec 2024, EUDR requires 7 commodities and certain specified products made from them must be "deforestation-free" for export to the EU.

Deforestation-free (cut-off date after 31 Dec 2020)

Products must adhere to the laws of their country of origin.

Covered by a due diligence statement





STA is ready for the new mega trend of Traceability & Sustainability. Many tire maker companies strongly requires natural rubber to be traceable to source of origin as they are required proof to comply with EUDR by implementing traceability, we therefore has better chance to secure sales volume and possible premium in the future.

Sri Trang Digital Products



We developed our App to serve all stakeholders in the rubber industry with traceability as a core value of development.

Sri Trang Friends Platform



Sri Trang Friends Station App Rubber Procurement Program



Sri Trang Friends Station App
Super Driver App

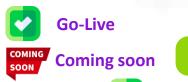


"Sri Trang Friends Sri Trang Friends Ecosystem revolutionizes by connecting everyone involved in the rubber industry and become the **Ecosystem**" first pioneer in fully integrated latex and TSR supply chain. 480million sqft OF FSC FM land Cloud based Cloud Infrastructure **Smart Receiving** ✓ Auto-scaling infrastructure **Services** Sustainable Security check sourcing ✓ Smart receiving system (Real) ✓ Get ready for big data from time update to end user) data traceability ✓ Smart manufacturing system Transparent rubber trading proceeded In progress via Sri Trang Friends App. Source of raw material recorded (Up to sub district level) Management ✓ Geographic Information System GPS, Shape file recorded Rubber Trading ✓ Transaction Traceability Program Built system to integrate with Provide POS for operating RAOT or 3rd party for verification trader shops to record SUPER Super Driver transactions, print slips, and check historical data ✓ Provide services for Geolocation available (GPS) farmers in remote area We have 100% geolocation ✓ Create a new job in the rubber industry of Sri Trang Plantation. ✓ Geolocation available (GPS)

The Road to Traceable Natural Rubber Sourcing

"Sri Trang Friends Platform" is the first platform to provide one stop services for rubber farmers and traders, such as offer and match their rubber quotation and schedule time for delivering to factory via App - facilitating a more transparent and professional rubber trading business, and other services to serve our user's needs Moreover, STA has recently expanded to a new "Sri Trang Friends Station App", consisting of (1) Super Driver services – providing rubber delivery services for fellow rubber planters who may be constrained by distance and (2) Rubber Trading program – for our traders whom used for operating their rubber business on STA professional standard. All in all, it is to create traceable rubber sourcing ecosystem, tracing from smallholder farmers to traders to factories, ensuring good quality raw material sourced for producing finished goods.

Sri Trang Friends Platform Progress

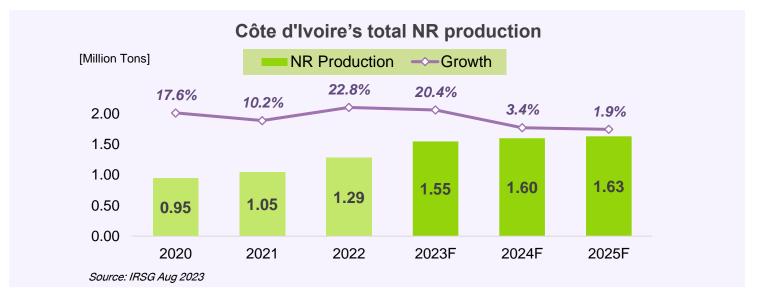




Established Presence in High Growth Potential Supply







- CÔte d'Ivoire (Ivory Coast) is expected to become the world's third-largest natural rubber (NR) producing country since FY23F, up from the fourth position in FY22, displacing Vietnam.
- In 2023F, CÔte d'Ivoire's total NR production is estimated to be around 1.55 million tons, representing a 20.4% increase from FY22.



- The company successfully launched its first and second procurement centers in June and November 2023, respectively.
- The target is to establish a total of five procurement centers by 2024.

Downstream Operations -

Thailand Largest and the World's Top 5 Glove Producer Company



LATEX POWDERED







LATEX POWDER-FREE













NITRILE POWDER-FREE















Competitive Advantages

1 Unique Product Mix

5 Low Energy Cost

2 Security of Supply

6 Interest Subsidy

Low Transportation and Inventory Handling Costs

Tax Benefit from the Board of Investment Thailand (BOI)

No Burden on Import Tax (CESS) of Concentrated Latex

8 ESG Leader



STA SUSTAINABILITY STRATEGY





SUSTAINABILITY



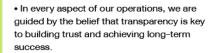
- · Raw material sourcing from ethical suppliers with sustainable practices.
- Support for rubber farmers toward the sustainable management of rubber plantations.











· We also seek to make a positive difference to the local communities and foster long-lasting relationships through various forms of community engagement.













- Reduce Non-renewable energy consumption per production unit by 20% compared to the base year 2021 by 2026
- Reduce GHG emissions (Scope 1 and Scope 2) per production unit by 10% compared to the base year 2021 by 2026
- Reduce the amount of waste per production unit by 10% compared to the base year 2022 by 2026
- Reduce the amount of new water withdrawal from water sources per production unit by 20% compared to the base year 2022 by 2026



Social

- Training Hours Average 35 Hours/Person/Year
- Zero Work-Related Fatality of Employees
- Zero Work-Related Illness of Employees



"4 GREEN"

STRATEGY

safety of end-users.



· Producing high-quality products and

chemical free to ensure the health and









MGREEN

PROCESS

Our production process is based on

impact on the environment and the

neighboring communities.

efficiency.

the concept of sustainability and energy

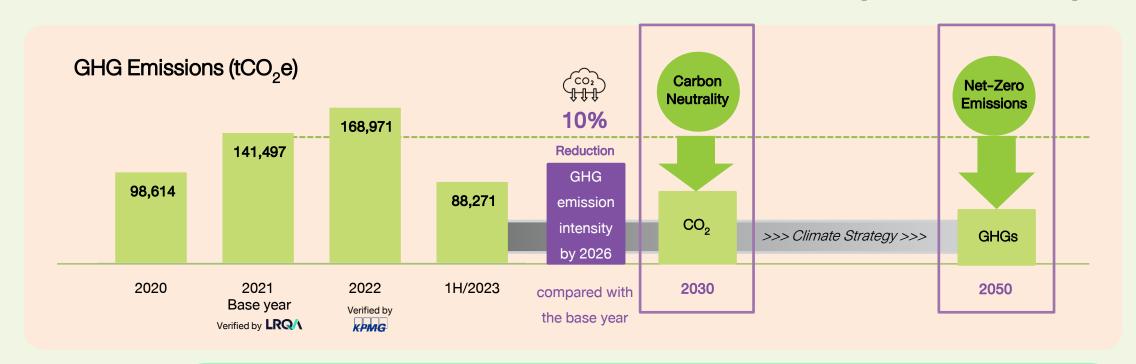
 Our production facilities do not generate hazardous substances that cause adverse



RELATIONSHIP WITH 8 GROUP OF STAKEHOLDERS



STA'S CLIMATE CHANGE AMBITION PATHWAY (SCOPE 1& 2)



Climate Strategy

Efficiency Improvement

Maximize energy efficiency in operations and reduce GHG from significant sources



Biomass Renewable Energy



Energy Efficiency Improvement

Breakthrough technology

Low-carbon technologies and fuels acquisition e.g., renewable energy projects



Solar Project

(Solar Roof / Solar Floating / Solar Farm)





EV Car

Carbon offsetting and absorption

Sri Trang Group Carbon Credit T-VER plantation registration



CARBON CREDIT

STA Proudly Achieved SET ESG Ratings "AAA" in 2023

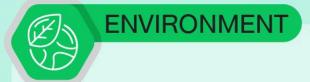


STA is one of 193 listed companies that passed SET ESG Ratings and one of 34 listed companies that received "AAA" ratings which is the highest ratings.



ESG AWARDS





Green Industry
Level 3 (18 factories)

Green Industry Level 4 (STA-HY)

Green Industry

Eco Industrial Town Eco Factory plus Social Value 2022-2023







GOVERNANCE

CSR Recognition 2014

PM Award (Best Exporter) 2012

Money & Banking Awards 2022

Best Company of the Year Agriculture and Industry Group
 Best Public Companies of the Year



CSR-DIW and CSR-DIW Continuous 2014-2023



THAIL SUSTAINAÉ INVESTMEN Thailand
Sustainability
Investment (THSI)
2015-2022



SET Sustainability Award 2015, 2018



Thailand Top Company (Agro industry) Awards 2022

Business Ourcom



ASEAN CG Scorecard Awards 2021

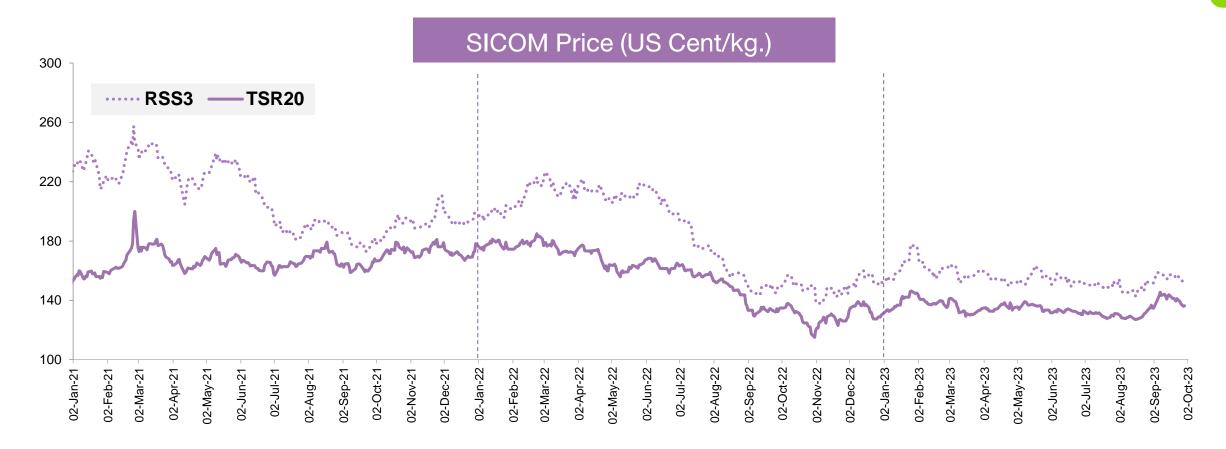


Sustainability Disclosure Recognition 2019-2022



Financial Performance

Rubber Price Movement



SICOM TSR20 Quarterly Average Prices

1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
167.0	165.3	166.0	172.9	176.9	165.4	146.7	129.8	137.3	134.4	133.5
(+8.1%)	(-1.0%)	(+0.4%)	(+4.2%)	(+2.3%)	(-6.5%)	(-11.3%)	(-11.5%)	(+5.7%)	(-2.1%)	(-0.7%)

Financial Highlights

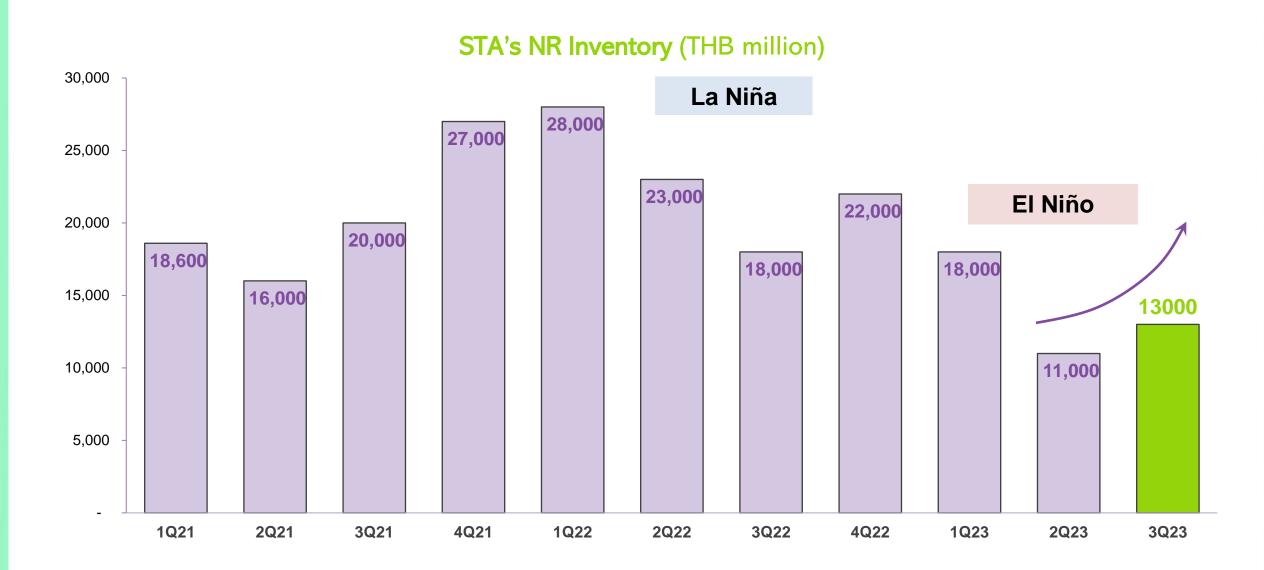
(Unit : THB million)	3Q23	3Q22	%YoY	2Q23	%QoQ	9M23	9M22	%YoY
Revenue	16,882.5	29,359.0	-42.5%	21,227.0	-20.5%	62,535.8	85,331.9	-26.7%
NR Sales volume (tons)	248,639	400,131	-37.9%	344,265	-27.8%	992,838	1,102,053	-9.9%
NR Avg. selling price (USD per ton)	1,428	1,799	-20.6%	1,418	0.7%	1,414	1,811	-21.9%
Gloves Sales volume (million pieces)	7,597	6,381	19.1%	7,660	-0.8%	22,544	21,918	2.9%
Gloves Avg. selling price (USD per 1,000 pieces)	17.3	21.1	-18.6%	18.3	-5.4%	17.7	24.2	-27.1%
Gross profit	1,479.3	3,893.1	-62.0%	1,969.5	-24.9%	6,180.5	12,661.3	-51.2%
Adj. gross profit**	1,501.0	4,595.3	-67.3%	2,254.7	-33.4%	6,492.	13,858.7	-53.2%
SG&A	(1,702.7)	(2,780.1)	-38.8%	(1,952.8)	-12.8%	(5,777.9)	(7,761.8)	-9.2%
Other income and dividend income	41.1	131.3	-68.5%	111.8	-63.0%	255.7	271.7	-5.9%
Gains (loss) on exchange rate, net**	108.6	256.5	-57.7%	82.3	32.0%	8.1	391.3	-97.9%
Other gains (loss)*	(206.0)	20.6	-1,099.0%	120.1	-271.5%	119.9	159.8	-25.0%
Operating profit (loss)	(279.3)	1,521.5	-118.4%	330.9	-184.4%	786.2	5,722.3	-86.3%
Share of profit (loss) from investments in JV	10.3	85.4	-88.0%	(14.6)	-170.2%	(41.0)	220.7	-118.6%
EBITDA	667.6	2,419.2	-116.7%	1,214.1	-45.0%	3,429.5	8,281.4	-58.6%
EBIT	(269.1)	1,606.8	-83.7%	316.3	-185.1%	745.3	5,943.0	-87.5%
Finance income	155.1	36.9	320.4%	133.3	16.3%	372.6	95.7	289.5%
Finance cost	(352.5)	(343.0)	2.8%	(347.8)	1.3%	(1,080.5)	(862.3)	25.1%
Tax Income (expense)	54.6	(154.0)	-135.5%	(0.4)	12,939.8%	(0.6)	(640.3)	-99.9%
Net profit	(410.2)	1,155.9	-135.5%	110.0	-472.9%	(12.3)	3,807.0	-100.3%
GP margin	8.8%	13.3%			9.3%	9.9%	14.8%	
Adj. GP margin*	8.9%	15.7%			10.6%	10.4%	16.2%	
Operating profit margin	-1.7%	5.2%			1.6%	1.3%	6.7%	
EBITDA margin	4.0%	8.2%			5.7%	5.5%	9.7%	
Net profit margin	-2.4%	3.9%			0.5%	-0.0%	5.3%	

^{*}Adjusting for (reversal) allowance of inventory and realized gains /(losses) from hedging activities

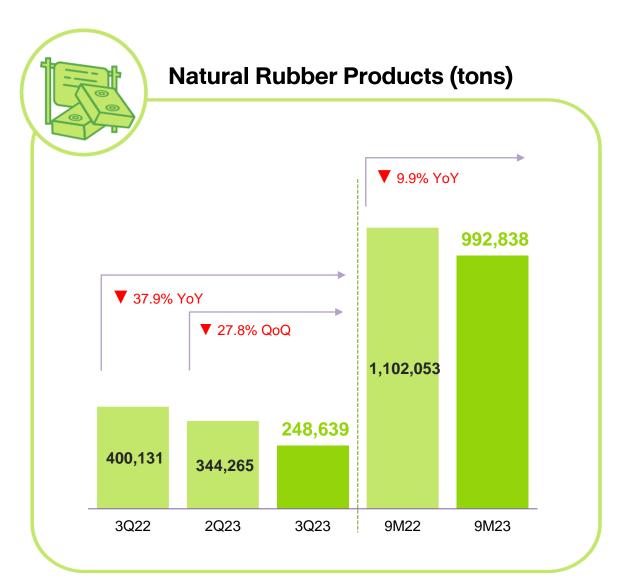
^{**}Reclassified according to TFRS 7-- Just only FX gains/ (losses) related to AP, AR, loans can be shown in this item

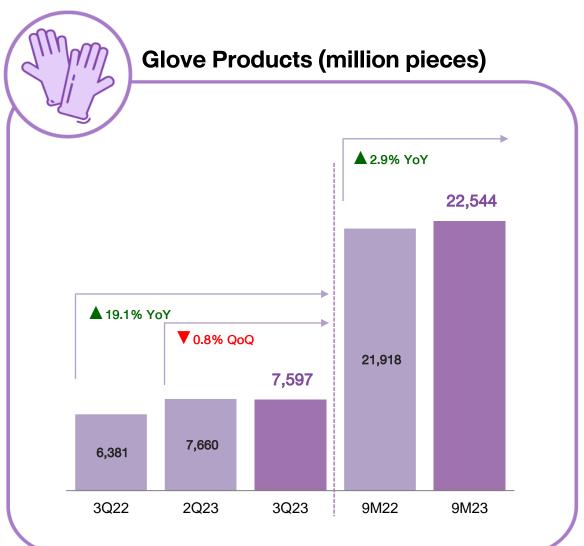
^{***}Reclassified according to TFRS related to financial instruments of currency and commodities

NR Inventory Movement



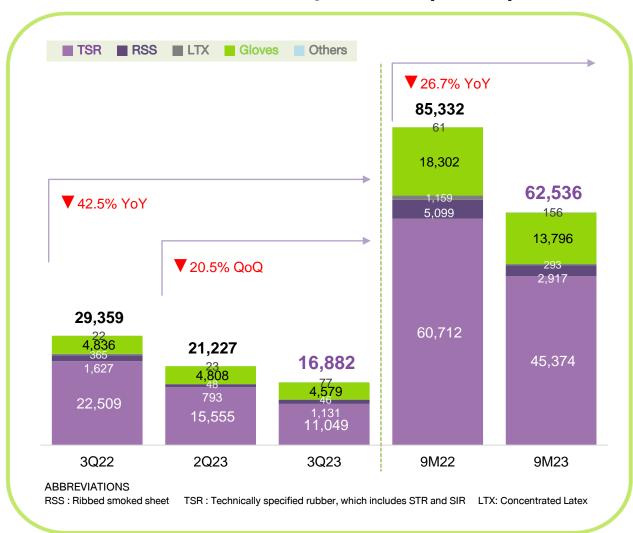
Sales Volume



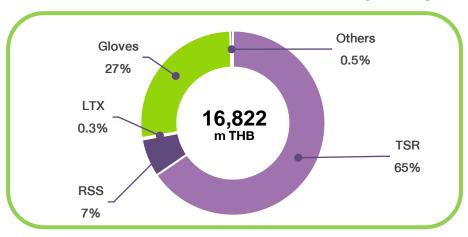


Sales Revenue - 72% contribution from NR business in 3Q23

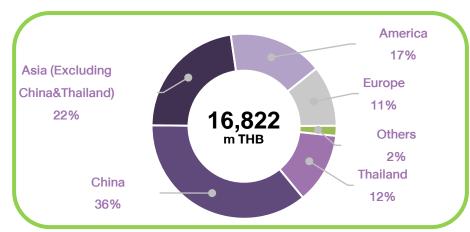
Sales Revenue by Product (m THB)



Sales Breakdown by Product (3Q23)

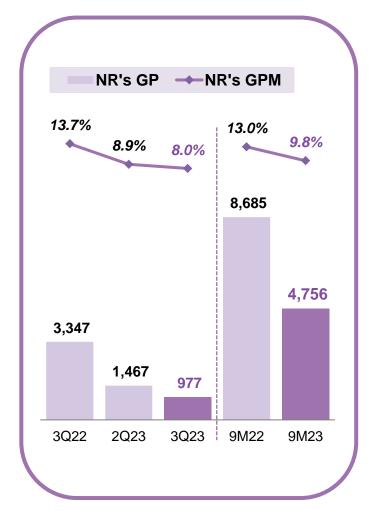


Sales Breakdown by Region (3Q23)

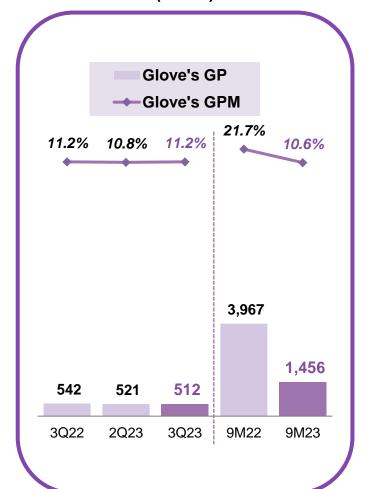


Gross Profit

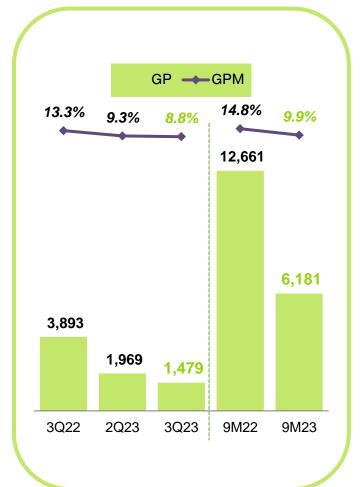
NR's Gross Profit (m THB)



Glove's Gross Profit (m THB)

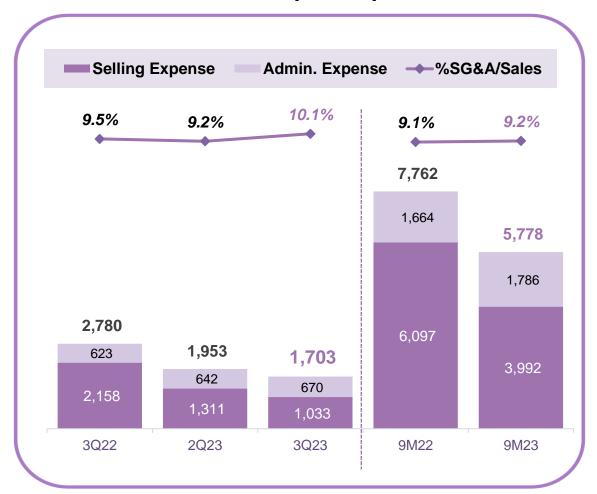


Blended Gross Profit (m THB)



SG&A, Gain on FX, and Other Gain

SG&A (m THB)

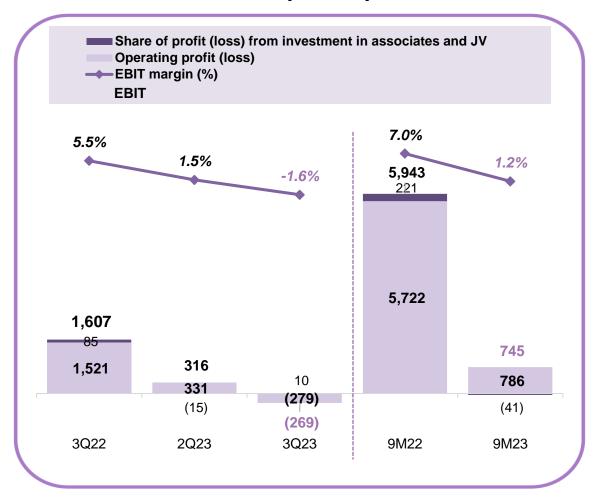


Gain (Loss) on FX and Other Gain (Loss) (m THB)

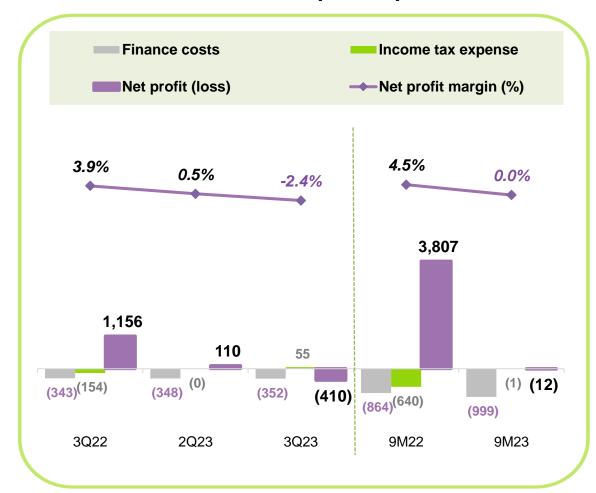


EBIT & Net Profit

EBIT (m THB)

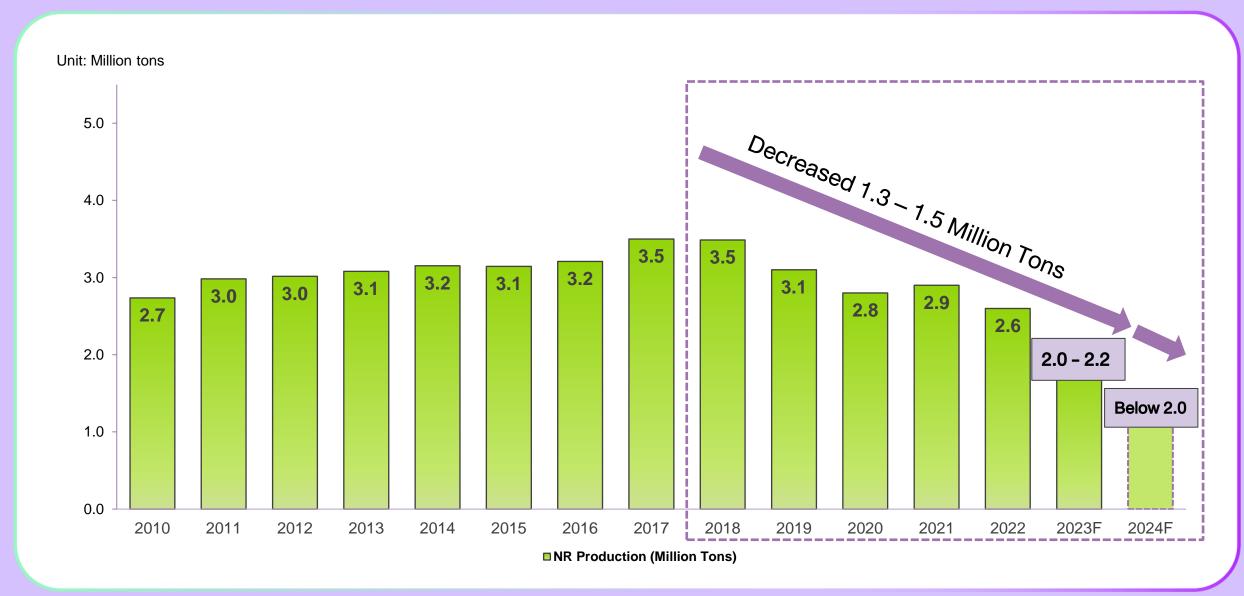


Net Profit (m THB)

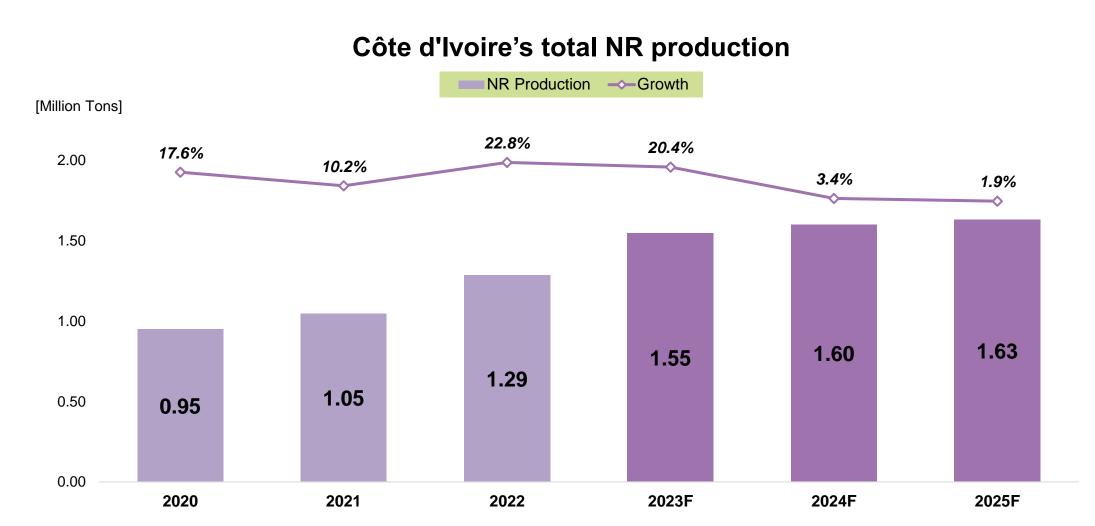


Natural Rubber **Market Situation**

Indonesia Supply Output



Ivory Coast Supply Output



^{*}The maximum natural rubber production volume in Ivory Coast is estimated to be around 1.7-2 million tons.

Source: IRSG Aug 2023

Global NR Seasonality: Normal Season in Each Region

Region	Country	Jan	February	March	April	May	June	July	August	September	October	November	December
East Asia	China (Yunnan)												
East Asia	China (Hainan)												
Africa	Ivory Coast												
Africa	Ghana												
SE Asia	Vietnam												
South Asia	India												
CE Asia	Thailand- Northeast												
SE Asia	Thailand- South												
SE Asia	Cambodia												
SE Asia	Laos												
SE Asia	Philippine												
SE Asia	Malaysia												
SE Asia	Myanmar												
SE Asia	Indonesia												
Africa	Congo												

Note:

Peak Season

Low Season

Wintering Season

Where we are today

2022 Global NR Seasonality:

Absence of Wintering Season in N/E of Thailand, and No Peak Season in Indonesia

Davion	0						20)22					
Region	Country	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
East Asia	China (Yunnan)					(Yunnan): Peak Seasor	D						
East Asia	China (Hainan)				China (Longer Wint	Hainan): _{5.0}	000 – 6.000 mts	TX output shoul day, but now on	d be ly 200				
Africa	Ivory Coast												
Africa	Ghana												
SE Asia	Vietnam												
South Asia	India												
SE Asia	Thailand - Northeast			Thailand									
SE Asia	Thailand – South		Shorter	Winterin	g Season								
SE Asia	Cambodia												
SE Asia	Laos												
SE Asia	Philippine												
SE Asia	Malaysia												
SE Asia	Myanmar					Indones	ia:						
SE Asia	Indonesia				I	Vo Peak Se							
Africa	Congo												

Note:

Peak Season

Low Season

Wintering Season

2023 Global NR Seasonality:

El Niño Effects Result in Extended Wintering Season in Thailand

			2023											
Region	Country	Jan	February	March	April	May	June	July	August	September	October	November December		
East Asia	China (Yunnan)													
East Asia	China (Hainan)													
Africa	Ivory Coast													
Africa	Ghana													
SE Asia	Vietnam											elayed		
South Asia	India										peak s	season		
SE Asia	Thailand- Northeast Thailand- South	_					Thailand: Wintering by a very lo				S is wa	ting for the peak seaso		
SE Asia	Cambodia													
SE Asia	Laos													
SE Asia	Philippine													
SE Asia	Malaysia													
SE Asia	Myanmar					Indone	esia:							
SE Asia	Indonesia					No Peak	Season							
Africa	Congo													

Note

Peak Season

Low Season

Wintering Season

Highlighting

the NR Supply Situation in Thailand and Indonesia

Thailand

	Region	Country	Jan	February	March	April	May	June	July	August	September	October	November	December
No was al	OF Asia	Thailand – N/E												
Normal	SE Asia	Thailand – S											elayed	
2022	SE Asia	Thailand – N/E			nailand:							реак s	eason	
2022	SE ASIA	Thailand – S	-	No winterin Shorter wir	ig season ii tering seas	1 N/E								
2023	SE Asia	Thailand – N/E			icome code		Longe	Thailand er Winterin						
		Thailand – S					Followe	r Winterin d by a ver	y low outp	ut		S is waitin	g for the pe	ak season

Indonesia

	Region	Country	Jan	February	March	April	May	June	July	August	September	October	November	December
Normal	SE Asia	Indonesia												
2022	SE Asia	Indonesia				No Pe	lonesia: ak Seasor)						
2023	SE Asia	Indonesia			No Peal		lonesia: with a ver	/ low outp	ut					

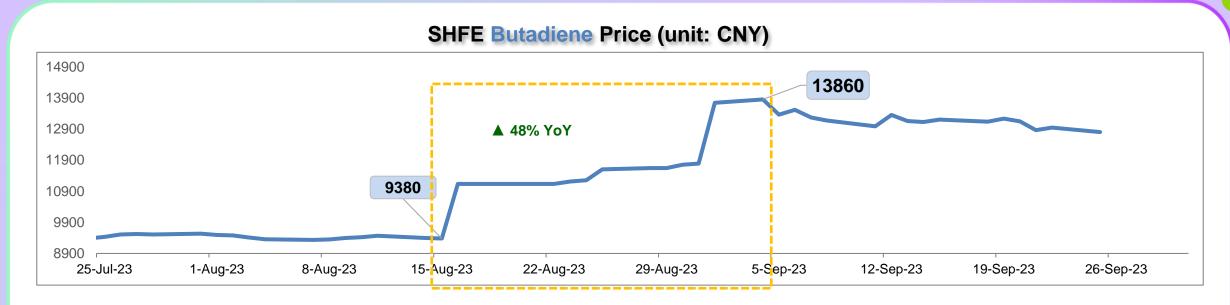
Note:

Peak Season

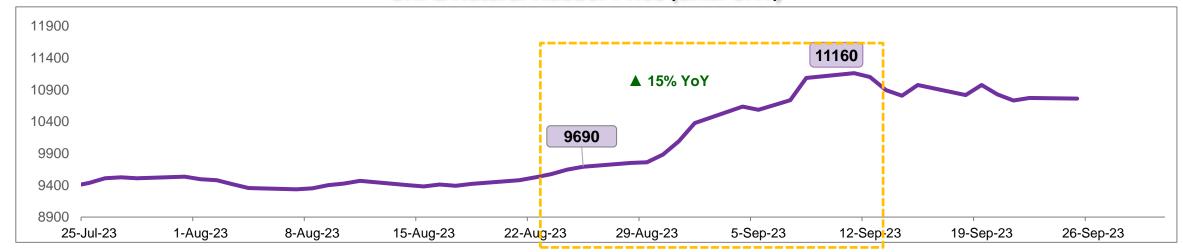
Low Season

Wintering Season Very Low Season

Recent Butadiene and Natural Rubber Price



SHFE Natural Rubber Price (unit: CNY)



Source: Bloomberg

RSS Rubber Futures

RSS3 Rubber Futures

Contract	Trading					Day Ses
Months	Date	Open	High	Low	Last	Change
Oct.2023	10/19	378.4 (10/19) (09:26)	378.4 (10/19) (09:26)	378.4 (10/19) (09:26)	378.4 (10/19) (09:26)	+34.4
Nov.2023	10/19	287.3 (10/19) (09:33)	287.3 (10/19) (09:33)	285.8 (10/19) (10:21)	285.8 (10/19) (10:21)	+14.3
<u>Dec.2023</u>	10/19	280.4 (10/19) (09:11)	282.0 (10/19) (09:33)	278.0 (10/19) (11:12)	278.0 (10/19) (11:12)	+5.9
<u>Jan.2024</u>	10/19	276.1 (10/19) (09:00)	281.0 (10/19) (09:22)	276.1 (10/19) (09:00)	277.3 (10/19) (11:17)	+5.3
Feb.2024	10/19	274.2 (10/19) (09:07)	276.9 (10/19) (09:30)	273.8 (10/19) (10:16)	274.1 (10/19) (11:17)	+4.9
Mar.2024	10/19	272.9 (10/19) (09:00)	275.9 (10/19) (09:31)	272.0 (10/19) (09:56)	273.4 (10/19) (11:20)	+4.9
<u>Apr.2024</u>	10/19	272.3 (10/19) (09:00)	274.5 (10/19) (09:33)	272.0 (10/19) (09:55)	272.5 (10/19) (11:20)	+3.8
 May.2024	10/19	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-
Jun.2024	10/19	(-) (-)	(-) (-)	- (-) (-)	(-) (-)	-
<u>Jul.2024</u>	10/19	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-
Aug.2024	10/19	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-

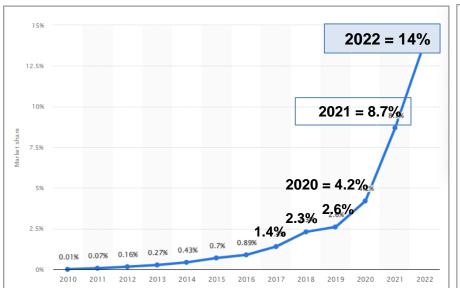
RSS3 Rubber Futures

Contract Months	Trading Date	Day Session					
		Open	High	Low	Last	Change	
Oct.2023	10/18	344.0 (10/18) (15:04)	344.0 (10/18) (15:04)	344.0 (10/18) (15:04)	344.0 (10/18) (15:04)	-7	1
Nov.2023	10/18	272.5 (10/18) (10:59)	275.0 (10/18) (13:15)	271.5 (10/18) (14:53)	271.5 (10/18) (14:53)	-0.5	43
<u>Dec.2023</u>	10/18	269.2 (10/18) (10:42)	272.8 (10/18) (14:46)	269.2 (10/18) (10:42)	272.1 (10/18) (15:05)	+4.1	126
<u>Jan.2024</u>	10/18	269.8 (10/18) (09:10)	273.0 (10/18) (13:59)	269.4 (10/18) (12:31)	272.0 (10/18) (15:05)	+5.5	285
Feb.2024	10/18	267.0 (10/18) (09:00)	270.0 (10/18) (13:22)	266.4 (10/18) (11:00)	269.2 (10/18) (15:15)	+4.1	223
Mar.2024	10/18	265.6 (10/18) (09:00)	269.6 (10/18) (14:00)	265.2 (10/18) (09:00)	268.5 (10/18) (15:15)	+3.3	900
<u>Apr.2024</u>	10/18	265.2 (10/18) (09:00)	269.0 (10/18) (13:17)	265.2 (10/18) (09:00)	268.7 (10/18) (15:07)	+4.3	86
May.2024	10/18	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-	-
<u>Jun.2024</u>	10/18	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-	-
Jul.2024	10/18	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-	-
Aug.2024	10/18	(-) (-)	(-) (-)	(-) (-)	(-) (-)	-	

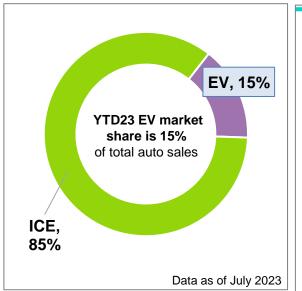
Despite Rapid Growth in EV Sales,

They Still a Minority Player in the Overall Market

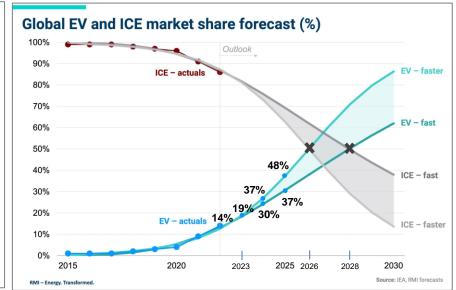
Global EV Market Share Historical

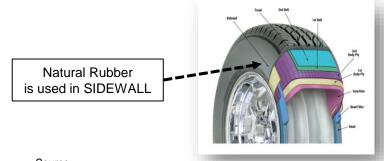


YTD 2023
Global EV Market Share



Global EV & ICE Market Share Forecast







- In 2022, EV sales accounted for 14% of the total auto sales. For YTD2023, EV market share increased to 15%, and it is projected to reach 19% this year.
- EV sales could overtake ICE sales as early as 2026.
- EV tires deteriorate 20% faster than those on ICE, according to tire maker's paper. However, there is still no conclusion about the ideal ratio of natural rubber to synthetic rubber for achieving the optimal durability of EV tires.

Source:

https://www.statista.com/statistics/1371599/global-ev-market-share/#:~:text=Electric%20vehicles%20amounted%20to%20some.points%20year%2Dover%2Dyear https://cleantechnica.com/2023/09/10/world-ev-sales-15-of-world-auto-sales/

US Tire Manufacturer Association and Tire Reviewers , https://www.automotiveworld.com/articles/tyre-monitoring-tech-could-save-lives-by-making-evs-safer

Thank you









