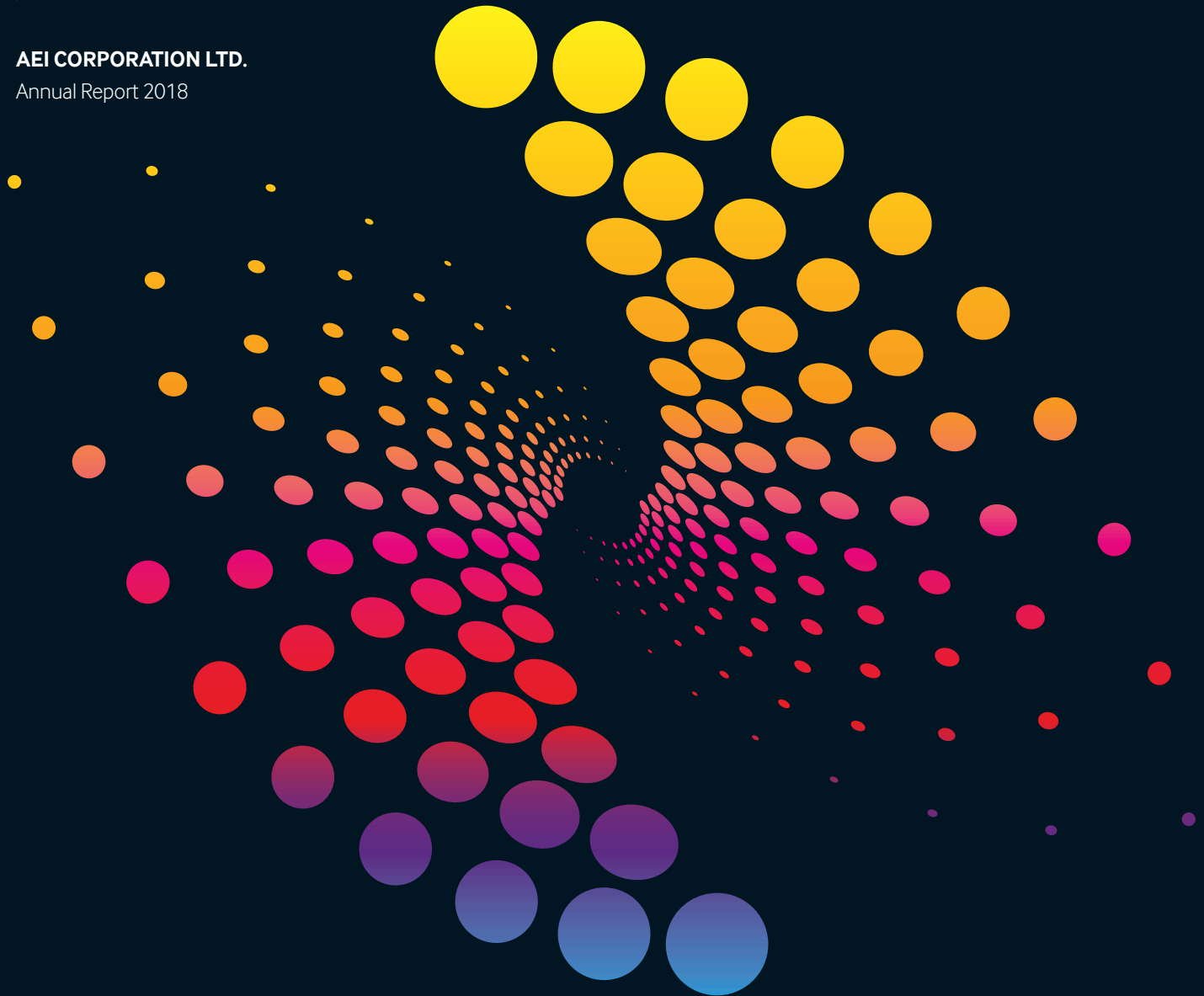




**AEI CORPORATION LTD.**

Annual Report 2018







## CONTENTS

**02**

CHAIRMAN'S STATEMENT

**04**

BOARD OF DIRECTORS

**07**

OPERATIONS REVIEW

**09**

STATEMENT OF CORPORATE GOVERNANCE

**33**

FINANCIAL REVIEW

**110**

SHAREHOLDINGS STATISTICS

**113**

NOTICE OF ANNUAL GENERAL MEETING

**119**

PROXY FORM

**IBC**

CORPORATE INFORMATION

## CHAIRMAN'S STATEMENT



**SUN QUAN**

Non-Executive Chairman



**I HAVE FELT PRIVILEGED TO HAVE THIS OPPORTUNITY TO PLAY A LEADING ROLE IN THE TRANSFORMATION FOR THE GROUP TOWARD A SUSTAINABLE AND PROSPEROUS PATH.**

Dear Fellow Shareholders,

I joined the Board of AEI Corporation Limited on 30 April 2018. During the few months that have followed, I have felt privileged to have this opportunity to play a leading role in the transformation for the Group toward a sustainable and prosperous path.

The year of 2018 represented a tough year with arduous challenges and difficulties that took impact on businesses worldwide. However, 2018 was also a turning point for AEI. Despite the continued challenges in the global economy as well as in the HDD industry, the Group successfully completed the restructuring and commenced our business transition. Through the issuance and allotment of shares to New Impetus Strategy Fund (NISF) on 27 April 2018, NISF became the controlling shareholder of AEI, bringing in a significant increase in the Group's cash holdings. The management and the Board have jointly achieved a stable and smooth transition. These efforts have enabled us to be ready for the business diversification in the future.

During the year, we devoted considerable time in screening companies across various industries and regions. By introducing an asset with higher profit-generating potential, we are anticipating a change in the fundamentals of the Group.

As 2018 was a tough year globally, our efforts in selecting targeted companies will continue in 2019. We are targeting at assets operating in emerging industries globally. The sectors we are looking into include digital cluster, hub services, logistics, urban solutions & infrastructure, healthcare, consumer technologies and commercial property. Assets in those areas have the long-term growth potential to navigate the economic cycles as well as outperform in the volatile markets across different regions and countries. We will focus on assets with sustained profitability, promising industry outlook and cash-generating ability. A company with such characteristics will be able to meet the future global challenges and enhance shareholders' value.

There is a Chinese proverb which says that stones from another hill can be used to polish jade. We will also seek to partner with world-renowned brands or market players to bring the Group to a new platform.

Being a cash-rich company with a strong ambition for business transition and a driven senior management team, we are well-equipped to make a break-through in 2019. We remain dedicated to maximizing returns to shareholders.

In closing, I would like to extend my sincere gratitude to the management and staff for their unwavering commitment to the Group's business. The Board would also like to thank all our shareholders, contractors, suppliers, customers and business partners for their continuous support and confidence.

## BOARD OF DIRECTORS



SUN QUAN



YEUNG KOON SANG  
ALIAS DAVID YEUNG



TAN CHU EN IAN



SINTA MUCHTAR



WU PINGWEI



TENG CHEONG KWEE



DR VASOO SUSHILAN

## SUN QUAN

is the Non-Executive Chairman and Director of the Company. He was first appointed as a Director of the Company on 30 April 2018. Mr Sun has more than 20 years of investment and management experience in the Greater China region, Singapore, Malaysia, Thailand and Indonesia, covering a variety of business areas including high technology, pharmaceuticals, electronics, real estate, natural resources and chemical industry.

Mr Sun also serves as the Executive Director and CEO of China Capital Impetus Asset Management Pte. Ltd., Executive Director of Capital Impetus Group Limited, Executive Director of New Impetus Strategy Fund, and Non-Executive Director of RHB OSK GC-Millennium Capital Pte. Ltd.

Mr. Sun is the standing director of Beijing Overseas Exchange Association and Beijing Overseas Chinese Business Association. He also sits on the board of Schwarzman College at Tsinghua University.

Mr Sun holds a Bachelor of Engineering from Beijing University of Technology, and obtained his EMBA from Tsinghua University.

## YEUNG KOON SANG ALIAS DAVID YEUNG

is an Independent Director of the Group and was first appointed on 26 December 2003. He was last re-elected on 26 April 2016 as an Independent Director. He is the Audit Committee Chairman and a member of the Nominating and Remuneration Committees. Mr Yeung was appointed as the Lead Independent Director with effect from 20 March 2019. He is currently a public accountant with Kreston David Yeung PAC which he founded in 1987 and a Director with Daxin Yeung PAC.

Mr Yeung has over 30 years' experience in public accountancy and had worked previously with Deloitte & Touche, UK and Ernst & Young, Singapore.

He was conferred the Public Service Medal by the President of the Republic of Singapore in 2001. Mr Yeung holds a Master of Social Science (Accounting) from the University of Birmingham, England. He is also a Fellow of the Institute of Singapore Chartered Accountants and a Fellow of the Association of Chartered Certified Accountants, United Kingdom.

Mr Yeung also holds directorships in other Singapore-listed companies, namely, Citic Envirotech Limited (formerly known as United Envirotech Limited), Ace Achieve Infocom Limited, Southern Packaging Group Limited and CNA Group Limited. Mr Yeung is a non-executive chairman of Mary Chia Holdings Limited. Mr Yeung's past directorships was with China Flexible Packaging Holdings Limited and Shanghai Turbo Enterprises Ltd.

## TAN CHU EN IAN

is the CEO of our Group. He first joined the Group on 1 January 1995 as a Director of product and market research and oversees the review and implementation of the corporate structure, management systems and policies. He was appointed as a Director of the Board on 22 September 2003 and was subsequently appointed as our CEO on 1 October 2003. He was last re-elected on 30 April 2018. He is primarily responsible for the overall management, business strategies and expansion of the Group. He has a Bachelor of Engineering (Honours) from the University of Manchester, Institute of Science and Technology.

## BOARD OF DIRECTORS

### SINTA MUCHTAR

is our Executive Director and was first appointed as a Director on 9 May 1989 and was last re-elected on 27 April 2017. She is in charge of the general administration, finance and human resource matters of the Group. She is also a shareholder and Executive Director of Lauw & Sons. She has a Bachelor of Business Administration from the University of Hawaii, USA. She has wealth of experience ranging from real estate development, to travel, leisure, and management of hotels and a fast-food chain in Singapore, Taiwan, Malaysia, Indonesia and Australia.

### WU PINGWEI

is our Executive Director and was first appointed as a Director on 16 May 2018. He has a wealth of knowledge and experience in management and operations. Mr Wu is also a Director and CEO of Beijing Aozhong Shimao Property Management Co., Ltd. He is also a Director of Beijing Aozhong Xingye Real Estate Development Co., Ltd. and Beijing Aozhong Jiye Real Estate Development Co., Ltd.

Mr Wu holds a Bachelor of Philosophy from Capital Normal University.

### TENG CHEONG KWEE

is an Independent Director of the Group and was first appointed on 26 December 2003. He was last re-elected on 27 April 2017 as an Independent Director. He is the Nominating Committee Chairman and a member of the Audit and Remuneration Committees. Mr Teng started his career in the Singapore Government Administrative Service, and subsequently served as Assistant Director and Deputy Director in the Monetary Authority of Singapore, and as Secretary of the Securities Industry Council. From 1989 to 1999, he was Executive Vice President of the Stock Exchange of Singapore. From 1999 to 2000, Mr Teng was with the Singapore Exchange as Executive Vice President and Head, Risk Management and Regulatory Division. Mr Teng graduated from the University of Newcastle, Australia, in Bachelor of Engineering (Industrial) with First Class Honours, and Bachelor of Commerce in 1977.

Mr Teng also serves as an Independent Director in other Singapore-listed companies, namely Memtech International Limited, First Resources Limited and AVIC International Maritime Holdings Limited. He is also a director of several unlisted companies.

### DR VASOO SUSHILAN

is an Independent Director of the Group and was first appointed on 26 December 2003. He was last re-appointed on 26 April 2016. He is the Remuneration Committee Chairman and a member of the Audit and Nominating Committees. He is currently an Associate Professional Fellow (Department of Social Work) with the National University of Singapore and Director, Taurx Pharmaceuticals Ltd. Dr Vasoo serves as an advisor to a number of social and community organisations.



## OPERATIONS REVIEW

### RECAP OF FINANCIAL YEAR ENDED 31 DECEMBER 2018

On the global economic front, ongoing trade tension, particularly between USA and China, affected overall business sentiment in FY2018. With no quick resolution in sight, it may pose further uncertainties for global business climate and affect consumer sentiments in 2019.

Overall business activities for the Group's main Electronics & Precision Engineering customer segment remained muted throughout FY2018, as the Group continued to face business competition and price pressure from other market players attempting to capture market share. The global personal computer and hard disk drive industries also saw soft demand amid increasing competition from solid state memory devices with their drop in per gigabyte storage cost.

For FY2018, the Group's revenue increased by 15.0% to \$9.4 million, mainly due to inclusion of scrap sales of \$1.2 million when trading of scrap became one of the principal activities of a subsidiary. Sale of production scrap was previously classified under Other Operating Income. The Group's revenue excluding scrap sales revenue had increased marginally by 1.0% due to continued challenging and lackluster worldwide demand from the hard disk drive market, as well as intensified price competition from overseas suppliers.

In the same financial year just ended, The Group recorded a gross profit of \$0.1 million compared to a gross loss of \$1.0 million in FY2017, mainly due the inclusion of scrap sales in revenue in FY2018. For this same reason, other operating income decreased by 78.9% to \$0.3 million, compared to \$1.4 million in FY2017. Other operating income in FY2017 comprised mainly proceeds from sale of production scrap, while in FY2018 other operating income mainly consisted of proceeds from scrapping of residual parts of the old extrusion machine line that was disposed of.

Other major items in FY2018 include:

- 1) Decrease in administrative expenses by 25.6% to \$4.3 million from \$5.8 million in FY2017. The decrease was mainly due to lower foreign exchange loss of \$0.05 million compared to \$1.6 million loss in FY2017 as United States Dollars strengthened. Also contributing to the decrease was lower building depreciation as a result of the building's lower net book value following its impairment made in FY2017.
- 2) Other operating expenses in FY2018 relating to impairment loss of \$1.1 million on Tuas South leasehold land as well as professional fees of \$0.5 million incurred in FY2018 for the fund-raising exercise undertaken by the Group to fund future acquisitions.

At the pre-tax level, the Group reported a loss of \$6.1 million compared to a loss of \$10.5 million in FY2017.

## OPERATIONS REVIEW

### ELECTRONICS & PRECISION ENGINEERING

This segment comprises mainly of component manufacturers for the Electronics, Personal Computers, Hard Disk Drive and Consumer Products industries.

Revenue from this segment increased by 16.2% to \$8.7 million for the year ended 31 December 2018. The Group recorded higher total sales orders from this segment due to inclusion of scrap sales of \$1.2 million when trading of scrap became one of the principal activities of a subsidiary. Sale of scrap was previously classified under Other Operating income.

### CONSTRUCTION & INFRASTRUCTURE

This segment comprises mainly of fabricators, contractors and stockists who serve the construction, civil engineering and infrastructure building industries.

Revenue from this segment increased by 2.3% to \$0.72 million during the year. In FY2018, the Group continued to face intense competition in this segment.

### OTHERS SEGMENT

Revenue from this segment relates to service fee income from associated company.

Segment loss in FY2018 mainly relates to share of operating loss of the associated company.

### ALUMINIUM PRICE

LME Aluminium price started the year at US\$2,256.00 per metric tonne, and went on to hit a high price point of \$2,602.50 on 19 April 2018 after the Trump administration announced that he would implement tariffs on steel and aluminium imports into USA, and imposed sanctions on Russian aluminium giant Rusal. It then retreated to end the year at the lowest price point of US\$1,869.50 on 31 December after the sanctions on Rusal were eventually lifted.

Ongoing fluctuations in raw material costs, energy prices and currencies will also have a significant impact on our bottom line and will be monitored closely.

## STATEMENT OF CORPORATE GOVERNANCE

The Company is committed to maintaining high standards of corporate governance and has adopted the corporate governance practices contained in the 2012 Code of Corporate Governance (“Code”) so as to ensure greater transparency and protection of shareholders’ interests.

This report outlines the Company’s corporate governance practices with reference to the Code.

### BOARD MATTERS

#### BOARD’S CONDUCT OF ITS AFFAIRS

**Principle 1:** Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the long-term success of the company. The Board works with Management to achieve this objective and the Management remains accountable to the Board.

The present Board comprises seven members. Of the seven Board members, three are Executive, one Non-Executive Director and three are Independent Directors.

Name of director	Board appointments			Board committees		
	Non-Executive Director	Executive Director	Independent Director	Audit Committee	Nominating Committee	Remuneration Committee
Mr Sun Quan	Board Chairman					
Mr Wu Pingwei		*				
Mr Tan Chu En Ian		*				
Ms Sinta Muchtar		*				
Mr Yeung Koon Sang alias David Yeung			*	Chairman	Member	Member
Dr Vasoo Sushilan			*	Member	Member	Chairman
Mr Teng Cheong Kwee			*	Member	Chairman	Member

## **STATEMENT OF CORPORATE GOVERNANCE**

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### **Guideline 1.1**

#### **Board's Role**

The Board's primary role is not only to protect but also to enhance long-term shareholder value. It provides entrepreneurial leadership, sets the overall strategy for the Company and supervises the management. To fulfill this role, the Board is responsible for the overall corporate governance of the Company, including setting its strategic direction, establishing goals for management and monitoring the achievement of these goals. The Board also recommends workable and sustainable policies and procedures.

The Board sets the Company's values and standards to ensure that obligations to shareholders and other stakeholders are understood and met. The Group also strives to strike a balance between its business sustainability and the need of the society and the environment in which the Group operates. In accordance with the listing rules of SGX-ST, the Group will issue its sustainability report in respect of its financial year ended 31 December 2018 by end May 2019 and will upload the full Sustainability Report in its website, [www.aei.com.sg](http://www.aei.com.sg).

### **Guideline 1.2**

#### **Directors' Duties and Responsibilities**

The Board exercises due diligence and independent judgment in dealing with the business affairs of the Group and works with the management to make objective decisions as fiduciaries in the interest of the Group. In exercising its duties and responsibilities, the Board draws on the competencies, experience and judgments of each and every director. The presence of three independent directors on the Board ensures a strong element of independence in the Board's decision.

### **Guideline 1.3**

#### **Delegation of Authority to Board Committees**

To ensure efficient discharge of its responsibilities and to provide independent oversight of management, the Board has established the Audit Committee ("AC"), Nominating Committee ("NC"), Remuneration Committee ("RC"), and Executive Committee.

The various Board Committees function within clearly defined terms of references and operating procedures, which are reviewed on a regular basis. The effectiveness of each Committee is also constantly reviewed by the Board.

To facilitate operational and management efficiency, the Board has delegated certain of its powers and authority to the management. Subject to such delegation of authority, certain matters, such as major acquisitions, investments and disposals, and funding decisions require the approval of the Board.

**Guideline 1.4****Meetings of Board and Board Committees**

The Board meets regularly and as warranted by particular circumstances or as deemed appropriate by the Board members. The Company Secretary is present at such meetings to record the proceedings.

The Company's Constitution allows the Board meetings to be conducted by way of telephonic or video conference meetings.

The table below sets out the number of Board and Board Committee meetings which were convened during FY2018:

	<b>Board</b>	<b>Audit Committee</b>	<b>Remuneration Committee</b>	<b>Nominating Committee</b>
<b>Number of meetings held</b>	3	2	1	1
<b>Name of Directors</b>	<b>Number of meetings attended</b>			
Mr Sun Quan	2 <sup>1</sup>	1 <sup>3</sup>	NA	NA
Mr Wu Pingwei	1 <sup>2</sup>	1 <sup>3</sup>	NA	NA
Mr Tan Chu En Ian	2	2 <sup>3</sup>	NA	1 <sup>3</sup>
Ms Sinta Muchtar	2	2 <sup>3</sup>	NA	1 <sup>3</sup>
Mr Yeung Koon Sang (Q David Yeung	3	2	1	1
Dr Vasoo Sushilan	3	2	1	1
Mr Teng Cheong Kwee	3	2	1	1

1 appointed on 30 April 2018

2 appointed on 16 May 2018

3 Attended meetings as invitee.

NA. – Not applicable, as the Directors are non-members of the Board Committees.

Besides formal meetings, Board members also had informal meetings to discuss specific issues related to the Company's development. While the Board considers Directors' attendance at Board meetings to be important, it does not consider that to be the only criterion to measure their contributions. Other than participating in these meetings, Board members also rendered guidance and advice on various matters relating to the Group and convened discussions when needed.

## STATEMENT OF CORPORATE GOVERNANCE

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### **Guideline 1.5**

#### ***Internal Guidelines on Matters Requiring Board Approval***

While the Committees assist the Board in carrying out and discharging its duties and responsibilities, there are certain matters which are specifically reserved for the Board's approval:

- half-yearly and year-end results announcement;
- annual operating plan and budget;
- annual reports and accounts;
- strategic policies of the Group;
- share issuances, dividends and other returns to shareholders;
- convening of shareholder's meetings;
- taking steps for audit control;
- material acquisitions and disposal of assets; and
- major investments, key human resource matters and funding.

### **Guideline 1.6**

#### ***Continuous Training and Development of Directors***

Incoming Directors joining the Board will be given briefing by the management, the Company Secretary and, where appropriate, the Company's legal advisers, on their duties and obligations as director, and on the Group's organization structure, business and governance practice and arrangements, including the Company's policies relating to the disclosure of interests in securities, disclosure of conflicts of interest in transactions involving the Company, prohibition on dealings in the Company's securities and restrictions on the disclosure of price-sensitive information.

The Directors are continually and regularly updated on the Group's business and governance practices, as well as changes to the accounting standards and regulatory requirements. The Company Secretary circulates to the Board articles, reports and press releases to keep the Directors updated on current industry trends and issues. Our Directors are also encouraged to become members of the Singapore Institute of Directors (SID) and participate in courses and seminars offered by SID. In FY2018, the Directors had received various briefings, updates and training, including:

- Briefings given by the external auditors to the AC members at each AC meeting on developments in accounting and auditing standards, and governance requirements;
- Briefings given by the Company Secretary to the Board on changes to the requirements in the Singapore Exchange Securities Trading Limited ("SGX-ST") Listing Manual ("Listing Manual"), the Code of Corporate Governance and relevant legislation, including amendments to the Companies Act;
- Briefings and updates given by the Chief Executive Officer ("**CEO**") to the Board at each meeting on business and strategic developments, as well as updates given by Management on salient issues, including risk management considerations and industry developments; and
- Appropriate courses, conferences and seminars, including those organized by the Singapore Exchange and the Singapore Institute of Directors attended by the Directors.

**Guideline 1.7****Formal letter setting out Directors' Duties**

A new incoming Director will be issued a formal letter of appointment setting out his duties and obligations and, where appropriate, incorporating processes to deal with possible conflicts of interest that may arise.

Mr Sun Quan and Mr Wu Pingwei who were appointed in 2018 were issued letters of appointment.

**BOARD COMPOSITION AND GUIDANCE**

**Principle 2:** *There should be a strong and independent element on the Board, which is able to exercise objective judgment on corporate affairs independently, in particular, from Management and 10% shareholders. No individual or small group of individuals should be allowed to dominate the Board's decision making.*

**Guidelines 2.1 and 2.2****Strong and independent element on the board**

The Board of Directors currently comprises seven Directors, of whom the Chairman is a Non-Executive Director, three are Executive Directors and three are Independent Directors. . As at the date of this Report, the Board members are: -

Mr Sun Quan	(Non-Executive Chairman)
Mr Wu Pingwei	(Executive Director)
Mr Tan Chu En Ian	(Executive Director and CEO)
Ms Sinta Muchtar	(Executive Director)
Mr Yeung Koon Sang alias David Yeung	(Independent Director)
Dr Vasoo Sushilan	(Independent Director)
Mr Teng Cheong Kwee	(Independent Director)

Through an issue and allotment of shares to New Impetus Strategy Fund ("NISF") 27 April 2018, NISF has become a controlling shareholder of the Company. NISF intends to form a new board of directors comprising six Directors of which two would be Executive Directors, one Non-Executive Director and three Independent Directors, which would comply with the Code requiring independent Directors to make up half of the Board where the Chairman is not independent.

The Board has been reconstituted with the addition of 2 new Directors. Mr Sun Quan, a controlling shareholder through his deemed interest in NISF, joined the Board on 30 April 2018 as non-Executive Chairman. Mr Wu Pingwei joined the Board on 16 May 2018 as its Executive Director. For a smooth transition, pending the finalization of the plan to inject a new business into the Company, Mr Tan Chu En Ian has remained as Executive Director and CEO, and Ms Sinta Muchtar has remained as Executive Director. Under this temporary arrangement, the proportion of independent directors does not meet the 50% requirement in the Code. The Board considers that there remains a strong element of independence on the Board. The Board believes that given the current structure on the Board, there is no concentration of power and authority in a single individual or in a few individuals acting in concert as the roles of Chairman and CEO are separate and the independent Directors remain the largest group in the Board.

The new 2018 Code of Corporate Governance which will take effect for the next reporting period commencing 1 January 2019 requires Independent Directors to make up the majority of the Board when the Chairman is not independent. The Board headed by Mr Sun Quan, will be reviewing the Board composition to meet the requirements of the new Code.

## **STATEMENT OF CORPORATE GOVERNANCE**

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### **Guidelines 2.3 and 2.4**

#### **Independence of Directors**

The criterion for independence is based on the definition given in the Code. The Code has defined an "Independent" Director as one who has no relationship with the Company, its related corporations, its 10% shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment with a view to the best interests of the company.

#### Annual Review of Directors' Independence in 2018

Each of the Independent Directors, namely Dr Vasoo Sushilan, Mr David Yeung and Mr Teng Cheong Kwee, has confirmed his independence. Dr Vasoo, Mr Yeung and Mr Teng have confirmed that they have no association with the Company, its related corporations, its 10% shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Directors' independent business judgment. The NC reviews the independence of each Director annually. Taking into consideration the declaration provided by each Director and his conduct and exercise of judgment at the Board and Committee meetings, the NC considers Dr Vasoo, Mr Yeung and Mr Teng to be independent.

Dr Vasoo, Mr Yeung and Mr Teng have each served on the Board as Independent directors for more than nine years. Taking into account the views of the NC, the Board concurs with the NC that the length of service of a Director should not determine the effectiveness of independence of an Independent Director. The NC and the Board consider it more appropriate to have regard to the Director's contribution in terms of professionalism, integrity, objectivity and the actual display of objectivity and independence in his exercise of judgment in the interest of the Company. The Board is of the view that the Independent Directors have over the years developed significant insights into the Group's business and operations, and continue to provide significant and valuable contribution to the Board as a whole. That they each have served more than 9 years as Independent Directors has not, in any way, detracted from their exercise of judgement independently and objectively in the interest of the Company and its shareholders.

The Board conducts a rigorous review of the independence of the Directors who have served beyond nine years. The Board's rigorous review includes critical examination of any conflicts of interest, as well as review of each director's involvement in affairs of the Company, including board and committee meetings, discussions, views and comments expressed and decisions taken on matters and proposals put before the Board. The review will also take into consideration input from various sources, including the findings of board performance evaluation and assessment of director's performance, as well as feedback from fellow directors including executive directors. Through this exercise, the Board will seek to ascertain the independence of each Independence director, and his contribution to the effectiveness of the Board's oversight role and in the discharge of its duties and responsibilities in ensuring that the Company is run and managed in the interest of the Company and that of its shareholders.

Dr Vasoo, Mr Yeung and Mr Teng have each abstained from the NC's and Board's deliberation on the matter pertaining to their individual position.

### **Guideline 2.5 and 2.6**

#### **Composition and Competency of the Board**

The current Board members comprise persons who, as a group, possess diverse skills and experience, and core competencies such as finance and accounting, business management, industry knowledge and strategic planning. On an annual basis, the NC would review the composition of the Board with a view to considering if it has the appropriate mix of expertise and experience and if, collectively, it possesses the necessary core competencies for effective functioning and informed decision-making.



The NC is of the view that the Board's current size is adequate for effective decision making, taking into account the nature, size and scope of the Company's operations. The Board will be reviewing its composition to comply with the requirements of the new 2018 Code of Corporate Governance which will take effect for the next reporting period commencing 1 January 2019.

Key information regarding the Board and their appointments on various Board Committees are presented under the profile of the Board of Directors in the annual report.

### **Guideline 2.7**

#### **Role of Non-Executive Directors**

At Board and committee meetings as well as at informal meetings held in the course of the year, the Non-Executive Directors participated in the review and discussion of matters placed before them, including business strategies and proposals put forward by management. The Non-Executive Directors reviewed the matters, provided comments, raised questions and sought clarifications on the bases, assumptions and justifications, and, where appropriate, raised modified or alternative scenarios or approaches for consideration and debate. The Non-Executive Directors served as a constructive sounding board to the Management's ideas and proposals. As part of the Board, they help monitor Management's progress in implementing agreed plans and business strategies.

### **Guideline 2.8**

#### **Regular Meetings of Non-Executive Directors**

During the year, the Non-Executive Directors held discussions among themselves without the presence of Management to consider specific issues, including business strategy and operational developments. Management has ready access to its Directors for guidance and exchange of views both within and outside the formal environment of the Board and Board committee meetings.

## **CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

**Principle 3:** *There should be a clear division of responsibilities between the leadership of the Board and the executives responsible for managing the company's business. No one individual should represent a considerable concentration of power.*

### **Guidelines 3.1 and 3.2**

#### **- Separate role of Chairman and CEO**

#### **- Role of the Chairman**

Mr Sun Quan is the Non-Executive Chairman. Mr Tan Chu En Ian is the CEO. The roles of the Chairman and CEO are separate and distinct, each having his own areas of responsibilities. The Board believes that a distinctive separation of responsibilities between the Chairman and the CEO will ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making. As the Company's CEO, Mr Tan Chu En, Ian heads the management and is responsible for the day-to-day management and business affairs of the Group. Mr Tan Chu En Ian reports to the Board and is responsible for ensuring that policies and strategies adopted by the Board are implemented.

## STATEMENT OF CORPORATE GOVERNANCE

The Non-Executive Chairman ensures that the board meetings are held when necessary and sets the board meeting agenda in consultation with the CEO. The Non-Executive Chairman and the CEO ensure that Board members are provided with complete, adequate and timely information on a regular basis to enable them to be fully apprised of the affairs of the Company and to make informed judgment on matters tabled before the Board. Board papers incorporating sufficient information from the management are forwarded to the Board members in advance of a Board Meeting to enable each member to be adequately prepared.

### Executive Committee ("EXCO")

The EXCO was constituted on 17 December 2004 and has three members, comprising the following:-

Mr Tan Chu En Ian	(Executive Director and Chief Executive Officer)
Ms Sinta Muchtar	(Executive Director)
Ms Lum Soh Ping	(Chief Financial Officer/Company Secretary)

The EXCO's role is to execute strategies approved by the Board, oversee the execution of all operational matters for the attainment of targets and action plans set out in the Annual Plan and Budget and to look into new business ventures that have the prospect to create value for the Group and the shareholders.

### **Guidelines 3.3 and 3.4**

#### **Lead Independent Director**

Mr Yeung Koon Sang (David Yeung) was appointed the Lead Independent Director on 20 March 2019. He is available to shareholders where they have concerns in which contact through the normal channels of the Chairman and CEO or CFO has failed to resolve or is inappropriate. The independent directors, led by the Lead Independent Director, meet amongst themselves without the presence of the other Directors where necessary, and the Lead Independent Director will provide feedback to the Chairman after such meetings.

### **BOARD MEMBERSHIP**

**Principle 4:** *There should be a formal and transparent process for the appointment and reappointment of directors to the Board.*

#### **Guideline 4.1**

##### **Nominating Committee**

The NC comprises three members, all of whom, including the Chairman, are independent. The members of the NC are:

Chairman	Mr Teng Cheong Kwee	(Independent Director)
Member	Mr Yeung Koon Sang alias David Yeung	(Independent Director)
Member	Dr Vasoo Sushilan	(Independent Director)

**Guideline 4.2****NC Responsibilities**

The NC operates in accordance with its terms of reference, which sets out the key functions of the NC as follows:

- (a) review and recommend the nomination or re-nomination of Directors (including Independent Directors of the Company);
- (b) determine annually whether a Director is independent, in accordance with the guidelines contained in the Code;
- (c) review board succession plans for directors, in particular, the Chairman and the CEO;
- (d) develop a process for evaluation of the performance of the Board, its committees and directors, and undertake assessment of the effectiveness of the Board, Board Committees and individual directors, including reviewing multiple board representations of Directors;
- (e) review the training and professional development programs for the directors;
- (f) review the composition of the Board to consider if the Board possesses the appropriate mix of expertise and experience, and whether, collectively, it possesses the necessary core competencies for effective functioning and informed decision-making. Where appropriate, the NC will consider new appointments or Board renewal as part of its review of board succession plans for directors. The NC will also review succession planning for the CEO.

Succession planning

The NC is responsible for reviewing board succession plans for Directors, and will seek to refresh the Board membership in an orderly manner where it deems necessary. The NC will also ensure that the Company has succession planning for its Executive Directors and key management personnel, including appointing, training and mentoring successors. The NC has reviewed contingency arrangements for any unexpected incapacity of the CEO or any of the top management personnel and is satisfied with procedures in place to ensure a transition to a full operational management team.

**Guideline 4.3****Determining Directors' Independence**

The NC has conducted an annual review of the independence of the Independent Directors, using the criteria of independence in the Code, and taking into consideration their participation and exercise of judgment in the discharge of their duties as directors, has ascertained that they are independent.

**Guideline 4.4****Multiple Board Representations**

In assessing a Director's commitment to devote sufficient time and attention to the affairs of the Company in discharge of his duties, the Board is of the view that it would not be appropriate to set a limit on the number of listed company Board representations that a Director may hold. Each Director should personally determine the demands of his competing directorships and obligations and ensure that sufficient time and attention is given to the affairs of the Group. The Board is of the view that it is more appropriate to consider the time and attention devoted by and contribution given by each Director to the affairs of the Company. In this respect, the Board, having reviewed each director's involvement and participation in meetings of the Board, and Committee, where applicable, is satisfied that each Director is able to and has been adequately carrying out his duties as a Director of the Company. The NC would continue to review from time to time the Board representations and other principal commitments of each Director to ensure that the Directors continue to meet the commitment of time, attention and diligence required from each director in the discharge of their duties as a director of the Board.

## STATEMENT OF CORPORATE GOVERNANCE

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### **Guideline 4.5**

#### **Alternative Directors**

There are currently no Alternative Directors on the Board.

### **Guideline 4.6**

#### **Process for the Selection, Appointment of New Directors**

When it is required to source and appoint a new Director to the Board, the NC would, in consultation with the Board and management, identify the core competencies in terms of the skills and experience that such a candidate should possess. The Company would then source for candidates who would meet the established criteria through a network of contacts. Where necessary, external consultants would be engaged. The NC will review the candidates' curriculum vitae and background, including references, and conduct interviews with short-listed candidates to assess their suitability and capacity to contribute to the needs of the Board. Selected candidate will be nominated to the Board for consideration and approval for appointment as a Director. During the year, following the completion of the subscription of new shares by NISF that resulted in it becoming the new controlling shareholder of the Company, Mr Sun Quan and Mr Wu Pingwei were appointed to the Board as Non-Executive Chairman and Executive Director respectively.

The Constitution of the Company requires one-third of the Board to retire from office at the Annual General Meeting ("**AGM**"). Accordingly, the Directors will retire and may submit themselves for re-nomination and re-election at least once every three years.

Mr David Yeung and Dr Vasoo Sushilan will retire by rotation pursuant to Article 104 of the Constitution of the Company at the forthcoming AGM. Being eligible, they have offered themselves for re-election. The NC has reviewed and agreed to their nomination for re-election. In making this, the NC has taken into consideration their contributions and performance. Mr David Yeung and Dr Vasoo Sushilan have each abstained from the NC's and the Board's deliberation in respect of his nomination for re-election.

Further, in accordance with Article 108 of the Constitution of the Company, all Directors appointed by the Board are subject to election by shareholders at the first general meeting following their appointment. Accordingly, Mr Sun Quan and Mr Wu Pingwei, who were appointed on 30 April 2018 and 16 May 2018 respectively, will retire at the forthcoming AGM, and being eligible have consented to submitting themselves for re-election at the forthcoming AGM. The NC has recommended their nomination for re-election.

### **Guideline 4.7**

#### **Key Information on Directors**

Key information regarding the Directors is given in the profile of the Board of Directors in the annual report.

## **BOARD PERFORMANCE**

**Principle 5:** *There should be a formal annual assessment of the effectiveness of the Board as a whole and its board committees and the contribution by each director to the effectiveness of the Board.*

**Guidelines 5.1****Conduct of Board Performance**

The NC carried out an evaluation exercise to assess the performance of the Board and Board Committees as well as the contributions of each Director to the effectiveness of the Board. The assessment carried out was based on the framework and process that the Board has adopted.

This process entailed having each Director complete a performance evaluation to assess the performance and effectiveness of the Board and Board Committees in key aspects of the functions and responsibilities of the Board and Board Committees. It also included a self-assessment of each Director of his own performance as a Director. The Company Secretary compiles the evaluation into a consolidated report which was submitted to the NC. The NC, with the participation of the Executive Directors reviewed and discussed the results of the evaluation at a meeting of the NC. The Board received a report of the NC's deliberations on the matter, and also discussed areas where enhancements could be considered.

**Guideline 5.2****Performance Criteria for Board Evaluation**

The performance criteria cover various aspects of Board performance, such as Board's level of governance, effective delegation to the Board committees, leadership and accountability, conduct of meetings, involvement in strategy formulation, risk management and internal controls, and communication with stakeholders.

**Guideline 5.3****Evaluation of Individual Director**

The assessment of individual Director encompassed his knowledge of the Group's business and operations, business acumen, knowledge of corporate governance, contribution and engagement, communication and integrity. The Chairman will take into account the results of the performance evaluation and the recommendations of the NC, propose, where appropriate, new members to be appointed to the Board or seek the resignation of directors.

In respect of a Director who has multiple board representations, the NC reviewed the Director's participation in board and committee meetings and their contributions to the discussions and decision making to assess if he has been adequately carrying out his duties as a Director of the Company. For the current year, the Board is satisfied that each Director has devoted sufficient time and resources to the affairs of the Company.

**ACCESS TO INFORMATION**

**Principle 6:** *In order to fulfill their responsibilities, Board members should be provided with complete, adequate and timely information prior to board meetings and on an on-going basis so as to enable them to make informed decisions to discharge their duties and responsibilities.*

## STATEMENT OF CORPORATE GOVERNANCE

### **Guidelines 6.1 and 6.2**

#### **Board's Access to information**

All Directors are, from time to time and when necessary, furnished with information concerning the Company and its affairs and on matters to be put before the Board and its Committees to enable them to be appraised of the decisions and actions of the Company's executive management and of major developments in the Group. The Board has unrestricted access to the Company's records and information.

Senior members of the management staff are available to provide further information and details via informal briefings to the Directors or formal presentations at Board meetings. Where external consultants or advisers are engaged on specific projects, arrangements will be made for the consultants or advisers to provide briefings to the Board, and to address any questions and issues that the Board members may have.

### **Guidelines 6.3**

#### **Board's Access to Company Secretary**

The Board has separate and independent access to the Company Secretaries and to other senior management executives of the Group at all times in carrying out their duties.

The Company Secretaries attended all meetings of the Board and Board Committees of the Company and they ensured that Board procedures were followed and that applicable rules and regulations were complied with. The minutes of all Board and Committees' meetings are circulated to the Board.

### **Guideline 6.4**

#### **Appointment and Removal of Company Secretary**

The appointment and removal of the Company Secretary is subject to the approval of the Board.

### **Guideline 6.5**

#### **Board's Access to Independent Professional Advice**

Each Director has the right to seek independent legal and other professional advice, at the Company's expense, concerning any aspect of the Group's operations or undertakings in order to fulfill his duties and responsibilities as Director.

## **REMUNERATION MATTERS**

**Principle 7:** *There should be a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual directors. No director should be involved in deciding his or her own remuneration.*

### **Guideline 7.1**

#### **Remuneration Committee**

The RC comprises three members, all of whom are independent.

Chairman	Dr Vasoo Sushilan	(Independent Director)
Member	Mr Yeung Koon Sang alias David Yeung	(Independent Director)
Member	Mr Teng Cheong Kwee	(Independent Director)

**Guideline 7.2****Remuneration Framework**

The RC carried out its duties in accordance with the terms of reference approved by the Board and which included the following:

- (a) review and recommend to the Board a framework for remuneration for the directors and key executives of the Company.
- (b) review and recommend Directors' fees for approval at the AGM.
- (c) determine specific remuneration packages for each Executive Director as well as key management personnel.
- (d) review the Group's obligations arising in the event of termination of the Executive Directors' and key management personnel's contracts of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.
- (e) review the remuneration of employees who are immediate family members of a director or the CEO to ensure that the remuneration of each such employee is commensurate with his or her duties and responsibilities, and no preferential treatment is given to him or her.

The Company has in place a framework for the Directors' and Executives Officers' remunerations recommended by the RC and which the Board had approved. Each year, the RC would review and determine the specific remuneration package for each Executive Director. The RC would also review and recommend Director's fee to be paid. The RC's recommendations would be submitted for endorsement by the Board.

During the year, the RC reviewed and recommended the remunerations of the Executive Directors. The remunerations included, but are not limited to Director's fee, salaries, allowances, bonus, ex-gratia payments, options and benefits in kind. The RC's recommendations were submitted for endorsement by the Board. No member of the RC or any Director was involved in the deliberations and decision in respect of any remuneration, compensation, options or any form of benefits to be granted to him.

**Guideline 7.3****RC's Access to Advice on Remuneration Matters**

The RC is provided with access to expert professional advice on remuneration matters as and when necessary. The expenses of such service shall be borne by the Company.

**Guideline 7.4****Termination Clauses in Service Contract**

Each of the Executive Directors and key management personnel have a service agreement or employment contract with the Company which can be terminated by either party giving notice of resignation/termination. Each appointment is on a continuing basis and not subject to onerous removal clauses.

**LEVEL AND MIX OF REMUNERATION**

**Principle 8:** *The level and structure of remuneration should be aligned with the long-term interest and risk policies of the company, and should be appropriate to attract, retain and motivate (a) the directors to provide good stewardship of the company, and (b) key management personnel to successfully manage the company. However, companies should avoid paying more than is necessary for this purpose.*

## STATEMENT OF CORPORATE GOVERNANCE

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### **Guideline 8.1**

#### **Remuneration of Executive Directors and Key Management Personnel**

The Executive Directors have service agreements. The service agreements cover the terms of employment, salaries and a variable bonus which is tied to the level of the group profits, and other benefits. The Non-Executive Directors have no service contract, other than letters of appointment as non-Executive Directors. In setting remuneration packages, the RC will take into consideration the pay and employment conditions within the industry and in comparable companies. The Company submits the proposed quantum of Directors' fee each year to the shareholders for approval at each AGM.

### **Guideline 8.2**

#### **Long-term Incentive Scheme**

The RC considers that the level and structure of remuneration of the Executive Directors is aligned with the long-term interest and risk policies of the company, and is appropriate, in the Company's current circumstances, and are adequate to attract, retain and motivate the key management personnel to successfully manage the company.

### **Guideline 8.3**

#### **Remuneration of Non-Executive Directors**

The RC has reviewed the fee structure for the directors taking into account their responsibilities and work commitments. The proposed directors' fee for Financial Year 2018 will be subjected to shareholders' approval at the Company's forthcoming annual general meeting.

### **Guideline 8.4**

#### **Contractual Provisions**

There are no contractual provisions in the Company's service agreements or employment contracts that would enable the Company to reclaim incentive components of remuneration from Executive Directors and key management personnel. The Board is of the view that as the Group pays performance bonuses based on the actual performance of the operating unit (and not on forward-looking results) as well as the performance of the individual employee, it may not be essential or appropriate to incorporate "claw-back" provisions in the service agreements.

## **DISCLOSURE ON REMUNERATION**

**Principle 9:** *Every company should provide clear disclosure of its remuneration policies, level and mix of remuneration, and the procedure for setting remuneration, in the company's Annual Report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to directors and key management personnel, and performance.*



**Guidelines 9.1, 9.2 and 9.3**  
**Remuneration Report**

Remuneration of Directors and the CEO

The remuneration paid to or accrued to each individual Director and the CEO for FY2018 is as follows:

	Fee	Salary	AWS	Other benefits	Total
	%	%	%	%	%
<b>\$250,000 to \$500,000</b>					
Mr Tan Chu En Ian (also CEO)	9.30	86.43	4.27	0.00	100.00
Ms Sinta Muchtar	10.00	85.81	4.19	0.00	100.00
<b>Below \$250,000</b>					
Mr Yeung Koon Sang (David Yeung)	100.00	0.00	0.00	0.00	100.00
Dr Vasoo Sushilan	100.00	0.00	0.00	0.00	100.00
Mr Teng Cheong Kwee	100.00	0.00	0.00	0.00	100.00
Mr Sun Quan	100.00	0.00	0.00	0.00	100.00
Mr Wu Pingwei	100.00	0.00	0.00	0.00	100.00

Remuneration of Key Management Personnel (who are not Directors or CEO)

Remuneration of key executives (who are not directors or the CEO) for FY2018 are set out in bands of \$250,000.

	Fee	Salary	AWS	Other benefits & allowances	Total
	%	%	%	%	%
<b>\$250,000 to \$500,000</b>					
Employee 1	0.00	95.40	4.60	0.00	100.00
<b>Below \$250,000</b>					
Employee 2	0.00	95.69	4.31	0.00	100.00
Employee 3	0.00	79.97	4.15	15.88	100.00
Employee 4	0.00	80.41	4.03	15.56	100.00
Employee 5	0.00	77.50	4.51	17.99	100.00

The aggregate remuneration including basic/fixed salary, variable bonuses, benefit-in-kinds, allowances, CPF etc. paid to the top five key management personnel (who are not Directors or the CEO) for the year ended 31 December 2018 were \$764,527.

## STATEMENT OF CORPORATE GOVERNANCE

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Given the keen competition for labour in the industry, coupled with sensitivity with regard to the remuneration of individual staff, the Company has only disclosed the remuneration mix and remuneration band of each individual Director on a named basis and, in the case of the key management staff, on an unnamed basis. The manpower landscape of the electronic industry in Singapore and the region has become more competitive in the recent years and as such any information on remuneration for key management staff could be used by competitors to poach talents which are critical for efficient manufacturing operation of the electronic end products.

The Board is of the view that the information disclosed would be sufficient for shareholders to have an adequate understanding of the Company's remuneration policies and practice, and the broad remuneration level of the key management staff. The Board believes that the disclosure provided is in the interest of the Company.

### **Guideline 9.4**

#### **Remuneration of Immediate Family Member of Directors or the CEO**

Save for Mr Tan Chu En Ian and Ms Sinta Mughtar who are spouses, there are no other employee of the Group who is an immediate family member of the Directors or Substantial Shareholders and whose remuneration exceeds \$50,000 during FY2018.

### **Guideline 9.5**

#### **Employee Share Scheme**

#### **AEI Performance Share Plan**

The Company has adopted the AEI Performance Share Plan ("APSP") which will serve as a means to incentivize staff to achieve higher performance goals and to recognize exceptional achievement as well as to reward, retain and motivate employees. The APSP was approved by the shareholders at the Extraordinary General Meeting held on 28 April 2014. To date, no shares have been granted under the APSP.

### **Guideline 9.6**

#### **Link between Remuneration and Performance**

A significant and appropriate proportion of Executive Directors' and key management personnel's remuneration is structured so as to link rewards to corporate and individual performance. The Executive Directors are paid a basic salary and a performance-related profit sharing bonus pursuant to their respective service agreements. On top of their basic salary, key management personnel are paid a variable bonus which is determined annually based firstly on the Company's performance and secondly on the performance of the personnel which contributes to the Company's performance. Such performance-related remuneration is aligned with the interests of shareholders and promotes the long-term success of the company.

## **ACCOUNTABILITY AND AUDIT**

**Principle 10:** *The Board should present a balanced and understandable assessment of the company's performance, position and prospects.*

**Guideline 10.1****Accountability for Company's Performance, Position and Prospects**

The Board is accountable to the shareholders and is mindful of its obligations to furnish adequate and reliable information on a timely basis to shareholders, and to ensure full disclosure of material information in compliance with statutory requirements and the Listing Manual.

Price sensitive information will be publicly released either before the Company meets with any group of investors or analysts or simultaneously with such meetings. Financial results and annual report will be announced or issued within legally prescribed periods.

All announcements and documents for public release prepared by the management are reviewed by the Board.

**Guideline 10.2****Compliance with Legislative and Regulatory Requirements**

The Board is mindful of its obligations to ensure compliance with the Listing Rules of the SGX-ST. Each Director has each signed the required undertaking in the form set out in Appendix 7.7 of the Listing Manual to use his best endeavours to comply with the Listing Rules and to procure that the Company shall so comply. The Directors have also procured a similar undertaking by the Chief Financial Officer ("**CFO**"), also acting as Company Secretary, in her capacity as Executive Officer.

**Guideline 10.3****Management Accounts**

The Management currently provides the Board with management accounts which presents a balanced and understandable assessment of the Group's performance, position and prospects on a half yearly basis and as and when deemed necessary.

**RISK MANAGEMENT AND INTERNAL CONTROLS**

**Principle 11:** *The Board is responsible for the governance of risk. The Board should ensure that Management maintains a sound system of risk management and internal controls to safeguard the shareholders' interests and the company's assets, and should determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.*

**Guidelines 11.1 and 11.2****Risk Management and Internal Controls System**

The Board and the AC are responsible for ensuring that proper systems of internal controls and risk management are in place to safeguard assets, manage risks and ensure the integrity of financial reporting. Risk-based internal audits are carried out with the primary objectives of:

- (a) assessing if adequate systems of internal controls are in place to protect the funds and assets of the Company and to control commitment and disbursement of expenditure and other outlay;
- (b) assess if operations of the business processes under review are conducted efficiently and effectively, and in compliance with the Company's internal procedures and controls; and
- (c) identify internal control improvement opportunities.

## STATEMENT OF CORPORATE GOVERNANCE

### Guideline 11.3

#### Board's Comment on Adequacy and Effectiveness of Internal Controls

Based on the review of the key risks identified, and the internal controls established and information maintained by the Group, statutory audit review by the external auditors, the assurances from the CEO and the CFO on the effectiveness of the Group's risk management and internal control system, and their assurance that the financial records have been properly maintained and that the financial statements give true and fair view of the Group's operations and finances, as well as reviews performed by management, various Board committees and the Board, the Board, with the concurrence of the AC, is of the opinion that the Group's risk management and internal control systems, including financial, operational, information technology and compliance controls, addressing financial, operational and compliance risks as at 31 December 2018 were adequate and effective.

### Guideline 11.4

#### Risk Committee

The responsibility of overseeing the Company's risk management framework and policies is undertaken by the AC. Having considered the Company's business operations, taking into account its nature, scope and scale, as well as its existing internal control and risk management systems, the Board is of the view that a separate risk committee is not required for the time being.

## AUDIT COMMITTEE

**Principle 12:** The Board should establish an Audit Committee ("AC") with written terms of reference which clearly set out its authority and duties.

### Guideline 12.1

#### AC Membership

The AC comprises the following three independent directors:

Chairman	Mr Yeung Koon Sang alias David Yeung	(Independent Director)
Member	Mr Teng Cheong Kwee	(Independent Director)
Member	Dr Vasoo Sushilan	(Independent Director)

### Guideline 12.2

#### Expertise of AC Members

The AC members bring with them invaluable professional expertise in the accounting and financial management domains. The Chairman of the AC, Mr David Yeung, has over 20 years of experience in public accountancy and had worked previously with Deloitte & Touche, UK and Ernst & Young, Singapore. The other members of the AC have many years of experience in business management, finance and regulatory compliance. The Board is satisfied that the members of the AC have recent and relevant accounting or related financial management expertise or experience to discharge the AC's functions. The experience and qualifications of the AC members are set out in the Directors' Profile section of the annual report.

**Guidelines 12.3 and 12.4****Roles, Responsibilities and Authorities of AC**

The AC functions under the terms of reference approved by the Board, and its responsibilities include:

- (a) reviewing with the external auditors the audit plan, their evaluation of the system of internal accounting controls, their audit report, their management letter and the management's response;
- (b) reviewing with the internal auditor its internal audit plans and internal audit findings;
- (c) reviewing the half-yearly and annual financial statements and results announcements before submission to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with accounting standards as well as compliance with any stock exchange and statutory/regulatory requirements;
- (d) reviewing the internal control and procedures and ensure co-ordination between the external auditors and the management, reviewing the assistance given by management to the auditors and discuss problems and concerns, if any, arising from the audits, and any matters which the auditors may wish to discuss (in the absence of management where necessary);
- (e) reviewing and discussing with the external auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Company's operating results or financial position, and the management's response;
- (f) considering and recommending the appointment or re-appointment of the external auditors and matters relating to the resignation or dismissal of the auditors;
- (g) reviewing interested person transactions falling within the scope of Chapter 9 of the Listing Manual;
- (h) reviewing potential conflicts of interest, if any;
- (i) undertaking such other reviews and projects as may be requested by the Board and reporting to the Board its findings from time to time on matters arising and requiring the attention of the AC; and
- (j) generally undertaking such other functions and duties as may be required by the statute or the Listing Manual, or by such amendments as may be made thereto from time to time.

In connection with the audit for FY2018, the external auditor has identified two key audit matters ("KAM") set out in the auditor's report for FY2018. The KAMs identified are Valuation of buildings and improvements, and impairment of leasehold land and Impairment on investment in subsidiary. The AC has considered the appropriateness of the external auditor's work and findings and concurs with the external auditor.

The AC has the power to conduct or authorize investigations into any matters within the AC's scope of responsibility. The AC is authorized to obtain independent professional advice if it deems it necessary in the discharge of its responsibilities. Such expenses are to be borne by the Company.

Each member of the AC shall abstain from voting on any resolutions in respect of matters he is interested in.

## **STATEMENT OF CORPORATE GOVERNANCE**

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### **Guideline 12.5**

#### **Meeting with External and Internal Auditors without Presence of Management**

During the year, the AC had met with the external auditors without the presence of the Management to receive their comments and feedbacks pertaining to the audit.

### **Guideline 12.6**

#### **Independence of External Auditors**

The AC had reviewed and was satisfied that the engagement of Ernst & Young LLP as the external auditors of the Company and of its subsidiaries and the engagement of other suitable audit firms for its foreign subsidiaries was in compliance with Rules 712, 715 and 716 of the Listing Manual. The AC reviews the independence of the external auditors annually. During the year, the fees paid to the external auditors of the Company was approximately S\$165,000 of which non-audit fees amounted to approximately S\$54,000. Having reviewed the range and value of non-audit services performed by the Ernst & Young LLP, the AC was satisfied that the nature and extent of such services would not prejudice the independence and objectivity of the external auditors. The AC has recommended that Ernst & Young LLP be re-appointed as Auditors subject to approval of shareholders at the forthcoming AGM.

### **Guideline 12.7**

#### **Whistle-blowing**

The Company has in place a whistle-blowing procedure which allows staff of the Company to raise concerns about improprieties or potential improprieties to the AC Chairman on a confidential basis.

Employees are free to bring complaints to the attention of their supervisors or the Human Resources Department, as they would in any other workplace concern. The recipient of such complaints shall forward them promptly to the AC Chairman. The Group will treat all information received confidentially and protect the identity and the interest of all whistleblowers. Following investigation and evaluation of a complaint, the AC Chairman shall report to the AC on recommended disciplinary or remedial action, if any. The AC shall review the matter and report to the Board on its finding and recommendation on the action to be taken by the Board or by appropriate members of senior management.

The policy is communicated to all employees as part of the Group's efforts to promote awareness of fraud control.

### **Guideline 12.8**

#### **AC to Keep Abreast of Changes to Accounting Standards**

All the AC members keep up to date with changes in accounting standards and issues through updates from the external auditors and, where appropriate, through attendance of relevant training courses and seminars.

### **Guideline 12.9**

#### **Partners or Directors of the Company's Auditing Firm**

No former partner or director of the Company's existing auditing firm or auditing corporation is a member of the AC.

## INTERNAL AUDIT

**Principle 13:** *The Company should establish an internal audit function that is adequately resourced and independent of the activities it audits.*

### **Guidelines 13.1, 13.2, 13.3 and 13.4**

#### **Internal Auditors**

The Company outsourced internal audit function to a competent professional firm which is independent of the Company's directors and management. The internal auditors report to the Chairman of the AC. The AC is satisfied that the internal audit function is independent. There was no internal audit carried out in 2018 as the AC was of the opinion that it would not be prejudicial to the interest of the Company given the lower level of business transactions during the period and that there had not been any material change in the Company's internal control and risk management systems and environment. While shareholders had, at the extraordinary general meeting held on 27 March 2018, approved the expansion and diversification of the Company's existing core business to the infrastructure business, the process of identifying the project is still on-going. The internal audit shall resume following completion of the diversification.

Risks arising from the Group's financial operations are separately discussed in Note 31 to the Financial Statements on pages 94 to 105.

### **Guideline 13.5**

#### **Adequacy and Effectiveness of Internal Audit Function**

For the financial year ended 31 December 2018, the Board has received letters of assurance from the CEO and the CFO that the financial records had been properly maintained and that the financial statements gave a true and fair view of the Group's operations and finances, and regarding the effectiveness of the company's risk management systems and internal controls system.

In assessing the effectiveness of internal controls, the AC's key objectives are to check that material assets are properly safeguarded, fraud or errors in the accounting records are prevented or detected, accounting records are accurate and complete, and reliable financial information is prepared in compliance with applicable internal policies, laws and regulations.

The Audit Committee has reviewed the Company's internal control assessment and based on the external auditors' reports, the assurance from the CEO and CFO and the internal controls in place, it is satisfied that there are adequate and effective internal controls to meet the needs of the Group in its current business environment.

## SHAREHOLDER RIGHTS

**Principle 14:** *Companies should treat all shareholders fairly and equitably, and should recognise, protect and facilitate the exercise of shareholders' rights, and continually review and update such governance arrangements.*

## STATEMENT OF CORPORATE GOVERNANCE

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### **Guidelines 14.1**

#### **Sufficient Information to Shareholders**

In line with the Company's obligations pursuant to the SGX-ST's Listing Rules, the Board's policy is that all shareholders shall be informed of all major developments that have a material impact on the Group. The Company observed the policy of not allowing selective disclosure of material information.

Information is disseminated to shareholders on a timely basis through:

- a. SGXNET announcements and news release;
- b. Annual Report prepared and issued to all shareholders;
- c. Press release on major developments of the Group;
- d. Notice of and explanatory memorandum for AGM and extraordinary general meetings ("**EGM**"); and
- e. Company's website at [www.aei.com.sg](http://www.aei.com.sg) where shareholders can access information on the Group.

### **Guideline 14.2**

#### **Providing Opportunity for Shareholders to Participate and Vote at General Meetings**

The Company's AGM, and Extraordinary General meeting ("**EGM**") when that is required to be held for specific purpose, are the principal forums for dialogues with shareholders.

Shareholders are encouraged to attend AGM / EGM to stay apprised of the Group's business developments, strategy and goals. Notice of the meetings will be advertised in newspapers and announced on SGXNET at least 14 days before the meeting so that sufficient notice of meeting is given to shareholders to attend the meeting or appoint proxies to attend and vote in their stead.

### **Guideline 14.3**

#### **Proxies for Nominee Companies**

The Company's Constitution allows a member (other than a relevant intermediary as defined in section 181 of the Companies Act) to appoint one or two proxies to attend and vote at its general meetings. The Companies Act allows relevant intermediaries which include CPF Approved Nominees to appoint multiple proxies, and empower CPF investors to attend and vote at general meetings of the Company as their CPF Approved Nominees' proxies. This would enable holders of shares purchased through CPF Investment Scheme to attend and exercise their voting right at general meetings.

**Principle 15:** *Companies should actively engage their shareholders and put in place an investor relations policy to promote regular, effective and fair communication with shareholders.*



**Guidelines 15.1 to 15.4****Timely information to and engagement with shareholders**

The Company communicates with its shareholders and the investment community through the timely release of announcements to the SGX-ST via SGXNET. Financial results of the Group are released within 45 days from the end of each quarter and within 60 days from the financial year end. In addition, Annual Reports are distributed to shareholders at least 14 days before each annual general meeting.

In accordance with the Listing Rules of the SGX-ST, the Board's policy is to make timely public announcement of all major developments that may have a material impact on the Group. The Company does not practice selective disclosure and price sensitive information is publicly released on an immediate basis where required under the Listing Rules.

The Company's annual general meeting is a forum for the shareholders to engage the Board to ask questions on the resolutions tabled at the annual general meeting and to express their views.

The Company will consider the use of other forums as set out in Guideline 15.4 of the Code such as analyst briefings as and when applicable.

**Guideline 15.5****Dividends**

The details of dividend payment, if any, would be disclosed via the release of the announcements through SGXNET. The Company does not have a policy on payment of dividend. The Board will consider the Group's level of cash and retained earnings and projected capital expenditure and investments when deciding whether to propose the payment of a dividend.

**Principle 16:** *Companies should encourage greater shareholder participation at general meetings of shareholders, and allow shareholders the opportunity to communicate their views on various matters affecting the company.*

**Guideline 16.1****Effective Shareholders' Participation**

Voting in absentia and by email, which are currently not permitted, may only be possible following careful study to ensure that the integrity of information and authentication of the identity of shareholders through the web are not compromised, and legislative changes are effected to recognise remote voting.

The Company's constitution allows members who are unable to attend the meeting to appoint proxies to attend and vote in their stead.

**Guideline 16.2****Separate Resolutions at General Meetings**

The Company will have separate resolutions at general meetings on each distinct issue.

## STATEMENT OF CORPORATE GOVERNANCE

### **Guideline 16.3**

#### **Attendance of Chairman of the Board and Board Committees at General Meetings**

To ensure that queries raised by shareholders are adequately addressed, the Chairman of the AC, RC and NC as well as the external auditors are normally present at the AGM.

### **Guideline 16.4**

#### **Minutes of General Meetings**

Minutes of the general meetings are taken and are available to shareholders for their inspection upon request.

### **Guideline 16.5**

#### **Results of Resolutions by Poll**

All resolutions at the forthcoming AGM would be put to vote by poll. This will allow greater transparency and more equitable participation by shareholders.

## **OTHER CORPORATE GOVERNANCE MATTERS**

### Interested Person Transactions

The Company has established internal control policies to ensure that transactions with interested persons are properly reviewed and approved and are conducted at arms' length basis. During the year, the Company had not entered into any interested persons transactions.

Name of Interested Person	Aggregate value of all interested person transactions conducted (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)
NIL	NIL	NIL

## **DEALINGS IN SECURITIES**

In line with SGX-ST Listing Rule 1207(19) on Dealings in Securities, the Company has in place a policy prohibiting share dealings by Directors and employees of the Company for the period of one month before the announcement of the Company's half yearly and yearly financial statements. Directors and employees who are in possession of unpublished material price-sensitive information of the Group should not deal in the Company's securities on short term consideration and are expected to observe the insider trading laws at all times even when dealing in securities outside the restricted trading period.

The Company has complied with the best practice pursuant to Listing Rule 1207(19)(c) in not dealing in its own securities during the restricted trading periods.

## **MATERIAL CONTRACTS**

The Company has not entered into any contract during the financial year that involved the interests of the Chief Executive Officer, a Director or the controlling shareholder.

## **FINANCIAL REVIEW**

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**34**

DIRECTORS' STATEMENT

**38**

INDEPENDENT AUDITOR'S REPORT

**43**

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

**45**

BALANCE SHEETS

**47**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

**50**

CONSOLIDATED STATEMENT OF CASH FLOWS

**51**

NOTES TO THE FINANCIAL STATEMENTS

## **DIRECTORS' STATEMENT**

The directors present their statement to the members together with the audited consolidated financial statements of AEI Corporation Ltd. (the "Company") and its subsidiaries (collectively, the "Group") and the balance sheet and statement of changes in equity of the Company for the financial year ended 31 December 2018.

### **OPINION OF THE DIRECTORS**

In the opinion of the directors,

- (i) the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018 and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the financial year ended on that date, and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

### **DIRECTORS**

The directors of the Company in office at the date of this statement are:

Sun Quan  
Wu Pingwei  
Tan Chu En Ian  
Sinta Muchtar  
Yeung Koon Sang alias David Yeung  
Dr Vasoo Sushilan  
Teng Cheong Kwee

### **ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES**

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

## **DIRECTORS' STATEMENT**

### **DIRECTORS' INTERESTS IN SHARES AND DEBENTURES**

The following directors, who held office at the end of the financial year, had, according to the register of directors' shareholdings required to be kept under Section 164 of the Singapore Companies Act, Chapter 50, an interest in shares and warrants of the Company as stated below:

<b>Ordinary shares of the Company</b>				
<b>Name of director</b>	<b>Direct interest</b>		<b>Deemed interest</b>	
	<b>At the beginning of financial year or date of appointment</b>	<b>At the end of financial year</b>	<b>At the beginning of financial year or date of appointment</b>	<b>At the end of financial year</b>
	Sun Quan	–	–	28,750,000
Tan Chu En Ian	320,000	–	3,709,207	909,207
Sinta Muchtar	–	–	8,177,130	909,207
Yeung Koon Sang alias David Yeung	10,000	10,000	–	–
Dr Vasoo Sushilan	10,000	10,000	–	–
Teng Cheong Kwee	10,000	10,000	–	–

<b>Warrants carrying right to subscribe for ordinary shares Held in the name of directors</b>				
<b>Name of director</b>	<b>Direct interest</b>		<b>Deemed interest</b>	
	<b>At the beginning of financial year</b>	<b>At the end of financial year</b>	<b>At the beginning of financial year</b>	<b>At the end of financial year</b>
	Tan Chu En Ian	–	–	–
Sinta Muchtar	–	–	–	909,207

There was no change in any of the above-mentioned interests in the Company between the end of the financial year and 21 January 2019.

Except as disclosed in this statement, no director who held office at the end of the financial year had interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year, or date of appointment if later, or at the end of the financial year.

## **DIRECTORS' STATEMENT**

### **DIRECTORS' CONTRACTUAL BENEFITS**

Since the end of the previous financial year, no director of the Company has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director, or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

Tan Chu En lan and Sinta Muchtar have employment relationships with the Company and have received remuneration in those capacities.

### **AEI PERFORMANCE SHARE PLAN**

At an Extraordinary General Meeting held on 28 April 2014, shareholders approved the adoption of AEI Performance Share Plan ("Plan") as a compensation scheme that promotes higher performance goals and recognizes exceptional achievement. The Company believes the Plan will strengthen the overall effectiveness of the Group's remuneration and benefits to its employees.

The Plan will be administered by the Remuneration Committee and the Plan shall continue in force at the discretion of the Remuneration Committee, subject to a maximum period of up to ten years.

No share has been issued under the Plan.

### **AUDIT COMMITTEE**

The audit committee (AC) carried out its functions in accordance with Section 201B (5) of the Singapore Companies Act, Chapter 50, including the following:

- Reviewed the audit plans of the external auditors of the Group and the Company
- Reviewed the half-yearly and annual financial statements and the external auditor's report on the annual financial statements of the Group and the Company before their submission to the board of directors
- Reviewed effectiveness of the Group and the Company's material internal controls, including financial, operational and compliance controls and risk management
- Met with the external auditor, other committees, and management in separate executive sessions to discuss any matters that these groups believe should be discussed privately with the AC
- Reviewed legal and regulatory matters that may have a material impact on the financial statements, related compliance policies and programmes and any reports received from regulators
- Reviewed the cost effectiveness and the independence and objectivity of the external auditor
- Reviewed the nature and extent of non-audit services provided by the external auditor

## **DIRECTORS' STATEMENT**

### **AUDIT COMMITTEE (CONT'D)**

- Recommended to the board of directors the external auditor to be nominated, approved the compensation of the external auditor, and reviewed the scope and results of the audit
- Reported actions and minutes of the AC to the board of directors with such recommendations as the AC considered appropriate
- Reviewed interested person transactions in accordance with the requirements of the Singapore Exchange Securities Trading Limited's Listing Manual

The AC, having reviewed all non-audit services provided by the external auditors to the Group, is satisfied that the nature and extent of such services would not affect the independence of the external auditors. The AC has also conducted a review of interested person transactions.

Further details regarding the AC are disclosed in the Report on Corporate Governance.

### **AUDITOR**

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the board of directors:

**Tan Chu En Ian**  
Director

**Sinta Muchtar**  
Director

Singapore  
29 March 2019

# INDEPENDENT AUDITOR'S REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AEI CORPORATION LTD.

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Opinion

We have audited the financial statements of AEI Corporation Ltd. (the "Company") and its subsidiaries (collectively, the "Group"), which comprise the balance sheets of the Group and the Company as at 31 December 2018, the statements of changes in equity of the Group and the Company, consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group, the balance sheet and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Act) and Singapore Financial Reporting Standards (International) (SFRS(I)) so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2018 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and changes in equity of the Company for the financial year ended on that date.

#### Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled our responsibilities described in the Auditor's responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.



# INDEPENDENT AUDITOR'S REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## Key audit matters (cont'd)

### Valuation of buildings and improvements, and impairment of leasehold land

We refer to Note 2.6, 2.7 (Significant accounting policies), Note 3.2c (Significant accounting judgments and estimates), Note 11 (Property, plant and equipment) and Note 14 (Leasehold land).

As at 31 December 2018, the Group's leasehold land, buildings and improvements located at Penjuru and Tuas South, ("leasehold properties") have an aggregate carrying amount of \$10.5 million, net of depreciation, amortisation and impairment. During the year ended 31 December 2018, pursuant to the revaluation and impairment assessment of the leasehold properties, the Group recognized impairment loss of \$1.1 million on the Tuas South leasehold land. The fair values and recoverable amount of the leasehold properties were determined based on valuations performed by an independent professional appraiser ("External Appraiser").

The External Appraiser determined the fair values based on the direct comparison approach, using sales and listing of similar properties in the vicinity as guides to values after relevant adjustments were made for differences in characteristics such as location, land area, and conditions of the buildings and improvements. The External Appraiser also performed an allocation of the fair values of the leasehold properties between the land and building elements using the depreciated replacement cost method. The valuation and impairment assessment of the leasehold properties was significant to the audit due to the magnitude, and they involved significant level of judgment and estimates made by the management and the External Appraiser. Hence, we consider this to be a key audit matter.

As part of our audit procedures, we obtained an understanding of management's process of revaluing buildings and improvements, its assessment for indicators of impairment and basis of determining recoverable amount of the leasehold properties. We evaluated the objectivity, independence and expertise of the External Appraisers. We obtained the external valuation reports and discussed with the External Appraiser and assessed the appropriateness of the basis and approaches adopted for the valuations and allocation of values. We involved our internal valuation specialist to assist us in the evaluation of the appropriateness of the valuation and allocation approaches used, and the key inputs and assumptions adopted by the External Appraiser used such as the transaction prices of comparable properties, land size, building condition and location adjustment factors, replacement costs and depreciation estimates. Lastly, we reviewed the adequacy of the disclosures made on the fair values of the buildings and improvements and the impairment of the leasehold land in Notes 33 and 14 to the financial statements.

### Impairment on investment in subsidiary

We refer to Note 2.9 (Significant accounting policies), Note 3.2(a) (Significant accounting judgements and estimates) and Note 12 (Notes on investment in subsidiaries).

As at 31 December 2018, there were indicators of impairment relating to the Company's investment in a subsidiary with carrying amount of \$11.7 million, net of impairment. During the year ended 31 December 2018, the Company recognized impairment loss of \$8.3 million on this investment pursuant to the impairment assessment. The recoverable amount of the investment in subsidiary was determined using value-in-use calculation that was based on management's budgets and forecasted cash flows. The value-in-use calculation of the investment in subsidiary was significant to the audit due to the magnitude, and the calculation involved significant level of judgment and estimates made by the management. Hence, we consider this to be a key audit matter.

# INDEPENDENT AUDITOR'S REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## Key audit matters (cont'd)

### Impairment on investment in subsidiary (cont'd)

As part of our audit procedures, we obtained an understanding of management's assessment for indicators of impairment and the process and basis of determining recoverable amount of the investment in subsidiary. We assessed the valuation methodology used by management and evaluated the key inputs and assumptions such as the revenue growth rate, profit margins and the discount rate by considering historical results and budget variances, management's operating forecasts and reports, and external market data. We further discussed with management to obtain an understanding on the business strategy and business environment to corroborate our assessment of the assumptions used by management. We checked the arithmetic accuracy of management's computation of the impairment loss based on the excess of carrying amount over the recoverable amount. Lastly, we reviewed the adequacy of the disclosures made on the impairment of the investment in subsidiary in the financial statements.

### Other information

Management is responsible for other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

# INDEPENDENT AUDITOR'S REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

# INDEPENDENT AUDITOR'S REPORT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## Auditor's responsibilities for the audit of the financial statements (cont'd)

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Lim Siew Koon.

## Ernst & Young LLP

Public Accountants and  
Chartered Accountants  
Singapore

29 March 2019

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Note	2018 \$'000	2017 \$'000
Revenue	4	9,417	8,187
Cost of sales		<b>(9,328)</b>	(9,176)
<b>Gross profit/(loss)</b>		<b>89</b>	(989)
Other operating income	5	<b>292</b>	1,383
Selling and distribution costs		<b>(625)</b>	(626)
General and administrative expenses		<b>(4,280)</b>	(5,755)
Other operating expenses		<b>(1,587)</b>	(4,362)
<b>Loss from operating activities</b>		<b>(6,111)</b>	(10,349)
Finance cost	7	<b>(94)</b>	(120)
Share of results of associate		<b>(192)</b>	(155)
Finance income	8	<b>297</b>	118
<b>Loss before tax</b>	6	<b>(6,100)</b>	(10,506)
Income tax benefit	9	<b>198</b>	967
<b>Loss net of tax</b>		<b>(5,902)</b>	(9,539)
<b>Loss for the financial year attributable to:</b>			
<b>Owners of the Company</b>		<b>(5,902)</b>	(9,539)
<b>Earnings per share attributable to owners of the Company</b>	10		
- Basic (in cents)		<b>(12.5)</b>	(35.2)
- Diluted (in cents)		<b>(12.5)</b>	(35.2)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	2018 \$'000	2017 \$'000
<b>Loss for the financial year</b>	<b>(5,902)</b>	(9,539)
<b>Other comprehensive income:</b>		
<i>Items that will not be reclassified to profit or loss</i>		
Reversal of provision for deferred taxation	–	325
Revaluation loss on building	–	(1,621)
	–	(1,296)
<i>Items that may be reclassified subsequently to profit or loss</i>		
Share of foreign currency translation of associated company	5	–
	5	–
<b>Other comprehensive income for the financial year, net of tax</b>	<b>5</b>	(1,296)
<b>Total comprehensive income for the financial year</b>	<b>(5,897)</b>	(10,835)
<b>Total comprehensive income attributable to:</b>		
Owners of the Company	<b>(5,897)</b>	(10,835)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## BALANCE SHEETS

AS AT 31 DECEMBER 2018

	Note	Group			Company		
		2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Non-current assets</b>							
Property, plant and equipment	11	9,900	10,825	17,599	1,921	2,000	5,227
Investment in subsidiaries	12	–	–	–	11,731	20,001	20,955
Investment in associate	13	1,900	2,086	2,241	–	–	–
Leasehold land	14	2,914	4,222	4,457	–	–	–
Deferred tax asset	23	478	223	–	–	–	–
		<b>15,192</b>	17,356	24,297	<b>13,652</b>	22,001	26,182
<b>Current assets</b>							
Loan receivable	15	–	–	–	–	–	–
Inventories	16	3,281	4,066	4,951	–	–	–
Prepaid operating expenses		39	35	44	9	6	13
Trade receivables	17	1,609	980	2,153	16	13	67
Other receivables	18	238	61	86	215	29	15
Amount due from subsidiaries	19	–	–	–	746	877	11,910
Receivable from associate	19	194	184	140	7	7	7
Loan to subsidiaries	19	–	–	–	–	–	2,194
Cash and cash equivalents	20	38,065	18,980	26,017	36,464	14,964	9,657
		<b>43,426</b>	24,306	33,391	<b>37,457</b>	15,896	23,863
<b>Total assets</b>		<b>58,618</b>	41,662	57,688	<b>51,109</b>	37,897	50,045
<b>Current liabilities</b>							
Trade payables	21	929	667	652	213	3	–
Other payables	21	2,187	2,254	3,207	448	329	347
Amounts due to subsidiary	19	–	–	–	–	–	3,606
Loans and borrowings	22	370	370	746	–	–	–
Income tax payable		64	78	98	64	78	98
		<b>3,550</b>	3,369	4,703	<b>725</b>	410	4,051
<b>Net current assets</b>		<b>39,876</b>	20,937	28,688	<b>36,732</b>	15,486	19,812

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## BALANCE SHEETS

AS AT 31 DECEMBER 2018

	Note	Group			Company		
		2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Non-current liabilities</b>							
Loans and borrowings	22	<b>2,374</b>	2,744	5,552	–	–	–
Deferred tax liability	23	<b>267</b>	195	1,244	<b>267</b>	195	772
		<b>2,641</b>	2,939	6,796	<b>267</b>	195	772
<b>Total liabilities</b>		<b>6,191</b>	6,308	11,499	<b>992</b>	605	4,823
<b>Net assets</b>		<b>52,427</b>	35,354	46,189	<b>50,117</b>	37,292	45,222
<b>Equity attributable to owners of the Company</b>							
Share capital	24	<b>71,977</b>	49,007	49,007	<b>71,977</b>	49,007	49,007
Treasury shares	25	<b>(1,697)</b>	(1,697)	(1,697)	<b>(1,697)</b>	(1,697)	(1,697)
Asset revaluation reserve	26	–	–	1,296	–	–	1,296
Foreign currency translation reserve	27	<b>80</b>	75	75	–	–	–
Retained earnings		<b>(17,933)</b>	(12,031)	(2,492)	<b>(20,163)</b>	(10,018)	(3,384)
<b>Total equity</b>		<b>52,427</b>	35,354	46,189	<b>50,117</b>	37,292	45,222
<b>Total equity and liabilities</b>		<b>58,618</b>	41,662	57,688	<b>51,109</b>	37,897	50,045

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Attributable to owners of the Company					
	Share capital \$'000 (Note 24)	Treasury shares \$'000 (Note 25)	Asset revaluation reserve \$'000 (Note 26)	Foreign currency translation reserve \$'000 (Note 27)	Retained earnings \$'000	Total equity \$'000
<b>Group</b>						
<b>Opening balance at 1 January 2018</b>	<b>49,007</b>	<b>(1,697)</b>	–	<b>75</b>	<b>(12,031)</b>	<b>35,354</b>
Loss for the financial year	–	–	–	–	<b>(5,902)</b>	<b>(5,902)</b>
<i>Other comprehensive income:</i>						
Share of foreign currency translation of associated company	–	–	–	<b>5</b>	–	<b>5</b>
Other comprehensive income for the financial year, net of tax	–	–	–	<b>5</b>	–	<b>5</b>
Total comprehensive income for the financial year	–	–	–	<b>5</b>	<b>(5,902)</b>	<b>(5,897)</b>
<b>Contributions by owners</b>						
Issue of ordinary shares	<b>23,000</b>	–	–	–	–	<b>23,000</b>
Issue of introducer shares	<b>690</b>	–	–	–	–	<b>690</b>
Share issuance expense	<b>(720)</b>	–	–	–	–	<b>(720)</b>
<b>Total contribution by owners</b>	<b>22,970</b>	–	–	–	–	<b>22,970</b>
<b>Closing balance at 31 December 2018</b>	<b>71,977</b>	<b>(1,697)</b>	–	<b>80</b>	<b>(17,933)</b>	<b>52,427</b>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Attributable to owners of the Company					
	Share capital \$'000 (Note 24)	Treasury shares \$'000 (Note 25)	Asset revaluation reserve \$'000 (Note 26)	Foreign currency translation reserve \$'000 (Note 27)	Retained earnings \$'000	Total equity \$'000
<b>Group</b>						
<b>Opening balance at 1 January 2017</b>	49,007	(1,697)	1,296	75	(2,492)	46,189
Loss for the financial year	–	–	–	–	(9,539)	(9,539)
<i>Other comprehensive income:</i>						
Reversal of provision for deferred taxation	–	–	325	–	–	325
Revaluation loss on building	–	–	(1,621)	–	–	(1,621)
Other comprehensive income for the financial year, net of tax	–	–	(1,296)	–	–	(1,296)
Total comprehensive income for the financial year	–	–	(1,296)	–	(9,539)	(10,835)
<b>Closing balance at 31 December 2017</b>	49,007	(1,697)	–	75	(12,031)	35,354

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Share capital (Note 24) \$'000	Treasury shares (Note 25) \$'000	Asset revaluation reserve (Note 26) \$'000	Retained earnings \$'000	Total equity \$'000
<b>Company</b>					
<b>Opening balance at 1 January 2017</b>	49,007	(1,697)	1,296	(3,384)	45,222
Loss net of tax for the financial year, representing total comprehensive income for the financial year	–	–	–	(6,634)	(6,634)
Reversal of provision for deferred taxation	–	–	325	–	325
Revaluation loss on building	–	–	(1,621)	–	(1,621)
<b>Closing balance at 31 December 2017 and opening balance at 1 January 2018</b>	49,007	(1,697)	–	(10,018)	37,292
Loss net of tax for the financial year, representing total comprehensive income for the financial year	–	–	–	(10,145)	(10,145)
<b>Contributions by owners</b>					
Issue of ordinary shares	23,000	–	–	–	23,000
Issue of introducer shares	690	–	–	–	690
Share issuance expense	(720)	–	–	–	(720)
<b>Total contribution by owners</b>	22,970	–	–	–	22,970
<b>Closing balance at 31 December 2018</b>	71,977	(1,697)	–	(20,163)	50,117

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

	Note	2018 \$'000	2017 \$'000
<b>Operating activities:</b>			
Loss before tax		(6,100)	(10,506)
Adjustments for:			
Depreciation of property, plant and equipment	11	1,125	1,416
Amortisation on leasehold land	14	235	235
Impairment loss on property, plant and equipment	11	—	4,014
Impairment loss on leasehold land	14	1,073	—
Loss on disposal of property, plant and equipment, net	6	4	29
Interest expense	7	94	120
Interest income	8	(297)	(118)
Foreign currency translation adjustments		(5)	—
Write-down of inventories, net	16	46	—
Share of results of associate		192	155
<b>Operating cash flows before changes in working capital</b>		<b>(3,633)</b>	<b>(4,655)</b>
(Increase)/decrease in receivables		(627)	1,177
Decrease in inventories		739	885
Increase/(decrease) in payables		195	(936)
<b>Cash flows used in operations</b>		<b>(3,326)</b>	<b>(3,529)</b>
Interest paid		(94)	(122)
Income tax refund		—*	—
Interest received		104	139
<b>Net cash flows used in operating activities</b>		<b>(3,316)</b>	<b>(3,512)</b>
<b>Investing activities:</b>			
Proceeds from disposal of property, plant and equipment		—	47
Purchase of property, plant and equipment	11	(204)	(353)
Loan to associate		—	(35)
<b>Net cash flows used in investing activities</b>		<b>(204)</b>	<b>(341)</b>
<b>Financing activities:</b>			
Proceeds from term loan		—	38
Proceeds from issue of new shares		23,000	—
Share issuance expense		(30)	—
Repayment of term loans		(370)	(3,222)
<b>Net cash flows generated from/(used in) financing activities</b>		<b>22,600</b>	<b>(3,184)</b>
Net increase/(decrease) in cash and cash equivalents		19,080	(7,037)
Effect of exchange rate changes on cash and cash equivalents		5	—
Cash and cash equivalents at 1 January		18,980	26,017
<b>Cash and cash equivalents at 31 December</b>	20	<b>38,065</b>	<b>18,980</b>

\* amount represent less than \$1,000

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## 1. CORPORATE INFORMATION

AEI Corporation Ltd. (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange.

The registered office and principal place of business of the Company is located at 15 Tuas South Street 13, Singapore 636936.

The principal activities of the Company is investment holdings in manufacturing and extrusion activities. There have been no significant changes in the nature of these activities during the financial year. The principal activities of the subsidiaries and associate are disclosed in Note 12 and 13 to the financial statements.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.1 *Basis of preparation*

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (International) (SFRS(I)).

For all periods up to and including the year ended 31 December 2017, the Group prepared its financial statements in accordance with Financial Reporting Standards in Singapore (FRS). These financial statements for the year ended 31 December 2018 are the first the Group has prepared in accordance with SFRS(I). Refer to Note 2.2 for information on how the Group adopted SFRS(I).

The financial statements have been prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$) and all values are rounded to the nearest thousand (\$'000), except when otherwise indicated.

### 2.2 *First-time adoption of Singapore Financial Reporting Standards (International) (SFRS(I))*

These financial statements for the year ended 31 December 2018 are the first the Group and the Company have prepared in accordance with SFRS(I). Accordingly, the Group and the Company have prepared financial statements that comply with SFRS(I) applicable as at 31 December 2018, together with the comparative period data for the year ended 31 December 2017, as described in the summary of significant accounting policies. On preparing the financial statements, the Group's and the Company's opening balance sheets were prepared as at 1 January 2017, the Group and the Company's date of transition to SFRS(I).

### **New accounting standards effective on 1 January 2018**

The accounting policies adopted are consistent with those previously applied under FRS except that in the current financial year, the Group has adopted all the SFRS(I) which are effective for annual financial periods beginning on or after 1 January 2018. The adoption of these standards did not have any material effect on the financial performance or position of the Group and the Company.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Standards issued but not yet effective

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
SFRS(I) 16 <i>Leases</i>	1 January 2019
SFRS (I) INT 23 <i>Uncertainty over Income Tax Treatments</i>	1 January 2019
Amendments to SFRS(I) 9 <i>Prepayment Features with Negative Compensation</i>	1 January 2019
Amendments to SFRS(I) 1-28 <i>Long-term Interests in Associates and Joint Ventures</i>	1 January 2019
Annual Improvements to SFRS(I)s 2015-2017 Cycle	1 January 2019
Amendments to SFRS(I) 3: <i>Definition of a Business</i>	1 January 2020
Amendments to SFRS(I) 1-1 and SFRS(I) 1-8: <i>Definition of Material</i>	1 January 2020
Amendments to SFRS(I) 10 and SFRS(I) 1-28 <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Date to be determined

Except for SFRS(I) 16, the directors expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of SFRS(I) 16 are described below.

#### SFRS(I) 16 Leases

SFRS(I) 16 requires lessees to recognise most leases on balance sheets. The standard includes two recognition exemptions for lessees – leases of 'low value' assets and short-term leases. SFRS(I) 16 is effective for annual periods beginning on or after 1 January 2019. At commencement date of a lease, a lessee will recognise a liability to make lease payments (i.e. the lease liability) and an asset representing the right to use the underlying asset during the lease term (i.e. the right-of-use asset). Lessees will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset.

The Group plans to adopt SFRS(I) 16 retrospectively with the cumulative effect of initially applying the standard as an adjustment to the opening retained earnings at the date of initial application, 1 January 2019.

On the adoption of SFRS(I) 16, the Group expects to choose, on a lease-by-lease basis, to measure the right-of-use asset at either:

- (i) its carrying amount as if SFRS(I) 16 had been applied since the commencement date, but discounted using the lessee's incremental borrowing rate as of 1 January 2019; or
- (ii) an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before 1 January 2019.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 *Standards issued but not yet effective (cont'd)*

SFRS(I) 16 Leases (cont'd)

In addition, the Group plans to elect the following practical expedients:

- not to reassess whether a contract is, or contains a lease at the date of initial application and to apply SFRS(I) 16 to all contracts that were previously identified as leases
- to apply the exemption not to recognise right-of-use asset and lease liabilities to leases for which the lease term ends within 12 months as of 1 January 2019
- to apply a single discount rate to a portfolio of leases with reasonably similar characteristics

The Group has performed a preliminary impact assessment based on currently available information, and the assessment may be subject to changes arising from ongoing analysis until the Group adopts SFRS(I) 16 in 2019.

On the adoption of SFRS(I) 16, the Group expects to recognise right-of-use assets of approximately \$8,600,000 and lease liabilities of approximately \$8,600,000 for its leases previously classified as operating leases as of 1 January 2019.

#### 2.4 *Basis of consolidation*

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.4 *Basis of consolidation (cont'd)*

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- de-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- de-recognises the carrying amount of any non-controlling interest;
- de-recognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- reclassifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

#### 2.5 *Foreign currency*

The financial statements are presented in Singapore Dollars, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

##### (a) *Transactions and balances*

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

##### (b) *Consolidated financial statements*

For consolidation purpose, the assets and liabilities of foreign operations are translated into SGD at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the exchange rates prevailing at the date of the transactions. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.6 *Property, plant and equipment (cont'd)*

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment and furniture and fixtures other than buildings and improvements are measured at cost less accumulated depreciation and any accumulated impairment losses.

Buildings and improvements are measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity to ensure that the carrying amount does not differ materially from the fair value of the buildings and improvements at the end of the reporting period.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the asset revaluation reserve in respect of an asset is transferred directly to retained earnings on retirement or disposal of the asset.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

- Buildings and improvements - the remaining lease periods of 17 to 24.5 years
- Plant and machinery - 10 to 20 years
- Renovation - 4 to 5 years
- Motor vehicles - 5 to 10 years
- Furniture and fittings - 3 to 10 years
- Office equipment - 3 to 10 years
- Dies and moulds - 6.7 years

Assets under construction included in plant and equipment are not depreciated as these assets are not yet available for use.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.7 *Leasehold land*

Leasehold land is initially measured at cost. Following initial recognition, leasehold land is measured at cost less accumulated amortisation and any accumulated impairment losses. The leasehold land is amortised on a straight-line basis over the lease term of 21.4 years.

#### 2.8 *Impairment of non-financial assets*

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses of continuing operations are recognised in profit or loss, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

#### 2.9 *Subsidiaries*

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.10 *Associates*

An associate is an entity over which the Group has the power to participate in the financial and operating policy decisions of the investee but does not have control or joint control of those policies.

The Group account for its investments in associates using the equity method from the date on which it becomes an associate.

On acquisition of the investment, any excess of the cost of the investment over the Group's share of the net fair value of the investee's identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is included as income in the determination of the entity's share of the associate's profit or loss in the period in which the investment is acquired.

Under the equity method, the investment in associates are carried in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the associates. The profit or loss reflects the share of results of the operations of the associates. Distributions received from associates reduce the carrying amount of the investment. Where there has been a change recognised in other comprehensive income by the associates, the Group recognises its share of such changes in other comprehensive income. Unrealised gains and losses resulting from transactions between the Group and associate are eliminated to the extent of the interest in the associates.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in associate. The Group determines at the end of each reporting period whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in profit or loss.

The financial statements of the associates are prepared as the same reporting date as the Company. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.11 *Financial instruments*

##### (a) *Financial assets*

###### *Initial recognition and measurement*

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

###### *Subsequent measurement*

###### Investments in debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the contractual cash flow characteristics of the asset. The Group only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

###### *De-recognition*

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

##### (b) *Financial liabilities*

###### *Initial recognition and measurement*

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.11 *Financial instruments (cont'd)*

##### (b) *Financial liabilities (cont'd)*

###### *Subsequent measurement*

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

###### *De-recognition*

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

#### 2.12 *Impairment of financial assets*

The Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 180 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

#### 2.13 *Cash and cash equivalents*

Cash and cash equivalents comprise cash at bank and on hand and fixed deposits in banks which are subject to an insignificant risk of changes in value.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.14 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

- Raw materials: purchase costs on a weighted average cost basis;
- Finished goods and work-in-progress: costs of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity. These costs are assigned on a weighted average cost basis.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

#### 2.15 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### 2.16 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

#### 2.17 Government grants

Government grants are recognised when there is a reasonable assurance that the grant will be received and all attaching conditions will be complied with and are recorded as 'other operating income' in the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.18 **Financial guarantee**

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor failed to make payment when due in accordance with the terms of the debt instrument.

#### 2.19 **Employee benefits**

##### *Defined contribution plan*

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. In particular, the Singapore companies in the Group make contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

##### *Employee leave entitlement*

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

#### 2.20 **Leases**

Finance leases which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

#### 2.21 **Revenue**

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.21 Revenue (cont'd)

(a) *Sale of goods*

Revenue from sale of goods is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

The amount of revenue recognised is based on the estimated transaction price, which comprises the contractual price, net of adjusted for expected returns. Based on the Group's experience with similar types of contracts, variable consideration is typically constrained and is included in the transaction only to the extent that it is a highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The Group recognises the expected volume rebates payable to customer where consideration have been received from customers.

At the end of each reporting date, the Group updates its assessment of the estimated transaction price, including its assessment of whether an estimate of variable consideration is constrained. The corresponding amounts are adjusted against revenue in the period in which the transaction price changes.

(b) *Rendering of services*

Revenue from rendering of services is recognised when the services have been performed and rendered.

#### 2.22 Interest income

Interest income is recognised using the effective interest method.

#### 2.23 Taxes

(a) *Current income tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period, in the countries where the Group operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.23 Taxes (cont'd)

(b) *Deferred tax*

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.23 *Taxes (cont'd)*

(c) *Sales tax*

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

#### 2.24 *Segment reporting*

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 30, including the factors used to identify the reportable segments and the measurement basis of segment information.

#### 2.25 *Share capital and share issuance expense*

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

#### 2.26 *Treasury shares*

The Group's own equity instruments, which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount of treasury shares and the consideration received, if reissued, is recognised directly in equity. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.27 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the balance sheet of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

### 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

#### 3.1 Judgments made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements which have the most significant effect on the amounts recognised in the consolidated financial statements:

Taxes

Significant judgment is involved in determining the group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of the Group's tax payables was \$64,000 (31.12.2017: \$78,000, 1.1.2017: \$98,000), while the deferred tax assets and liabilities at 31 December 2018 were \$478,000 (31.12.2017: \$223,000, 1.1.2017: \$Nil) and \$267,000 (31.12.2017: \$195,000, 1.1.2017: \$1,244,000) respectively. The carrying amounts of the Company's tax payables and deferred tax liabilities at 31 December 2018 were \$64,000 (31.12.2017: \$78,000, 1.1.2017: \$98,000) and \$267,000 (31.12.2017: \$195,000, 1.1.2017: \$772,000) respectively.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (CONT'D)

#### 3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

(a) Impairment of non-financial assets

An impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on fair valuation of the assets less incremental costs for disposing the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next three years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the cash generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

(b) Valuation of raw materials

The valuation of the Group's raw materials is assessed based on the best available facts and circumstances at the end of each reporting period, including but not limited to, the inventories' own physical conditions, their expected market selling prices, external market data and estimated costs to be incurred for their sales. The value is re-evaluated and an impairment might be recorded, if additional information received affects the amount initially assessed. The carrying amount of the raw materials as at 31 December 2018 is \$2,418,000 (31.12.2017: \$3,298,000, 1.1.2017: \$3,388,000).

(c) Valuation of buildings and improvements

The Group carries its buildings and improvements at fair value, with changes in fair values being recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve. The Group engaged an independent professional valuer ("External Appraiser") to assess fair value as at 31 December 2018. The fair values of buildings and improvements are determined by an independent professional valuer using recognised valuation techniques. These techniques comprise the direct comparison approach. The key assumptions used to determine the fair value of the buildings and improvements and sensitivity analysis are provided in Note 33.

The carrying amount of the buildings and improvements carried at fair value as at 31 December 2018 is \$7,608,000 (31.12.2017: \$8,000,000, 1.1.2017: \$14,221,000).

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 4. REVENUE

#### a) Disaggregation of revenue

	Sales of goods		Rendering of services		Total revenue	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<i>Primary geographical locations</i>						
Singapore	3,499	1,929	9	18	3,508	1,947
Greater China	1,320	515	–	–	1,320	515
Malaysia	1,853	1,833	–	–	1,853	1,833
Other countries	2,736	3,892	–	–	2,736	3,892
	<b>9,408</b>	8,169	<b>9</b>	18	<b>9,417</b>	8,187
<i>Timing of transfer of goods</i>						
At a point in time	9,408	8,169	–	–	9,408	8,169
Over time	–	–	9	18	9	18
	<b>9,408</b>	8,169	<b>9</b>	18	<b>9,417</b>	8,187

#### b) Judgement and methods used in estimating revenue

##### *Estimating variable consideration for sale of goods*

In estimating the variable consideration for the sale of goods, the Group uses the expected value method to predict the volume rebate. Management relies on historical experience with purchasing patterns of customers, analysed by different product types, customers and geographical areas, for the past 1 to 2 years.

Management has exercised judgement in applying the constraint on the estimated variable consideration that can be included in the transaction price. For volume rebate, management has determined that a portion of the estimated variable consideration is subject to the constraint as, based on past experience with the customers, it is highly probable that a significant reversal in the cumulative amount of revenue recognised will occur, and therefore will not be recognised as revenue.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 5. OTHER OPERATING INCOME

	Group	
	2018 \$'000	2017 \$'000
Sale of aluminium scrap	–	1,204
Sale of metal scrap	155	28
Government grant income	15	72
Gain/(loss) on foreign exchange	42	(1)
Gain on disposal of property, plant and equipment	–	15
Sundry income	80	60
Bad debts recovered (trade)	–	5
	<b>292</b>	1,383

Sale of aluminium scrap has been classified under Revenue in the current year as trading of aluminium scrap become one of the principal activities of a subsidiary.

Government grant income relates to Wage Credit Scheme and Temporary Employment Credit grants received by the Group during the financial year.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 6. LOSS BEFORE TAX

The following items have been included in arriving at loss before tax from continuing operations:

	Note	Group	
		2018 \$'000	2017 \$'000
Audit fees paid to auditors of the Company		111	111
Non-audit fees paid to auditors of the Company		54	30
Depreciation of property, plant and equipment	11	1,125	1,416
Impairment loss on property, plant and equipment	11	–	4,014
Impairment loss on leasehold land	14	1,073	–
Directors' emoluments			
- fees		240	212
- remuneration		1,087	896
Loss on disposal of property, plant and equipment, net		4	29
Write down of inventories, net	16	46	–
Operating lease expense		583	543
Staff costs (excluding directors' remuneration)			
- defined contribution plans		260	319
- salaries, bonuses and other wages		3,155	3,440

### 7. FINANCE COST

	Group	
	2018 \$'000	2017 \$'000
Interest expense on term loan	94	120

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 8. FINANCE INCOME

	Group	
	2018 \$'000	2017 \$'000
Interest income on current account	–	7
Interest income on short-term deposits	<b>297</b>	111
	<b>297</b>	118

### 9. INCOME TAX BENEFIT

#### *Major components of income tax benefit*

The major components of income tax benefit for the financial years ended 31 December 2018 and 2017 are:

		Group	
	Note	2018 \$'000	2017 \$'000
<b>Consolidated income statement:</b>			
Current income tax:			
- Over-provision in respect of previous years		<b>(15)</b>	(20)
		<b>(15)</b>	(20)
Deferred income tax:			
- Origination and reversal of temporary differences	23	<b>(133)</b>	(769)
- Over-provision in respect of previous years	23	<b>(50)</b>	(178)
		<b>(183)</b>	(947)
Income tax benefit recognised in profit or loss		<b>(198)</b>	(967)



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 9. INCOME TAX BENEFIT (CONT'D)

#### *Relationship between tax benefit and accounting loss*

A reconciliation between the tax expense and the product of accounting loss multiplied by the applicable corporate tax rate for the financial years ended 31 December 2018 and 2017 is as follows:

	Group	
	2018 \$'000	2017 \$'000
Loss before tax	<b>(6,100)</b>	(10,506)
Tax at the applicable tax rate of 17% (2017: 17%)	<b>(1,037)</b>	(1,786)
Adjustments:		
Income not subject to taxation	<b>(32)</b>	(72)
Non-deductible expenses	<b>568</b>	1,168
Over-provision in respect of previous years	<b>(65)</b>	(198)
Effect of partial tax exemption and tax relief	–	(328)
Benefits from unrecognised tax losses	–	(194)
Deferred tax assets not recognised	<b>297</b>	435
Share of results of associate	<b>33</b>	26
Others	<b>38</b>	(18)
Income tax benefit recognised in profit or loss	<b>(198)</b>	(967)

The above reconciliation is prepared by aggregating separate reconciliations for each national jurisdiction.

The Group has tax losses of approximately \$5,085,000 (2017: \$3,340,000) that are available for offset against future taxable profits of the companies in which the losses arose, for which no deferred tax asset is recognised due to uncertainty of its recoverability. The use of these tax losses is subjected to the agreement of the tax authorities and compliance with certain provisions of the tax legislation of the respective countries in which the companies operate.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 10. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing profit for the financial year, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial years.

Diluted earnings per share are calculated by dividing profit for the financial year, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

The following table reflects the profit and share data used in the computation of basic and diluted loss per share for the financial years ended 31 December:

	2018 \$'000	2017 \$'000
Loss for the financial year attributable to owners of the Company used in the computation of basic and diluted earnings per ordinary shares	<b>(5,902)</b>	(9,539)
	<b>No. of shares '000</b>	<b>No. of shares '000</b>
Weighted average number of ordinary shares for basic and diluted earnings per share computation	<b>47,321</b>	27,120

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 11. PROPERTY, PLANT AND EQUIPMENT

	At valuation		At cost		Total \$'000
	Buildings and improvements \$'000	Plant, equipment and other assets \$'000	Asset under construction \$'000	Renovations \$'000	
<b>Group</b>					
<b>Cost or valuation:</b>					
At 1 January 2017	16,485	33,127	932	525	51,069
Additions	94	237	22	–	353
Reclassification	12	942	(954)	–	–
Disposals	–	(154)	–	–	(154)
Impairment loss	(5,635)	–	–	–	(5,635)
Elimination of accumulated depreciation on revaluation	(2,956)	–	–	–	(2,956)
At 31 December 2017 and 1 January 2018	8,000	34,152	–	525	42,677
Additions	20	184	–	–	204
Disposals	–	(10)	–	–	(10)
Elimination of accumulated depreciation on revaluation	(412)	–	–	–	(412)
At 31 December 2018	7,608	34,326	–	525	42,459
<b>Accumulated depreciation</b>					
At 1 January 2017	2,264	30,683	–	523	33,470
Charge for the financial year (Note 6)	692	724	–	–	1,416
Disposals	–	(78)	–	–	(78)
Elimination of accumulated depreciation on revaluation	(2,956)	–	–	–	(2,956)
At 31 December 2017 and 1 January 2018	–	31,329	–	523	31,852
Charge for the financial year (Note 6)	412	713	–	–	1,125
Disposals	–	(6)	–	–	(6)
Elimination of accumulated depreciation on revaluation	(412)	–	–	–	(412)
At 31 December 2018	–	32,036	–	523	32,559
<b>Net carrying amount:</b>					
At 1 January 2017	14,221	2,444	932	2	17,599
At 31 December 2017	8,000	2,823	–	2	10,825
At 31 December 2018	7,608	2,290	–	2	9,900

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At valuation		At cost	
	Buildings and improvements \$'000	Asset under construction \$'000	Renovations \$'000	Total \$'000
<b>Company</b>				
<b>Cost or valuation:</b>				
At 1 January 2017	7,485	6	407	7,898
Reclassification	6	(6)	–	–
Impairment loss	(3,014)	–	–	(3,014)
Elimination of accumulated depreciation on revaluation	(2,477)	–	–	(2,477)
At 31 December 2017 and 1 January 2018	2,000	–	407	2,407
Elimination of accumulated depreciation on revaluation	(79)	–	–	(79)
At 31 December 2018	1,921	–	407	2,328
<b>Accumulated depreciation</b>				
At 1 January 2017	2,264	–	407	2,671
Charge for the financial year	213	–	–	213
Elimination of accumulated depreciation on revaluation	(2,477)	–	–	(2,477)
At 31 December 2017 and 1 January 2018	–	–	407	407
Charge for the financial year	79	–	–	79
Elimination of accumulated depreciation on revaluation	(79)	–	–	(79)
At 31 December 2018	–	–	407	407
<b>Net carrying amount:</b>				
At 1 January 2017	5,221	6	–	5,227
At 31 December 2017	2,000	–	–	2,000
At 31 December 2018	1,921	–	–	1,921

Other assets comprise motor vehicles, furniture and fittings and office equipment.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group engaged Asia Valuation & Advisory Services Pte Ltd, an independent valuer to determine the fair value of the industrial buildings at Penjuru Lane and Tuas South. Details of valuation techniques and inputs used are disclosed in Note 33. Based on the valuation, a fair value assessment loss of \$Nil (2017: \$5,635,000) in relation to the Group's buildings was taken into account, where an impairment loss of \$Nil (2017: \$4,014,000) has been recognised in "Other operating expenses" line item of profit or loss for the financial year ended 31 December 2018. The balance of \$Nil (2017: \$1,621,000) was offset against the Asset Revaluation Reserve, net of deferred taxation adjustment.

### 12. INVESTMENT IN SUBSIDIARIES

	Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Unquoted shares, at cost	29,001	29,001	29,955
Allowance of impairment	(17,270)	(9,000)	(9,000)
Net carrying value	<b>11,731</b>	20,001	20,955
Movement in allowance account:			
At 1 January	9,000	9,000	
Impairment for the financial year	8,270	—	
At 31 December	<b>17,270</b>	9,000	

During the year, the Company carried out an impairment assessment on the recoverable amount of its investments in subsidiaries. An impairment loss of \$8,270,000 for the investment in a subsidiary was recognised in "Other operating expenses" line item of profit or loss for the financial year as its carrying value of the subsidiary exceeded the recoverable amount determined on its value-in-use. In determining the value-in-use, a pre-tax discount rate of 5.9% was applied.

#### *Capital reduction*

On 30 November 2017, a capital reduction exercise was undertaken for one of the subsidiaries, AEI Engineering Pte Ltd (Singapore), reducing the Company's investment in the subsidiary by \$999,450.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 12. INVESTMENT IN SUBSIDIARIES (CONT'D)

The Group has the following investments in subsidiaries:

Name of company (Country of incorporation)	Principal activities (Place of business)	Proportion of ownership interest		
		31.12.2018 %	31.12.2017 %	1.1.2017 %
<b>Held by the Company:</b>				
* AEI Engineering Pte Ltd (Singapore)	Wholesale of scrap, junk and waste dealers, manufacturing of engineering components (Singapore)	100	100	100
* AEI (China) Holdings Pte Ltd (Singapore)	Investment holding (Singapore)	100	100	100
* AEI Corporation (Singapore) Pte Ltd (Singapore)	Manufacturing of basic ferrous and non-ferrous metals (Singapore)	100	100	100
* Audited by Ernst & Young LLP, Singapore				

### 13. INVESTMENT IN ASSOCIATE

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Investment in associate	7,221	7,221	7,221
Share of post-acquisition reserves	(1,967)	(1,776)	(1,621)
Exchange differences	80	75	75
Impairment of associate	(3,434)	(3,434)	(3,434)
	<b>1,900</b>	2,086	2,241
Movement in allowance account: At 1 January and 31 December	<b>3,434</b>	3,434	

Investment in associate comprises of investment in unquoted equity shares at cost.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 12. INVESTMENT IN SUBSIDIARIES (CONT'D)

Details of the associate at 1 January and 31 December are:

Name of company (Country of incorporation)	Principal activities (Place of business)	Proportion of ownership interest		
		31.12.2018 %	31.12.2017 %	1.1.2017 %

#### *Held by through AEI (China) Holdings Pte Ltd:*

* Global Tongyi (Singapore) Pte. Ltd. (Singapore)	Manufacturing and general wholesale trade of vegetable and animal oils and fats (Singapore)	50	50	50
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\* Audited by Ernst & Young LLP, Singapore.

Name of company (Country of incorporation)	Principal activities (Place of business)	Proportion of ownership interest		
		31.12.2018 %	31.12.2017 %	1.1.2017 %

#### *Held through Global Tongyi (Singapore) Pte Ltd*

* Well Global Foods (Anyang) Pte. Ltd. (People's Republic of China)	Sale of edible oil (People's Republic of China)	100	100	100
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\* Audited by Henan Gongxing Accounting Firm.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 13. INVESTMENT IN ASSOCIATE (CONT'D)

The summarised financial information of the associate, based on its FRS financial statements and reconciliation with the carrying amount of the investment in the consolidated financial statements are as follows:

#### *Summarised balance sheet*

	Global Tongyi (Singapore) Pte. Ltd.		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Summarised balance sheet</b>			
Current assets	2,894	3,069	3,144
Non-current assets	3,194	3,406	3,579
Total assets	6,088	6,475	6,723
Current liabilities	(2,288)	(2,303)	(2,241)
Non-current liabilities	–	–	–
Total liabilities	(2,288)	(2,303)	(2,241)
Net assets	3,780	4,172	4,482
Proportion of the Group's ownership	50%	50%	50%
Group's share of net assets	1,900	2,086	2,241
Carrying amount of the investment	1,900	2,086	2,241
<b>Summarised statement of comprehensive income</b>			
Revenue	–	–	–
Loss after tax from continuing operations	(382)	(310)	(286)
Other comprehensive income	10	–	(6)
Total comprehensive income	(372)	(310)	(292)



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 14. LEASEHOLD LAND

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Cost:</b>			
At 1 January and 1 December	5,039	5,039	5,039
<b>Accumulated amortisation and impairment:</b>			
At 1 January	817	582	347
Amortisation for the financial year	235	235	235
Impairment loss	1,073	–	–
At 31 December	2,125	817	582
<b>Net carrying amount</b>	<b>2,914</b>	4,222	4,457

The Group has a leasehold land situated at Tuas South for the purpose of constructing an industrial building. The construction of the industrial building has been completed. The leasehold land is not transferable and has a remaining tenure of 17 years (31.12.2017: 18.0, 1.1.2017: 19.0).

Leasehold land was mortgaged to secure the Group's term loan as disclosed in Note 22.

#### *Impairment of leasehold land*

During the financial year, a subsidiary of the Group, AEI (China) Holdings Pte Ltd carried out a review of the recoverable amount of its leasehold land. An impairment loss of \$1,073,000 (2017: \$Nil), representing the write-down of leasehold land to the recoverable amount was recognised in "Other operating expenses" line item of profit or loss for the financial year ended 31 December 2018.

### 15. LOAN RECEIVABLE

The Company has a loan receivable from M2B World Asia Pacific Pte. Ltd. of US\$1,500,000 (31.12.2017: US\$1,500,000, 1.1.2017: US\$1,500,000) or equivalent to \$2,044,000 (31.12.2017: \$2,007,000, 1.1.2017: \$2,170,000). The loan has been fully provided.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 16. INVENTORIES

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Balance sheet:</b>			
Raw materials and consumables	2,418	3,298	3,388
Work-in-progress	284	300	730
Finished goods	579	468	833
Total inventories at lower of cost and net realisable value	<b>3,281</b>	4,066	4,951
<b>Profit or loss:</b>			
Inventories recognised as an expense in cost of sales	9,327	8,580	
Inclusive of the following charge:			
- Inventories written down	46	-	

### 17. TRADE RECEIVABLES

	Note	Group			Company		
		31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Trade receivables		1,609	980	2,153	16	13	67
Add:							
Other receivables	18	238	61	86	215	29	15
Amount due from subsidiaries	19	-	-	-	746	877	11,910
Loan to subsidiaries	19	-	-	-	-	-	2,194
Receivable from associate	19	194	184	140	7	7	7
Cash and cash equivalents	20	38,065	18,980	26,017	36,464	14,964	9,657
		<b>40,106</b>	20,205	28,396	<b>37,448</b>	15,890	23,850
Less: Sales tax receivables		(120)	(58)	(239)	(16)	(13)	(67)
Total loans and receivables		<b>39,986</b>	20,147	28,157	<b>37,432</b>	15,877	23,783

Trade receivables are non-interest bearing and are normally settled on average 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 17. TRADE RECEIVABLES (CONT'D)

Trade receivables denominated in foreign currencies as at 31 December are as follows:

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
United States Dollars	<b>1,068</b>	668	1,831	<b>10</b>	10	–

#### *Receivables that are past due but not impaired*

The Group has trade receivables amounting to \$883,000 (31.12.2017: \$356,000, 1.1.2017: \$649,000) that are past due at the end of the reporting period but not impaired. These receivables are unsecured and the analysis of their aging at each end of the reporting period is as follows:

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Trade receivables past due but not impaired:			
Lesser than 30 days	<b>444</b>	278	542
30 to 60 days	<b>229</b>	72	107
61 to 90 days	<b>210</b>	6	–
	<b>883</b>	356	649

#### *Receivables that are impaired*

The Group has no receivables (31.12.2017: \$Nil, 1.1.2017: \$Nil) that are impaired at the end of the reporting period.

### 18. OTHER RECEIVABLES

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Deposits	<b>2</b>	4	13	<b>2</b>	2	–
Interest receivables	<b>214</b>	20	41	<b>213</b>	20	15
Other receivables	<b>22</b>	37	32	<b>–</b>	7	–
	<b>238</b>	61	86	<b>215</b>	29	15

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

**19. AMOUNT DUE FROM SUBSIDIARIES  
RECEIVABLE FROM ASSOCIATE  
LOAN TO SUBSIDIARIES  
AMOUNTS DUE TO SUBSIDIARIES**

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Amounts due from subsidiaries (trade)	–	–	–	<b>746</b>	877	11,910
Amount due from associate (trade)	<b>59</b>	49	40	<b>7</b>	7	7
Loan to associate	<b>591</b>	591	556	–	–	–
Less: Allowance for impairment	<b>(456)</b>	(456)	(456)	–	–	–
	<b>135</b>	135	100	–	–	–
Receivable from associate	<b>194</b>	184	140	<b>7</b>	7	7
Loan to subsidiaries	–	–	–	–	–	2,194
Amounts due to subsidiaries (trade)	–	–	–	–	–	(3,606)

Amounts due from subsidiaries and associate are unsecured, non-interest bearing and are repayable upon demand.

Amounts due to subsidiaries and loans to subsidiaries and associate are unsecured, non-interest bearing and are repayable on demand.

There was no movement of the Group's allowance account used to record impairment on loans to associate during the current and prior year.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 20. CASH AND CASH EQUIVALENTS

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Cash at banks and on hand	<b>3,019</b>	6,869	17,336	<b>1,418</b>	2,853	5,316
Short-term deposits	<b>35,046</b>	12,111	8,681	<b>35,046</b>	12,111	4,341
Cash and cash equivalents	<b>38,065</b>	18,980	26,017	<b>36,464</b>	14,964	9,657

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Short-term deposits are made for varying periods of between three months to one year (31.12.2017: three months to one year, 1.1.2017: three months to one year) depending on the immediate cash requirements of the Group, and earn interests at the respective short-term deposit rates. The weighted average effective interest rate of short-term deposits denominated in Singapore dollars and United States dollars are 1.52% (31.12.2017: Nil%, 1.1.2017: 1.30%) per annum and 1.75% (31.12.2017: 1.36%, 1.1.2017: 1.12%) per annum.

Cash and cash equivalents denominated in foreign currencies at 31 December are as follows:

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
United States Dollars	<b>700</b>	16,908	21,433	—	14,474	9,243

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 21. TRADE AND OTHER PAYABLES

	Note	Group			Company		
		31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Trade payables		929	667	652	213	3	–
Other payables		2,187	2,254	3,207	448	329	347
Add: Loans and borrowings	22	2,744	3,114	6,298	–	–	–
Add: Amounts due to subsidiary (trade)	19	–	–	–	–	–	3,606
Total financial liabilities carried at amortised cost		<b>5,860</b>	6,035	10,157	<b>661</b>	332	3,953

#### Trade payables

Trade payables are non-interest bearing and are normally settled on 30 to 60 days' terms.

Trade payables denominated in foreign currencies at 31 December are as follows:

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
United States Dollars	332	419	244	–	–	–

#### Other payables

Other payables are non-interest bearing and have an average term of one month.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 22. LOANS AND BORROWINGS

		Group		
	Note	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Current:</b>				
Term loans:				
- SGD land loan at cost of funds + 1.75%	(a)	370	370	370
- SGD construction loan at cost of funds + 1.75%	(b)	–	–	376
		<b>370</b>	370	746
<b>Non-current:</b>				
Term loans:				
- SGD land loan at cost of funds + 1.75%	(a)	2,374	2,744	3,114
- SGD construction loan at cost of funds + 1.75%	(b)	–	–	2,438
		<b>2,374</b>	2,744	5,552
<b>Total loans and borrowings</b>		<b>2,744</b>	3,114	6,298

#### Notes:

- (a) This land loan is secured by a corporate guarantee from the Company and a mortgage over the leasehold land. It bears interest at floating rate of cost of funds + 1.75% (31.12.2017: cost of funds + 1.75%, 1.1.2017: cost of funds + 1.75%). The loan is repayable in 120 monthly equal instalments and repayment has commenced on June 2016.
- (b) This construction loan was secured by a corporate guarantee from the Company and a mortgage over the property located at Tuas South. It bore interest at floating rate of cost of funds + 1.75%. The loan was fully repaid in July 2017.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 23. DEFERRED TAX

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Opening balance at 1 January	<b>(28)</b>	1,244	1,358	<b>195</b>	772	772
((Over)/under-provision in respect of previous year (Note 9)	<b>(50)</b>	(178)	(7)	–	26	37
Movement in temporary differences (Note 9)	<b>(133)</b>	(769)	(107)	<b>72</b>	(278)	(37)
Reversal of deferred tax due to revaluation of buildings and improvements	–	(325)	–	–	(325)	–
Closing balance at 31 December	<b>(211)</b>	(28)	1,244	<b>267</b>	195	772
Deferred tax liabilities arise as a result of:						
Excess of net book value over tax written down value of property, plant and equipment	<b>231</b>	191	1,172	<b>247</b>	208	486
Asset revaluation reserve	–	–	325	–	–	325
Accruals	<b>36</b>	4	7	<b>36</b>	3	3
	<b>267</b>	195	1,504	<b>283</b>	211	814
Deferred tax assets arise as a result of:						
Unutilised capital allowance and tax loss	<b>(356)</b>	(223)	(195)	<b>(16)</b>	(16)	(42)
Provisions	<b>(99)</b>	–	(65)	–	–	–
Other items	<b>(23)</b>	–	–	–	–	–
	<b>(478)</b>	(223)	(260)	<b>(16)</b>	(16)	(42)
Net deferred tax (assets)/ liabilities	<b>(211)</b>	(28)	1,244	<b>267</b>	195	772

No deferred tax liability (31.12.2017: \$Nil, 1.1.2017: \$Nil) has been recognised for taxes that would be payable on undistributed earnings on the Group's subsidiaries as the Group has determined that undistributed earnings of its subsidiaries will not be distributed in the foreseeable future.



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 24. SHARE CAPITAL

	Group and Company			
	2018		2017	
	No. of shares '000	\$'000	No. of shares '000	\$'000
Issued and fully paid ordinary shares:				
At 1 January	27,120	49,007	27,120	49,007
Issue of ordinary shares	28,750	23,000	–	–
Issue of introducer shares	862	690	–	–
Share issuance expense	–	(720)	–	–
	<b>56,732</b>	<b>71,977</b>	27,120	49,007

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction. The ordinary shares have no par value.

### 25. TREASURY SHARES

	Group and Company			
	2018		2017	
	No. of shares '000	\$'000	No. of shares '000	\$'000
At 1 January and 31 December	1,000	1,697	1,000	1,697

Treasury shares relate to ordinary shares of the Company that is held by the Company.

### 26. ASSET REVALUATION RESERVE

The asset revaluation reserve represents increases in the fair value of buildings and improvements, net of tax, and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in other comprehensive income.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 27. FOREIGN CURRENCY TRANSLATION RESERVE

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of a foreign operation whose functional currency is different from that of the Group's presentation currency.

### 28. COMMITMENTS AND CONTINGENCIES

#### (a) Capital commitments

Capital expenditure contracted for as at the end of the reporting period but not recognised in the financial statements are as follows:

	Group			Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Capital commitments in respective of property, plant and equipment	10	10	19	10	10	19

#### (b) Operating lease commitments - as lessee

The Group has entered into operating lease agreements for certain property and office equipment with tenure of between 3 to 5 years. As at 31 December, the Group has aggregate minimum lease commitment as follows:

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Not later than one year	552	570	464
Later than one year but not later than five years	2,162	2,223	4,332
Later than five years	10,355	11,238	14,486
	<b>13,069</b>	14,031	19,282

The lease rental for the above lease is subject to revision every year not exceeding 5.5% (31.12.2017: 5.5%, 1.1.2017: 5.5%) of the annual rent of each immediate preceding year.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 28. COMMITMENTS AND CONTINGENCIES (CONT'D)

#### (c) *Contingent liabilities*

	Company		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Corporate guarantees given to financial institutions in relation with banking facilities granted to subsidiaries	12,000	12,000	12,000
Financial support given to a subsidiary having deficiencies in shareholders' funds	465	3,906	3,494
	<b>12,465</b>	<b>15,906</b>	<b>15,494</b>

As at 31 December 2018, \$2,744,000 (31.12.2017: \$3,114,000, 1.1.2017: \$6,298,000) of the facilities were utilised by the subsidiaries.

The Group has banker's guarantee amounting to \$98,794 (31.12.2017: \$217,624, 1.1.2017: \$119,000) in favour of third parties in respect of the Group's business.

### 29. RELATED PARTY DISCLOSURES

#### (a) *Sale of services*

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and its related parties took place at terms agreed between the parties during the financial year:

	Company	
	2018 \$'000	2017 \$'000
Service rendered to an associate	9	9

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 29. RELATED PARTY DISCLOSURES (CONT'D)

#### (b) *Compensation of key management personnel*

	Group	
	2018 \$'000	2017 \$'000
Short-term employee benefits	725	849
Central Provident Fund contributions	34	47
Other short-term benefits	264	212
Total compensation paid to key management personnel	<b>1,023</b>	1,108
<b>Comprise amounts paid to:</b>		
Directors of the Company	<b>1,023</b>	1,108

### 30. SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services, and has three reportable operating segments as follows:

#### ***Electronics and precision engineering segment***

This segment comprises mainly of precision aluminium extrusions that form components of sophisticated products of the high-tech electronics and precision engineering industries. Products manufactured include electronic components, clean room accessories, automation equipment and industrial machinery.

#### ***Construction and infrastructure building segment***

This segment comprises mainly of public infrastructure, building construction, interior fixtures (including certain office equipment), signage and advertising panels in the construction, civil engineering and infrastructure building industries.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 30. SEGMENT INFORMATION (CONT'D)

(a) *Business segments*

	Electronics and precision engineering		Construction and infrastructure building		Others		Consolidated	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>Revenue</b>								
External customers	<b>8,688</b>	7,474	<b>720</b>	704	<b>9</b>	9	<b>9,417</b>	8,187
<b>Total revenue</b>	<b>8,688</b>	7,474	<b>720</b>	704	<b>9</b>	9	<b>9,417</b>	8,187
<b>Results:</b>								
Segment result	<b>(3,333)</b>	(4,217)	<b>(270)</b>	(357)	<b>(306)</b>	(316)	<b>(3,909)</b>	(4,890)
Depreciation	<b>(1,027)</b>	(1,291)	<b>(98)</b>	(125)	–	–	<b>(1,125)</b>	(1,416)
Loss on disposal of property, plant and equipment, net	<b>(4)</b>	(26)	–	(3)	–	–	<b>(4)</b>	(29)
Finance income							<b>297</b>	118
Finance cost							<b>(94)</b>	(120)
Impairment loss on property, plant and equipment							–	(4,014)
Impairment loss on leasehold land							<b>(1,073)</b>	–
Share of results of associate							<b>(192)</b>	(155)
<b>Loss before tax</b>							<b>(6,100)</b>	(10,506)
Income tax benefit							<b>198</b>	967
<b>Loss net of tax</b>							<b>(5,902)</b>	(9,539)

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 30. SEGMENT INFORMATION (CONT'D)

#### (a) Business segments (cont'd)

	Electronics and precision engineering			Construction and infra-structure building			Others			Consolidated		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Assets</b>												
Segment assets	10,513	10,728	19,088	996	1,076	661	4,814	6,309	6,701	16,323	18,113	26,450
Unallocated assets <sup>(1)</sup>										42,295	23,549	31,238
<b>Total assets</b>										<b>58,618</b>	41,662	57,688
<b>Liabilities</b>												
Segment liabilities	857	575	630	72	82	22	–	10	–	929	667	652
Unallocated liabilities <sup>(2)</sup>										5,262	5,641	10,847
<b>Total liabilities</b>										<b>6,191</b>	6,308	11,499

<sup>(1)</sup> Unallocated assets comprise of jointly used assets

<sup>(2)</sup> Unallocated liabilities comprise of jointly used liabilities

	Electronics and precision engineering		Construction and infrastructure building		Others		Consolidated	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>Other information</b>								
Capital expenditure	185	322	18	31	–	–	203	353
Unallocated capital expenditure							–	–
<b>Total capital expenditure</b>							<b>203</b>	353
Depreciation	1,027	1,291	98	125	–	–	1,125	1,416

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 30. SEGMENT INFORMATION (CONT'D)

#### (b) Geographical segments

	Revenue		Segment assets		
	2018 \$'000	2017 \$'000	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Singapore	3,508	1,947	58,618	41,662	57,688
Greater China	1,320	515	—	—	—
Malaysia	1,853	1,833	—	—	—
Other countries	2,736	3,892	—	—	—
	<b>9,417</b>	8,187	<b>58,618</b>	41,662	57,688

#### (c) Information about a major customer

Revenue from one major customer amounted to \$977,000 (2017: \$Nil), arising from sales by the electronics and precision engineering segment.

The following items are unallocated assets which are added to segment assets to arrive at total assets reported in the consolidated balance sheet:

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Inventories	3,281	4,066	4,951
Prepaid operating expenses	39	35	44
Cash and cash equivalents	38,065	18,980	26,017
Other receivables	238	61	86
Receivable from associate	194	184	140
Deferred tax asset	478	223	—
	<b>42,295</b>	23,549	31,238

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 30. SEGMENT INFORMATION (CONT'D)

The following items are unallocated liabilities which are added to segment liabilities to arrive at total liabilities reported in the consolidated balance sheet:

	Group		
	31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
Term loans	2,744	3,114	6,298
Income tax payable	64	78	98
Deferred tax liability	267	195	1,244
Other payables	2,187	2,254	3,207
	<b>5,262</b>	5,641	10,847

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks are credit risk, foreign currency risk, liquidity risk and interest rate risk. The audit committee provides independent oversight to the effectiveness of risk management process. It is, and has been throughout the current and previous financial year, the Group's policy that no trading in derivatives for speculative purposes shall be undertaken, where appropriate and cost efficient. The Group does not apply hedge accounting.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Group's and Company's exposure to these financial risks or the manner in which it manages and measures the risks, excepts as disclosed below:

#### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a party default on its obligations. The Company's exposure to credit risk arises primarily from loan receivable and trade and other receivables. No other financial assets carry a significant exposure to credit risk.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group has adopted the policy of dealing with customers with an appropriate credit history as a means of mitigating the credit risk exposures. Credit evaluation which takes into account qualitative and quantitative profile of each customer is performed and approved by management before credit is being granted. The Group also closely monitors customers' payment pattern and credit exposures on an on-going basis.



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (a) *Credit risk (cont'd)*

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Group has determined the default event on a financial asset to be when the counterparty fails to make contractual payments, within 180 days when they fall due, which are derived based on the Group's historical information.

To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at reporting date with the risk of default as at the date of initial recognition. The Group considers available reasonable and supportive forwarding-looking information which includes the following indicators:

- Internal credit rating
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations
- Actual or expected significant changes in the operating results of the borrower
- Significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the group and changes in the operating results of the borrower.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 180 days past due in making contractual payment.

The Group determined that its financial assets are credit-impaired when:

- There is significant difficulty of the issuer or the borrower
- A breach of contract, such as a default or past due event
- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation

The Group categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 365 days past due. Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. Where loans and receivables have been written off, the Group continues to engage enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (a) Credit risk (cont'd)

The following are credit risk management practices and quantitative and qualitative information about amounts arising from expected credit losses for each class of financial assets.

##### (i) Debt securities and loans at amortised cost

The Group uses three categories of internal credit risk ratings for debt instruments and loans which reflect their credit risk and how the loss provision is determined for each of those categories. These internal credit risk ratings are determined through incorporating both qualitative and quantitative information that builds on information from external credit rating companies supplemented with information specific to the counterparty and other external information that could affect the counterparty's behaviour.

The Group compute expected credit loss for this group of financial assets using the probability of default approach. In calculating the expected credit loss rates, the Group considers implied probability of default from external rating agencies where available and historical loss rates for each category of counterparty, and adjusts for forward looking macroeconomic data such as GDP growth and central bank base rates.

The table below details the credit quality of the Group's debt securities and loans at amortised cost, as well as maximum exposure to credit risk.

	Note	12-months or lifetime ECL	Gross carrying amount \$'000	Loss allowance \$'000	Net carrying amount \$'000
<b>31.12.2018</b>					
Loan receivable	15	Lifetime ECL	2,044	(2,044)	—
Other receivables	18	12-month ECL	238	—	238
Amount due from associate	19	12-month ECL	59	—	59
Loan to associate	19	Lifetime ECL	591	(456)	135
				<b>(2,500)</b>	
<b>1.1.2018</b>					
Loan receivable	15	Lifetime ECL	2,007	(2,007)	—
Other receivables	18	12-month ECL	61	—	61
Amount due from associate	19	12-month ECL	49	—	49
Loan to associate	19	Lifetime ECL	591	(456)	135
				<b>(2,463)</b>	

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (a) Credit risk (cont'd)

##### (ii) Trade receivables

The Group provides for lifetime expected credit losses for all trade receivables using a provision matrix. The provision rates are determined based on the Group's historical observed default rates analysed in accordance to days past due by grouping of customers based on aging of the trade receivables. The loss allowance provision as at 31 December 2018 is determined as follows, the expected credit losses below also incorporate forward looking information such as forecast of economic conditions where the number of defaults might be affected.

There is no loss allowance made as at 31 December 2018.

##### *Exposure to credit risk*

At the end of the reporting period, the Group's and the Company's maximum exposure to credit risk is represented by:

- The carrying amount of each class of financial assets recognised in the balance sheet.
- A nominal amount of \$2,744,000 (31.12.2017: \$3,114,000, 1.1.2017: \$6,298,000) relating to corporate guarantees provided by the Company to financial institutions on subsidiaries' loans and banking facilities.

##### *Credit risk concentration profile*

At the end of the reporting period,

- approximately 31.5% (31.12.2017: 37.8%, 1.1.2017: 5.3%) of the Group's trade receivables were due from 3 major customers who are located in Thailand & China.
- 100% (31.12.2017: 100%, 1.1.2017: 100%) of the Group's loan receivable was due from debtor located in Singapore.

##### *Financial assets that are neither past due nor impaired*

Trade and other receivables that are neither past due nor impaired are with creditworthy debtors with good payment record with the Group. Cash and short-term deposits are placed with or entered into with reputable financial institutions with high credit ratings.

##### *Financial assets that are either past due or impaired*

Information regarding financial assets that are either past due or impaired is disclosed in Note 15 and Note 17.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (b) Foreign currency risk

The Group has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the functional currencies of the Company and the respective entities in the Group. The foreign currency in which these transactions are denominated are in USD. Approximately 59.3% (2017: 73.6%) of the Group's sales are denominated in USD whilst almost 81.8% (2017: 63.9%) of purchases are denominated in USD. Selling and distribution costs, administrative expenses and other operating expenses are predominantly measured in SGD. The trade receivable and trade payable balances at the end of each reporting period have similar exposures.

Exposure to foreign currency risk is monitored on an on-going basis and the Group endeavours to keep the net exposure at an acceptable level. The Group and Company also hold cash and cash equivalents denominated in USD for working capital purposes. At the end of each reporting period, USD balances amounted to \$700,000 (2017: \$16,908,000) and \$Nil (2017: \$14,474,000) for the Group and the Company respectively.

#### *Sensitivity analysis for foreign currency risk*

The following table denominates the sensitivity to a reasonably possible change in the USD, with all other variables held constant, of the Group's loss before tax.

	Group	
	2018 \$'000	2017 \$'000
United States Dollar:		
- strengthened 5%	(72)	(857)
- weakened 5%	72	857

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities. As at the end of the reporting period, the Group and Company has stand-by credit facilities amounting to \$12 million (31.12.2017: \$12 million, 1.1.2017: \$12 million).

The Group manages its liquidity risk by monitoring its net operating cash flow and maintains an adequate amount of committed credit facilities from financial institutions. The Group assesses the concentration risk with respect to refinancing its debt and concluded it to be low.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk*

*Analysis of financial instruments by remaining contractual maturities*

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted repayment obligations.

	1 year or less \$'000	Over 1 year to 5 years \$'000	Over 5 years \$'000	Total \$'000
<b>Group</b>				
<b>31.12.2018</b>				
<b><i>Financial assets</i></b>				
Trade receivables (excluding sales tax receivables)	1,489	—	—	1,489
Other receivables	238	—	—	238
Receivable from associate	194	—	—	194
Cash and cash equivalents	38,065	—	—	38,065
Total undiscounted financial assets	<b>39,986</b>	—	—	<b>39,986</b>
<b><i>Financial liabilities</i></b>				
Trade payables	(929)	—	—	(929)
Other payables	(2,187)	—	—	(2,187)
Loans and borrowings	(460)	(1,710)	(931)	(3,101)
Total undiscounted financial liabilities	<b>(3,576)</b>	<b>(1,710)</b>	<b>(931)</b>	<b>(6,217)</b>
Total net undiscounted financial assets/(liabilities)	<b>36,410</b>	<b>(1,710)</b>	<b>(931)</b>	<b>33,769</b>

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk (cont'd)*

	1 year or less \$'000	Over 1 year to 5 years \$'000	Over 5 years \$'000	Total \$'000
<b>Group</b>				
<b>31.12.2017</b>				
<b><i>Financial assets</i></b>				
Trade receivables (excluding sales tax receivables)	922	–	–	922
Other receivables	61	–	–	61
Receivable from associate	184	–	–	184
Cash and cash equivalents	18,980	–	–	18,980
Total undiscounted financial assets	20,147	–	–	20,147
<b><i>Financial liabilities</i></b>				
Trade payables	(667)	–	–	(667)
Other payables	(2,254)	–	–	(2,254)
Loans and borrowings	(452)	(1,705)	(1,324)	(3,481)
Total undiscounted financial liabilities	(3,373)	(1,705)	(1,324)	(6,402)
Total net undiscounted financial assets/(liabilities)	16,774	(1,705)	(1,324)	13,745

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk (cont'd)*

	1 year or less \$'000	Over 1 year to 5 years \$'000	Over 5 years \$'000	Total \$'000
<b>Group</b>				
<b>1.1.2017</b>				
<b>Financial assets</b>				
Trade receivables (excluding sales tax receivables)	1,914	–	–	1,914
Other receivables	86	–	–	86
Receivable from associate	140	–	–	140
Cash and cash equivalents	26,017	–	–	26,017
Total undiscounted financial assets	28,157	–	–	28,157
<b>Financial liabilities</b>				
Trade payables	(652)	–	–	(652)
Other payables	(3,207)	–	–	(3,207)
Loans and borrowings	(915)	(4,254)	(1,897)	(7,066)
Total undiscounted financial liabilities	(4,774)	(4,254)	(1,897)	(10,925)
Total net undiscounted financial assets	23,383	(4,254)	(1,897)	17,232

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk (cont'd)*

	1 year or less \$'000	Over 1 year \$'000	Total \$'000
<b>Company</b>			
<b>31.12.2018</b>			
<b><i>Financial assets</i></b>			
Trade receivables (excluding sales tax receivables)	–	–	–
Other receivables	215	–	215
Amount due from subsidiaries	746	–	746
Receivable from associate	7	–	7
Cash and cash equivalents	36,464	–	36,464
Total undiscounted financial assets	37,432	–	37,432
<b><i>Financial liabilities</i></b>			
Trade payables	(213)	–	(213)
Other payables	(448)	–	(448)
Total undiscounted financial liabilities	(661)	–	(661)
Total net undiscounted financial assets	36,771	–	36,771
<b>Company</b>			
<b>31.12.2017</b>			
<b><i>Financial assets</i></b>			
Trade receivables (excluding sales tax receivables)	–	–	–
Other receivables	29	–	29
Amount due from subsidiaries	877	–	877
Receivable from associate	7	–	7
Cash and cash equivalents	14,964	–	14,964
Total undiscounted financial assets	15,877	–	15,877
<b><i>Financial liabilities</i></b>			
Trade payables	(3)	–	(3)
Other payables	(329)	–	(329)
Total undiscounted financial liabilities	(332)	–	(332)
Total net undiscounted financial assets	15,545	–	15,545



## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk (cont'd)*

	1 year or less \$'000	Over 1 year \$'000	Total \$'000
<b>Company</b>			
<b>1.1.2017</b>			
<b><i>Financial assets</i></b>			
Trade receivables (excluding sales tax receivables)	–	–	–
Other receivables	15	–	15
Amount due from subsidiaries	11,910	–	11,910
Receivable from associate	7	–	7
Loan to subsidiaries	2,194	–	2,194
Cash and cash equivalents	9,657	–	9,657
Total undiscounted financial assets	23,783	–	23,783
<b><i>Financial liabilities</i></b>			
Trade payables	–	–	–
Other payables	(347)	–	(347)
Amounts due to subsidiaries	(3,606)	–	(3,606)
Total undiscounted financial liabilities	(3,953)	–	(3,953)
Total net undiscounted financial assets	19,830	–	19,830

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) *Liquidity risk (cont'd)*

The table below shows the contractual expiry by maturity of the Group and Company's contingent liabilities. The maximum amount of the financial guarantee contracts are allocated to the earliest period in which the guarantee could be called.

	1 year or less \$'000	Over 1 year to 5 years \$'000	Over 5 years \$'000	Total \$'000
<b>Group</b>				
<b>31.12.2018</b>				
Banker's guarantee	82	–	–	82
<b>31.12.2017</b>				
Banker's guarantee	218	–	–	218
<b>1.1.2017</b>				
Banker's guarantee	119	–	–	119
<b>Company</b>				
<b>31.12.2018</b>				
Corporate guarantees	370	1,480	894	2,744
<b>31.12.2017</b>				
Corporate guarantees	370	1,480	1,264	3,114
<b>1.1.2017</b>				
Corporate guarantees	746	3,728	1,824	6,298

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (d) Interest rate risk

Interest rate risk is the risk that changes in interest rates will have an adverse financial effect on the Group's financial results. The Group's exposure to interest rate risk arises primary from its finance leases, term loans and cash surpluses.

Interest rate risk is managed by the Group on an on-going basis with the primary objective of limiting the extent to which net interest expense could be affected by an adverse movement in interest rates.

#### *Sensitivity analysis for interest rate risk*

At the end of the reporting period, the following table demonstrates the sensitivity to a reasonably possible change in interest rates with all other variables held constant, of the Group's loss before tax:

	Group	
	Increase/ decrease in basis points	Effect on loss before tax increase/ (decrease) \$'000
<b>2018</b>		
Singapore Dollar	+15	(52)
United States Dollar	+15	(1)
Singapore Dollar	-15	52
United States Dollar	-15	1
<b>2017</b>		
Singapore Dollar	+15	2
United States Dollar	+15	(25)
Singapore Dollar	-15	(2)
United States Dollar	-15	25

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 32. FAIR VALUE OF FINANCIAL INSTRUMENTS

#### ***Financial instruments whose carrying amount approximates fair value***

Management has determined that the carrying amounts of cash and cash equivalents, current trade and other receivables, loan receivable, amounts due from subsidiaries, loan to subsidiaries and receivable from associate, current trade and other payables, amounts due to subsidiary, and current loans and borrowings reasonably approximate their fair values because these are mostly short-term in nature or are repriced frequently to market interest rates.

The estimated fair values of the Group's loans and borrowings approximate their carrying amounts based on borrowing rates which would be available to the Group at the end of each reporting period.

### 33. FAIR VALUE OF ASSETS AND LIABILITIES

#### **(a) Fair value hierarchy**

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 - Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date;
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 - Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 33. FAIR VALUE OF ASSETS AND LIABILITIES (CONT'D)

#### (b) Assets measured at fair value

The following table shows an analysis of class of assets measured at fair value at the end of the reporting period:

	Note	Fair value measurements at the end of the reporting period using		
		Significant un-observable inputs (Level 3)		
		31.12.2018 \$'000	31.12.2017 \$'000	1.1.2017 \$'000
<b>Group</b>				
<b>Assets measured at fair value</b>				
<b>Non-financial asset:</b>				
<u>Property, plant and equipment</u>				
- Buildings and improvements	11	7,608	8,000	14,221
<b>Non-financial asset as at period end</b>		<b>7,608</b>	<b>8,000</b>	<b>14,221</b>

#### (c) Level 3 fair value measurements

(i) Information about significant unobservable inputs used in Level 3 fair value measurements

The following table shows the information about fair value measurements using significant unobservable inputs (Level 3)

Description	Fair value at 31 December 2018	Fair value at 31 December 2017	Fair value at 1 December 2017	Valuation techniques
<b>Recurring fair value measurements</b>				
<b>Property, plant and equipment:</b>				
Buildings and improvements	7,608	8,000	14,221	Direct comparison approach

For buildings and improvements, a significant increase/(decrease) in yield adjustments based on management's assumptions would result in a significantly higher/(lower) fair value measurement.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 33. FAIR VALUE OF ASSETS AND LIABILITIES (CONT'D)

#### (c) **Level 3 fair value measurements** *(cont'd)*

##### (ii) *Movements in Level 3 asset measured at fair value*

The reconciliation for non-financial assets measured at fair value based on significant unobservable inputs (Level 3) is as disclosed in Note 11.

##### (iii) *Valuation policies and procedures*

The management oversees the Group's financial reporting valuation process and is responsible for setting and documenting the Group's valuation policies and procedures as described in Note 2.6. In this regard, the management reports to the Group's Audit Committee.

For all significant financial reporting valuations using valuation models and significant unobservable inputs, it is the Group's policy to engage external valuation experts who possess the relevant credentials and knowledge on the subject of valuation, valuation methodologies and SFRS(I) 13 Fair Value Measurement guidance to perform the valuation.

For valuations performed by external valuation experts, the appropriateness of the valuation methodologies and assumptions adopted are reviewed along with the appropriateness and reliability of the inputs used in the valuations.

In selecting the appropriate valuation models and inputs to be adopted for each valuation that uses significant non-observable inputs, external valuation experts are requested to calibrate the valuation models and inputs to actual market transactions that are relevant to the valuation if such information are reasonably available.

Significant changes in fair value measurements from period to period are evaluated for reasonableness. Key drivers of the changes are identified and assessed for reasonableness against relevant information from independent sources, or internal sources if necessary and appropriate.

The management documents and reports its analysis and results of the external valuations to the Audit Committee in the financial year that valuation is carried out. The Audit Committee performs a high-level independent review of the valuation process and results and recommends if any revisions need to be made before presenting the results to the Board of Directors for approval.

## **NOTES TO THE FINANCIAL STATEMENTS**

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**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018**

### **34. CAPITAL MANAGEMENT**

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern, so that it continues to provide returns for shareholders and benefits for other stakeholders.

The Group aims to obtain an optimal capital structure by balancing capital efficiency and financial flexibility. The Group manages the capital structure in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or raise funds through debt market.

### **35. AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE**

The financial statements for the financial year ended 31 December 2018 were authorised for issue in accordance with a resolution of the directors on 29 March 2019.

## SHAREHOLDINGS STATISTICS

AS AT 15 MARCH 2019

Issued and fully paid-up capital	-	\$71,287,498.46*
Total number of shares including treasury shares	-	57,732,159
Total number of shares excluding treasury shares	-	56,732,159
Treasury shares	-	1,000,000
Class of shares	-	Ordinary
Voting rights (excluding treasury shares)	-	One Vote Per Share

\* Net of direct share issuance costs

### DISTRIBUTION OF SHAREHOLDINGS

Size of shareholdings	No. of shareholders	%	No. of shares	%
1 - 99	8	0.61	286	0.00
100 - 1,000	462	35.11	232,910	0.41
1,001 - 10,000	688	52.28	2,945,698	5.19
10,001 - 1,000,000	151	11.47	10,634,970	18.75
1,000,001 AND ABOVE	7	0.53	42,918,295	75.65
<b>TOTAL</b>	<b>1,316</b>	<b>100.00</b>	<b>56,732,159</b>	<b>100.00</b>



## SHAREHOLDINGS STATISTICS

AS AT 15 MARCH 2019

### TWENTY LARGEST SHAREHOLDERS

No.	Name	No. of shares	%
1	OCBC SECURITIES PRIVATE LIMITED	28,841,300	50.84
2	ZICO INSIGHTS LAW LLC	2,800,000	4.94
3	LEE CHEE CHUEN	2,740,723	4.83
4	HO KEE	2,716,400	4.79
5	THAM MUN CHEE	2,555,600	4.50
6	YEO KAN YEN	1,950,000	3.44
7	RAFFLES NOMINEES (PTE.) LIMITED	1,314,272	2.32
8	DBS NOMINEES (PRIVATE) LIMITED	929,169	1.64
9	TREADSTONE HOLDINGS PTE LTD	909,207	1.60
10	HONG LEONG FINANCE NOMINEES PTE LTD	881,300	1.55
11	WELLMONT STRATEGIC PTE LTD	862,500	1.52
12	WANG SHANSHAN	498,150	0.88
13	LOH FOON CHAN (Q LEONG BEE LAY	452,000	0.80
14	PHILLIP SECURITIES PTE LTD	393,300	0.69
15	TAN SU LAN (Q TAN SOO LUNG	377,100	0.66
16	LIM SIEW KEOK	350,000	0.62
17	MAYBANK KIM ENG SECURITIES PTE. LTD.	262,200	0.46
18	LEW WING KIT	221,000	0.39
19	LEE BEE ENG	156,800	0.28
20	UNITED OVERSEAS BANK NOMINEES (PRIVATE) LIMITED	142,100	0.25
<b>TOTAL</b>		<b>49,353,121</b>	<b>87.00</b>

### SUBSTANTIAL SHAREHOLDERS

Name of Substantial Shareholders	Direct Interest	Deemed Interest
Sun Quan <sup>(1)</sup>	-	28,750,000
New Impetus Strategy Fund	28,750,000	-

Notes

<sup>(1)</sup> Mr Sun Quan is deemed interested in the Company by virtue of his controlling interest in the fund manager of New Impetus Strategy Fund.

### PUBLIC FLOAT

Based on information available to the Company as at 15 March 2019, approximately 47.67% of the total number of issued shares (excluding treasury shares) of the Company is held in the hands of public, and therefore, Rule 723 of the Listing Manual of the Singapore Exchange Securities Limited is complied with.

## SHAREHOLDINGS STATISTICS

AS AT 15 MARCH 2019

### DISTRIBUTION OF WARRANT HOLDINGS

Size of warrant holdings	No. of warrant holders	%	No. of warrants	%
1 - 99	7	0.53	257	0.00
100 - 1,000	466	35.04	235,110	0.87
1,001 - 10,000	702	52.78	2,965,898	10.93
10,001 - 1,000,000	149	11.20	9,819,099	36.21
1,000,001 AND ABOVE	6	0.45	14,099,295	51.99
<b>TOTAL</b>	<b>1,330</b>	<b>100.00</b>	<b>27,119,659</b>	<b>100.00</b>

### TWENTY LARGEST WARRANT HOLDERS

No.	Name	No. of warrants	%
1	ZICO INSIGHTS LAW LLC	2,800,000	10.32
2	LEE CHEE CHUEN	2,740,723	10.11
3	HO KEE	2,711,400	10.00
4	THAM MUN CHEE	2,555,600	9.42
5	YEO KAN YEN	1,950,000	7.19
6	RAFFLES NOMINEES (PTE.) LIMITED	1,341,572	4.95
7	DBS NOMINEES (PRIVATE) LIMITED	955,169	3.52
8	TREADSTONE HOLDINGS PTE LTD	909,207	3.35
9	KOH SWEE YONG	881,300	3.25
10	LOH FOON CHAN (Q LEONG BEE LAY	452,000	1.67
11	PHILLIP SECURITIES PTE LTD	410,300	1.51
12	WANG SHANSHAN	399,450	1.47
13	TAN SU LAN (Q TAN SOO LUNG	377,100	1.39
14	LIM SIEW KEOK	350,000	1.29
15	MAYBANK KIM ENG SECURITIES PTE. LTD.	300,900	1.11
16	LEW WING KIT	221,000	0.81
17	NG EE HAU	151,200	0.56
18	UNITED OVERSEAS BANK NOMINEES (PRIVATE) LIMITED	142,100	0.52
19	GOH TEOW HEE	140,000	0.52
20	LOW WOO SWEE (Q LOH SWEE TECK	136,700	0.50
<b>TOTAL</b>		<b>19,925,721</b>	<b>73.46</b>

## **NOTICE OF ANNUAL GENERAL MEETING**

**AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G**

**NOTICE IS HEREBY GIVEN** that the Annual General Meeting of AEI Corporation Ltd., will be held at 15 Tuas South Street 13, Singapore 636936 on Thursday, 25 April 2019 at 9.00 a.m. for the following purposes:-

### **AS ORDINARY BUSINESS**

1. To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2018 together with the Directors' Statement and Auditor's Report thereon. **(Resolution 1)**
2. To approve the Directors' fees of S\$263,926 (2017: S\$211,500) for the financial year ended 31 December 2018. **(Resolution 2)**
3. To re-elect Dr Vasoo Sushilan, a Director retiring under Article 104 of the Constitution of the Company. **(Resolution 3)**  
**(See Explanatory Note 1)**
4. To re-elect Mr Yeung Koon Sang (Q David Yeung, a Director retiring under Article 104 of the Constitution of the Company. **(Resolution 4)**  
**(See Explanatory Note 2)**
5. To re-elect Mr Sun Quan, a Director retiring under Article 108 of the Constitution of the Company. **(Resolution 5)**
6. To re-elect Mr Wu Pingwei, a Director retiring under Article 108 of the Constitution of the Company. **(Resolution 6)**
7. To re-appoint Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 7)**

### **AS SPECIAL BUSINESS**

To consider, and if thought fit, to pass the following resolutions as Ordinary Resolutions with or without amendments:-

#### **8. Authority to issue and allot shares**

- "(a) That pursuant to Section 161 of the Companies Act, Cap. 50, and the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST"), approval be and is hereby given to the Directors of the Company at any time to such persons and upon such terms and for such purposes as the Directors may in their absolute discretion deem fit, to:
- (i) issue shares in the capital of the Company whether by way of rights, bonus or otherwise; and/or
  - (ii) make or grant offers, agreements or options that might or would require shares to be issued or other transferable rights to subscribe for or purchase shares (collectively, "Instruments") including but not limited to the creation and issue of warrants, debentures or other instruments convertible into shares; and/or
  - (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of rights, bonus or capitalisation issues; and

## **NOTICE OF ANNUAL GENERAL MEETING**

**AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G**

- (b) (notwithstanding the authority conferred by the shareholders may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while the authority was in force, provided always that:
- (i) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings), of which the aggregate number of shares (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) to be issued other than on a pro rata basis to shareholders of the Company does not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings), and for the purpose of this Resolution, the total number of issued shares (excluding treasury shares and subsidiary holdings) shall be the Company's total number of issued shares (excluding treasury shares) at the time this Resolution is passed, after adjusting for;
- (A) new shares arising from the conversion or exercise of convertible securities,
- (B) new shares arising from exercising share options or vesting of share awards outstanding or subsisting at the time this Resolution is passed provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST, and
- (C) any subsequent bonus issue, consolidation or subdivision of the Company's shares,
- (ii) such authority shall, unless revoked or varied by the Company at a general meeting, continue in force until the conclusion of the next Annual General Meeting or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier."

**(Resolution 8)**

**(See Explanatory Note 3)**

### 9. **Authority to grant awards and issue shares under the AEI Performance Share Plan**

"That approval be and is hereby given to the directors to grant awards in accordance with the provisions of the AEI Performance Share Plan (the "APSP") and to allot and issue from time to time such number of fully paid-up shares in the capital of the Company as may be required to be allotted and issued pursuant to the vesting of awards under the APSP, provided that the aggregate number of shares to be allotted and issued pursuant to the APSP, when added on to the number of shares issued and issuable in respect of all awards granted under any other share-based incentive schemes adopted by the Company and for the time being in force, shall not exceed fifteen per centum (15%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) on the day preceding the date on which the award shall be granted and that such authority, shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."

**(Resolution 9)**

**(See Explanatory Note 4)**

## **NOTICE OF ANNUAL GENERAL MEETING**

**AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G**

### 10. **The Proposed Adoption of the Share Buyback Mandate**

"(a) That for the purposes of Sections 76C and 76E of the Companies Act, the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued Shares each fully paid up not exceeding in aggregate the Maximum Limit (as hereafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereafter defined), whether by way of:

- (i) on-market purchase(s) ("**Market Purchases**") transacted through the SGX-ST or on another stock exchange on which the Shares are listed (as defined in Section 76E of the Companies Act); and/or
- (ii) off-market purchase(s) ("**Off-Market Purchases**") effected pursuant to an equal access scheme (as defined in Section 76C of the Companies Act) as may be determined or formulated by the Directors as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act and the Listing Manual of the SGX-ST; and

otherwise in accordance with all laws and regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "**Share Buyback Mandate**");

(b) The authority conferred on the Directors pursuant to the Share Buyback Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the date of passing of this Resolution and expiring on the earliest of:

- (i) the date on which the next Annual General Meeting of the Company is held or required by law to be held, whichever is the earlier;
- (ii) the date on which the authority conferred by the Share Buyback Mandate is varied or revoked by Shareholders in a general meeting; or
- (iii) the date on which the purchases or acquisitions of Shares by the Company pursuant to the Share Buyback Mandate are carried out to the full extent mandated.

(c) In this Resolution:

**"Maximum Limit"** means that number of issued Shares representing 10% of the issued ordinary shares of the Company as at the date of the passing of this Resolution (excluding any treasury shares and subsidiary holdings which may be held by the Company from time to time); and

**"Maximum Price"** means that the purchase price (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) to be paid for a Share in the event of any Share Buyback shall be determined by the Directors, but in any event, shall not exceed the maximum price, which:

## NOTICE OF ANNUAL GENERAL MEETING

AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G

- (i) in the case of a Market Purchase, shall mean 105% of the average of the closing market prices of the Shares over the last five (5) market days on which transactions in the Shares were recorded, immediately preceding the day of the Market Purchase, and deemed to be adjusted for any corporate action occurring after the relevant 5-market day period; and
- (ii) in the case of an Off-Market Purchase, shall mean 120% of the average of the closing market prices of the Shares over the last five (5) market days on which transactions in the Shares were recorded, immediately preceding the day of making of the offer pursuant to the Off-Market Purchase,  
and
- (d) the Directors and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider expedient, incidental, necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution."

**(Resolution 10)**  
**(See Explanatory Note 5)**

### ANY OTHER BUSINESS

11. To transact any other business that may normally be dealt with at an Annual General Meeting.

### By Order of the Board

**Lum Soh Ping**  
**Foo Soon Soo**

Company Secretaries  
Singapore, 10 April 2019

## NOTICE OF ANNUAL GENERAL MEETING

AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G

### EXPLANATORY NOTES ON SPECIAL BUSINESS TO BE TRANSACTED:-

1. Dr Vasoo Sushilan will, upon re-election as a Director of the Company, remain as a member of the Audit Committee. He will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited. He will also remain as the Chairman of the Remuneration Committee and a member of the Nominating Committee.
2. Mr Yeung Koon Sang (Q David Yeung will, upon re-election as a Director of the Company, remain as the Chairman of the Audit Committee. He will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited. He will also remain as a member of the Nominating Committee and Remuneration Committee.
3. Resolution 8, if passed, will empower the Directors of the Company from the date of the above Meeting until the next Annual General Meeting to issue shares and convertible securities in the Company up to an amount not exceeding in aggregate 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company of which the total number of convertible securities issued other than on a pro rata basis to existing shareholders shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at the time the resolution is passed, for such purposes as they consider would be in the interests of the Company. The total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company for this purpose shall be the total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed (after adjusting for new shares arising from the conversion or exercise of convertible securities or share options which are outstanding or subsisting at the time this Resolution is passed and any subsequent bonus issues, consolidation or subdivision of the Company's shares). This authority will, unless revoked or varied at a general meeting, expire at the next Annual General Meeting of the Company.
4. Resolution 9, if passed, will empower the Directors effective until the conclusion of the next Annual General Meeting of the Company is required by law or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to offer and grant awards under the APSP and to allot and issue shares in the capital of the Company pursuant APSP, provided that the aggregate number of shares issued and to be issued under the APSP when added on to the shares issued and issuable in respect of all awards granted under the Share Plan, does not exceed 15% of the total number of issued shares excluding treasury shares and subsidiary holdings in the capital of the Company on the day preceding the date on which the award shall be granted.
5. Resolution 10, if passed, will authorise the Company to purchase or otherwise acquire Shares on the terms and subject to the conditions of the resolution. The rationale for, the authority and limitation on, the sources of funds to be used and the financial effects of the purchase or acquisition of Shares by the Company pursuant to the Share Buyback Mandate based on the audited accounts of the Company and the Group for the financial year ended 31 December 2018 are set out in greater detail in the Appendix enclosed together with the Annual Report.

## **NOTICE OF ANNUAL GENERAL MEETING**

**AEI CORPORATION LTD. (THE "COMPANY") • (INCORPORATED IN THE REPUBLIC OF SINGAPORE) • CO. REGISTRATION NO. 198300506G**

### **NOTES:**

1. A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.
2. A member who is a relevant intermediary (as defined in Section 181 of the Companies Act, Chapter 50) is entitled to appoint more than two proxies to attend, speak and vote at the meeting.
3. A proxy need not be a member of the Company.
4. If the appointor is a corporation, the proxy must be executed under seal or the hand of its duly authorised officer or attorney.
5. The instrument appointing a proxy, together with the power of attorney (if any) under which it is signed or a notarially certified or office copy thereof must be deposited at the registered office of the Company at 15 Tuas South Street 13, Singapore 636936 not later than 48 hours before the time appointed for the Annual General Meeting.

### **PERSONAL DATA PRIVACY:**

By submitting an instrument appointing a proxy(ies) and /or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.



## AEI CORPORATION LTD.

(Incorporated in the Republic of Singapore)  
Co. Registration No. 198300506G

# PROXY FORM

## ANNUAL GENERAL MEETING

### IMPORTANT

1. Relevant intermediaries as defined in Section 181 of the Companies Act, Chapter 50 may appoint more than two proxies to attend the Meeting and vote.
2. For investors who have used their CPF moneys to buy shares in AEI CORPORATION LTD., this Annual Report is forwarded to them at the request of the CPF Approved Nominees.
3. This proxy form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

I/We, \_\_\_\_\_ (Name)

of \_\_\_\_\_ (Address)

being \*a member/members of AEI CORPORATION LTD. (the "Company"), hereby appoint

Name	Address	NRIC / Passport No.	Proportion of shareholdings to be represented by proxy (%)

\*and/or (delete as appropriate)

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as \*my/our \*proxy/proxies, to vote for \*me/us on \*my/our behalf at the Annual General Meeting of the Company to be held at 15 Tuas South Street 13, Singapore 636936 on Thursday, 25 April 2019 at 9:00 a.m. and at any adjournment thereof. \*I/We direct \*my/our \*proxy/proxies to vote for or against the resolutions to be proposed at the Annual General Meeting in the spaces provided hereunder. If no specified directions as to voting are given, the proxy/proxies will vote or abstain from voting at his/their discretion.

No	Ordinary Resolutions	No. of Votes or to indicate with a tick <sup>1</sup>	
		For	Against
	<b>Ordinary Business</b>		
1.	To receive and adopt the Audited Financial Statements of the Company for the financial year ended 31 December 2018 together with the Directors' Statement and Auditor's Report thereon.		
2.	To approve the Directors' fee of S\$263,926 for the financial year ended 31 December 2018.		
3.	To re-elect Dr Vasoo Sushilan as Director.		
4.	To re-elect Mr Yeung Koon Sang (Q David Yeung as Director.		
5.	To re-elect Mr Sun Quan as Director.		
6.	To re-elect Mr Wu Pingwei as Director.		
7.	To re-appoint Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their remuneration.		
	<b>Special Business</b>		
8.	To authorize Directors to issue and allot shares pursuant to Section 161 of the Companies Act, Chapter 50.		
9.	To authorize the grant of awards and issue shares under the AEI Performance Share Plan.		
10.	To approve the Share Buyback Mandate.		

<sup>1</sup> All resolutions would be put to vote by poll in accordance with the listing rules of Singapore Exchange Securities Limited. Please tick "✓" or indicate the number of votes within the box provided. A tick would represent you are exercising all your votes "For" or "Against" the relevant resolution.

Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

Total Number of Shares Held

\_\_\_\_\_  
Signature(s) of Member(s)/Common Seal

**IMPORTANT: PLEASE READ NOTES BEFORE COMPLETING THIS PROXY FORM**

**NOTES:**

1. A member of the Company (other than a relevant intermediary as defined in Section 181 of the Companies Act, Cap.50) entitled to attend and vote at the meeting is entitled to appoint not more than two proxies to attend and vote on his stead. Such proxy need not be a member of the Company.
2. A relevant intermediary as defined in Section 181 of the Companies Act, Chapter 50 may appoint more than two proxies to attend the meeting and vote.
3. Where a member of the Company appoints more than one proxy in a proxy form, he shall specify the proportion of his shareholding (expressed as a percentage of the whole) to be represented by each such proxy.
4. Completion and return of this instrument appointing a proxy or proxies shall not preclude a member from attending and voting at the meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy, to the meeting.
5. This instrument appointing a proxy or proxies must be under the hand of the appointer or his attorney duly authorized in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or duly authorised officer.
6. A corporation which is a member of the Company may authorize by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with its Articles of the Constitution of the Company and Section 179 of the Companies Act, Chapter 50 of Singapore.
7. The instrument appointing proxy or proxies, together with the power of attorney or other authority (if any) under which it is signed, or notarially certified copy thereof, must be deposited at the registered office of the Company at 15 Tuas South Street 13, Singapore 636936 not later than 48 hours before the time set for not later than 48 hours before the time set for the Annual General meeting.
8. A member should insert the total number of shares held. If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert the number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members of the Company, he should insert the aggregate number of shares. If no number of shares is inserted, this form of proxy will be deemed to relate to all the shares held by the member.
9. The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of members of the Company whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the Annual General Meeting as certified by The Central Depository (Pte) Limited to the Company.
10. A Depositor shall not be regarded as a member of the Company entitled to attend the Annual General Meeting and to speak and vote thereat unless his name appears on the Depository Register 72 hours before the time set for the Annual General Meeting.
11. Personal data privacy: By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting.

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**Affix  
Postage  
Stamp**

**The Company Secretary  
AEI CORPORATION LTD.**

15 Tuas South Street 13  
Singapore 636936

# CORPORATE INFORMATION

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## DIRECTORS

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Sun Quan  
Yeung Koon Sang alias David Yeung  
Tan Chu En Ian  
Sinta Muchtar  
Wu Pingwei  
Teng Cheong Kwee  
Dr Vasoo Sushilan

## SECRETARIES

---

Foo Soon Soo  
Lum Soh Ping

## REGISTERED OFFICE

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15 Tuas South Street 13  
Singapore 636936  
Tel: (65) 6261 2244  
Fax: (65) 6264 0080  
Email: [aei@aei.com.sg](mailto:aei@aei.com.sg)  
Website: [www.aei.com.sg](http://www.aei.com.sg)

## AUDITORS

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Ernst & Young LLP  
Lim Siew Koon  
Audit Partner  
(Appointed since financial year  
ended 31 December 2016)

## SHARE REGISTRAR AND SHARE TRANSFER OFFICE

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Boardroom Corporate &  
Advisory Services Pte. Ltd.  
50 Raffles Place #32-01  
Singapore Land Tower  
Singapore 048623

**AEI CORPORATION LTD.**

(Incorporated in the Republic of Singapore)

Registration No. 198300506G

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Singapore 636936

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