

ANNICA HOLDINGS LIMITED

Condensed Interim Consolidated Financial Statements for the First Quarter Financial Period Ended 31 March 2026

This announcement has been reviewed by the Company's sponsor, ZICO Capital Pte. Ltd. (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Goh Mei Xian, ZICO Capital Pte. Ltd. at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896, telephone (65) 6636 4201.

For the purposes of this announcement ("Announcement"), "1Q2026" refers to the three-month financial period ended 31 March 2026, whereas "1Q2025" refers to the corresponding three-month financial period ended 31 March 2025. "FY" refers to the financial year ended or ending 31 December (as the case may be).

Annica Holdings Limited (the "Company", and together with its subsidiaries, the "Group") is required to report its quarterly financial statements pursuant to Rule 705(2)(d) of the Singapore Exchange Securities Trading Limited ("SGX-ST") Listing Manual Section B: Rules of Catalist (the "Catalist Rules"), in view of the qualified opinion and the material uncertainty related to going concern issued by the Company's independent auditor in its independent auditor's report dated 15 April 2026 on the audited consolidated financial statements of the Group for FY2025.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2026

Note	Group		Increase/ (Decrease) %	
	1Q2026 (Unaudited) S\$'000	Restated 1Q2025 (Unaudited) S\$'000		
Continuing operations				
	Revenue	792	2,789	(72)
	Cost of sales	(593)	(1,402)	(58)
	Gross profit	199	1,387	(86)
	Other income	94	53	77
	Interest income	3	2	50
	Selling and distribution expenses	(45)	(48)	(6)
	Administrative and general expenses	(1,088)	(1,081)	1
	Other expenses	(153)	(120)	28
	Impairment losses on trade and other receivables	-	-	-
	Finance costs	(301)	(91)	NM
	(Loss)/Profit before tax from continuing operations	(1,291)	102	NM
	Tax expense	-	-	-
	(Loss)/Profit for the financial period from continuing operations	(1,291)	102	NM
Discontinued operations				
	Profit/(Loss) for the financial period from discontinued operations	49	(208)	NM
	Loss for the financial period	(1,242)	(106)	NM
Other comprehensive loss				
<i>Items that are or may be reclassified subsequently to profit or loss:</i>				
	Currency translation differences arising from consolidation	(1)	(54)	(98)
	Other comprehensive loss for the financial period, net of tax	(1)	(54)	(98)
	Total comprehensive loss for the financial period	(1,243)	(160)	NM

NM: Not Meaningful

Restated: Comparative figures were restated due to the completion of the disposal of 60% equity interest of a subsidiary, Panah Jaya Makmur Sdn Bhd ("PJM") as announced by the Company on 13 January 2026 and 13 May 2026.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2026 (cont'd)

Note	1Q2026 (Unaudited) S\$'000	Group Restated 1Q2025 (Unaudited) S\$'000	Increase/ (Decrease) %
Loss for the financial period attributable to:			
- Equity holders of the Company	(1,232)	(10)	NM
- Non-controlling interests	(10)	(96)	(90)
Total loss for the financial period	<u>(1,242)</u>	<u>(106)</u>	NM
(Loss)/Profit for the financial period attributable to:			
<i>Equity holders of the Company</i>			
- (Loss)/Profit from continuing operations	(1,273)	118	NM
- Profit/(Loss) from discontinued operations	41	(128)	NM
	<u>(1,232)</u>	<u>(10)</u>	NM
Total comprehensive loss attributable to:			
- Equity holders of the Company	(1,233)	(64)	NM
- Non-controlling interests	(10)	(96)	(90)
Total comprehensive loss for the financial period	<u>(1,243)</u>	<u>(160)</u>	NM
Total comprehensive (loss)/income attributable to:			
<i>Equity holders of the Company</i>			
- (Loss)/Profit from continuing operations	(1,273)	64	NM
- Profit/(Loss) from discontinued operations	40	(128)	NM
	<u>(1,233)</u>	<u>(64)</u>	NM
(Loss)/Earnings per share for (loss)/profit attributable to the equity holders of the Company (cents per share):			
Basic and diluted			
From continuing and discontinued operations	<u>(0.0059)</u>	<u>(0.0001)</u>	
From continuing operations	<u>(0.0061)</u>	<u>0.0006</u>	
From discontinued operations	<u>0.0002</u>	<u>(0.0007)</u>	

NM: Not Meaningful

Restated: Comparative figures were restated due to the completion of the disposal of 60% equity interest of a subsidiary, PJM, as announced by the Company on 13 January 2026 and 13 May 2026.

(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION
AS AT 31 MARCH 2026**

	Note	Group		Company	
		As at 1Q2026 (Unaudited) S\$'000	As at FY2025 (Audited) S\$'000	As at 1Q2026 (Unaudited) S\$'000	As at FY2025 (Audited) S\$'000
ASSETS					
Non-current assets					
Property, plant and equipment ("PPE")	10	5,950	6,260	8	9
Right-of-use ("ROU") assets		524	553	83	123
Intangible asset	9	-	-	-	-
Investments in subsidiaries		-	-	1,890	1,890
Trade and other receivables		-	-	-	-
Deferred tax assets		42	42	-	-
		6,516	6,855	1,981	2,022
Current assets					
Cash and bank balances		474	3,175	2	2
Fixed deposits		153	152	-	-
Trade and other receivables	11	1,236	2,976	7,306	7,166
Inventories		2,487	830	-	-
Financial assets at fair value through profit or loss	8	-*	-*	-*	-*
Total current assets excluding asset classified as held-for-sale		4,350	7,133	7,308	7,168
Assets of disposal group classified as held-for-sale		3	1	-	-
		4,353	7,134	7,308	7,168
Total assets		10,869	13,989	9,289	9,190
LIABILITIES					
Non-current liabilities					
Borrowings	13	116	270	4	11
Provision for employee benefits		166	168	-	-
Deferred tax liabilities		5	5	-	-
		287	443	4	11
Current liabilities					
Trade and other payables		5,603	5,478	9,675	8,784
Contract liabilities		2,877	2,958	-	-
Borrowings	13	2,172	3,628	2,008	2,042
Tax payables		172	168	-	-
Total current liabilities excluding liabilities relating to assets as held-for-sale		10,824	12,232	11,683	10,826
Liabilities directly associated with disposal group classified as held-for-sale		57	63	-	-
		10,881	12,295	11,683	10,826
Total liabilities		11,168	12,738	11,687	10,837
Net (liabilities)/assets		(299)	1,251	(2,398)	(1,647)
EQUITY					
Share capital	14	73,151	73,151	73,151	73,151
Other reserves		(671)	(670)	89	89
Accumulated losses		(72,535)	(71,303)	(75,638)	(74,887)
(Capital deficiency)/Equity attributable to equity holders of the Company		(55)	1,178	(2,398)	(1,647)
Non-controlling interests		(244)	73	-	-
Total (capital deficiency)/equity		(299)	1,251	(2,398)	(1,647)

*Amount less than S\$1,000

(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2026**

	Note	Group	
		1Q2026	Restated
		(Unaudited) S\$'000	(Unaudited) S\$'000
Cash flows from operating activities			
(Loss)/Profit before tax from continuing operations		(1,291)	102
Profit/(Loss) before tax from discontinued operations		49	(208)
		<u>(1,242)</u>	<u>(106)</u>
Adjustments for:			
Depreciation of property, plant and equipment	5	18	37
Depreciation of right-of-use assets	5	97	80
Loss on disposal of property, plant and equipment	5	1	-
Interest expense	5	301	91
Interest income	5	(3)	(2)
Currency translation adjustments		(55)	(20)
Operating cash flows before working capital changes		(917)	80
Changes in working capital:			
Inventories		(1,676)	(70)
Trade and other payables and contract liabilities		(281)	57
Trade and other receivables		(256)	214
Cash (used in)/generated from operations		(3,130)	281
Income tax paid		-	-
Net cash (used in)/generated from operating activities		(3,130)	281
Cash flows from investing activities			
Interest received		3	2
Proceeds received from disposal of subsidiary		327	-
Purchase of property, plant and equipment		(9)	(9)
Proceeds from disposal of property, plant and equipment		1	-
Net cash generated from/(used in) investing activities		322	(7)
Cash flows from financing activities			
Interest paid for bank loans		-	(67)
Interest paid for lease liabilities		(7)	(5)
Interest paid for third party loan		(140)	(91)
Placement of fixed deposit pledged		-	(47)
Proceeds of borrowings		1,000	500
Repayment of principal portion of borrowings		(648)	(585)
Repayment of principal portion of lease liabilities		(91)	(74)
Net cash generated from/(used in) financing activities		114	(369)
Net decrease in cash and cash equivalents		(2,694)	(95)
Cash and cash equivalents at beginning of the financial period		2,730	1,698
Effects of foreign currency translation on cash and cash equivalents		5	(21)
Cash and cash equivalents of disposal group classified as held-for-sale		(2)	(4)
Cash and cash equivalents at end of the financial period		39	1,578
Cash and bank balances at end of the financial period were made up of:			
Cash and cash equivalents		39	1,578
Deposit placed in cash margin account		435	250
		474	1,828

Restated: Comparative figures were restated due to the completion of the disposal of 60% equity interest of a subsidiary, PJM, as announced by the Company on 13 January 2026 and 13 May 2026.

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL PERIOD ENDED 31 MARCH 2026**

	Equity/(Capital deficiency) attributable to equity holders of the Company						
	Note	Share capital S\$'000	Other reserves S\$'000	Accumulated losses S\$'000	Equity attributable to equity holders of the Company S\$'000	Non-controlling interests S\$'000	Total equity S\$'000
Group							
Balance at 1 January 2026 (Audited)		73,151	(670)	(71,303)	1,178	73	1,251
Disposal of non-controlling interest		-	-	-	-	(307)	(307)
Loss for the financial period		-	-	(1,232)	(1,232)	(10)	(1,242)
Other comprehensive loss:							
Currency translation differences arising from consolidation		-	(1)	-	(1)	-	(1)
Total comprehensive loss for the financial period		-	(1)	(1,232)	(1,233)	(10)	(1,243)
Balance at 31 March 2026 (Unaudited)		73,151	(671)	(72,535)	(55)	(244)	(299)
Balance as at 1 January 2025 (Audited)		70,501	(639)	(68,096)	1,766	349	2,115
Loss for the financial period		-	-	(10)	(10)	(96)	(106)
Other comprehensive loss:							
Currency translation differences arising from consolidation		-	(54)	-	(54)	-	(54)
Total comprehensive loss for the financial period		-	(54)	(10)	(64)	(96)	(160)
Balance at 31 March 2025 (Unaudited)		70,501	(693)	(68,106)	1,702	253	1,955

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL PERIOD ENDED 31 MARCH 2026 (cont'd)**

	Note	Share capital S\$'000	Other reserves S\$'000	Accumulated losses S\$'000	Total equity S\$'000
Company					
Balance at 1 January 2026 (Audited)		73,151	89	(74,887)	(1,647)
Total comprehensive loss for the financial period		-	-	(751)	(751)
Balance at 31 March 2026 (Unaudited)		73,151	89	(75,638)	(2,398)
Balance at 1 January 2025 (Audited)		70,501	89	(71,098)	(508)
Total comprehensive loss for the financial period		-	-	(576)	(576)
Balance at 31 March 2025 (Unaudited)		70,501	89	(71,674)	(1,084)

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate information

Annica Holdings Limited (the “**Company**”) is incorporated and domiciled in Singapore and its shares are publicly traded on the Catalist board of the SGX-ST. These condensed interim consolidated financial statements for the first quarter financial period ended 31 March 2026 comprise the Company and its subsidiaries (collectively, the “**Group**”). The primary activity of the Company is that of investment holdings.

The principal activities of the Group are:

- (a) trading in oilfield equipment and related products;
- (b) designing of industrial plant engineering services systems and general wholesaler and trader;
- (c) designing, engineering, procurement, construction and commissioning of solar photovoltaic system and related products;
- (d) manufacturing of electricity distribution and control apparatus, operation of generation facilities that produce electric energy, and wholesale of industrial machinery, equipment and supplies; and
- (e) investment holdings.

2. Basis of preparation

The condensed interim consolidated financial statements for the first quarter financial period ended 31 March 2026 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“**SFRS(I)**”) 1-34 Interim Financial Reporting issued by the Accounting Standards Council of Singapore. The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last audited consolidated financial statements for FY2025.

Save as disclosed in Note 2.1 below, the accounting policies and methods of computation adopted for the condensed interim consolidated financial statements for 1Q2026 are consistent with those applied in the audited consolidated financial statements for the previous financial year, FY2025, which were prepared in accordance with SFRS(I)s.

The condensed interim consolidated financial statements in this Announcement are presented in Singapore dollar, which is the Company’s functional currency.

2.1 New and amended standards adopted by the Group

As at 1 January 2026, the Group adopted all the new and revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the accounting policies of the Group and of the Company and had no material effect on the disclosures or on the amounts reported for the current or prior financial years.

2.2 Use of judgements and estimates

The preparation of the financial statements requires the management of the Company (“**Management**”) to make critical judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, income, and expense, and the disclosure of contingent liabilities. Actual results may differ from these estimates.

The critical judgements made by Management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements of the Group for FY2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to an accounting estimate is recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements of the Company are included in the following note:

- Note 8.1 – Fair value measurement.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities as at 31 March 2026 and as at 31 December 2025 are included in the following notes:

- Note 9 – Intangible asset; and
- Note 11 – Trade and other receivables.

3. Seasonal operations

The Group’s businesses were not affected significantly by seasonal or cyclical factors during 1Q2026 and 1Q2025.

4. Segment and revenue information

The Group is organised into the following main business segments:

- Integrated Engineering Solutions;
- Renewable; and
- Investments and Others.

These operating segments are reported in a manner consistent with internal reporting provided to the Executive Director and Chief Executive Officer of the Company, Ms Sandra Liz Hon Ai Ling (“**Ms Hon**”) and the board of directors of the Company (“**Board**” or “**Directors**”) who are responsible for allocating resources and assessing the performance of the operating segments.

4.1 Reportable segments

The reportable segments are integrated engineering solutions, renewable, and investments and others.

	Continuing operations						Total S\$'000
	Integrated Engineering Solutions S\$'000	Renewable S\$'000	Investments and others S\$'000	Elimination S\$'000	Continuing operations S\$'000	Discontinued operations S\$'000	
1Q2026							
Revenue							
External sales	792	-	-	-	792	1,131	1,923
Inter-segment sales	-	-	-	-	-	-	-
Total revenue	792	-	-	-	792	1,131	1,923
Results							
Segment results	(477)	(70)	(464)	17	(994)	188	(806)
Interest income	3	-	1	(1)	3	-	3
Interest expense	(9)	(5)	(288)	1	(301)	(138)	(439)
(Loss)/Profit before income tax	(483)	(75)	(751)	17	(1,292)	50	(1,242)
Tax expense	-	-	-	-	-	-	-
(Loss)/Profit for the financial period	(483)	(75)	(751)	17	(1,292)	50	(1,242)
Other information							
Capital expenditure	74	-	-	-	74	-	74
Depreciation of PPE	16	1	1	-	18	-	18
Depreciation of ROU asset	35	22	40	-	97	-	97
As at 31 March 2026							
Assets							
Non-current assets	509	5,874	91	-	6,474	-	6,474
Other segment assets	9,106	246	9,198	(14,158)	4,392	3	4,395
Consolidated total assets	9,615	6,120	9,289	(14,158)	10,866	3	10,869
Liabilities							
Segment liabilities	3,648	7,602	9,674	(12,292)	8,632	71	8,703
Borrowings	82	232	2,011	(37)	2,288	-	2,288
Tax payable	172	-	-	-	172	-	172
Deferred tax liabilities	5	-	-	-	5	-	5
Consolidated total liabilities	3,907	7,834	11,685	(12,329)	11,097	71	11,168

4.1 Reportable segments (cont'd)

	Continuing operations						Total S\$'000
	Integrated Engineering Solutions S\$'000	Renewable S\$'001	Investments and others S\$'000	Elimination S\$'000	Continuing operations S\$'000	Discontinued operations S\$'000	
1Q2025							
Revenue							
External sales	2,579	210	-	-	2,789	62	2,851
Inter-segment sales	-	-	-	-	-	-	-
Total revenue	2,579	210	-	-	2,789	62	2,851
Results							
Segment results	684	(5)	(489)	1	191	(208)	(17)
Interest income	2	-	2	(2)	2	-	2
Interest expense	(3)	(1)	(89)	2	(91)	-	(91)
Profit/(Loss) before income tax	683	(6)	(576)	1	102	(208)	(106)
Tax expense	-	-	-	-	-	-	-
Profit/(Loss) for the financial period	683	(6)	(576)	1	102	(208)	(106)
Other information							
Capital expenditure	10	9	4	-	23	-	23
Depreciation of PPE	12	2	1	-	15	22	37
Depreciation of ROU assets	36	4	40	-	80	-	80
Government grant	-	3	-	-	3	-	3
As at 31 December 2025							
Assets							
Non-current assets	753	5,835	132	-	6,720	93	6,813
Other segment assets	10,344	238	9,058	(13,703)	5,937	1,239	7,176
Consolidated total assets	11,097	6,073	9,190	(13,703)	12,657	1,332	13,989
Liabilities							
Segment liabilities	3,927	7,451	8,783	(11,793)	8,368	299	8,667
Borrowings	1,661	248	2,053	(64)	3,898	-	3,898
Tax payable	120	-	-	-	120	48	168
Deferred tax liabilities	5	-	-	-	5	-	5
Consolidated total liabilities	5,713	7,699	10,836	(11,857)	12,391	347	12,738

4.2 Disaggregation of Revenue

	Group 1Q2026		
	Integrated Engineering Solutions S\$'000	Renewable S\$'000	Total S\$'000
	Types of goods or services:		
Sale of goods	788	-	788
Services rendered	4	-	4
	792	-	792
Timing of revenue recognition:			
At a point in time	792	-	792
Over time	-	-	-
	792	-	792
Geographical information:			
Singapore	46	-	46
Malaysia	684	-	684
Indonesia	22	-	22
Thailand	4	-	4
Vietnam	27	-	27
Brunei & Myanmar	9	-	9
Others	-	-	-
	792	-	792
	1Q2025		
	Integrated Engineering Solutions S\$'000	Renewable S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	2,526	210	2,736
Services rendered	53	-	53
	2,579	210	2,789
Timing of revenue recognition:			
At a point in time	799	210	1,009
Over time	1,780	-	1,780
	2,579	210	2,789
Geographical information:			
Singapore	73	210	283
Malaysia	203	-	203
Indonesia	1,969	-	1,969
Thailand	327	-	327
Vietnam	-	-	-
Brunei & Myanmar	5	-	5
Others	2	-	2
	2,579	210	2,789

5. Loss before taxation from continuing operations

5.1 Significant items

	Group	
	1Q2026	Restated 1Q2025
	S\$'000	S\$'000
<u>Income</u>		
Interest income from bank and deposits	3	2
Miscellaneous income	21	16
Government grant received	-	3
Foreign currency exchange gain	73	34
<u>Expenses</u>		
Interest expenses on borrowings	294	86
Interest expenses on lease liabilities	7	5
Loss on disposal of property, plant and equipment	1	-
Depreciation of property, plant and equipment	18	37
Depreciation of right-of-use assets	97	80
Audit fees	55	55
Directors' fee	49	44
Staff costs	556	627
Foreign currency exchange loss	152	138

5.2 Related party transactions

There were no material related party transactions during 1Q2026 and 1Q2025.

6. Net Asset Value

	Group		Company	
	As at 31 March 2026	As at 31 December 2025	As at 31 March 2026	As at 31 December 2025
	(Unaudited)	(Audited)	(Unaudited)	(Audited)
Net (capital deficiency)/equity per ordinary share of the Company ("Share") based on the issued Shares at the end of the financial year reported on (in S\$ cents)	(0.0003)	0.0056	(0.0114)	(0.0078)

Net asset value per Share of the Group as at 31 March 2026 was calculated by dividing the Group's capital deficiency attributable to equity holders as at 31 March 2026 of S\$55,000 (31 December 2025: equity attributable to equity holders of S\$1,178,000) by the number of issued Shares as at 31 March 2026 of 21,027,148,000 (31 December 2025: 21,027,148,000).

Net asset value per Share of the Company as at 31 March 2026 was calculated by dividing the Company's capital deficiency attributable to equity holders as at 31 March 2026 of S\$2,398,000 (31 December 2025: S\$1,647,000) by the number of issued Shares as at 31 March 2026 of 21,027,148,000 (31 December 2025: 21,027,148,000).

7. Financial assets and financial liabilities

		Group		Company	
		As at 31 March 2026	As at 31 December 2025	As at 31 March 2026	As at 31 December 2025
		(Unaudited)	(Audited)	(Unaudited)	(Audited)
	Note	S\$'000	S\$'000	S\$'000	S\$'000
Financial Assets					
Financial assets at fair value through profit or loss	9	-	-	-	-
Financial assets at amortised costs		845	4,906	7,221	7,114
		845	4,906	7,221	7,114
Financial Liabilities, at amortised costs		7,793	9,062	11,685	10,814

*Amount less than S\$1,000

8. Financial assets at fair value through profit or loss

Financial assets at fair value through profit and loss comprise the following:

	Group		Company	
	As at 31 March 2026 (Unaudited)	As at 31 December 2025 (Audited)	As at 31 March 2026 (Unaudited)	As at 31 December 2025 (Audited)
Unquoted securities	-*	-*	-*	-*

8.1 Fair value measurement

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - Inputs other than quoted prices included within Level 1 which are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 - Inputs for the asset or liability which are not based on observable market data (unobservable inputs).

The following table presents the financial assets measured at fair value:

	Level 1 S\$'000	Level 2 S\$'000	Level 3 S\$'000	Total S\$'000
Group – 31 December 2025 and 31 March 2026				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*
Company – 31 December 2025 and 31 March 2026				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*

*Amount less than S\$1,000

9. Intangible assets

	Group	
	As at 31 March 2026 (Unaudited)	As at 31 December 2025 (Audited)
Goodwill arising on consolidation		
At beginning of the financial period / year	-	36
Less: Impairment loss for the financial period / year	-	(36)
At end of the financial period / year	-	-

10. Property, plant and equipment

During 1Q2026, the Group acquired plant and equipment amounting to S\$9,000 (FY2025: S\$3,216,000). In FY2025, the additions to plant and equipment of S\$2,650,000 was acquired by non-cash consideration via share-based payment.

During 1Q2026, the Group disposed plant and equipment amounting to S\$6,000 (FY2025: Nil).

11. Trade and other receivables

Trade and other receivables comprise the following:

	Group		Company	
	As at 31 March 2026 (Unaudited) S\$'000	As at 31 December 2025 (Audited) S\$'000	As at 31 March 2026 (Unaudited) S\$'000	As at 31 December 2025 (Audited) S\$'000
Trade and other receivables				
Trade receivables	73	1,403	-	-
Other receivables:				
Advance billings from suppliers	518	216	-	-
Advance payment to supplier	-	1,036	-	-
Others receivables	645	321	7,306	7,166
Total other receivables	1,163	1,573	7,306	7,166
Total trade and other receivables	1,236	2,976	7,306	7,166

11.1 Ageing profile of trade and other receivables

As at 31 March 2026

	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Integrated engineering solutions	73	8	2	5	58
Renewable	-	-	-	-	-
Investments and others	-	-	-	-	-
	73	8	2	5	58
Other receivables					
Integrated engineering solutions	873	873	-	-	-
Renewable	163	163	-	-	-
Investments and others	127	127	-	-	-
	1,163	1,163	-	-	-
	1,236	1,171	2	5	58

As at 31 December 2025

	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Integrated engineering solutions	1,403	983	106	-	314
Renewable	-	-	-	-	-
Investments and others	-	-	-	-	-
	1,403	983	106	-	314
Other receivables					
Integrated engineering solutions	1,313	1,313	-	-	-
Renewable energy	156	156	-	-	-
Investments and others	104	104	-	-	-
	1,573	1,573	-	-	-
	2,976	2,556	106	-	314

12. Inventories

	Group	
	As at 31 March 2026 (Unaudited) S\$'000	As at 31 December 2025 (Audited) S\$'000
Trading goods	130	148
Goods in transit	2,357	682
Total inventories	2,487	830

13. Borrowings

	As at 31 March 2026 (Unaudited)			As at 31 December 2025 (Audited)		
	Secured borrowings	Unsecured borrowings	Lease liabilities	Secured borrowings	Unsecured borrowings	Lease liabilities
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Amount repayable in one year or less, or on demand	9	1,889	274	9	3,296	323
Amount repayable after one year	12	-	104	13	131	126
Total	21	1,889	378	22	3,427	449

During 1Q2026 and FY2025, the secured bank borrowings and credit facilities of the Group are secured over the Group's leasehold properties and fixed deposits.

14. Share capital

	The Group and the Company			
	As at 31 March 2026 (Unaudited)		As at 31 December 2025 (Audited)	
	Number of shares '000	Share capital S\$'000	Number of shares '000	Share capital S\$'000
Beginning of financial period	21,027,148	73,151	19,260,481	70,501
Issuance of new ordinary shares	-	-	1,766,667	2,650
End of financial period	<u>21,027,148</u>	<u>73,151</u>	<u>21,027,148</u>	<u>73,151</u>

On 16 June 2025, the Company allotted and issued 1,766,666,666 new Shares at an issue price of S\$0.0015 per Share to GPL Industries Sdn Bhd ("GPL") pursuant to the Company's acquisition of certain assets owned by GPL in Tanjung Malim, Perak, Malaysia.

15. Disposal of subsidiary

The Group's discontinued operations in 1Q2026 and 1Q2025 pertained to the proposed disposal of 100% interest in Industrial Engineering Systems Pte. Ltd. ("IES"), a wholly-owned subsidiary of the Company, as announced by the Company on 8 November 2024, and the completion of the disposal of 60% interest in PJM, a 60% owned subsidiary of P.J. Services Pte Ltd, as announced by the Company on 13 January 2026 and 13 May 2026.

An analysis of the results of discontinued operations is as follows:

	Group	
	Restated	
	1Q2026 S\$'000	1Q2025 S\$'000
Revenue	1,131	61
Cost of sales	(719)	(45)
	<u>412</u>	<u>16</u>
Income	-	-
Expenses	(397)	(224)
	<u>15</u>	<u>(208)</u>
Less: tax expense	-	-
Profit/(Loss) after tax from discontinued operations	15	(208)
Profit on disposal of the discontinued operations	34	-
Profit/(Loss) from discontinued operations	<u>49</u>	<u>(208)</u>

16. Subsequent events

On 7 May 2026, the Company announced that it had, on 7 May 2026, issued and allotted an aggregate of 30,000,000 new Shares in the capital of the Company pursuant to the exercise of 30,000,000 options granted under the Annica Employee Share Option Scheme to employees of the Group, at the exercise price of S\$0.001 per new Share. Following the issuance of the new Shares, the Company's total number of issued Shares increased from 21,027,148,000 to 21,057,148,000.

On 13 May 2026, the Company announced that the Group had, on 12 May 2026, completed the disposal of 600 ordinary shares in the capital of PJM, representing 60% of the total issued and paid-up share capital of PJM.

Save as disclosed above, there are no known subsequent events (after 31 March 2026) which have led to adjustments to this set of condensed interim consolidated financial statements.

OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES

1. (d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There were no changes in the Company's share capital for 1Q2026 since the end of the financial period ended 31 December 2025.

There are no Shares that may be issued on conversion of any outstanding convertibles as at the end of the current financial period except as follows:

Grant of Options pursuant to the Annica Employee Share Option Scheme:

Pursuant to the Annica Employee Share Option Scheme, the Company had on 27 December 2018 granted employee share options ("**ESOS Options**") consisting of 42,500,000 Shares, the details of which are as follows:

(a) Date of grant of ESOS Options (" Date of Grant ")	27 December 2018
(b) Exercise Price of ESOS Options granted	S\$0.001 per Share
(c) Number of Shares comprised in the ESOS Options granted	42,500,000
(d) Number of Shares comprised in the ESOS Options which have lapsed, and are null and void	12,500,000
(e) Number of Shares comprised in the remaining ESOS Options	30,000,000
(f) Number of Shares comprised in the ESOS Options granted to each Director and controlling shareholders (and each of their associates)	None
(g) Market price of the Shares on the Date of Grant	S\$0.001
(h) Validity period of the ESOS Options	28 December 2019 to 27 December 2028 (both dates inclusive) ESOS Options shall only be exercisable after the 1 st anniversary from the Date of Grant and shall be exercised before the 10 th anniversary of the Date of Grant.

As at the date of this announcement, the remaining 30,000,000 ESOS Options have been fully exercised by the respective holders of the ESOS Options and 30,000,000 new Shares have been issued and allotted by the Company on 7 May 2026 pursuant to the aforementioned exercise of the ESOS Options.

As at 31 March 2026, the number of Shares that may be issued on conversion of all the outstanding convertible securities is 30,000,000 (31 March 2025: 30,000,000) which represents approximately 0.14% (31 March 2025: 0.14%) of the total issued Shares (excluding treasury shares and subsidiary holdings).

There were no treasury shares or subsidiary holdings as at 31 March 2026 and 31 March 2025.

(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at 31 March 2026 (Unaudited)	As at 31 December 2025 (Audited)
Total number of issued Shares excluding treasury shares ('000)	21,027,148	21,027,148

There were no treasury shares as at 31 March 2026 and 31 December 2025.

(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. The Company did not hold any treasury shares during and as at the end of the current financial period reported on.

(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. The Company's subsidiaries did not hold any Shares in the Company during and as at the end of the current financial period reported on.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).

Not applicable.

3A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-

(a) Updates on the efforts taken to resolve each outstanding audit issue.

The Company refers to the qualified opinion issued by the Company's independent auditor as set out in the independent auditor's report dated 15 April 2026 which is contained within the Company's annual report for FY2025. The basis for the qualified opinion is in relation to (i) valuation of property, plant and equipment, and (ii) impairment assessment of amount due from a subsidiary. As at the date of this announcement, the Group is in the process to obtain the operating licence from the local authorities to operate the vertical automatic waste-tyre pyrolysis production lines referred to in the basis for the qualified opinion. The approval of an operating licence from the local authorities is required to recommence commercial operations of the production lines, and the conditions to be satisfied by the Company before such a licence is to be issued. The Company will make further announcement(s) as and when there are material developments.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

The Board confirms that the impact of all outstanding audit issues on the financial statements have been adequately disclosed to date.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the Group adopted the same accounting policies and methods of computation in the financial statements for the current reporting period as compared to the most recently audited consolidated financial statements for FY2025.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group adopted all the new/revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the Group's and the Company's accounting policies and had no material effect on the disclosures or on the amounts reported for the current or prior financial periods/years.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:-

- (a) Based on the weighted average number of ordinary shares on issue; and**
(b) On a fully diluted basis (detailing any adjustments made to the earnings).

	Group	
	1Q2026	Restated 1Q2025
	(\$ cents)	(\$ cents)
(Loss)/Earnings per Share based on the weighted average number of Shares in issue:		
Basic and diluted (loss)/earnings per Share		
- From continuing and discontinued operations	(0.0059)	(0.0001)
- From continuing operations	(0.0061)	0.0006
- From discontinued operations	0.0002	(0.0007)

Notes:

- (i) Basic and diluted loss per Share from continuing operations for 1Q2026 was calculated based on the loss attributable to equity holders of the Company from continuing operations of S\$1,273,000 (1Q2025: profit attributable to equity holders of the Company from continuing operations of S\$118,000), divided by the weighted average number of Shares for 1Q2026 of 21,027,148,000 (1Q2025: 19,260,481,334).
- (ii) Basic and diluted earnings per Share from discontinued operations for 1Q2026 was calculated based on the profit attributable to equity holders of the Company from discontinued operations of S\$41,000 (1Q2025: loss attributable to equity holders of the Company from discontinued operations of S\$128,000), divided by the weighted average number of Shares for 1Q2026 of 21,027,148,000 (1Q2025: 19,260,481,334).

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-

- (a) current financial period reported on; and**
(b) immediately preceding financial year.

Please refer to Note 6 of the Notes to the Condensed Interim Consolidated Financial Statements for further information.

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Please refer to Appendix A for the review of the performance of the Group during 1Q2026.

9. **Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders of the Company.

10. **A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months.**

The global economy in early 2026 continued to be shaped by geopolitical fragmentation, trade protectionism, supply-chain realignments, and US tariffs on strategic and energy-related goods. These developments, combined with prolonged geopolitical conflicts (including the Ukraine war and Strait of Hormuz tensions) and fiscal consolidation pressures in several major economies, resulted in a cautious investment climate across the region. Within ASEAN, economic fundamentals remained resilient, supported by domestic demand and public investment, although currency volatility persisted in Malaysia and Indonesia.

Southeast Asia's energy sector remains poised for growth, with renewables and hydrogen gaining momentum under net-zero commitments and policy support. Key initiatives such as Malaysia's HETR, Sarawak's SHER, and Indonesia's RUEN align closely with the Group's focus on green hydrogen, hybrid microgrids, solar-hydrogen solutions, and off-grid resilience. The oil & gas sector maintained strong emphasis on cost discipline and capital efficiency, resulting in a competitive environment for service providers. Supply chain challenges for key renewable components persist, prompting localisation and procurement diversification.

The renewable energy business under H2 Energy continues to gain commercial traction following its maiden contribution of S\$250,000 in FY2025. The Group is pursuing opportunities in off-grid and hybrid systems, hydrogen-based power applications, rural and industrial electrification, and circular economy projects, which position it favourably for ASEAN's long-term energy transition.

The Group's customers continue to favour cost-effective, regionally established providers amid ongoing uncertainty. The Rights Issue exercise of the Company is expected to raise S\$5.7 million based on the maximum subscription scenario by Q2 2026. Proceeds (to be received in cash) will strengthen working capital, support projects, and improve balance sheet resilience. The divestment of the Group's 60% interest in the Brunei entity, which was completed on 12 May 2026, further supports capital redeployment. Across its markets, the Group continues to prioritise cost optimisation, localisation, strategic partnerships, and disciplined capital management.

Management is actively evaluating M&A opportunities in legacy oil & gas services as well as renewable and green technology sectors to enhance recurring revenue, diversify exposure, and expand across Singapore, Malaysia, Indonesia, and Thailand. The Group operates in a volatile geopolitical environment marked by supply chain disruptions and tensions in Ukraine and the Strait of Hormuz. These create risks such as cost pressures, delays, and margin compression, but also opportunities in energy security, renewables, and decentralised solutions. The Group is mitigating risks through procurement diversification and operational flexibility.

Looking ahead, near-term conditions are expected to remain challenging amid cautious oil & gas spending and margin pressures. However, ASEAN's energy transition agenda offers meaningful opportunities. Notwithstanding Q1 losses and the NTL position, the Board and Management consider the Group a going concern, supported by the order book, upcoming tyre recycling operations, renewable contract pipeline, rights issue proceeds, shareholder backing, and continued cost discipline.

With a clearer focus and streamlined asset base, the Group is positioned to pursue sustainable growth aligned with decarbonisation trends. Over the next 12 months, the strategy will focus on strengthening the balance sheet and liquidity, scaling renewable and circular economy businesses, improving recurring revenue visibility, enhancing regional integration, and pursuing strategic acquisitions and partnerships. Management remains cautiously optimistic of navigating current uncertainties while building long-term shareholder value through ASEAN's accelerating energy transition.

11. If a decision regarding dividend has been made:-

(a) Whether an interim (final) ordinary dividend has been declared (recommended); and

No dividend has been declared or recommended for the current financial period reported on.

(b)(i) Amount per share

Not applicable.

(b)(ii) Previous corresponding period

Not applicable. No interim or final dividend declared or recommended in the previous corresponding financial period.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(d) The date the dividend is payable.

Not applicable.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

Not applicable.

12. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been recommended or declared for the current financial period reported on, as the Group was loss-making in 1Q2026.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders of the Company for interested person transactions.

14. Please disclose the use of the IPO proceeds and any proceeds arising from any offerings pursuant to Chapter 8 as and when such funds are materially disbursed and whether such a use is in accordance with the stated use and in accordance with the percentage allocated in the offer document or the announcement of the issuer. Where the proceeds are used for general working capital purposes, the issuer must announce a breakdown with specific details on the use of proceeds for working capital. Where there is any material deviation from the stated use of proceeds, the issuer must also announce the reasons for such deviation.

There were no outstanding IPO proceeds or other proceeds arising from any offerings pursuant to Chapter 8 of the Catalist Rules during 1Q2026.

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company confirms that the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from its Directors and Executive Officers in the format set out in Appendix 7H of the Catalist Rules.

16. Disclosure of acquisitions (including incorporations) and realisations of shares since the end of the previous reporting period pursuant to Rule 706A.

The Group does not have any acquisitions (including incorporations) and realisations of shares in subsidiaries and/or associated companies since the end of the previous reporting period, up to 31 March 2026.

Confirmation by the Board

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm that, to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited condensed interim consolidated financial statements of the Group for the first quarter financial period ended 31 March 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Sandra Liz Hon Ai Ling
Executive Director and Chief Executive Officer

Tan Sri Dato Seri Zulkefli Bin Ahmad Makinudin
Independent and Non-Executive Chairman

Singapore
15 May 2026

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Revenue

The Group reported revenue of S\$792,000 in 1Q2026, representing a 72% decrease of S\$1,997,000 from S\$2,789,000 in 1Q2025. The lower revenue in 1Q2026, as compared to 1Q2025, was mainly due to one off higher revenue recognised under the integrated engineering solutions segment in 1Q2025.

Cost of sales

The Group reported cost of sales of S\$593,000 in 1Q2026, representing a 58% decrease of S\$809,000 from S\$1,402,000 in 1Q2025, mainly due to reduced costs in line with the lower revenue recorded during 1Q2026.

Gross profit

The Group reported a gross profit of S\$199,000 in 1Q2026, representing a 86% decrease of S\$1,188,000 from S\$1,387,000 in 1Q2025. The gross profit margin in 1Q2026 was 25%, a decrease of 25 percentage points from 50% in 1Q2025. The lower gross profit and gross profit margin in 1Q2026 were mainly due to the recognition of lower profit margin projects from the integrated engineering solutions segment in 1Q2026, as compared to 1Q2025.

Other income

The Group reported other income of S\$94,000 in 1Q2026, representing a 77% increase of S\$41,000 from S\$53,000 in 1Q2025. In 1Q2026, the Group's other income was mainly derived from foreign currency exchange gains, whereas in 1Q2025, the Group's other income was mainly derived from foreign currency exchange gains and government grant received.

Interest income

The Group reported interest income of S\$3,000 in 1Q2026, representing a 50% increase of S\$1,000 from S\$2,000 in 1Q2025. The interest income was mainly derived from the interest income received from bank and fixed deposits in 1Q2026 and 1Q2025.

Selling and distribution expenses

The Group incurred selling and distribution expenses of S\$45,000 in 1Q2026, representing a 6% decrease of S\$3,000 from S\$48,000 in 1Q2025, which represent a marginal variance.

Administrative and general expenses

The Group incurred administrative and general expenses of S\$1,088,000 in 1Q2026, representing a 1% increase of S\$7,000 from S\$1,081,000 in 1Q2025, which represent a marginal variance. The increase was mainly due to higher professional fees and employment-related expenses, partially offset against office expenses in 1Q2026. Higher depreciation of PPE and ROU assets was recorded in 1Q2026, as compared to 1Q2025, following additions to PPE and ROU assets during FY2025.

Other expenses

The Group incurred other expenses of S\$153,000 in 1Q2026, a 28% increase of S\$33,000 from S\$120,000 in 1Q2025. The increase was mainly due to higher foreign exchange losses arising from the Group's foreign subsidiaries in 1Q2026.

Finance costs

The Group incurred finance costs of S\$301,000 in 1Q2026, representing an increase of S\$210,000 from S\$91,000 in 1Q2025, mainly due to higher interest expenses on loans from third parties in 1Q2026 as compared to 1Q2025.

Loss from discontinued operations

The Group incurred a profit from discontinued operations of S\$49,000 in 1Q2026, representing a decrease of S\$257,000 from loss from discontinued operations of S\$208,000 in 1Q2025. The Group's discontinued operations in 1Q2026 and 1Q2025 pertained to the proposed disposal of 100% interest in Industrial Engineering Systems Pte. Ltd. ("IES"), a wholly-owned subsidiary of the Company, as announced by the Company on 8 November 2024, and the completion of the disposal of 60% interest in PJM, a 60% owned subsidiary of P.J. Services Pte Ltd, as announced by the Company on 13 January 2026 and 13 May 2026.

Loss for the financial period

As a result of the abovementioned, the Group reported a loss of S\$1,242,000 for 1Q2026, representing a decrease of S\$1,136,000 from S\$106,000 in 1Q2025.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)

STATEMENTS OF FINANCIAL POSITION

Non-current assets

The Group's non-current assets decreased by S\$339,000 from S\$6,855,000 as at 31 December 2025 to S\$6,516,000 as at 31 March 2026, mainly due to the following:

- (a) a decrease in PPE of S\$310,000, from S\$6,260,000 as at 31 December 2025 to S\$5,950,000 as at 31 March 2026, mainly due to depreciation of PPE during 1Q2026; and
- (b) a decrease in ROU assets of S\$29,000, from S\$553,000 as at 31 December 2025 to S\$524,000 as at 31 March 2026, mainly due to the depreciation charged on ROU assets in 1Q2026.

Current assets

The Group's current assets decreased by S\$2,781,000, from S\$7,134,000 as at 31 December 2025 to S\$4,353,000 as at 31 March 2026. The decrease was mainly due to decrease in cash and bank balances and trade and other receivables, partially offset by the increase in goods in transit, the latter being classified under inventories. The decrease in trade receivables was due to the timely collection of trade receivables whereas the increase in goods in transit was attributable to ongoing secured projects.

Non-current liabilities

The Group's non-current liabilities decreased by S\$156,000, from S\$443,000 as at 31 December 2025 to S\$287,000 as at 31 March 2026. The decrease was mainly due to the repayment of long term borrowings in 1Q2026.

Current liabilities

The Group reported current liabilities of S\$10,881,000 as at 31 March 2026, a decrease of S\$1,414,000 from S\$12,295,000 as at 31 December 2025. The decrease was mainly due to the decrease in borrowings due to repayment on borrowings and decrease in contract liabilities which had been recognised under revenue.

Working Capital

The Group reported negative working capital of S\$6,528,000 as at 31 March 2026, as compared to S\$5,161,000 as at 31 December 2025, representing an increase of S\$1,095,000. The deterioration in working capital position was primarily due to the losses incurred during 1Q2026.

Notwithstanding the negative working capital position as at 31 March 2026, the directors of the Company and the management of the Company are of the view that the going concern assumption remains appropriate in the preparation of the unaudited condensed interim consolidated financial statements for 1Q2026 of the Group and the Company, based on a detailed assessment of the Group's liquidity, funding sources, and a reasonable estimation of upcoming transactions and measures, barring any unforeseen circumstances. In the analysis of the going concern premise applied in formulating the condensed interim consolidated financial statements for both the Group and the Company, the key considerations are:

- i. the Group's activities are expected to generate positive cash flows for the Group and the Company;
- ii. the Group has entered into memorandum of understanding with international partners to evaluate and develop solar-hydrogen hybrid systems and direct methanol fuel cells, focusing on technical feasibility, economic viability, and operational performance. Revenue contribution from the renewable segment is expected to contribute positively to the Group's cash flows from the expected growth in this segment;
- iii. the streamlining of oil and gas equipment and engineering services segments, to serve broader markets along the value chain will enhance cost-efficiency and brand visibility;
- iv. the Company has obtained a written undertaking from directors that they will not demand for immediate repayment of directors' fees and other balances amounting to S\$1,321,000 owed to them for at least 12 months from the date of the approval of the Group's audited consolidated financial statements for FY2025 (being 15 April 2026);
- v. the directors are actively exploring various corporate strategies, including funds raising, strategic acquisitions and restructuring the Group's existing businesses or assets to strengthen the Group's earnings base;
- vi. subsequent to 31 December 2025, the Company has proposed to undertake share consolidation and a renounceable non-underwritten rights issue (collectively "**Proposed Exercise**") to raise up to S\$5.23 million of net proceeds, with the minimum subscription scenario raising S\$1.24 million of gross proceeds (to be set off against outstanding dues from the Company) from the undertaking shareholders, which would strengthen the financial position of the Company. The Proposed Exercise was approved by the Company's shareholders during an extraordinary general meeting held on 9 April 2026; and
- vii. subsequent to 31 December 2025, the Company has obtained a loan from a third party amounting to S\$1,000,000 and advances from a director amounting to S\$150,000 to support the Group's working capital requirements.

Shareholders' equity

The Group's capital deficiency attributable to equity holders of the Company was S\$55,000 as at 31 March 2026, a decrease of S\$1,233,000 from equity attributable to equity holders of the Company of S\$1,178,000 as at 31 December 2025. The decrease was mainly due to the losses incurred during 1Q2026.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)**

STATEMENT OF CASH FLOWS

1Q2026

The Group recorded net cash used in operating activities of S\$3,130,000 in 1Q2026 (1Q2025: net cash generated from operating activities of S\$281,000). The higher net cash used in operating activities in 1Q2026, as compared to 1Q2025 was mainly due to the loss before tax recorded and higher cash used in working capital in 1Q2026.

The Group recorded net cash generated from investing activities of S\$322,000 in 1Q2026 (1Q2025: net cash used in investing activities of S\$7,000), due to proceeds received from disposal of PJM, interest income received and proceeds from disposal of plant and equipment, partially offset by payments for the acquisition of plant and equipment.

The Group recorded net cash generated from financing activities of S\$114,000 in 1Q2026 (1Q2025: net cash used in financing activities of S\$369,000). The net cash generated from financing activities in 1Q2026 were mainly attributable to the proceeds from borrowings of S\$1,000,000, partially offset by interest payments totalling S\$147,000 and repayment of borrowings and lease liabilities amounting to an aggregate of S\$739,000.

KEY MATTERS DURING 1Q2026

Proposed Disposal of 60% Equity Interest in Panah Jaya Makmur Sdn Bhd

P.J. Services Pte Ltd (the "**Vendor**"), a wholly-owned subsidiary of the Company, has, on 13 January 2026, entered into a sale and purchase agreement ("**SPA**") with Wong Khuan Teck (the "**Purchaser**"), and together with the Vendor, each a "**Party**" and collectively, the "**Parties**") in relation to the disposal by the Vendor of 600 ordinary shares in the capital of Panah Jaya Makmur Sdn Bhd ("**PJM**"), a direct subsidiary of the Vendor, representing 60% of the total issued and paid-up share capital of PJM (the "**Sale Shares**"), to the Purchaser (the "**Proposed Disposal**").

The aggregate cash consideration for the Sale Shares to be paid by the Purchaser to the Vendor in connection with the Proposed Disposal is S\$488,000 (the "**Consideration**"). The Consideration shall be payable and settled in full by the Purchaser no later than fourteen (14) business days after the date on which the last of the conditions precedent in relation to the SPA has been satisfied or waived, and in any event not later than the long-stop date (or such other date as the Parties may mutually agree in writing).

On 13 May 2026, the Company announced that the Group had, on 12 May 2026, completed the Proposed Disposal.

Proposed Share Consolidation

The Company is proposing to undertake a share consolidation of every one hundred and fifty (150) existing issued ordinary shares ("**Shares**") in the capital of the Company ("**Existing Shares**") held by the shareholders of the Company ("**Shareholders**") as at a record date to be determined by the Directors ("**Share Consolidation Record Date**") into one (1) Share (collectively referred to as the "**Consolidated Shares**" and each, a "**Consolidated Share**"), fractional entitlements to be disregarded (the "**Proposed Share Consolidation**").

As a result of the Proposed Share Consolidation, each Shareholder will receive one (1) Consolidated Share for every one hundred and fifty (150) Existing Shares held prior to the Proposed Share Consolidation at the Share Consolidation Record Date.

Pursuant thereto, the Proposed Share Consolidation has been approved by Shareholders during the Company's extraordinary general meeting ("**EGM**") held on 9 April 2026. On 4 May 2026, the Company received the listing and quotation notice ("**LQN**") from the SGX-ST for the dealing in, listing of and quotation for up to 140,381,026 Consolidated Shares pursuant to the Proposed Share Consolidation on the Catalist of the SGX-ST. On 11 May 2026, the Company announced that the Register of Members and the Share Transfer Books of the Company will be closed at 5.00 p.m. (Singapore time) on 19 May 2026 for the purposes of determining the entitlements of Shareholders to the Consolidated Shares pursuant to the Proposed Share Consolidation. Please refer to the Company's announcements dated 10 March 2026, 25 March 2026, 9 April 2026, 5 May 2026 and 11 May 2026 for further information on the Proposed Share Consolidation.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)

Proposed Renounceable Non-Underwritten Rights Issue

On 10 March 2026, the Board announced that subject to and conditional upon the completion of the Proposed Share Consolidation, the Company is proposing to undertake a renounceable non-underwritten rights issue ("**Rights Issue**") of up to 168,457,231 Consolidated Shares ("**Rights Shares**") at an issue price of S\$0.034 for each Rights Share ("**Issue Price**"), on the basis of six (6) Rights Shares for every five (5) Consolidated Shares held by the Shareholders as at a time and date to be determined by the Directors for the purpose of determining the entitlement of the entitled Shareholders under the Rights Issue ("**Record Date**"), fractional entitlements to be disregarded.

Pursuant thereto, the Right Issue has been approved by Shareholders during the EGM held on 9 April 2026. The Rights Issue will be made based on the number of Consolidated Shares held by entitled Shareholders as at the Record Date. On 4 May 2026, the Company received the LQN from the SGX-ST for the dealing in, listing of and quotation for up to 168,457,231 Rights Shares pursuant to the Rights Issue on the Catalist of the SGX-ST. On 11 May 2026, the Company announced that the Register of Members and the Share Transfer Books of the Company will be closed at 5.00 p.m. (Singapore time) on 3 June 2026 for the purposes of determining the provisional allotments of Rights Shares to entitled Shareholders under the Rights Issue. Please refer to the Company's announcements dated 10 March 2026, 25 March 2026, 9 April 2026, 5 May 2026 and 11 May 2026 for further information on the Rights Issue.