



MEMIONTEC
Membrane Ionexchange Technology

Preferred Partner for Total Wastewater & Water Management Solutions in Asia



Corporate Presentation
June 2021

This presentation may contain forward-looking statements that involve risks and uncertainties.

Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions.

Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, exchange rate movement, cost of capital and capital availability, competition from other companies and venues for sale and distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes.

The forward-looking statements reflect the current views of Management on future trends and developments.

The information and opinions mentioned in this presentation is provided as at the date of this presentation and are subject to change without notice.

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OUTLINE

1. **Overview**
2. **Synergistic Business Model**
3. **Regional Presence**
4. **Financial Highlights**
5. **Prospects**
6. **Business Strategies & Future Plans**

“Memiontec shall march into our NEXT LAP to continue to grow rapidly, sustainably and profitably to enhance shareholder value for the mid to long-term.”

TAY KIAT SENG
Executive Chairman and CEO

KEY INVESTMENT HIGHLIGHTS

- 1 Total wastewater & water management solutions provider in Asia with a proven track record of more than 28 years**
- 2 Diverse & established customer base in various core industries**
- 3 Synergistic business model with a geographically diversified business presence across Asia**
- 4 Recurring income from equity investments in BOOT / TOOT projects**
- 5 Professional & competent management team with over two decades of relevant experience**
- 6 Strong financial performance and healthy order book of over S\$90 million (as at 30 April 2021)**
- 7 Positive growth prospects with resilient water demand in operating countries**
- 8 Dividend policy of 20% (FY2019) and 25% (FY2020 & FY2021*)**

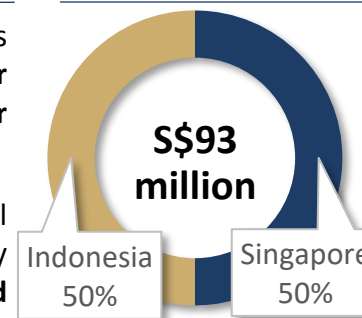
*Barring unforeseen circumstances, and subject to dividend policy per Offer Document dated 21 February 2020, Page 59 and shareholders' approval in the next AGM.

Corporate Profile

- Memiontec Holdings Ltd (“Memiontec” or “the Company”, and together with its subsidiaries, “the Group”) is a **Singapore-based one-stop total solution water treatment company with over 20 years of experience in water and wastewater management services across Singapore, Indonesia and the PRC.**
- Through the use of membrane, ion exchange, physical, chemical and biological processes and leveraging its in-house design, engineering, fabrication and assembly capabilities, **Memiontec develops reliable, compact, cost-effective, innovative and space-efficient customised water and wastewater treatment solutions across the entire value chain in the water industry.**
- Serving both municipalities and varied industries in Asia, **the Group has developed strong working relationships with both public and private sector customers in the region** such as the Public Utilities Board (“PUB”), Obayashi Singapore and Petrochemical Corporation of Singapore, PDAM (national water agency of Indonesia), PT Jakpro (Jakarta state-owned infrastructure developer), McConnell Dowell, PT PP, PT Abipraya Brantas, Sinarmas, Lippo, etc.

	Total Solutions with EPC (TSEPC)	Operation, Maintenance & Servicing (OMS)	Sales & Distribution SDS & Trading	BOOT / TOOT Projects (Sales of water)
Singapore	✓	✓	✓	
Indonesia	✓	✓	✓	✓
China	✓		✓	

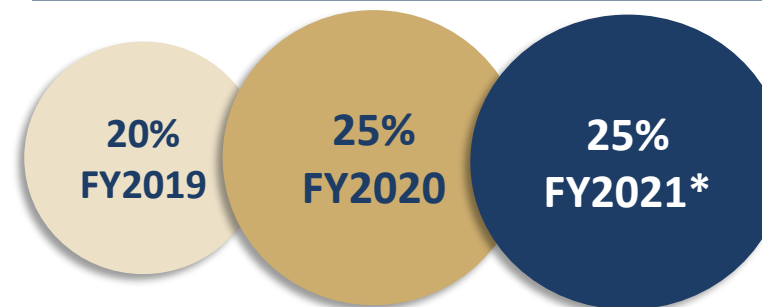
Order Book



Unaudited Revenue	Order Book as at 30 Apr 21 Estimated execution in S\$ million			Total
	Jan-Apr 2021	May-Dec 2021	2022 > 2022	
15.8	29.2	47	20.8	93

- The above order book excludes our long-term OMS service rendered by PTMI to PT JMA for the concession of 25 years.

Dividends



The proposed dividend payout for FY2021 is expected to be maintained or improved.

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Stock Information

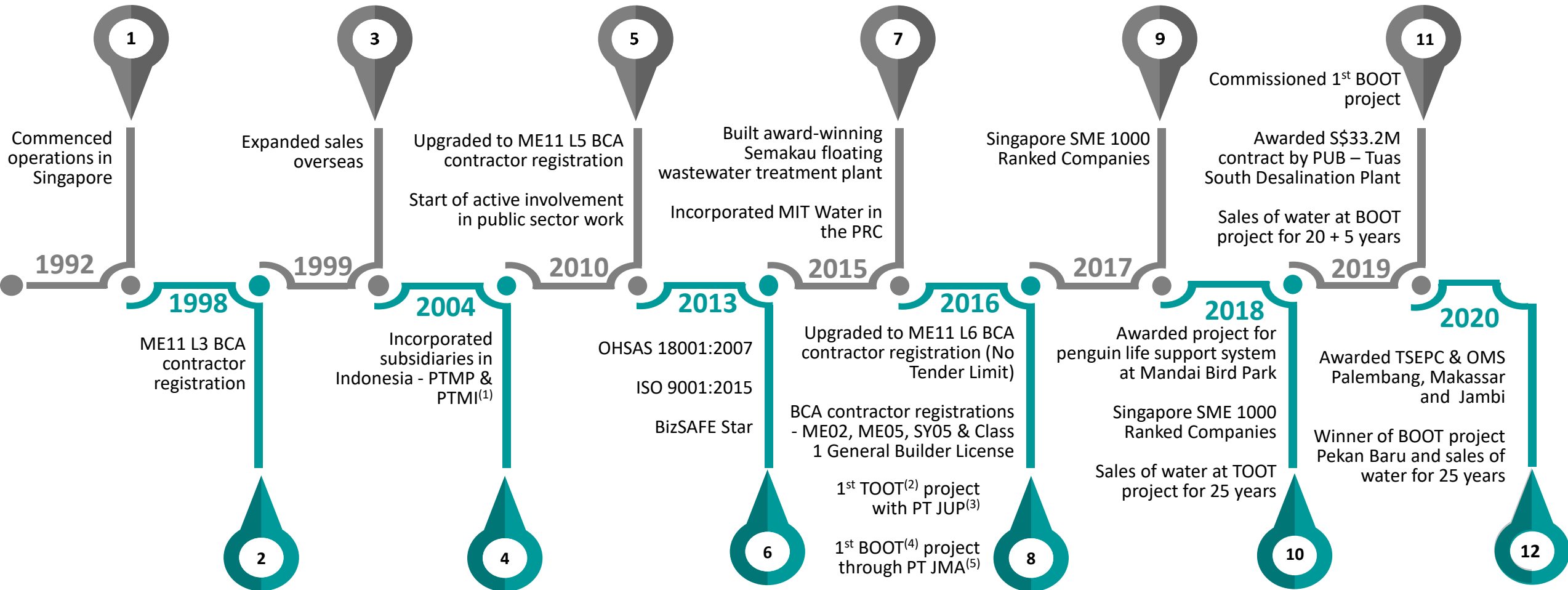
Listing	SGX Catalist Board on 5 March 2020
No. of Issued Shares	Approximately 220 million
Stock Codes	Bloomberg Code: MHL:SP SGX Code: SYM.SI

1. OVERVIEW

Track Record for More Than 29 Years



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(1) PTMP: PT Memindo Pratama; PTMI: PT Memiontec Indonesia

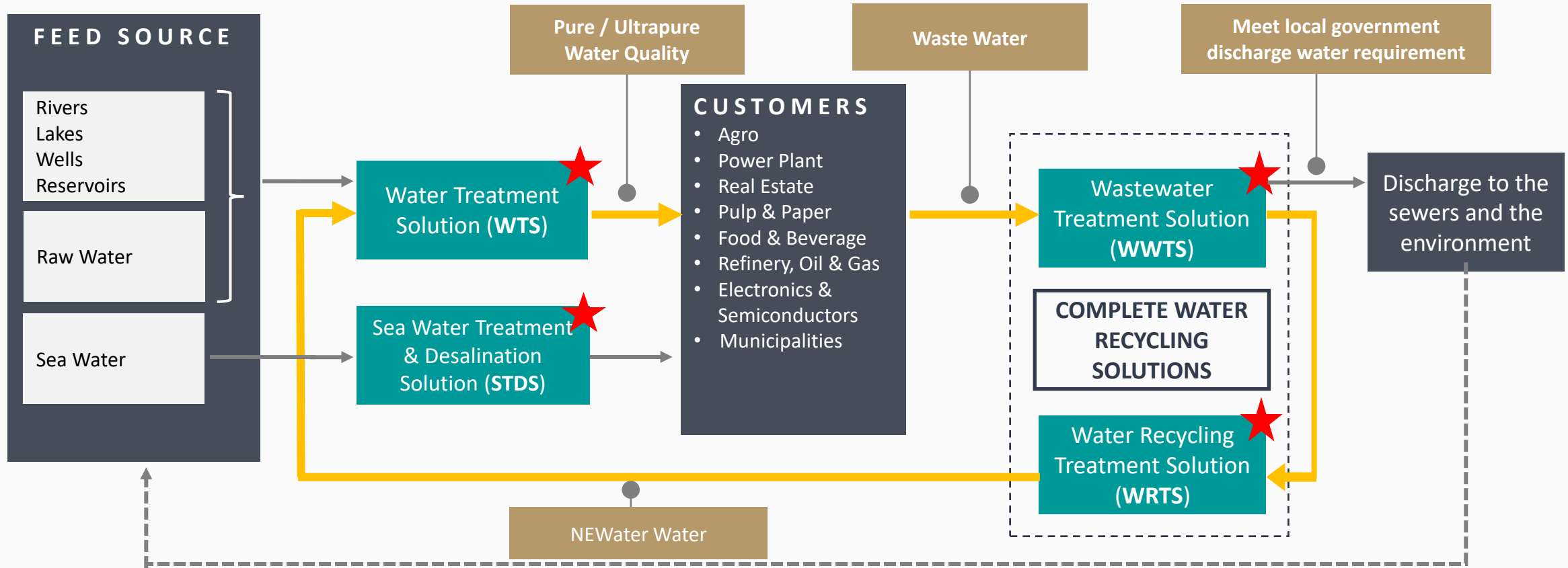
(2) TOOT: Transfer-Own-Operate-Transfer

(3) PT Jakarta Utilitas Propertindo (“PT JUP”) is a wholly-owned subsidiary of PT Jakarta Propertindo, an enterprise which is ultimately owned by the state government, Daerah Khusus Ibukota Jakarta

(4) BOOT: Build-Own-Operate-Transfer

(5) PT Jakpro Memiontec Air (“PT JMA”) is a joint venture entity. The remaining 60.0% of PT JMA is owned by PT JUP, an independent third party to the Group

A One-Stop Integrated Water Technology Total Solution Provider



- Core in-house capabilities with cost effective technological solutions
- Customised solutions to cater to the specific requirements of customers
- Ability to offer various water treatment structures (such as Build-Own-Operate-Transfer ("BOOT") or Transfer-Own-Operate-Transfer ("TOOT"))

1. OVERVIEW

Awards & Certifications



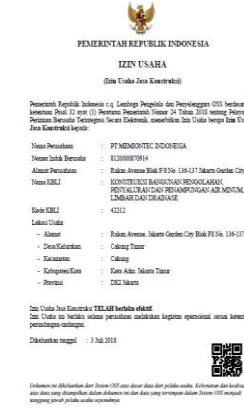
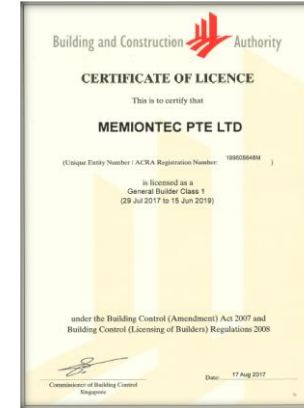
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High Safety Standards

- ISO 45001:2018
- bizSAFE Star

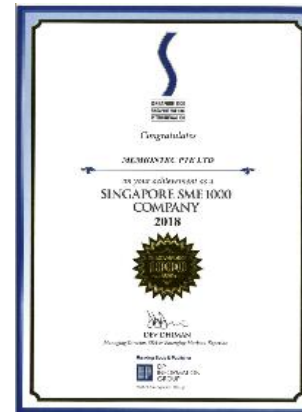
Quality Assurance

- ISO 9001: 2015



Material Licences

- BCA - ME02, ME05, ME11 and SY05 (Singapore)
- BCA - General Builder Class 1 (Singapore)
- Class B2 and B1 Class construction service licence (Indonesia)



2. OVERVIEW

Established Customer Base



SINGAPORE

Public Sector



Microelectronics, Oil & Gas, Manufacturing & Food Industries



Others



INDONESIA

Public Sector



Power, Refinery, Palm Oil & Food Industries



Others



CHINA & GLOBAL

Microelectronics, Manufacturing, Food & Other Industries



Trade Secrets and Technical Know-How

- ✓ Proprietary customised management information systems and associated programmable logic controllers for the management and operations of water treatment plants
- ✓ SOPs and technical manuals for the management and operations of water treatment plants
- ✓ Deep industry knowledge that allows the company to understand underlying customers needs from tender specifications to win new projects
- ✓ Design know-how to customise the design of water treatment plants to optimise plant operations, as well as the specific plant designs.

Branding and Reputation

- ✓ Memiontec is well-known in the water treatment industry and we have 2 registered trade marks
- ✓ Proven track record that is accrued as brand equity
- ✓ Co-branding with well-known JV Indonesia partner, Jakpro

Data

- ✓ Data collected through the Group's OMS services and water treatment plant operations in BOOT and TOOT projects



Partnerships and Networks

- ✓ Contractual agreements (joint venture) with Jakpro that provides access to the sole licence to sell treated water in Jakarta, Indonesia.
- ✓ Strong strategic networks with government and businesses in Indonesia cultivated by Managing Director Ms. Dewi, including MOUs with State-owned Enterprises where Memiontec may jointly bid to obtain licences from the authorities to sell treated water in other parts of Indonesia.

Regulatory Approvals

- ✓ Memiontec is one of 35 companies in Singapore that holds BCS ME11 Grade L6 licence which provides the right to participate in public tenders for Mechanical Engineering works with an unlimited value tender without limitation.
- ✓ In Indonesia, the Group's subsidiaries hold the B1 and B2 construction licences, the highest tier of construction licences in Indonesia, which provide the right to participate in public and private tenders of medium to high technology levels and risk levels

1. OVERVIEW

Experienced Management Team



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MR TAY KIAT SENG
Executive Chairman and CEO

Mr Tay co-founded Memiontec in 1992 with Managing Director Ms Soelistyo Dewi Soegiharto. He has over 31 years of experience in the water treatment industry. Prior to co-founding Memiontec, Mr Tay spent two years as a senior manager at water treatment company, Watermac Engineering Pte Ltd. He started his career with Memtec Ltd, an Australian water treatment company, where he worked as a design engineer, focusing on the MEMCOR membrane product line for two years. Mr Tay graduated from the University of Strathclyde, United Kingdom, with a Bachelor of Engineering in Mechanical Engineering in 1988 and is a member of Singapore Institute of Directors.



MR LOW KIAN BENG
Executive Director

Mr Low is our Executive Director and he is involved in the decision making on the Group's operational and financial matters, together with rest of the Board. From 2010/11 to 2017, Mr Low was the Group Deputy CEO and Executive Director of ecoWise Holdings Limited, a Singapore SGX-listed environmental company. Prior to that from 2000 to 2006, he was the Managing Director and CEO of SP Corporation, a SGX-listed industrial services company, and from 2006 to 2010, he was the CEO of Envipure Pte Ltd. Mr Low obtained his BSc Degree (with honours) in Engineering from Imperial College of Science and Technology, London (UK) in 1980 and a Master of Business Administration Degree (with distinction) from Oklahoma City University, Texas (USA) in 1989. Since May 2012, Mr Low has served as a non-executive council member of the Sustainable Energy Association of Singapore.



MS GOH YEN PENG
Group Financial Controller

Ms Goh is responsible for the overall financial management of the Group including accounting, treasury, risk management and governance framework. Ms Goh has accumulated several years of finance and accounting experience ranging from a SGX listed company, private enterprises and MNCs. She is currently a fellow member of the Association of Chartered Certified Accountants, United Kingdom, and a member of the institute of Singapore Chartered Accountants. She obtained a Master of Business Administration from University of Strathclyde in 2010.



MS SOELISTYO DEWI SOEGIHARTO
Managing Director

Ms Dewi co-founded Memiontec in 1992 with Executive Chairman and CEO Mr Tay Kiat Seng. She has more than 28 years of experience in the water treatment business. Prior to co-founding Memiontec, she worked as a sales and project engineer for a year at Scotts center Pte. Ltd., a water treatment solutions company in Singapore. She was instrumental in developing the market and foundation of the Group's Indonesian subsidiary. Ms Dewi graduated from the University of New South Wales, Australia, with a Bachelor of Engineering in Chemical Engineering in 1991 and is a member of Singapore Institute of Directors.



MR LIM WEI KUAN
Director, Memiontec Pte Ltd

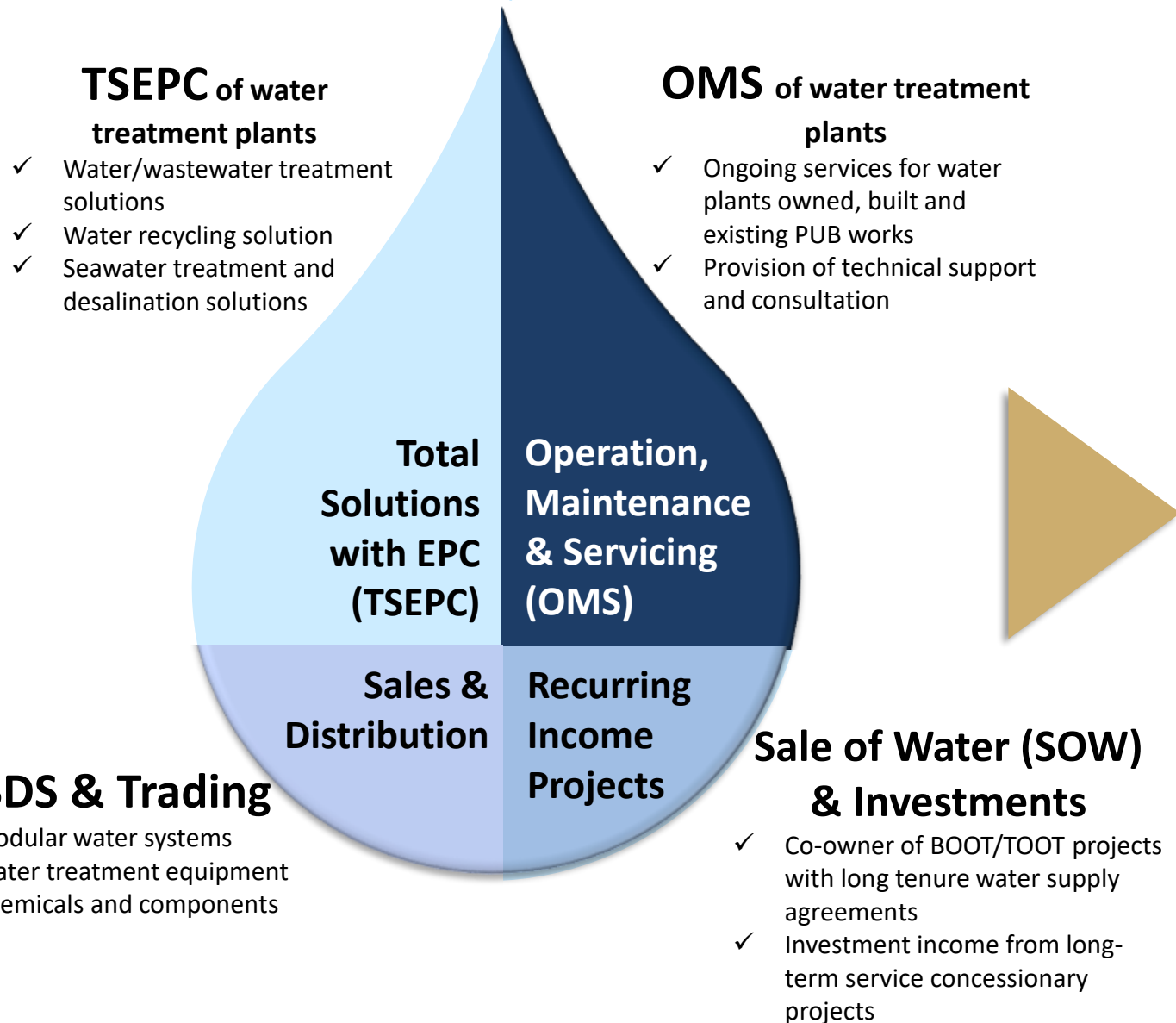
Mr Lim has been with the Group since his university graduation in 2006 when he joined as a Project & Application Engineer. He was promoted to General Manager of MPL in 2014 and in December 2019, MrLim was appointed to his current role as Director of MPL.As Director of MPL, Mr Lim is responsible for the overall design, engineering and overseeing project implementation, service and maintenance works in Singapore. He is also accountable to the Managing Director for the delivery of revenue, budget, cost control and overall performance of our subsidiary, MPL, in Singapore.Mr Lim obtained a Bachelor of Engineering in Chemical Engineering from the University of Malaya in 2006.



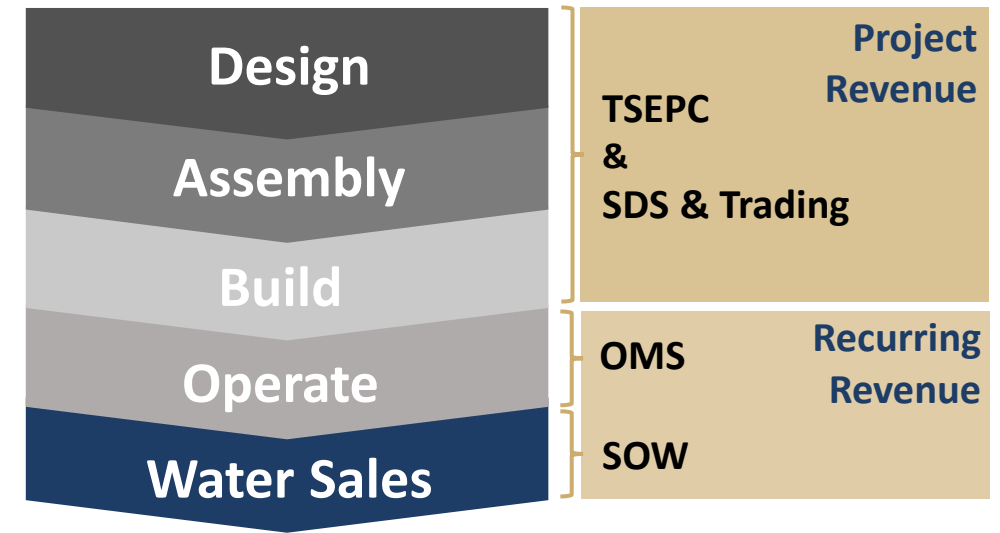
MS IRAWATI TAN
Director, PT Memiontec Indonesia

Ms Irawati first joined the Group in 2009. She assists our Executive Chairman and CEO in managing the overall business and operations in Indonesia and is responsible for sales and marketing, project execution, procurement, budget and cost control of the Group's Indonesia business units. Prior to Memiontec, she started her career at the Astel Group after graduation, where she held various roles, including budget and finance controller. Before Ms Irawatielef the Astel Group to join the Group in 2009, she last held the position of procurement manager. Ms Irawati graduated from Bina Nusantara University with a Bachelor of Accounting in 2004.

2. SYNERGISTIC BUSINESS MODEL



Harnessing Opportunities Across the Entire Value Chain



	TSEPC	OMS	SDS & Trading	SOW
Singapore	✓	✓	✓	
Indonesia	✓	✓	✓	✓
China	✓		✓	

3. REGIONAL PRESENCE

Singapore

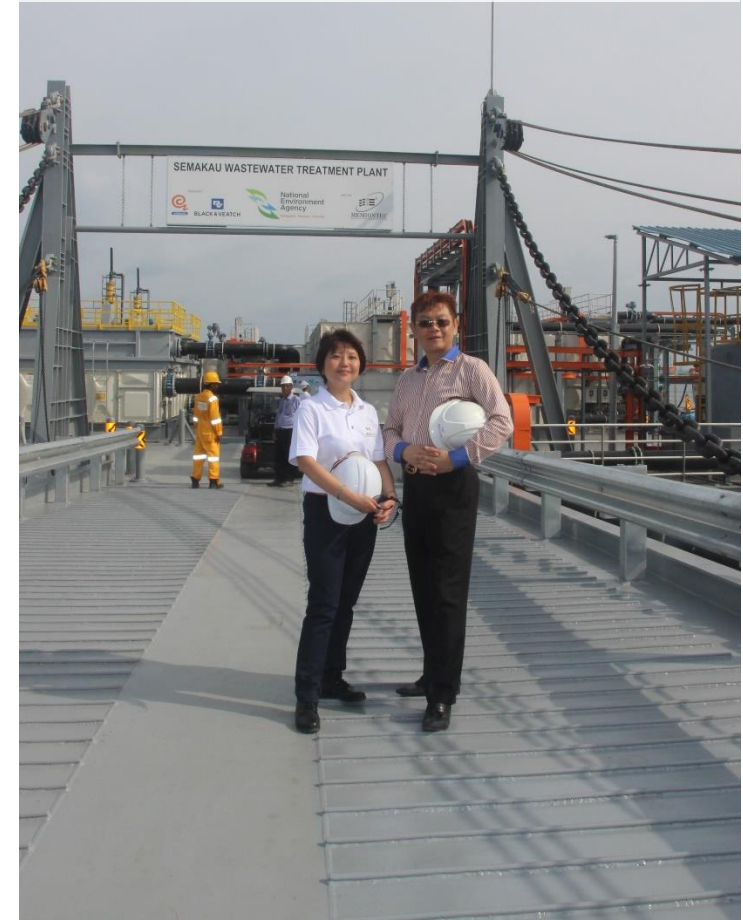


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In November 2019, NEA wins Global Engineering Award for Semakau Offshore Landfill for Engineering Construction Excellence



Memiontec was the Contractor for the Project

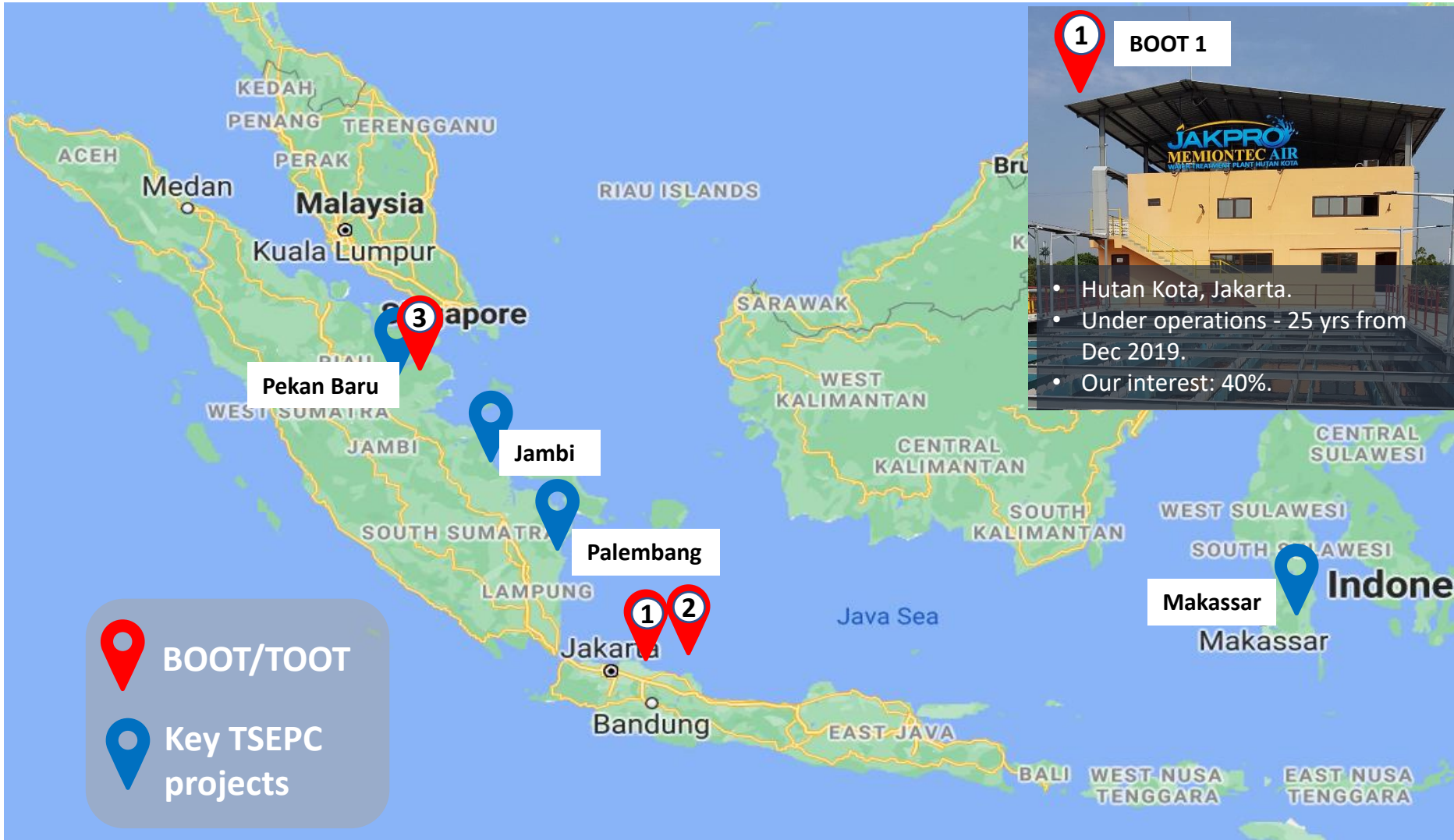


3. REGIONAL PRESENCE

Indonesia



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1 BOOT 1

- Hutan Kota, Jakarta.
- Under operations - 25 yrs from Dec 2019.
- Our interest: 40%.

2 TOOT

- Waduk Pluit, Jakarta.
- Under operations - 25 yrs from Nov 2018.
- Our interest: 40%.

3 BOOT 2

- Pekanbaru, South Sumatra.
- Awarded, pending development.
- Our interest: 15% (PT PP: 80%).
- 25 yrs from Phase 1 (estimated July 2022).



1st Location: Hutan Kota, Jakarta

- **BOOT Project**
- **Construction completed: August 2019**
- **Our Interest: 40% (PT JUP: 60%)**
- **Concessionary period: 20 + 5 years from 2019**
- **Water selling price: Subject to adjustment every 2 years**
- **Sales of water: Since December 2019**
- **Capacity: 500 litres/second (43,200 m³/d)**
- **Serves customers located in the nearby vicinity via **Water Supply Agency, PDAM****
- **Water source: Contaminated river water located in close proximity**

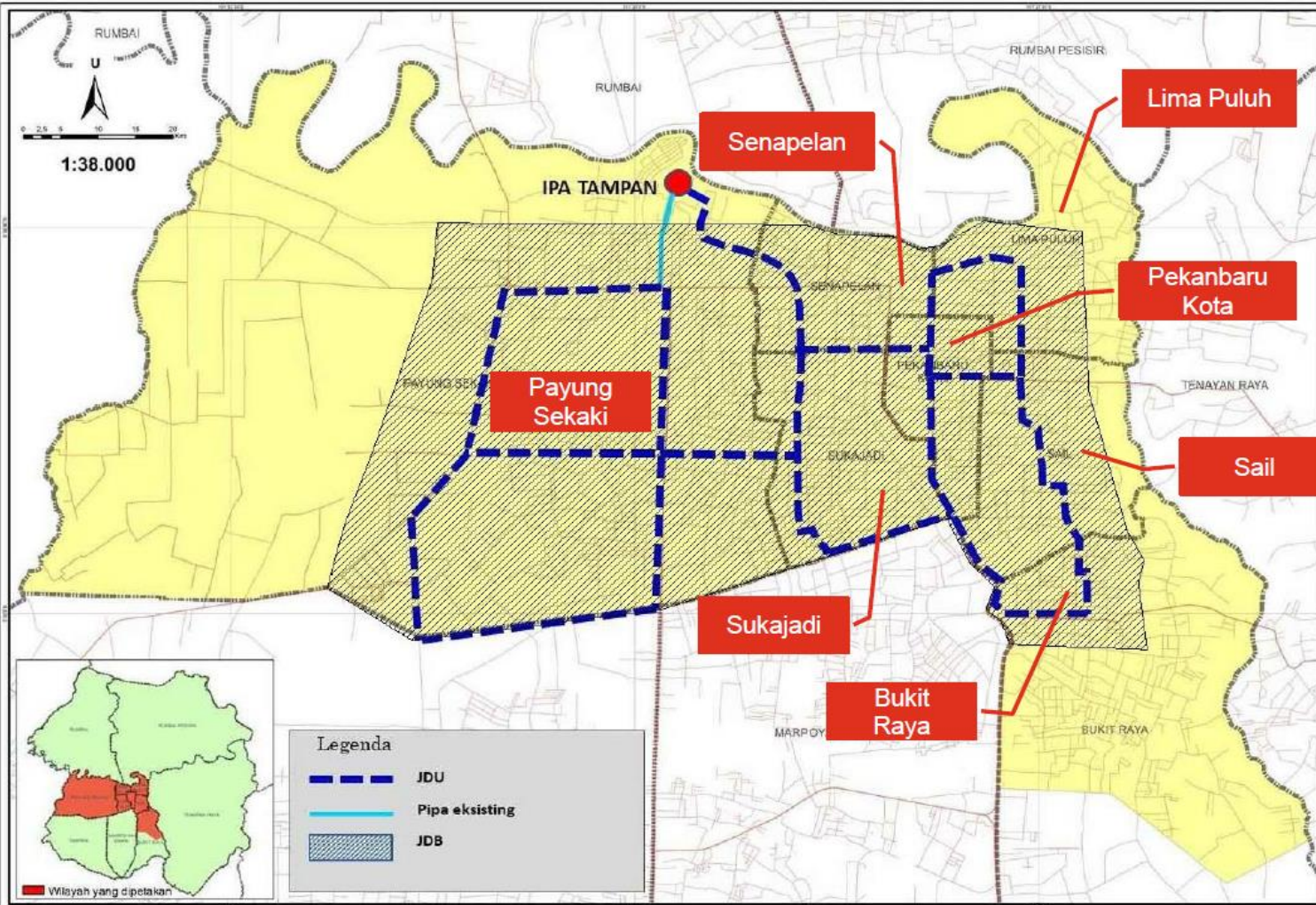


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2nd Location: Waduk Pluit, Jakarta

- **TOOT Project**
- **Upgrading completed: 2018**
- **Our Interest: 40% (PT JUP: 60%)**
- **Capacity: up to 2,500 m³/day**
- **Concession period: 25 yrs from 2018**
- **Sales of water: Since November 2018**



3rd Location: Pekanbaru, Riau Province

- **BOOT Project**
- Construction period: 2021 to 2026
- **Our Interest:** 15% (PT PP: 80%, PT EP: 5%)
- **Concessionary period:** 25 years from 2021
- **Sale of water:** From 2021 (Existing facility), 2026 (New facility)
- **Capacity:** Existing facility (500 litres/s - 43,400 m³/d), New facility (250 litres/s - 21,600 m³/d)
- Serves customers located in the nearby vicinity via **Water Supply Agency, PDAM**
- **Water source:** Contaminated river water located in close proximity

4. FINANCIAL HIGHLIGHTS



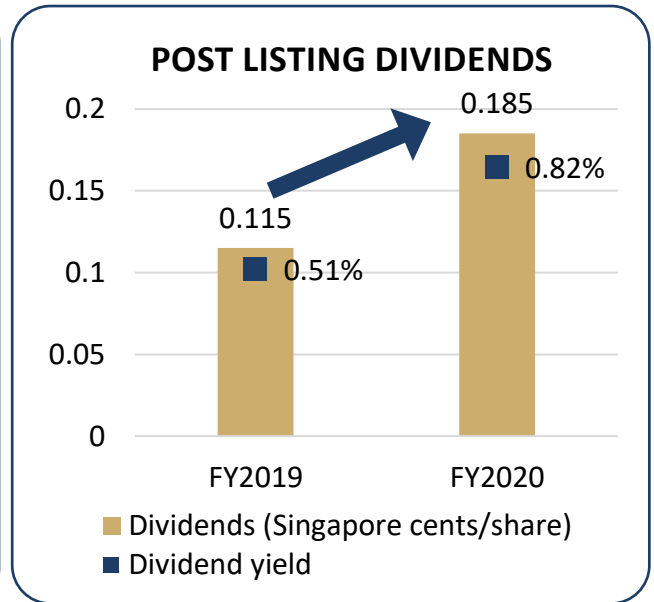
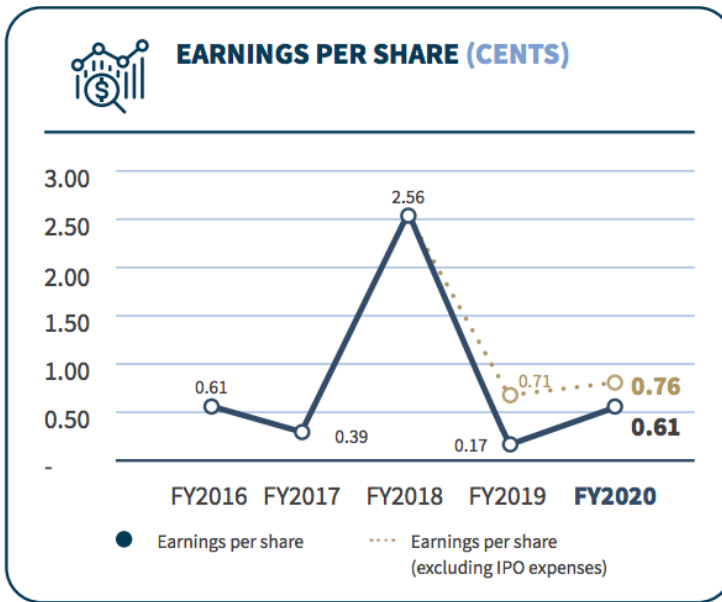
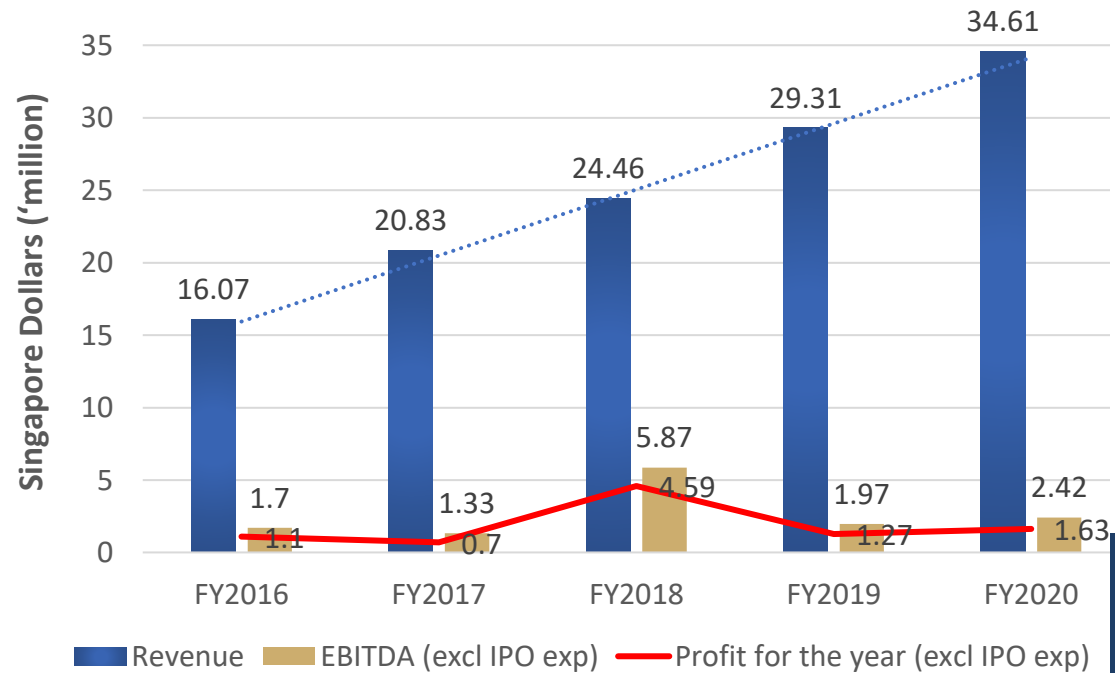
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REVENUE
S\$34.61 million
(FY2019: S\$29.31 million)
.....
↑ **S\$5.30 million (18%)**

GROSS PROFIT
S\$5.12 million
(FY2019: S\$4.53 million)
.....
↑ **S\$0.59 million (13%)**

NET PROFIT FOR THE YEAR
S\$1.31 million
(FY2019: S\$0.31 million)
.....
↑ **S\$1.00 million (323%)**

Historical Financial Performance



2020 Dividend Payout – 25% on adjusted PAT

Dividend payout ratio expected to be continued or may be improved in the future, barring unforeseen circumstances, and subject to dividend policy per Offer Document dated 21 Feb 2020, Page 59 and shareholder's approval in AGMs

4. FINANCIAL HIGHLIGHTS

Strong Financial Position



FINANCIAL POSITION (S\$ million)	FY2020	FY2019
Cash and bank balances	14.53	4.90
Total assets	37,464	22.07
Total borrowings	5.30	0.84
Total liabilities	20.34	13.03
Total equity	17.12	9.04
Equity attributable to owners of the Company	17.08	8.99
No. of ordinary shares (million)	220.26	179.61
NAV/share (Singapore cents)	7.75	5.00
GEARING		
Net debt/ Total equity (%)	31%	9%
EBITDA/ interest expenses (times)	16.8	7.9

FINANCIAL POSITION:

TOTAL ASSETS – INCREASED by S\$15.4m:

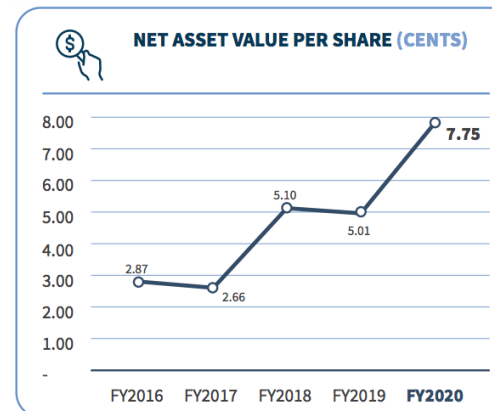
- INCREASE in CASH & BANK BALANCES by S\$9.63m from IPO proceeds and bank borrowings.
- NON-CURRENT ASSETS - increased by S\$0.4m:
 - Partial capital investment of S\$0.18m in relation to the 15% stake in a JV company for the execution of a BOOT project in Pekan Baru, Indonesia (held as financial assets at OCI).
 - Additional capital investment in a JV, PT JMA, amounting to S\$0.45m.

TOTAL LIABILITIES – INCREASED BY S\$7.3m:

- Temporary bridging loan of S\$5.00 million under Enterprise Financing Scheme (“EFS”)

TOTAL EQUITY – INCREASED BY S\$8.1m:

- Increase in share capital of S\$8.2m due to issue of new shares, partially offset by decrease in other reserves by S\$1.1m.
- 2020 net profit of S\$1.3m.



NAV/share improved by 55% from 5.01 cents in FY2019 to 7.75 cents in FY2020

WATER DEMAND TO ALMOST DOUBLE BY 2060 FROM CURRENT 430 MILLION GALLONS PER DAY⁽⁸⁾

MUNICIPAL SECTOR: To increase water recycling & desalination capacity to supply 85% of water needs by 2060⁽⁹⁾

COLLECTING WATER

Water catchment areas will cover **90% of land area by 2060**, from two thirds currently⁽¹⁰⁾

To **maintain, upgrade and expand** the existing water catchment network and the existing water treatment plants

RECYCLING USED WATER

NEWater expected to meet up to **55% of future water demand** by 2060⁽⁸⁾

Around **S\$5 billion in tender packages** are expected to be awarded - S\$2 billion under 11 contracts for Tuas Water Reclamation Plant and S\$3 billion under four contracts for the Integrated Waste Management Facility⁽¹¹⁾

DESALINATION

To increase desalination capacity so that desalinated water will continue to meet up to **30% of water needs** in 2060⁽⁹⁾

Exploring **low-energy desalination** to ensure the sustainability of desalinated water⁽⁸⁾

INDUSTRIAL SECTOR: Water supply to non-domestic sector to rise to 70% by 2060 from 55%⁽⁹⁾

PUB - S\$26 MILLION FUND FOR FIRMS IN WATER-INTENSIVE INDUSTRIES⁽¹²⁾

To increase industrial water savings by **3 million mgd every year** via water saving technologies⁽¹²⁾

22 water-efficiency projects implemented, 13 to be completed by 2021, and 34 in the pipeline, bringing total water savings **potentially close to 20 mgd⁽¹²⁾**



DEMAND FOR CLEAN WATER

Nearly **1 of 2** Indonesians lack access to safe water⁽¹⁾

Over 70% of the population rely on potentially contaminated sources⁽¹⁾

INADEQUATE WATER SUPPLY

A low water storage ratio of **52.55 m³ per capita** in 2016, which has been declining against population increase⁽³⁾

Government sees need to **increase the supply of raw water** by developing the water containing facilities⁽⁴⁾

POOR WATER QUALITY

45% of groundwater contaminated by fecal coliform in Jakarta⁽³⁾

80% of groundwater contaminated by Escherichia coli in Jakarta⁽³⁾

Indonesia's Present & Future Water Demand (m³/s)

	<u>Present</u>	<u>Future</u>
Clean water supply needs – Jakarta ⁽²⁾	27 (2017)	41.6 (2030)
Urban Domestic Demand ⁽³⁾	190 (2015)	260 (2030)
Industrial Demand ⁽³⁾	14 (2013)	29 (2030)
Irrigation for Agriculture ⁽³⁾	1,500 (2013)	6,000 (2030)
Energy Production ⁽³⁾	90 (2012)	737 (2050)

PUBLIC-PRIVATE PARTNERSHIP

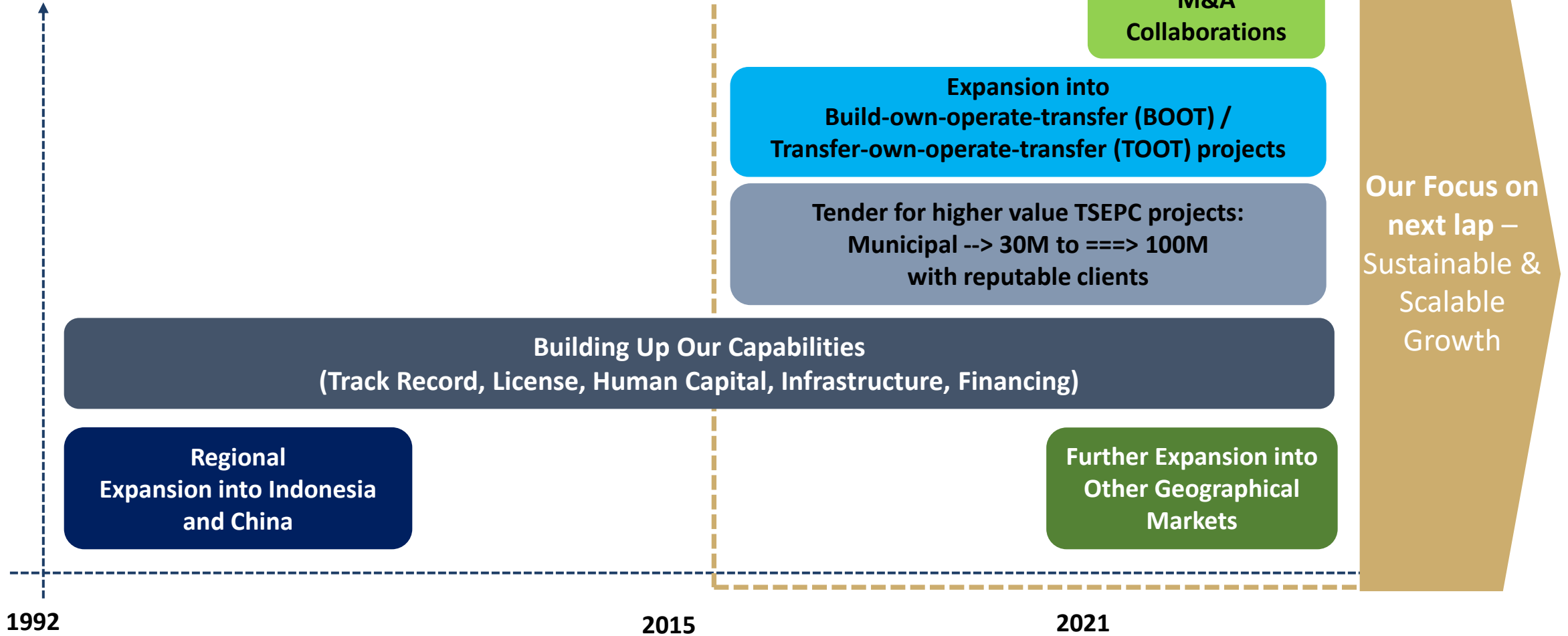
- **The Government aims to achieve universal access to safe water in urban areas by the end of 2019, which involves installing approximately 27 million new connections in both urban and rural areas⁽⁶⁾**
- **Private sector investment in the development and maintenance of water infrastructure**
- **To fill the government's 36.5% funding gap⁽⁵⁾**

6. BUSINESS STRATEGIES & FUTURE PLANS



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Scaling up



Founding Phase

Steady Growth with Strengthening Foundation

Rapid Expansion

1 EXPANSION IN EXISTING MARKETS

SINGAPORE

- Public tenders for larger scale projects.
- Industrial projects in TSEPC space for MNCs.
- OMS services – Semi-conductor, pharmaceutical and petrochemical sectors.

INDONESIA

- TSEPC for municipal space (with local partners).
- TSEPC and OMS - Palm oil, power, paper & pulp, F&B and O&G.
- JV equity investment in more BOOT projects.

CHINA

- Provide systems and equipment to improve cost-efficiency for our Group.
- Third party TSEPC projects.

OTHER FOCUS AREAS

- Consultancy and front-end engineering design services.
- Sales and distribution - working with our current established principal partners.

2 EXPANSION INTO NEW GEOGRAPHICAL MARKETS

- Southeast Asia, and beyond, with strong demand for water.
- Via business collaboration, strategic alliances, joint ventures or investments.

3 EXPANSION THROUGH MERGERS & ACQUISITIONS

- To gain access to new markets, strengthen market position and/or develop our total solution and supply chain more cost effectively.

4 INVEST IN MORE BOOTS AND TOOTS

- To generate recurring and potentially, stable income streams.
- Invite strategic investors and partners to co-invest in such projects.

↑ REVENUE

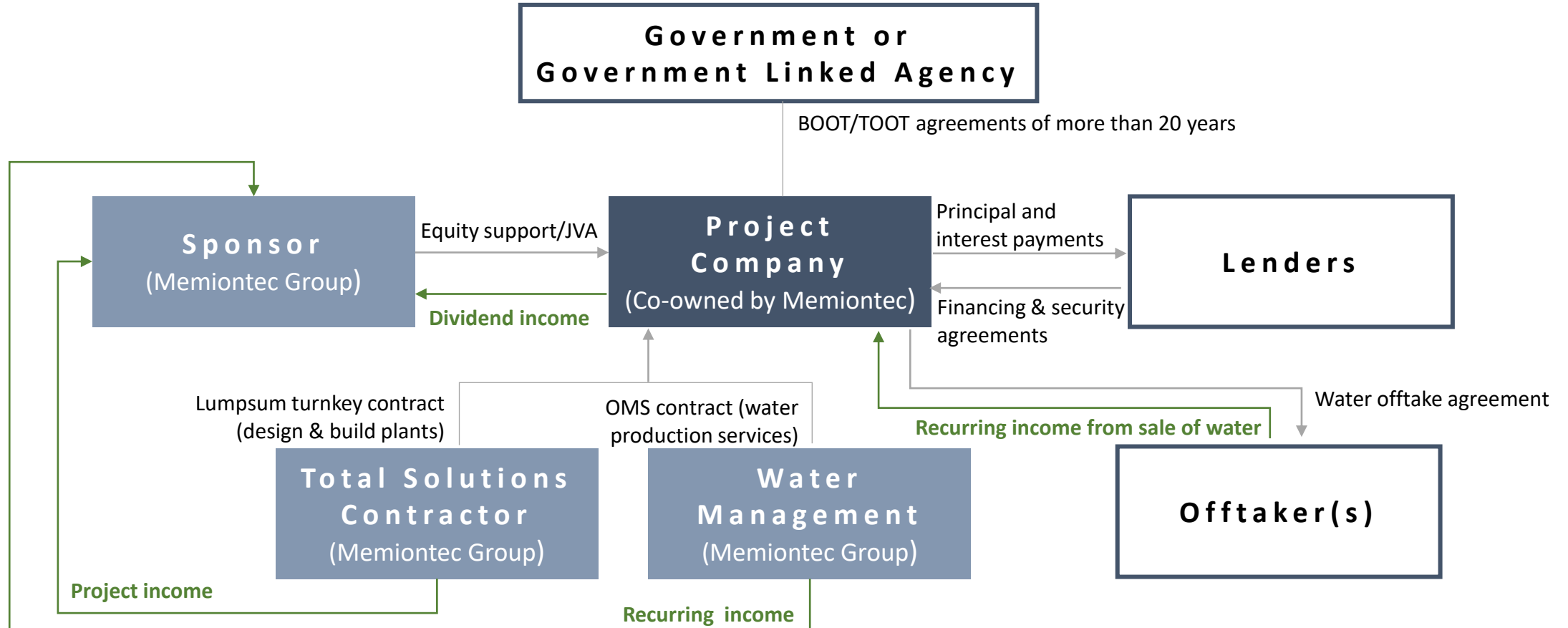
Maximising
shareholders'
value

↑ ROE

↓ COGS

↓ OP. COSTS
with higher
economies of scale

STRATEGIC FOCUS ON PPP INFRASTRUCTURE PROJECTS

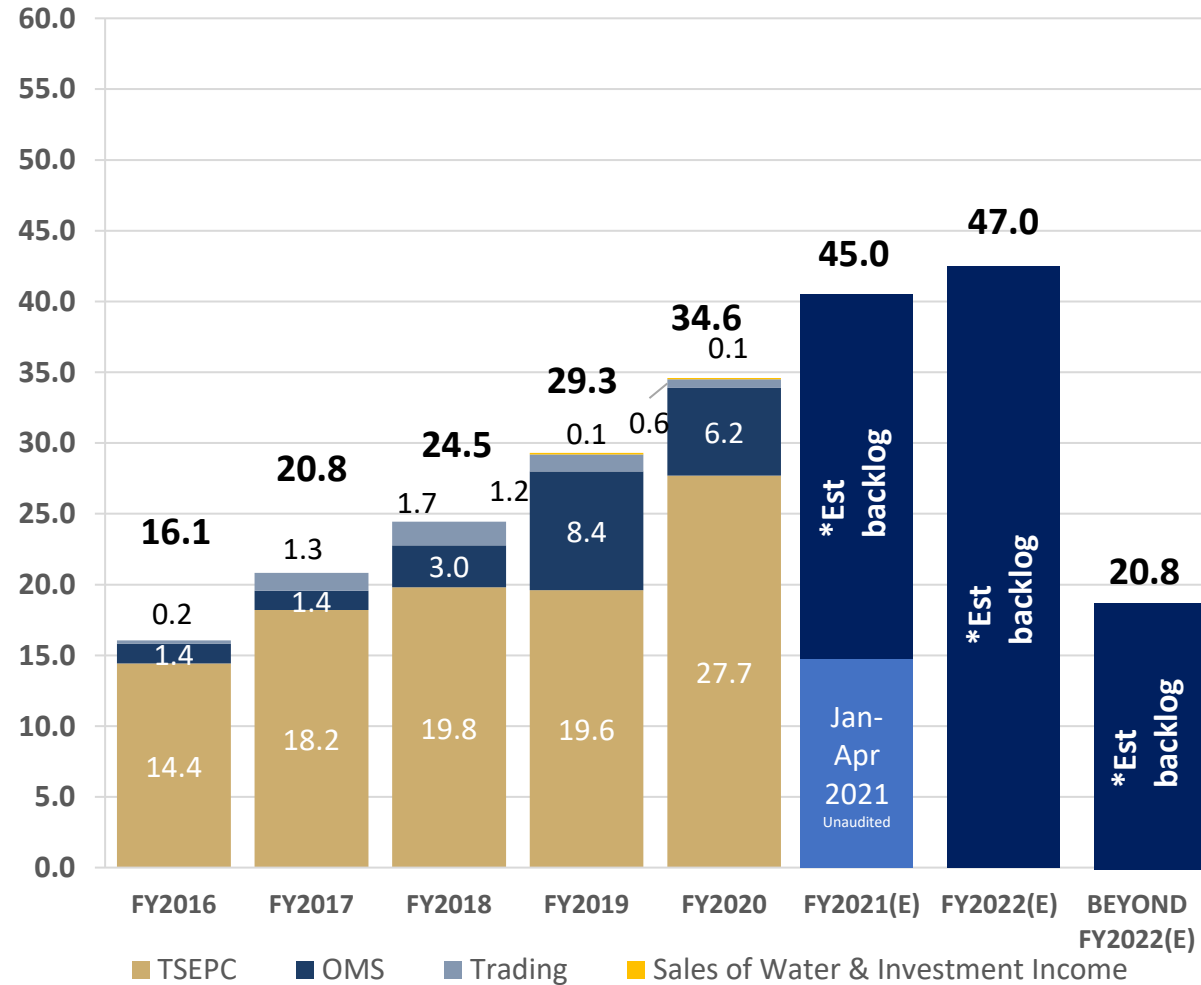


ALLOWING VALUE CREATION VIA BOOT/TOOT BUSINESS MODEL FOR SUSTAINABLE INCOMES

- **Design and Develop** water or wastewater treatment plants; **Own and Operate** assets through our subsidiaries
- **In partnership** with big corporations and municipal agencies for the entire concession period of long tenure
- **Sustainable income** through strategic role in key elements of the BOOT model

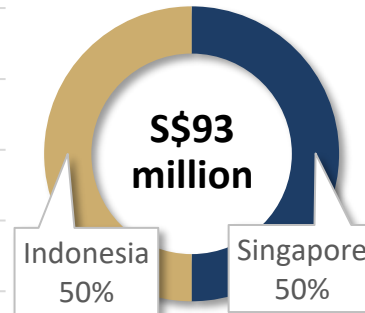
SGD' million

Revenue



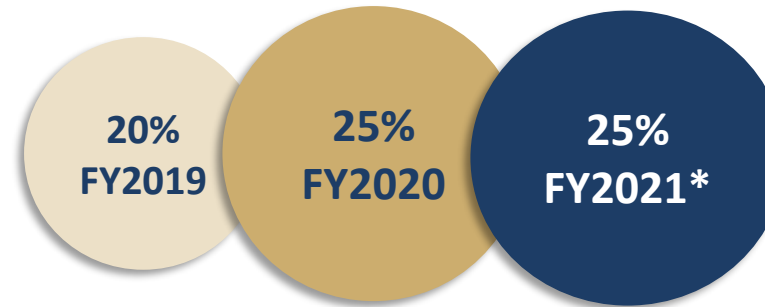
* Based on definitive contracts entered into by the Group and actual results may differ due to unforeseeable delays in execution.

Order Book



Unaudited Revenue	Order Book as at 30 Apr 2021			Total
	Estimated execution in S\$ million			
Jan-Apr 2021	May-Dec 2021	2022	Beyond 2022	
15.8	29.2	47	20.8	93

Dividends



The proposed dividend payout for FY2021* is expected to be maintained or improved.

*Barring unforeseen circumstances, and subject to dividend policy per Offer Document dated 21 Feb 2020, Page 59 and shareholders' approval in next AGM.

ESTABLISHED INDUSTRY CREDIBILITY

- ✓ Proven track record of almost 30 years with strong customer base
- ✓ Experienced directors & senior management team
- ✓ Water technology & proprietary know-how
- ✓ Efficient project deliveries with strong value-chain management

HEALTHY ORDER BOOK

- ✓ Healthy book order with balanced geographical mix
- ✓ Diverse industries and customer base
- ✓ Order book as of 30 Apr 2021 amounted to S\$93m

POSITIVE FINANCIAL PERFORMANCE

- ✓ Sustainable growth in financial performance
- ✓ 5-year Revenue CAGR of 21%
- ✓ Stronger financial indicators, a year after IPO in March 2020
- ✓ Dividend Payout of > 25%*
*Barring unforeseen circumstances, and subject to dividend policy per Offer Document dated 21 Feb 2020, Page 59 and shareholders' approval in AGMs.

CREATING SUSTAINABLE GROWTH

- ✓ Synergistic business model - TSEPC, OMS, SDS, SOW
- ✓ Gradually building more recurring income streams via BOOTs / TOOTs (that are worth multiples of NAV)

STRONG MARKET PROSPECTS

- ✓ Growing water demand in Asia
- ✓ Existing markets (Singapore – upgrades; Indonesia - ↑ accessibility)
- ✓ Access to market in highly populated countries with high growth (such as Vietnam, Cambodia, Philippines, etc)

CLEAR BUSINESS STRATEGIES

- ✓ Tender for higher value TSEPC projects
- ✓ Further expansion into BOOTs / TOOTs projects
- ✓ Expansion into other geographical markets
- ✓ M&A collaborations



MEMIONTEC
Membrane Ionexchange Technology

**Preferred Partner for
Total Wastewater & Water Management Solutions in
Asia**



QUESTIONS & ANSWERS

If there are any other queries, please contact the Company's IR Consultant:
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Corporate Presentation
June 2021

1. The information was extracted from the press release titled "Six Million Indonesians Will Gain Access to Water at Home" of the World Bank at <https://www.worldbank.org/en/news/press-release/2018/06/06/six-million-indonesians-will-gain-access-to-water-at-home>, last accessed on 2 December 2019.
2. The information was extracted from an article titled "Indonesia's Growing Water Safety Crisis" written by Muhammad Zulfikar Rakhmat and published on the Asia Sentinel at <https://www.asiasentinel.com/society/indonesia-growing-water-safety-crisis/>, last accessed on 2 December 2019.
3. The information was extracted from the internet publication titled "Indonesia – Country Water Assessment" of the ADB at <https://www.adb.org/sites/default/files/institutional-document/183339/ino-water-assessment.pdf>, last accessed on 2 December 2019.
4. The information was extracted from the Long-Term National Development Plan of 2005 – 2025, downloaded from the Kementerian PPN/Bappenas website at <https://www.bappenas.go.id/index.php?cID=11314>, last accessed on 2 December 2019.
5. The information was extracted from the publication titled "Public-Private Partnership – Infrastructure Projects Plan in Indonesia 2019" issued by Kementerian PPN/BAPPENAS at <http://kpsrb.bappenas.go.id/?page=pppbook>, last accessed on 2 December 2019.
6. The information was extracted from the publication titled "National Urban Water Supply Project (NUWSP) – Environmental and Social Management Framework" prepared by the Ministry of Public Works and Housing, Directorate General Cipta Karya published by The World Bank at <http://documents.worldbank.org/curated/en/820051488801881939/pdf/SFG3114-REVISED-EA-P156125-Box405301B-PUBLIC-Disclosed-10-2-2017.pdf>, last accessed on 2 December 2019.
7. The information was extracted from the press release titled "Six Million Indonesians Will Gain Access to Water at Home" of the World Bank at <https://www.worldbank.org/en/news/press-release/2018/06/06/six-million-indonesians-will-gain-access-to-water-at-home>, last accessed on 2 December 2019.
8. The information was extracted from the internet website of PUB at <https://www.pub.gov.sg/watersupply/singaporewaterstory>, last accessed on 2 December 2019.
9. The information was extracted from the internet publication entitled "Our Water, Our Future" of PUB at <https://www.pub.gov.sg/Documents/PUBOurWaterOurFuture.pdf>, last accessed on 2 December 2019.
10. The information was extracted from the internet website of the MEWR at <https://www.mewr.gov.sg/topic/reservoirs>, last accessed on 2 December 2019.
11. The information was extracted from the internet website of NEA at <https://www.nea.gov.sg/media/news/news/index/pub-and-nea-to-call-over-s5-billion-in-tenders-for-tuas-nexus>, last accessed on 2 December 2019.
12. The information was extracted from an article entitled "\$26 million fund for water-intensive companies to adopt on-site water solutions" published by the Straits Times at <https://www.straitstimes.com/singapore/26-million-pub-fund-for-water-intensive-companies-to-adopt-on-site-water-solutions>, last accessed on 2 December 2019.