

# Investor and Analyst Meetings

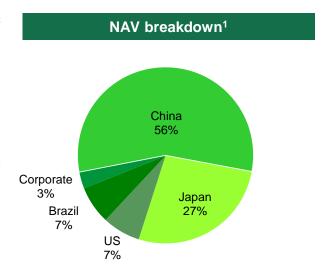
January 2017



# **GLP – Leading Global Provider of Modern Logistics Facilities**



- Fund manager, developer and owner-operator of modern logistics facilities and solutions
- Own and operate a US\$40 billion global portfolio of 53 million sqm (573 million sq ft)
- US\$39 billion fund management platform is a key area of growth going forward
  - US\$26 billion invested; US\$13 billion of uncalled capital will drive further growth of fund fees
- GLP is a SGX-listed company (stock code: MC0.SI) with a market capitalization of US\$7 billion<sup>2</sup>; GIC is the largest single investor in GLP











Note:

Includes US\$700 million Hillwood portfolio acquisition completed in December 2016

<sup>2.</sup> As of 30 December 2016

## **GLP Global Footprint**



#### China

- Presence in 38 cities
- 27.4m sqm total area
- 15.8m sqm completed
- 11.6m sqm development pipeline
- 12.0m sqm land reserves
- Fast-growing logistics market supported by domestic consumption growth
- Limited supply of modern logistics facilities

### Japan

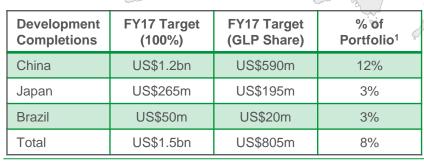
- 90% in Tokyo and Osaka
- 5.6m sqm total area
- 4.7m sqm completed
- 1.0m sqm development pipeline
- Well-established logistics industry
- Scarcity of modern logistics facilities

#### **United States of America**

- Presence in 32 key markets
- 16.0m sqm total and completed area<sup>2</sup>
- Demand outstripping supply 5 consecutive years of positive net absorption



- 90% in São Paulo and Rio de Janeiro
- 3.6m sqm total area
- 2.6m sqm completed
- 1.0m sqm development pipeline
- Companies shifting from owning warehouses to leasing amid continued efforts to improve supply chain efficiency



- 1. Based on GLP's completed portfolio in the respective countries as of 30 September 2016
- Includes US\$700 million Hillwood portfolio acquisition completed in December 2016

### **GLP Business Model**



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**ETWORK** 

- US\$39 billion fund management platform
- 2Q FY17 fund fees: US\$47 million1
- Enhances GLP's returns by 300–500 bps

- FY17 development completions:
   ~US\$800 million (GLP share)
- Development margin upon stabilization: 25%

### **FUND MANAGEMENT**

GLP partners with world class investors to grow its network. Its fund management platform enhances returns while enabling GLP to grow faster.

### **DEVELOPMENT**

GLP builds to meet market demand and serve customers' needs. It generates significant value through development.



- Lease ratio: 92%
- Customer retention ratio: 73%
- Domestic consumption: ~90% of overall portfolio

### **OPERATIONS**

GLP owns and manages modern logistics facilities. Operations is the foundation of its business model.



Note:

1. Does not include performance fees

### **GLP's Strategy**





### **Market Leader**

- Leading positions in the best markets globally
- Leverage size and scale to grow with customers and serve them in multiple locations

#1 China

#1 Japan

#2 US

#1 Brazil



### **Disciplined Capital Allocator**

- Development driven by demand
- Disciplined growth and capital allocation to achieve NAV growth and optimize risk-adjusted returns

core development MARKETS

China & Japan

>1.5x
BEFORE COMMENCING
DEVELOPMENT



### **Strong Recurring Income**

- Rental revenue from property operations
- Development profit
- Fund management fees key area of growth

GROUP LEASE RATIO 92% DEVELOPMENT PROFIT<sup>1</sup> US\$200m

FUND MGT FEES<sup>2</sup> US\$150m (+39% yoy)



### **Resilient Financial Position**

- Solid balance sheet and diversified capital base (debt, cash, third party capital)
- Capital recycling opportunities via fund management platform

LOOK THROUGH LEVERAGE<sup>3</sup>

US\$13bn

#### Note

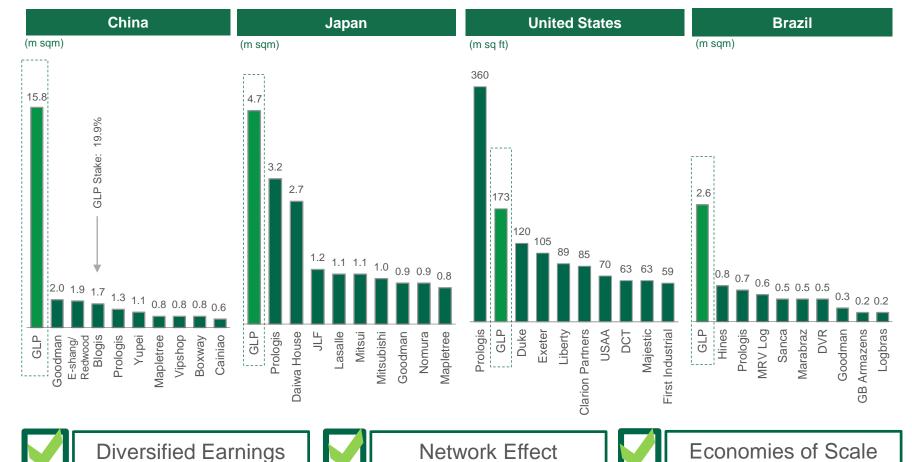
- 1. Based on FY17 expected completions of approximately US\$800 million (GLP share) and 25% target development profit margin upon stabilization
- 2. Fund management fees generated in FY16
- 3. Net debt to assets



# **Operations: Leading Market Positions**



 GLP's unrivaled network enables customers to seamlessly expand their distribution capabilities and reach consumers more efficiently



## **Operations: Portfolio Snapshot**



	China	Japan	US <sup>1</sup>	Brazil	Total
Key Markets	Presence in 38 key markets	90% Tokyo & Osaka	Presence in 32 key markets	90% Sao Paulo & Rio de Janeiro	Presence in 118 markets
Total Assets	US\$12.8 billion	US\$10.5 billion	US\$14.3 billion	US\$2.3 billion	US\$39.9 billion
Lease Ratio	87%	98%	94%	89%	92%
Cap Rate	6.4%	4.8%	5.9%	10.8% (Revenue Yield)	-
Completed Area	15.8 million sqm 4.7 million sqm		16.0 million sqm 2.6 million sqm		39.1 million sqm
WALE	2.5 years	4.7 years	3.6 years	5.5 years	3.5 years
Development Pipeline <sup>2</sup>	11.6 million sqm (Land Reserve: 12.0 million sqm)	Land Reserve: 1.0 million sqm		1.0 million sqm	13.5 million sqm (China Land Reserve: 12.0 million sqm)
What's Next		ent in favorable pply and high demand ugh fund management ization could lead to	<ul> <li>Leverage existing platform to pursue enhanced network benefits in the US</li> </ul>	<ul> <li>Explore initiatives to optimize capital structure and fund growth</li> </ul>	<ul> <li>Continued asset recycling</li> <li>Selective entry into new markets which could include Europe/UK</li> </ul>

#### Note:

2. Includes properties under development and land held for future development

<sup>1.</sup> Includes US\$700 million Hillwood portfolio acquisition completed in December 2016



### **Leveraging Market Expertise to Serve Customer Needs**



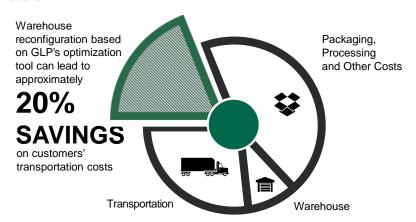
### Network Effect

GLP's size and scale generates a "Network Effect" enabling customers to seamlessly expand and optimize their distribution network in the best warehouse locations.



### **Warehouse Location Optimization Tool**

Using its warehouse location optimization tool, GLP is able to help customers reduce transportation costs by approximately 20%, thereby reducing their overall logistics costs



### **Strong Customer Stickiness**

- GLP's strong "Network Effect' provides good visibility on future demand
- The fund management platform allows GLP to scale up expansion even faster and strengthens GLP's ability to serve customers in multiple locations



~40% of leased area is occupied by multi-location customers



Retain 73% of customers





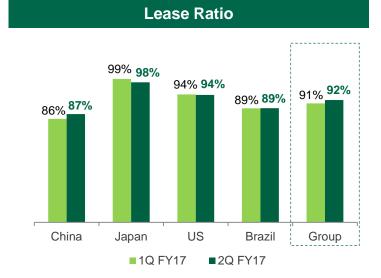
### Group: Solid Leasing Demand

 Portfolio outperformance underpinned by rising customer demand and favorable market conditions

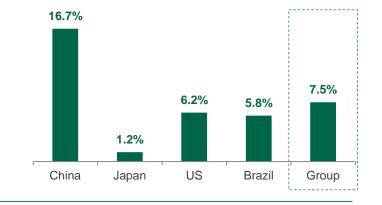
### China: Improvement in Leasing

- 87% lease ratio, up 1% qoq
- Continued rent growth: up 6.3% on renewal leases
- Retained 68% of customers

Group Operating Performance <sup>1</sup>	2Q FY2017	1Q FY2017
New and Renewal Leases	3.3m sqm	2.5m sqm
Customer Retention	73%	71%
Effective Rent Growth on Renewal <sup>2,3</sup>		
China	6.3%	6.2%
Japan	4.5%	2.1%
US	19.6%	20.7%
Brazil	-9.2%	-11.8%



### 1H FY17 Same-property NOI<sup>3</sup> Y-o-Y Change



#### Note:

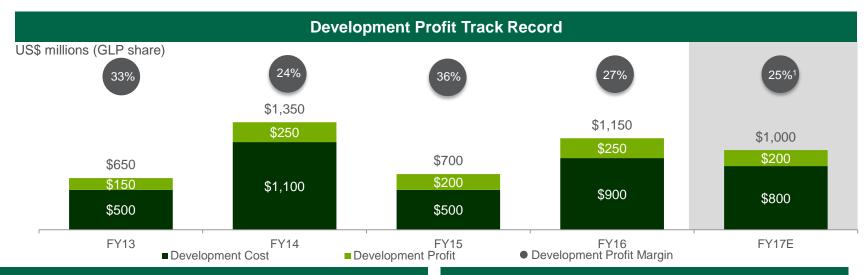
3. To enable comparability, effective rent growth on renewal and same-property NOI change exclude impact from VAT implementation

<sup>.</sup> On GLP total owned and managed basis

<sup>2.</sup> Effective rents take into consideration rental levelling and subsidies. On a cash basis, rents on renewals increased 7.3% in China, 8.5% in Japan and 8.3% in US, while decreased 7.4% in Brazil

## **→** Development: Track Record





### **Diversified Sources of Capital**

### **Components of Development Value Creation**

### √ Growing Fund Management Platform

- Third-party equity
- Capital recycling

### ✓ Solid Balance Sheet

- US\$1.8 billion of cash
- Significant debt headroom with low look-through leverage of 27%



**Development Value Creation** 

- 1. Based on development stabilizations for the period and reflects total development profit upon stabilization
- 2. Assumes all requisite triggers are satisfied
- b. Potential recurring fees and other fees based on the AUM and fee structure of GLP's existing funds. Performance fees assume all requisite triggers are satisfied and not discounted

## **Development**



### 30% margin generated on 1H FY17 development stabilizations

- US\$63 million of development profit (pre-tax) for GLP recognized in 2QFY17
- YTD met 64% of FY17 development profit target

### Met 46% of FY17 development completions target

- Higher completions in 1H FY17 than previous years
- Remain confident of meeting FY17 development targets

### Maintain strong investment discipline

- Starting developments in markets where we see strong demand
- China: Started US\$406m of new developments in markets that have average lease ratio of 92% and are facing limited new supply

1Q FY17 Development Profit

US\$128 million

FY17E: US\$200 million1

1H FY17 Development Margin<sup>2</sup>

30%

FY17E: 25%

Development Starts	FY17 Target (100%)	FY17 Target (GLP Share)	% Met (100%)	Development Completions	FY17 Target (100%)	FY17 Target (GLP Share)	% Met (100%)
China	US\$1.4bn	US\$610m	50%	China	US\$1.2bn	US\$590m	30%
Japan	US\$640m	US\$320m	24%	Japan	US\$265m	US\$195m	101%
Brazil	US\$50m	US\$20m	38%	Brazil	US\$50m	US\$20m	144%
Total	US\$2.1bn	US\$950m	42%	Total	US\$1.5bn	US\$805m	46%

<sup>1.</sup> Based on FY17 expected completions of approximately US\$800 million (GLP share) and 25% target development profit margin upon stabilization

<sup>2.</sup> Based on development stabilizations for the period and reflects total development profit upon stabilization



## Fund Management Platform Enhances GLP's Returns



### **Expanding Network, Increasing Returns**

GLP's fund management platform with leading, global long term investors provides reliable and sustainable third-party equity while increasing its market share and returns through a solid stream of recurring and performance fees

### **Fund Management Platform Case Study**



Fund Management Model (GLP Share: 30%)

Solid Recurring Fee
Income Stream
Enhances GLP's Returns

Fund Fees & Performance Fees

300-500

bps

**HIGHER** 

Income from Development & Rental

Direct Investment Model (GLP Share: 100%)

Income from

**Development & Rental** 

Fund Management Model (GLP Share: 30%)

#### Note:

(GLP Share: 100%)

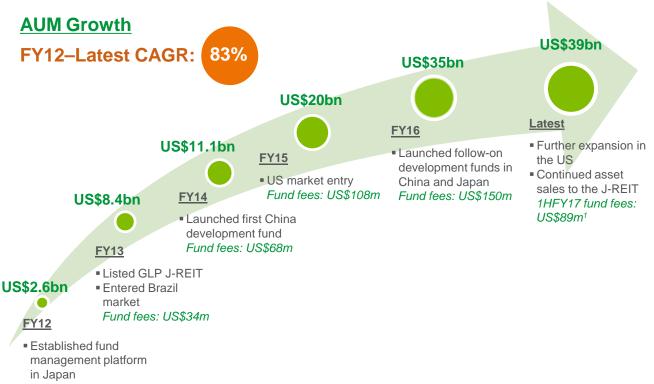
Case study above assumes average GLP stake in its fund management platform. Estimated income determined using, among other things, estimates of development profit, rental income, fund fees and performance fees. Performance fees assume all requisite triggers are satisfied and not discounted

## **& GLP's Fund Management Platform**



### US\$39 billion AUM platform today (83% CAGR over the past 5 years)

- ✓ US\$26 billion is invested and fee-generating; uncalled capital of US\$13 billion will generate additional fund management fees
- ✓ Significant demand to grow AUM from capital partners looking to leverage GLP's operational expertise as an operator and developer



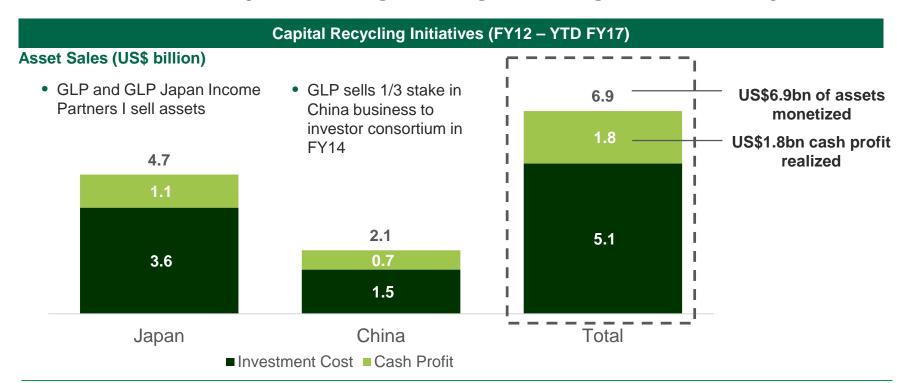
(US\$')	2Q FY2017
AUM	\$38 billion
Invested Capital	68%
Uncalled Capital	32%
GLP Co-investment	32%
Total Fee Income	\$47 million
Asset & Property Management Fees	\$31 million
Development & Acquisition Fees	\$16 million
Performance Fees	-

<sup>1.</sup> Encompass asset management, development and acquisition fees only

## Capital Recycling Strategy



- Revaluation gains are not just accounting profits
  - GLP has generated US\$1.8bn cash profit from US\$6.9bn of asset sales since FY12
- The fund management provides a platform for GLP to:
  - Realize cash profit from development sales and asset appreciation
  - Grow fund management AUM to generate higher recurring income from management fees







## **China Logistics Market Update**



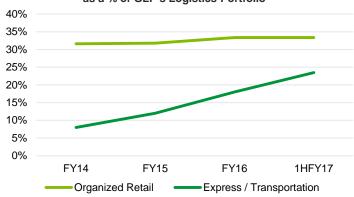
### **Demand Fundamentals Remain Solid**

- Organized retail (e-commerce and chain stores)
  - Leasing with GLP grew at ~50% CAGR over last three years
  - Comprises ~33% of GLP's total logistics leased area in China
- E-commerce extends beyond retailers
  - Newly emerging segments e.g. aggregators of previously fragmented operations
  - Express / Transportation comprises ~24% of GLP's total logistics leased area in China (vs. 1% in 2011)
- Auto parts for car after-sales industry
  - Customer relationships include BMW, Daimler and Volkswagen

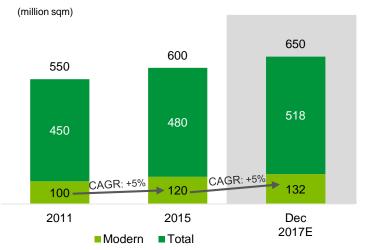
### <u>Long Term Supply Constrained by Limited Land in Strategic</u> <u>Locations</u>

- Incremental supply expected to continue growing at 5% CAGR
  - Only 4 plots of land were listed for sale in Tier 1 cities for the first nine months of 2016
- GLP's portfolio is located in strategic locations
  - 52% of GLP's portfolio and development pipeline located in strong submarkets like Beijing, Shanghai and Suzhou

### Organized Retail And Express / Transportation Sector as a % of GLP's Logistics Portfolio



#### **Supply of Modern Logistics Facilities Remains Limited**



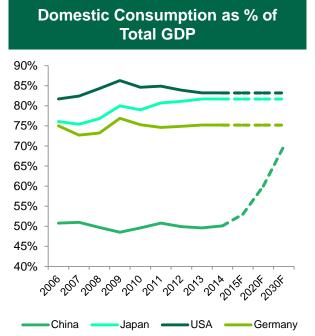
Source: China Association of Warehouses and Storage and GLP estimates



## **China: Domestic Consumption is the Key Demand Driver**

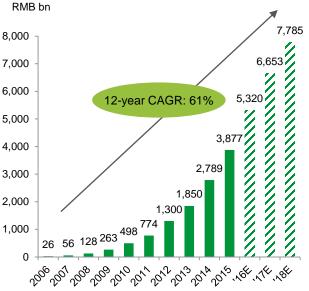


- Domestic consumption continues to drive growth in China despite slower GDP growth
- Expansion of organized retail (chain stores and e-commerce) is driving demand for modern logistics facilities

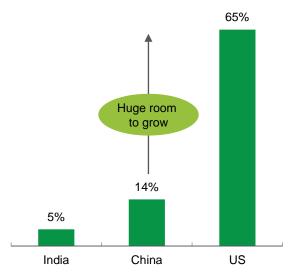


#### Source: iResearch Consulting Group; Ministry of Commerce Source: World Bank, GLP estimates

### Online Retail Sales Growth in China is Accelerating



### **Organized Retail Makes Up 14% of Total Retail in China**



Source: Strong and Steady, 2011 Asia's Retail and Consumption Outlook by PWC, China Statistics Bureau 2014

# Japan: Modern Economy with Outdated Logistics Infrastructure



- Modernizing an outdated stock of existing warehouses is the opportunity in Japan. Modern logistics facilities in Japan currently make up only 3% of total market supply
- Speed of market absorption is not slowing down despite some supply concerns- ~50% of supply coming online by 2017 is pre-leased

## Vacancy Rates in Greater Tokyo and Osaka Remain Low

Outsourcing and E-commerce Trends Driving Demand for Modern Logistics Facilities



JAPAN 3PL MARKET +148% FY2006 - FY2016 JAPAN
E-COMMERCE
SALES
+299%
FY2006 - FY2016

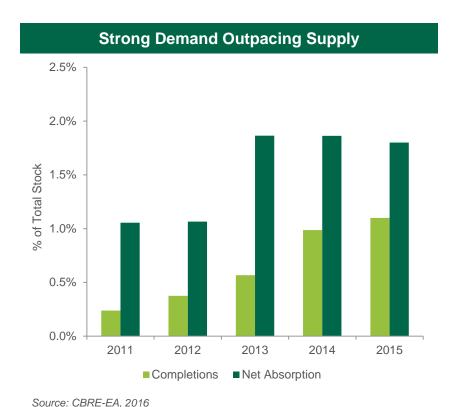
Source: Ichigo Real Estate as of July 2016

<sup>1.</sup> Modern logistics facilities for lease with area of at least 10,000 sqm

# United States: Favorable Market Dynamics Expected to Continue



Trade, output and employment levels are all growing, generating rising demand for industrial real
estate, highlighted by 5 consecutive years of positive absorption. Despite the unprecedented growth,
the room for e-commerce opportunities remains vast. Supply remains well-below historical levels: the
supply level in 2015 satisfied less than two-thirds of demand







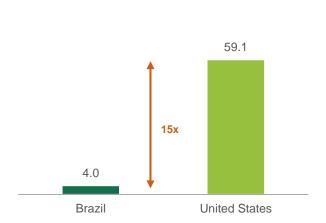
## **Brazil: Selective Development to** Meet Customer Demand



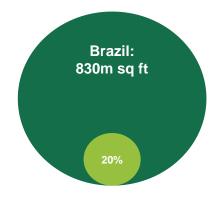
- Companies continue to shift towards leasing, rather than owning their warehouses
- GLP continues to proactively retain strong customers and focus on selective development to meet customer demand

### **Current Supply of Logistics Facilities** in the US is ~15 times that of Brazil

Warehouse stock: total area sq ft per capita



### **Modern Logistics Facilities** Account for ~20% of Supply



### Modern Logistics Facilities: ~190m sq ft

Source: Instituto Brasileiro de Geografia e Estatística

Source: CBRE, 2016

### **Gross Absorption in São Paulo**

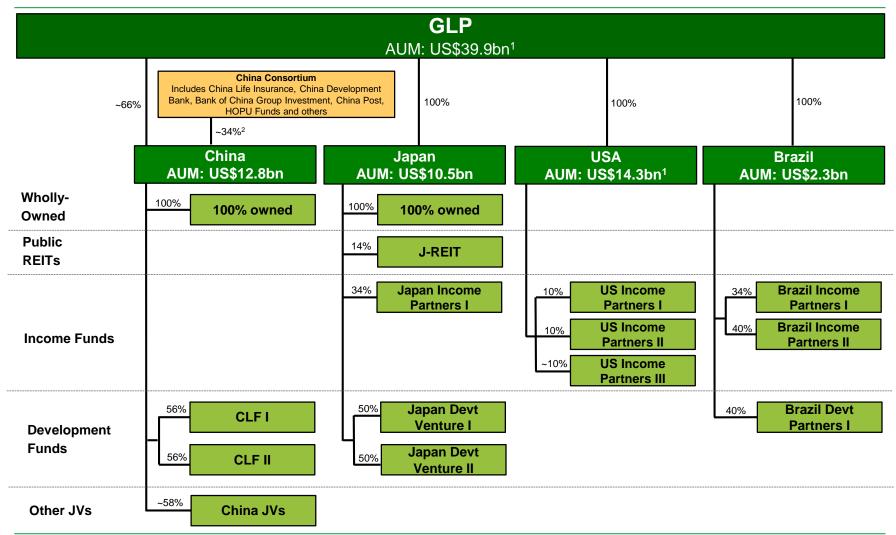


Source: CBRE. 2015



## **GLP Group Structure**





Pro-forma information as of 30 September 2016 Note:

2. 30.2% held by China Consortium and 3.6% held by GLP employees

<sup>1.</sup> Includes US\$700 million Hillwood portfolio acquisition completed in December 2016



## **GLP Fund Management Platform**

 GLP provides its institutional investment partners a range of country specific funds with return targets ranging from core to opportunistic

	Fund Name	Vintage	Туре	Assets under Management <sup>1</sup>	Investment To-Date	Joint Venture Partners	Total Equity Commitment	GLP Co- Investment
CHINA	CLFI	Nov 2013	Opportunistic	US\$3.0bn	US\$1.9bn	Various	US\$1.5bn	55.9%
동	CLF II	Jul 2015	Opportunistic	US\$7.0bn	US\$100m	Various	US\$3.7bn	56.4%
	Total China			US\$10.0bn	US\$2.0bn		US\$5.2bn	56.3%
	GLP Japan Development Venture I	Sep 2011	Opportunistic	US\$3.2bn	US\$2.1bn	СРРІВ	US\$1.3bn	50.0%
A A	GLP Japan Income Partners I	Dec 2011	Value-add	US\$1.3bn	US\$1.3bn	CIC, CBRE	US\$400m	33.3%
JAPAN	GLP J-REIT	Dec 2012	Core	US\$5.0bn	US\$5.0bn	Public	US\$2.1bn	13.6%
	GLP Japan Development Venture II	Feb 2016	Opportunistic	US\$2.4bn	US\$100m	СРРІВ	US\$1.0bn	50.0%
	Total Japan			US\$11.9bn	US\$8.5bn		US\$4.8bn	32.9%
	GLP US Income Partners I	Feb 2015	Core	US\$8.2bn	US\$8.2bn	GIC, CPPIB & Others	US\$3.2bn	10.4%
Sn	GLP US Income Partners II	Nov 2015	Core	US\$4.7bn	US\$4.7bn	China Life & Others	US\$2.0bn	9.9%
	GLP US Income Partners III	Dec 2016	Core	US\$1.5bn	US\$700m	Various	US\$620m	~10%
	Total US			US\$14.4bn	US\$13.6bn		US\$5.8bn	10.2%
_	GLP Brazil Development Partners I	Nov 2012	Opportunistic	US\$1.1bn	US\$700m	CPPIB, GIC	US\$800m	40.0%
BRAZIL	GLP Brazil Income Partners I	Nov 2012	Value-add	US\$900m	US\$800m	CIC, CPPIB, GIC	US\$400m	34.2%
	GLP Brazil Income Partners II	Oct 2014	Value-add	US\$800m	US\$700m	CPPIB & Other Investor	US\$600m	40.0%
	Total Brazil			US\$2.8bn	US\$2.2bn		US\$1.8bn	38.1%
	Total			US\$39.1bn	US\$26.3bn	Various	US\$17.6bn	30.9%

<sup>1.</sup> AUM based on cost for in-progress developments (does not factor in potential value creation) and latest appraised values for completed assets

### **Overview of GLP US Income Partners III**



### GLP's 9% equity stake of ~US\$55m is expected to generate first year ROE of 13%1

## Overview of GLP USIP III

- GLP establishes third US core fund
- Total investment capacity of <u>US\$1.4 billion</u> including investment mandate
- Fully syndicated<sup>2</sup> to six capital partners from Asia, US and Middle East
  - Two are new to GLP's fund management platform
  - US\$110 million cash syndication proceeds expected in Dec 2016, with remaining US\$450 million staggered between Jan – Apr 2017
- GLP's ~9% stake expected to generate first year ROE of 13% (including fees)

### Fund Investment Overview

- <u>US\$700 million</u> portfolio acquired from Hillwood in Dec 2016
  - Fully leased with long WALE of 9 years and strong tenant base
- <u>US\$400 million</u> of assets to be acquired from Hillwood upon full lease-up
- <u>~US\$300 million</u> mandate for acquisitions that satisfy the Fund's investment and diversification criteria

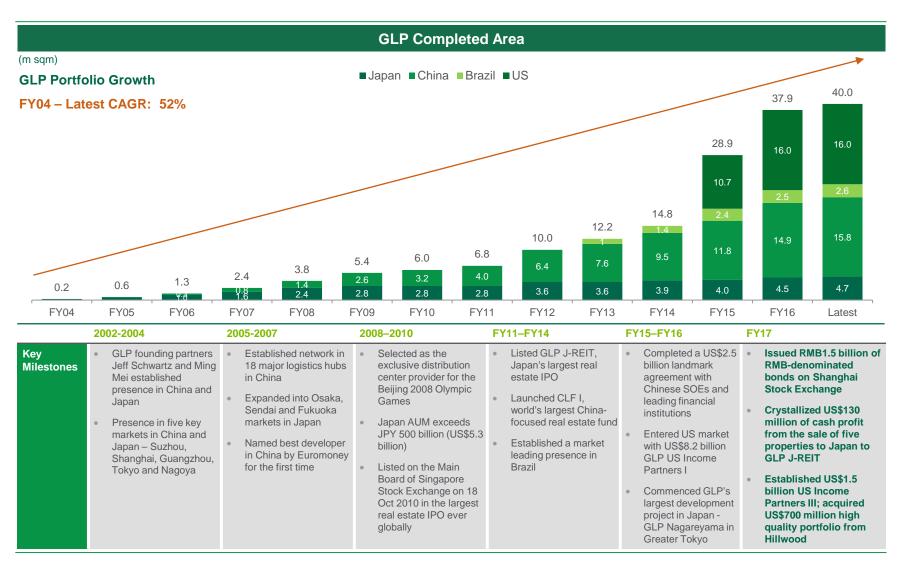
#### Note

<sup>1.</sup> Determined using, among other things, estimates of fund management fees and rental income

<sup>2.</sup> Syndication is subject to customary regulatory approvals in investors' respective home countries and the US (as applicable)

# Proven Track Record of Delivering Growth







### **GLP China Portfolio**





Note

<sup>1.</sup> Other cities in which GLP has presence- North: (Changchun, Langfang, Harbin, Tangshan), East: (Changzhou, Huai'an, Greater Jinan, Nantong, Wenzhou, Wuhu, Yangzhou) South: (Dongguan, Fuzhou, Nanning, Greater Xiamen) and Mid-West (Zhengzhou, Guiyang and Kunming)

### **China Portfolio**

### Continued Portfolio and Earnings Growth

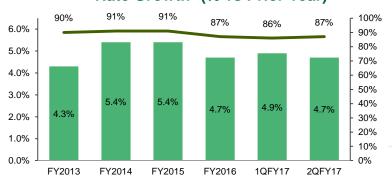


### Portfolio Snapshot

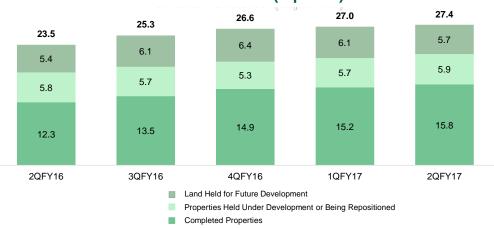
- 2Q FY17 Retention ratio of 68%
- 1H FY17 Same-property NOI growth<sup>2</sup> up 16.7% yoy
- Effective rent growth on renewal leases<sup>2</sup> up 6.3% (cash basis: +7.3%)
- Cap rate of 6.4%

China Portfolio	Sep 30, 2016	Jun 30, 2016
Total valuation	US\$12,814 million	US\$12,414 million
WALE	2.5 years	2.5 years
Lease ratio	87%	86%
No. of completed prop.	987	930
Completed prop. ('m sqm)	15.8	15.2
Country NAV <sup>1</sup>	US\$5,106 million	US\$4,993 million

### Lease ratios (%) and Same-Property Rental Rate Growth<sup>2</sup> (% vs Prior Year)



### **China Portfolio (sqm mil)**



- 1. Country NAV refers to GLP share of the consolidated net asset value of the entities
- 2. To enable comparability, Same-property NOI growth, same property rental rate growth and effective rent growth on renewal leases exclude impact from VAT implementation

## **Japan Portfolio**

### Stable Portfolio

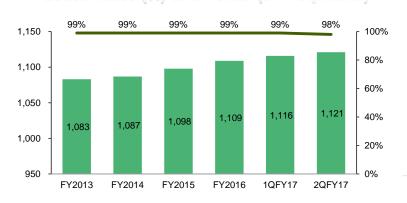


### Portfolio Snapshot

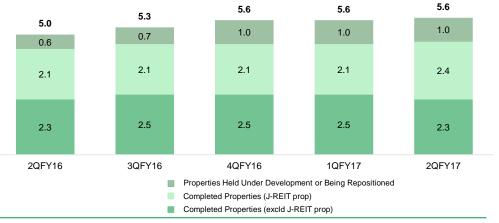
- 90% in Tokyo and Osaka
- 65% retention ratio due to customers choosing to lease direct from GLP
  - Excluding this, retention ratio stable at 72%
- Effective rent growth on renewal leases up 4.5% (cash basis: +8.5%)
- Cap rate of 4.8%

Japan Portfolio	Sep 30, 2016	Jun 30, 2016
Total Valuation	US\$10,512 million	US\$10,335 million
WALE	5.0 years	5.0 years
Lease ratio	98%	99%
No. of completed prop.	96	95
Completed prop ('m sqm)	4.7	4.6
Country NAV <sup>1</sup>	US\$2,489 million	US\$2,601 million

### Lease ratios (%) and Rental (JPY/sqm/mth)



### Japan Portfolio (sqm mil)



<sup>1.</sup> Country NAV refers to GLP share of the consolidated net asset value of the entities

### **US Portfolio**

### High Quality Portfolio with Embedded Growth Potential

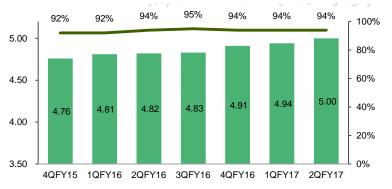


### Portfolio Snapshot

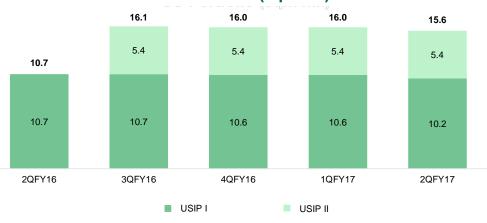
- Healthy lease ratio of 94%
- Effective rent growth on renewal leases up 19.6% (cash basis: +8.3%)
- Retention ratio at 75%
- 1H FY17 Same-property NOI growth up 6.2% yoy
- Cap rate of 5.9%

US Portfolio	Sep 30, 2016	Jun 30, 2016
Total Valuation	US\$12,964 million	US\$13,018 million
WALE	3.6 years	3.6 years
Lease ratio <sup>1</sup>	94%	94%
No. of completed prop.	1,348	1,402
Completed prop. ('m sqm)	15.6	16.0
Country NAV <sup>3</sup>	US\$640 million	US\$1,147 million

### Lease ratios<sup>1</sup> (%) and Rental<sup>1,2</sup> (US\$/sqft/yr)



### **US Portfolio (sqm mil)**



- Lease ratios and Rental are presented for all completed properties
- 2. Rental is presented on Net Rent basis (base rent, exclude expense reimbursements)
- 3. Country NAV refers to GLP share of the consolidated net asset value of the entities

### **Brazil Portfolio**

### Leading Position in the Market



### Portfolio Snapshot

- 90% in São Paulo and Rio de Janeiro
- Lease ratio maintain at 89%
- Long WALE of 5.5 years
- 1H FY17 Same-property NOI growth up 5.8% yoy
- Effective rent on renewal leases down 9.2% (cash basis: -7.4%)
- Cap rate compression of 25 basis points. Revenue yield of 10.8%

Brazil Portfolio	Sep 30, 2016	Jun 30, 2016
Total Valuation	US\$2,295 million	US\$2,128 million
WALE	5.5 years	5.6 years
Lease ratio	89%	89%
No. of completed prop.	90	88
Completed prop. ('m sqm)	2.6	2.5
Country NAV <sup>1</sup>	US\$599 million	US\$556 million

### Lease ratios (%) and Rental (BRL/sqm/mth)



### **Brazil Portfolio (sqm mil)**

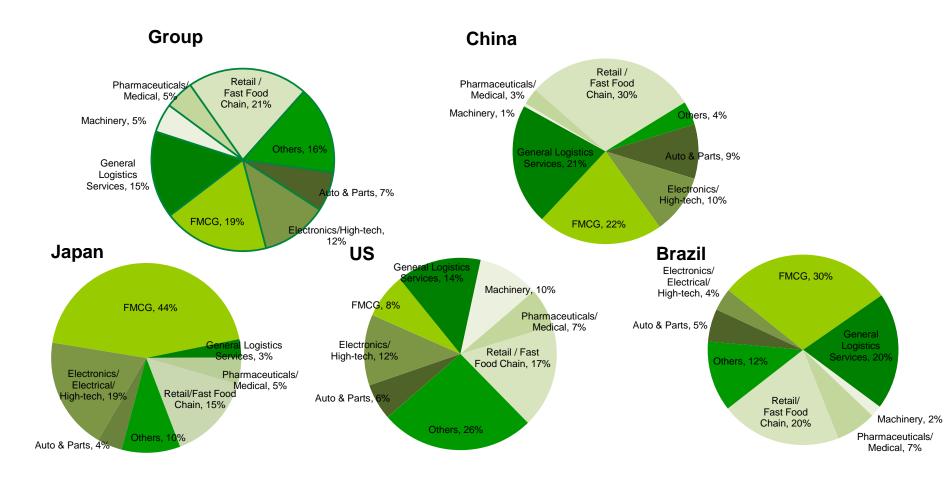


<sup>1.</sup> Country NAV refers to GLP share of the consolidated net asset value of the entities

## **Diversified Exposure Across Industries**

Lease profile by End-user Industry (by Leased Area)





E-commerce represents 25% of leased area in China, 15% in Japan, 10% in US and 18% in Brazil

<sup>1.</sup> Others (26%) category in US includes Education, Recreation and Services (8%) and Construction (4%)

<sup>2.</sup> E-commerce statistics pertains only to customers directly and exclusively engaged in e-commerce



## **Key Financial Highlights**

(US\$ million)	2Q FY2017	2Q FY2016	Chai	nge
Revenue	214	189	24	13%
Earnings (PATMI)	173	114	59	52%
EPS (US cents)	3.50	2.21	1.29	58%
Core Earnings (PATMI)	152	119	34	28%
Core Earnings ex-reval	68	44	23	53%

1H FY2017	1H Change FY2016		nge
420	379	41	11%
376	382	(6)	-2%
7.61	7.58	0.03	0%
298	255	42	17%
137	101	36	36%

### 2Q FY17 Earnings (PATMI) increased US\$59 million (+52%) yoy driven by:

- ➤ Higher revaluations from cap rate changes in Brazil and US (US\$30 million)
- ➤ Higher Core Earnings of US\$34 million (+28%)
  - Growth of fund management platform in Japan and US
  - Higher development profit (US\$19 million)
  - Higher earnings in Japan from JPY appreciation (US\$6 million)

### ■ 1H FY17 Earnings decreased US\$6 million (-2%) yoy driven by:

- ➤ Higher Core Earnings of US\$42 million (+17%)
- Offset by 1Q FY17 FX losses (-US\$36 million)
- ➤ Lower revaluations from cap rate/discount rate changes (-US\$14 million)

# 2Q FY17 Country Highlights – Earnings



Earnings (US\$ million)	2Q FY17	2Q FY16	Cha	ange	Highlights
China	74	82	(8)	-9%	<ul> <li>Lower revaluation gains</li> <li>(2Q FY16: US\$23m reval gains related to cap rate compression)</li> </ul>
Japan	83	60	24	40%	<ul> <li>Growth in fund management platform and higher development profit</li> </ul>
US	21	17	3	19%	<ul> <li>2Q FY17: Additional syndication gains on USIP I &amp; USIP II portfolios (US\$3m)</li> </ul>
Brazil	15	(29)	44	N.M.	<ul><li>2Q FY17: 25 bps cap rate compression (US\$11m)</li><li>2Q FY16: 65 bps cap rate expansion (US\$35m)</li></ul>
Corporate	(20)	(16)	(4)	-28%	- 2Q FY16: FX gain from RMB depreciation
Total	173	114	59	52%	

# 2Q FY17 Country Highlights – Core Earnings



Core Earnings <sup>1</sup> (US\$ million)	2Q FY17	2Q FY16	Cha	nge	Highlights
China	77	59	18	31%	- Higher development profit and NOI growth
Japan	82	61	22	36%	<ul><li>Growth in fund management platform (US\$12m)</li><li>Higher development profit (US\$9m)</li></ul>
US	11	17	(6)	-35%	<ul> <li>Lower core revaluations from NOI growth: N/A in 2Q FY17 vs.</li> <li>US\$12m in prior year period</li> </ul>
Brazil	4	7	(3)	-38%	- Lower core revaluations from NOI growth
Corporate	(23)	(25)	3	11%	
Total	152	119	34	28%	

<sup>1.</sup> Core earnings includes revaluation changes related to development profit (recurring part of GLP's earnings stream) and NOI growth. To enable comparability, core earnings adjusts for non-recurring items such as revaluation changes related to cap rate and discount rate adjustments, foreign exchange gains/losses from dispositions. Please refer to page 11 of the 2Q FY17 supplemental for further information

# 2Q FY17 Country Highlights – Core Earnings Ex Reval



Core Earnings <sup>1</sup> Ex Reval (US\$ million)	2Q FY17	2Q FY16	Change		Highlights
China	35	33	3	8%	- Rent growth and lease-up
Japan	41	29	12	42%	- Growth in fund management platform
US	10	6	4	76%	- Contribution from second US portfolio acquired Nov 2015
Brazil	4	2	1	61%	
Corporate	(23)	(25)	3	11%	
Total	68	44	23	53%	

<sup>1.</sup> Core earnings includes revaluation changes related to development profit (recurring part of GLP's earnings stream) and NOI growth. To enable comparability, core earnings adjusts for non-recurring items such as revaluation changes related to cap rate and discount rate adjustments, foreign exchange gains/losses and gains/losses from dispositions. Please refer to page 11 of the 2Q FY17 supplemental for further information

# Low Leverage & Significant Cash on Hand



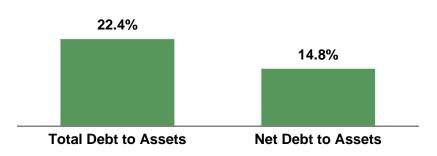
	Group Financial Position			
(US\$ million)	As at Sep 30, 2016	As at Mar 31, 2016	Change %	
Total assets	20,336	20,240	0.5	
Cash	1,812	1,025	76.9	
Total loans and borrowings	4,557	4,770	(4.5)	
Net debt	2,745	3,746	(26.7)	
Weighted average interest cost	3.0%	2.9%	0.1	
Weighted average debt maturity (years)	4.9	4.7	4.3	
Fixed rate debt as % of total debt	64%	70%	(6.0)	

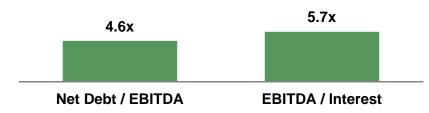


### Debt Ratios for the period ended Sep 30, 2016

• EBITDA1: US\$296.1m

• Interest: US\$52.3m





#### Note

- 1. EBITDA excludes one-time US\$47m FX loss and fair value loss on derivatives. Including FX effects, EBITDA, Net Debt/EBITDA and EBITDA/Interest would be US\$249.4m, 5.5x and 4.8x.
- 2. Total assets as at Mar 31, 2016 adjust for liabilities classified as held for sale of GLP US Income Partners II.

## GLP

## **Prudent Capital Management**

- GLP's main objectives are to build a strong capital base to sustain growth and mitigate risk
- Access to diverse sources of funds increases financial flexibility debt, cash, third party capital
- Recent panda bond issuance continues natural hedge policy and optimizes GLP's capital structure

Metric	Policy	<b>GLP Today</b>
Leverage	<ul> <li>Net debt / assets &lt;40%</li> <li>Balanced debt maturity profile with long tenures</li> </ul>	27% look-through net debt to assets 4.9 years debt maturity
Liquidity	Efficient capital structure that considers GLP's growth plans, projected LT/ST capital requirements and general economic/business conditions	US\$1.8bn cash and US\$2.7bn unutilized credit facilities
Currency	<ul> <li>Natural hedge maintained, with currency matching of revenue/costs and assets/liabilities</li> <li>Fixed and certain FX cash exposures hedged</li> </ul>	e.g. J-REIT sales proceeds, dividends hedged and issue of RMB-denom. bonds
Interest Rate	<ul> <li>Maintain high proportion of fixed rate debt</li> <li>Active debt management to respond to dynamic market conditions</li> </ul>	64% fixed rate debt
Dividends	Target consistent and sustainable dividend that balances GLP's capital requirements for growth and cash return to shareholders	3.1% dividend yield <sup>1</sup> (50% of operating cash flow)
Share Buyback	<ul> <li>Repurchasing shares at discount to intrinsic value of assets creates shareholder value and provides attractive risk-adjusted return</li> </ul>	Bought 169m shares (3.5% of shares outstanding)

<sup>1.</sup> Dividend yield based on FY2016 dividend of 6.0 SGD cents and GLP's share price as of 31 March 2016



### **Notes to the Results Presentation**

### **Notes to Financial Information**

- Country NAV refers to GLP share of the consolidated net asset value of the entities representing its operations in China, Japan, US and Brazil.
   Segment NAV refers to Country NAV and adjusted to exclude intercompany loans from GLP. Country NAV accounts for intercompany loans from GLP as liability while Segment NAV considers them as equity.
- 2. **EBIT or PATMI ex-revaluation** refers to EBIT or PATMI excluding changes in fair value of investment properties of subsidiaries and share of changes in fair value of investment properties of joint ventures and associates, net of deferred taxes.
- 3. **EBITDA** is defined as earnings before net interest expense, income tax, amortization and depreciation, excluding revaluation. Gross Interest is computed before deductions of capitalized interest and interest income.
- 4. Net Debt to Assets ratio total assets used for computation excludes cash balances.
- 5. Weighted average interest cost includes the amortization of transaction costs for bonds and loans.
- **6. Core earnings** represent earnings derived from GLP's principal business lines property operations, development and fund management, and excludes non-recurring items including:
  - Fair value gains/losses arising from capitalization and discount rate changes
  - Foreign exchange gains/losses (including fair value changes on financial derivatives)
  - Gain/losses related to once-off events (including costs arising from acquisition, syndication, disposition or restructuring activities; impairments)

# Notes to the Results Presentation (cont'd)



### **Notes to Portfolio Assets under Management information**

- 1. Completed Asset Value relates to carrying value of the completed properties, expected completed value of the properties under development and/or targeted completed properties value based on approved investment plans which do not factor in any potential value creation. Any amounts denominated in currencies other than USD are translated based on the exchange rate as of reporting date.
- 2. Total Area and Total valuation refer to GFA/GLA and valuation of properties in GLP Portfolio. These include completed and stabilized properties, completed and pre-stabilized properties, other facilities, properties under development or being repositioned, and land held for future development but exclude land reserves.
- 3. Effective Rent Growth on Renewal is calculated on the change in Effective Rent for renewed leases signed during the quarter as compared to prior year. Effective Rent takes into consideration rental levelling and subsidies.
- **4. GLP Portfolio** comprises all assets under management which includes all properties held by subsidiaries, joint ventures, associates and GLP J-REIT on a 100% basis, but excludes Blogis and CMSTD, unless otherwise indicated.
- 5. Land held for future development refers to land which we have signed the land grant contract and/or we have land certificate, including non-core land and properties occupied by Air China and the Government or its related entities, that GLP doesn't wish to own and will sell. The total area is computed based on estimated buildable area.
- 6. Unless otherwise stated, **Lease ratios** and **Rental** relate to stabilized portfolio. Lease ratios and Rentals for China are presented for stabilized logistics portfolio. Lease ratios and Rentals for US portfolio are presented for all completed properties. Rental for US portfolio refers to net rent (base rent, excludes expense reimbursements).
- 7. Lease profile by End-user Industry analysis includes contracted leases for completed logistics properties and pre-leases for logistics properties under development as at reporting date.
- 8. New and Renewal Leases include logistic facilities, light industry, industrial and container yards and pre-leases signed by customers.
- 9. Properties under development or being repositioned consists of four sub-categories of properties: (i) properties that we have commenced development; (ii) logistics facilities that are being converted from bonded logistics facilities to non-bonded logistics facilities; (iii) logistics facilities which are undergoing more than 3 months of major renovation; (iv) logistics facilities which will be upgraded into a different use.

# Notes to the Results Presentation (cont'd)



### Notes to Portfolio Assets under Management information (cont'd)

- **10. Same-property Rental Rate Growth** is calculated on the change in Rental for the same population of completed properties in GLP portfolio that exist in both the current and the beginning of the prior year period.
- 11. Stabilized properties relate to properties with more than 93% lease ratio or more than one year after completion or acquisition.
- 12. Unless otherwise indicated, all portfolio information are presented on 100% basis.
- 13. Any discrepancy between sum of individual amounts and total is due to rounding.



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