Name of Company	Position Held	Period	
		From	То
Ascendas Fund Management (S) Ltd.	Director	11 Jun 2002	31 Jul 2011
APL Japan Trust Management (Singapore) Ltd	Director	5 Oct 2007	23 Mar 2009
Bank of Singapore Ltd	Director	5 Apr 2000	4 Sep 2007
BCS Information Systems Pte Ltd	Director	10 Jul 2000	31 Dec 2008
Civil Service College	Director	1 Mar 1998	1 Oct 2005
EM Services Pte Ltd	Chairman	15 Nov 2001	1 Oct 2006
Housing & Development Board	Board member	1 Oct 2000	1 Oct 2006
Oversea-Chinese Banking Corporation Limited	Director	1 Aug 1999	17 Apr 2009
Pacific Internet Ltd	Director	8 Mar 2004	10 Sep 2005
Pan-United Marine Ltd	Director	31 Jan 2004	28 Sep 2007
Public Transport Council	Member	1 Feb 2003	27 Aug 2005
Singapore Chinese Girls' School	Director	7 Apr 1988	26 Jun 2008
Singapore Heart Foundation	Board Member	1 Jul 2007	21 Dec 2008
YMCA of Singapore	Board Member	1 May 1990	11 May 2010