

PRESS RELEASE

Sembcorp Industries Ltd
CO REGN NO 199802418D
30 Hill Street #05-04
Singapore 179360
Tel (65) 6723 3113
Fax (65) 6822 3254
www.sembcorp.com

JOSEPHINE KWA LAY KENG JOINS SEMBCORP INDUSTRIES BOARD AS INDEPENDENT DIRECTOR

SINGAPORE, July 30, 2018 – Sembcorp Industries (Sembcorp) is pleased to announce the appointment of Dr Josephine Kwa Lay Keng to its board as an independent director with effect from August 1, 2018. She is currently a member of Sembcorp's Technology Advisory Panel, which advises the company on digital and technological developments in line with its growth strategies.

Dr Kwa brings to the board rich experience in technology and research and development across various industries, including energy and engineering. She is a member of the board and audit committee of Singapore's Agency for Science, Technology and Research, as well as a member of the management board of the National University of Singapore's Energy Studies Institute. She is also a director of Southern Steel and Barghest Building Performance. Previously, Dr Kwa was Chief Executive Officer of NSL, and also served in various other functions over her 23-year tenure with the company, including being its Chief Operating Officer and Executive Vice President of Technology, responsible for research & development, information technology, energy and environmental investments and strategy. Dr Kwa chaired the National Energy Efficiency Committee for Industries in Singapore from 2000 to 2009, and serves on the steering committee for the Singapore Certified Energy Managers' Programme.

Dr Kwa holds a PhD and BSc (Honours) degree in Mechanical Engineering from the University of Leeds in the UK.

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For media and analysts' queries, please contact:

Media

Joya Chang (Ms)

Senior Executive

Group Strategic Communications &
Sustainability

DID: +65 6723 3153

Email: joya.chang@sembcorp.com

Analysts

Ling Xin Jin (Ms)

Senior Manager

Group Strategic Communications &
Sustainability

DID: +65 6723 3384

Email: ling.xinjin@sembcorp.com

ABOUT SEMBCORP INDUSTRIES

Sembcorp Industries is a leading utilities, marine and urban development group, present across five continents.

As an integrated energy player, Sembcorp is poised to benefit from the global energy transition. With a strong track record in developing and developed markets, it provides solutions across the energy and utilities value chain, with a focus on the Gas & Power, Renewables & Environment, and Merchant & Retail sectors. It has a balanced energy portfolio of over 12,000 megawatts, including thermal power plants, renewable wind and solar power assets, as well as biomass and energy-from-waste facilities. In addition, Sembcorp is a world leader in offshore and marine engineering, as well as an established brand name in urban development.

Sembcorp Industries has total assets of over S\$22 billion and over 7,000 employees. Listed on the main board of the Singapore Exchange, it is a component stock of the Straits Times Index, several MSCI and FTSE indices, as well as the SGX Sustainability Leaders Index and the Dow Jones Sustainability Asia Pacific Index.

Note to Editors: Please refer to the company as “**Sembcorp**” (with “**S**” in upper case and “**c**” in lower case), or “Sembcorp Industries” in full. Please also note that “Sembcorp” is not an abbreviation of “Sembawang Corporation” but a brand name in itself, and it is therefore incorrect to refer to our company as “Sembawang”, “Sembawang Corporation” or similar.