### ISETAN (SINGAPORE) LIMITED

Co. Reg. No. 197001177H

Full Year Financial Statement and Dividend Announcement for the year ended 31 December 2013

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a)(i) An income statement and statement of comprehensive income (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

# Consolidated Income Statement for the financial year ended 31 December 2013

|  | Group                |                      |              |  |
|--|----------------------|----------------------|--------------|--|
|  | 31.12.2013           | 31.12.2012           | +/(-)        |  |
|  | \$'000               | \$'000               | %            |  |
| Sales  | 333,048              | 354,234              | (5.98)       |  |
|  |                      |                      |              |  |
| Other income   | 9,806                | 10,889               | (9.95)       |  |
| Expenses   |                      |                      |              |  |
| - Changes in inventories of finished goods   | 1,652                | (573)                | (388.31)     |  |
| - Purchases of inventories and related costs                                       | (246,179)            | (258,883)            | (4.91)       |  |
| - Employee compensation  | (20,866)             | (21,472)             | (2.82)       |  |
| - Depreciation expense   | (6,880)              | (6,803)              | 1.13         |  |
| - Rental expense   | (36,299)             | (37,076)             | (2.10)       |  |
| - Other expenses   | (26,942)             | (30,048)             | (10.34)      |  |
| Total expenses   | (335,514)            | (354,855)            | (5.45)       |  |
| Share of loss of an associated company   | -                    | (177)                | (100.00)     |  |
| Profit before income tax   | 7,340                | 10,091               | (27.26)      |  |
| Income tax expense   | (797)                | (419)                | 90.21        |  |
| Net profit for the financial year  | 6,543                | 9,672                | (32.35)      |  |
| Attributable to :  |                      |                      |              |  |
| Equity holders of the Company  | 6,543                | 9,672                | (32.35)      |  |
|  |                      |                      |              |  |
| Consolidated Statement of Comprehensive Income for the financial year ended 31 Dec |                      |                      |              |  |
|  | 31.12.2013<br>\$'000 | 31.12.2012<br>\$'000 | + / (-)<br>% |  |
| Net profit for the financial year  | 6,543                | 9,672                | (32.35)      |  |
| Other comprehensive (loss) / gain  |                      |                      |              |  |
| Financial assets, available-for-sale   |                      |                      |              |  |
| - Fair value (loss) / gain   | (117)                | 401                  | (129.18)     |  |
| Other comprehensive (loss) / gain, net of tax                                      | (117)                | 401                  | (129.18)     |  |
| Total comprehensive income for the financial year                                  | 6,426                | 10,073               | (36.21)      |  |
|  |                      |                      |              |  |

| Total comprehensive income attributable to : |       |        |
|--|-------|--------|
| Equity holders of the Company                | 6,426 | 10,073 |

(36.21)

# Additional Disclosure (i)

| iitional Disclosure  | 6                                    |                      |              |
|--|--------------------------------------|----------------------|--------------|
|  | <u>Group</u><br>31.12.2013<br>\$'000 | 31.12.2012<br>\$'000 | + / (-)<br>% |
| Dividend income  | 161                                  | 164                  | (1.83)       |
| Gross rental income  | 7,235                                | 8,305                | (12.88)      |
| Interest income  | 2,222                                | 2,192                | 1.37         |
| Allowance for impairment of receiveables and bad debts written off | (83)                                 | (114)                | (27.19)      |
| Over provision of current income tax in prior years                | 385                                  | 1,670                | (76.95)      |
| Over provision of deferred income tax in prior years               | 32                                   | 22                   | 45.45        |
| Property, plant and equipment written off                          | (3)                                  | (480)                | (99.38)      |
|  |                                      |                      |              |

(ii) There were no interest on borrowings and extraordinary items during the period and the preceding year.

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

# Balance Sheets as at 31 December 2013

|                                      | Group      |            | Company    |            |
|--------------------------------------|------------|------------|------------|------------|
|                                      | 31.12.2013 | 31.12.2012 | 31.12.2013 | 31.12.2012 |
|                                      | \$'000     | \$'000     | \$'000     | \$'000     |
| ASSETS                               |            |            |            |            |
| Current assets                       |            |            |            |            |
| Cash and cash equivalents            | 97,630     | 99,023     | 96,083     | 97,586     |
| Trade and other receivables          | 13,457     | 13,210     | 13,422     | 13,209     |
| Financial assets, held-to-maturity   | 7,000      | 2,250      | 7,000      | 2,250      |
| Inventories                          | 15,275     | 13,623     | 15,275     | 13,623     |
| Other current assets                 | 380        | 513        | 380        | 513        |
|                                      | 133,742    | 128,619    | 132,160    | 127,181    |
| Non-current assets                   |            |            |            |            |
| Other receivables                    | 393        | 254        | 393        | 254        |
| Financial assets, available-for-sale | 3,344      | 3,460      | 3,321      | 3,438      |
| Financial assets, held-to-maturity   | 42,500     | 49,500     | 42,500     | 49,500     |
| Club memberships                     | 656        | 639        | 656        | 639        |
| Investment in an associated company  | -          | -          | 2,598      | 2,598      |
| Investment in a subsidiary           | -          | -          | 3,308      | 3,308      |
| Rental deposits                      | 6,706      | 6,887      | 6,706      | 6,887      |
| Investment property                  | 2,731      | 2,790      | · -        | -          |
| Property, plant and equipment        | 88,940     | 78,152     | 88,916     | 78,124     |
|                                      | 145,270    | 141,682    | 148,398    | 144,748    |
| Total assets                         | 279,012    | 270,301    | 280,558    | 271,929    |

| LIABILITIES                                  |         |         |         |         |
|--|---------|---------|---------|---------|
| Current liabilities                          |         |         |         |         |
| Trade and other payables                     | 66,821  | 59,920  | 66,685  | 59,722  |
| Current income tax liabilities               | 1.480   | 3,016   | 1,480   | 3,016   |
| current monite ux monites                    | 68,301  | 62,936  | 68,165  | 62,738  |
| Non-current liabilities                      | 00,501  | 02,750  | 00,105  | 02,750  |
| Other payables                               | 2,020   | 1,877   | 2,020   | 1,877   |
| Provisions for other liabilities and charges | 1,534   | 1,359   | 1,534   | 1,359   |
| Deferred income tax liabilities              | 71      | 375     | 1,334   | 375     |
| Deferred filcome tax fraofitties             | 3,625   | 3,611   | 3,625   | 3,611   |
|  | 5,025   | 5,011   | 3,025   | 5,011   |
| Total liabilities                            | 71,926  | 66,547  | 71,790  | 66,349  |
| NET ASSETS                                   | 207,086 | 203,754 | 208,768 | 205,580 |
| EQUITY                                       |         |         |         |         |
| Share capital                                | 91,710  | 91,710  | 91,710  | 91,710  |
| General reserve                              | 17,000  | 17,000  | 17,000  | 17,000  |
| Fair value reserve                           | 1,227   | 1,344   | 1,207   | 1,325   |
| Currency translation reserve                 | (228)   | (228)   | · -     | · -     |
| Retained earnings                            | 97,377  | 93,928  | 98,851  | 95,545  |
| Shareholders' equity                         | 207,086 | 203,754 | 208,768 | 205,580 |

# 1(b)(ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

| As at 31. | 12.2013   | As at 31.12.2012 |           |
|-----------|-----------|------------------|-----------|
| Secured   | Unsecured | Secured          | Unsecured |
| -         | -         | -                | -         |

Amount repayable after one year

| As at 31. | 12.2013   | As at 31.12 | .2012     |
|-----------|-----------|-------------|-----------|
| Secured   | Unsecured | Secured     | Unsecured |
| -         | -         | -           | -         |

Details of any collateral

Not applicable.

# 1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

# Consolidated Statement of Cash Flows for the financial year ended 31 December 2013

| Consolidated Statement of Cash Flows for the financial year ended 31 December 2013 | <u>Group</u><br>31.12.2013<br>\$'000 | 31.12.2012<br>\$'000 |
|--|--------------------------------------|----------------------|
| Cash flows from operating activities   |                                      |                      |
| Profit before income tax   | 7,340                                | 10,091               |
| Adjustments for:   |                                      |                      |
| Depreciation expense   | 6,880                                | 6,803                |
| Property, plant and equipment written off  | 3                                    | 480                  |
| Impairment loss in value of club memberships reversed                              | (17)                                 | (2)                  |
| Gain on disposal of property, plant and equipment                                  | (9)                                  | (3)                  |
| Interest income  | (2,222)                              | (2,192)              |
| Increase / (decrease) in provisions for other liabilities and charges              | 175                                  | (4)                  |
| Dividend income  | (161)                                | (164)                |
| Share of loss of an associated company   | -                                    | 177                  |
|  | 11,989                               | 15,186               |
| Changes in working capital   |                                      |                      |
| Trade and other receivables  | (436)                                | 1,480                |
| Inventories  | (1,652)                              | 573                  |
| Other assets   | 241                                  | 189                  |
| Trade and other payables   | 3,954                                | (2,235)              |
| Cash generated from operations   | 14,096                               | 15,193               |
| Income taxes paid  | (2,564)                              | (1,825)              |
| Loan repayments from directors   | 16                                   | 10                   |
| Net cash provided by operating activities  | 11,548                               | 13,378               |
| Cash flows from investing activities   |                                      |                      |
| Proceeds from disposal of property, plant and equipment                            | 120                                  | 3                    |
| Payments for property, plant and equipment   | (14,633)                             | (1,415)              |
| Purchase of financial assets, available-for-sale                                   | (1)                                  | -                    |
| Proceeds from maturity of financial assets, held-to-maturity                       | 2,250                                | 4,500                |
| Purchase of financial assets, held-to-maturity                                     | -                                    | (8,500)              |
| Interest received  | 2,256                                | 2,134                |
| Dividend received  | 161                                  | 164                  |
| Net cash used in investing activities  | (9,847)                              | (3,114)              |
| Cash flows from financing activities   |                                      |                      |
| Dividends paid   | (3,094)                              | (4,125)              |
| Net cash used in financing activities  | (3,094)                              | (4,125)              |
| Net (decrease) / increase in cash and cash equivalents                             | (1,393)                              | 6,139                |
| Cash and cash equivalents at beginning of the financial year                       | 99,023                               | 92,884               |
| Cash and cash equivalents at end of the financial year                             | 97,630                               | 99,023               |

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

# Consolidated Statement of Changes in Equity for the financial year ended 31 December 2013

|   | Share<br><u>capital</u><br>\$'000 | General<br><u>reserve</u><br>\$'000 | Fair value<br><u>reserve</u><br>\$'000 | Currency translation<br><u>reserve</u><br>\$'000 | Retained<br><u>earnings</u><br>\$'000 | <u>Total</u><br>\$'000                 |
|---|-----------------------------------|-------------------------------------|--|--|---------------------------------------|--|
| Group   |                                   |                                     |  |  |                                       |  |
| Balance at 1 January 2013   | 91,710                            | 17,000                              | 1,344                                  | (228)  | 93,928                                | 203,754                                |
| Total comprehensive income for the year   | -                                 | -                                   | (117)                                  | -  | 6,543                                 | 6,426                                  |
| Dividend relating to 2012 paid  | -                                 | -                                   | -                                      | -  | (3,094)                               | (3,094)                                |
| Balance at 31 December 2013   | 91,710                            | 17,000                              | 1,227                                  | (228)  | 97,377                                | 207,086                                |
| Balance at 1 January 2012   | 91,710                            | 17,000                              | 943                                    | (228)  | 88,381                                | 197,806                                |
| Total comprehensive income for the year   | -                                 | -                                   | 401                                    | -  | 9,672                                 | 10,073                                 |
| Dividend relating to 2011 paid  | -                                 | -                                   | -                                      | -  | (4,125)                               | (4,125)                                |
| Balance at 31 December 2012   | 91,710                            | 17,000                              | 1,344                                  | (228)  | 93,928                                | 203,754                                |
|   | Share                             | General                             | Fair value                             | Currency translation                             | Retained                              |  |
|   | <u>capital</u><br>\$'000          | reserve<br>\$'000                   | reserve<br>\$'000                      | reserve<br>\$'000                                | <u>earnings</u><br>\$'000             | <u>Total</u><br>\$'000                 |
| Company   |                                   |                                     |  |  |                                       |  |
| B 1   |                                   |                                     |  |  |                                       |  |
| Balance at 1 January 2013   | 91,710                            | 17,000                              | 1,325                                  | -  | 95,545                                | 205,580                                |
| Balance at 1 January 2013<br>Total comprehensive income for the year  | 91,710                            | 17,000                              | 1,325<br>(118)                         |  | 95,545<br>6,400                       | 205,580<br>6,282                       |
| •   | 91,710<br>-<br>-                  | 17,000<br>-<br>-                    | ,                                      | :  | ,                                     | ,                                      |
| Total comprehensive income for the year   | 91,710<br>                        | 17,000<br>-<br>-<br>17,000          | ,                                      | -<br>-<br>-<br>-                                 | 6,400                                 | 6,282                                  |
| Total comprehensive income for the year<br>Dividend relating to 2012 paid<br>Balance at 31 December 2013                              | 91,710                            | -<br>17,000                         | (118)<br>                              | -<br>-<br>                                       | 6,400<br>(3,094)<br>98,851            | 6,282<br>(3,094)<br>208,768            |
| Total comprehensive income for the year<br>Dividend relating to 2012 paid<br>Balance at 31 December 2013<br>Balance at 1 January 2012 | -                                 | -                                   | (118)<br>                              | -<br>-<br>-<br>-<br>-                            | 6,400<br>(3,094)<br>98,851<br>89,959  | 6,282<br>(3,094)<br>208,768<br>199,597 |
| Total comprehensive income for the year<br>Dividend relating to 2012 paid<br>Balance at 31 December 2013                              | 91,710                            | -<br>17,000                         | (118)<br>                              | -<br>-<br>-<br>-<br>-<br>-                       | 6,400<br>(3,094)<br>98,851            | 6,282<br>(3,094)<br>208,768            |

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares or cash or as consideration for acquisition or for any other purpose since the end of the previous year reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding year of the immediately preceding financial year.

### Not applicable.

1(d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

|  | current financial year | As at the end of<br>financial year ended<br>31 December 2012 |
|--|------------------------|--|
| Total number of<br>ordinary shares<br>issued | 41,250,000             | 41,250,000   |

There were no treasury shares held as at the end of the current financial year reported on and as at the end of the immediately preceding year.

#### 2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors.

#### 3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter).

Not applicable.

# 4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group has applied the same accounting policies and methods of computation in preparing this financial statement for the current accounting year compared with the most recently audited financial statements for the year ended 31 December 2012. There was no change in the accounting policy and computation. The adoption of FRS 113 mentioned in para (5) below did not result in any change in accounting policies.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

On 1 January 2013, the Group adopted the following revised Singapore Financial Reporting Standard (FRS) :

(a) FRS 113 - Fair Value Measurement (effective for annual periods beginning on or after 1 January 2013)

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

|  | Group      |            |
|--|------------|------------|
|  | 31.12.2013 | 31.12.2012 |
| Earnings per ordinary share for the year based on net profit attributable to shareholders :- |            |            |
| (i) Based on weighted average number of ordinary shares in issue (cents)+                    | 15.86      | 23.45      |
| (ii) On a fully diluted basis (cents)++  | 15.86      | 23.45      |

+ The earnings per share are calculated based on the issued ordinary shares of 41,250,000 (31 December 2012: 41,250,000)

++ The fully diluted earnings per share are calculated based on the issued ordinary shares of 41,250,000 (31 December 2012: 41,250,000)

### 7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:-

(a) current financial period reported on; and

(b) immediately preceding financial year.

|  | Group      |            | Company    |            |
|--|------------|------------|------------|------------|
|  | 31.12.2013 | 31.12.2012 | 31.12.2013 | 31.12.2012 |
| Net asset value per ordinary share based on issued share capital at the<br>end of financial year | \$5.02     | \$4.94     | \$5.06     | \$4.98     |

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial year reported on, including (where applicable) seasonal or cyclical factors; and

(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial year reported on.

#### **Review of Group Performance**

Group sales for the year ended 31 December 2013 ("FY 2013") was \$333.048 million, a decrease of 5.98% over the corresponding period ("FY 2012"). The main reason for the decline was the upgrading works at Shaw House and Shaw Centre which had an adverse effect on the sales at the flagship Isetan Scotts store. In addition, the closure of the Mango stand alone shop at Shaw Centre winch had dust last year has resulted in a lower level of sales in 2013 as compared to 2012. The opening of the new Isetan Jurong East store ("new store") on 2 Dec 2013 mitigated the lower sales at the flagship store.

Group profit before tax was \$7.340 million in FY2013, a decrease of 27.26% over FY2012. Efforts were put in to reduce operating costs but they were not sufficient to cover the reduction in sales. Profit was also affected by start -up costs of the new store and lower other Income caused mainly by lower rental income from the retail operations. Although the associated company has made a profit in FY2013, there was no share of gain recorded in FY2013 as the amount of unrecognised share of losses has not been fully recovered by the share of profit. Despite the lower profit, tax expense was higher in FY2013 as compared to FY2012 mainly due to the higher write-back of the over provision of income tax for preceding years in FY2012.

As compared to 31 December 2012, cash and cash equivalents at the end of FY 2013 had decreased mainly due to the payment for property, plant and equipment ("PPE") and lower proceeds from the maturity of Financial Assets, held-to-maturity ("HTMs"). The payment for PPE relates to the new store and upgrading works at certain other stores. HTMs under current assets had increased due to certain HTMs being re-classified from non-current assets. Inventories and PPE had both increased due to the opening of the new store. Trade and other payables increased mainly due to amounts owing to creditors relating to the opening of the new store.

Under cash flows from investing activities, payments for PPE relating to the new store and upgrading works at other stores as well as the lower proceeds from the maturity of certain HTMs led to a higher outflow of cash as compared to the previous year. Under cash flows from financing activities, the amount of dividends paid was lower in FY 2013 as a special dividend was paid in addition to the usual final dividend in FY2012.

#### 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No forecast was made previously.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Renovations at Shaw House and Shaw Centre are still ongoing and expected to be completed by the first half of 2014. In the meantime, the sales of Isetan Scotts will continue to be affected.

There will be a full year's contribution of sales from the new Isetan Jurong East store in 2014. The performance of the store will be closely monitored and actions will be put in to adjust the merchandise mix and promotional activities where necessary.

#### 11. Dividend

#### (a) Current Financial Year Reported On

Any dividend recommended for the current financial period reported on?

| Name of Dividend | Proposed final               |
|------------------|------------------------------|
| Dividend Type    | Cash                         |
| Dividend Rate    | 7.5 cents per ordinary share |

(b) Corresponding Period of the Immediately Preceding Financial Year

#### Any dividend declared for the corresponding period of the immediately preceding financial year?

| Name of Dividend | Final                        |  |
|------------------|------------------------------|--|
| Dividend Type    | Cash                         |  |
| Dividend Rate    | 7.5 cents per ordinary share |  |

#### (c) Date payable

The date of the payment of the dividend will be announced at at later date.

#### (d) Books closure date

The date of the books closure date will be announced at a later date.

12. If no dividend has been declared/recommended, a statement to that effect.

#### Not applicable

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Ves

No IPT mandate has been obtained.

#### 14. Negative confirmation pursuant to Rule 705(5)

Not applicable.

# PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT (This part is not applicable to Q1, Q2, Q3 or Half Year Results)

# 15. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

## a) Primary reporting format - business segments

- The retail segment is involved in the business of retailing and operating of department stores.

- The others segment is mainly involved in the leasing of property owned by the Group.

| Group   | Retail   | Others  | Consolidated   |
|---|--|---|--|
| 2013  | \$'000   | \$'000  | \$'000   |
| Segment revenue   |  |   |  |
| Sales to external customers   | 333,048  | -   | 333,048  |
| Rental income   | 2,804  | 4,431   | 7,235  |
|   |  |   |  |
| Segment results   | 1,718  | 3,051   | 4,769  |
| Other income  |  |   | 2,571  |
| Profit before income tax<br>Income tax expense  |  |   | 7,340<br>(797)   |
| Net profit  |  |   | 6,543  |
| notprofit   |  |   | 0,010  |
| Other segment items   |  |   |  |
| Capital expenditure   | 17,723   | -   | 17,723   |
| Depreciation expense  | 6,484  | 396   | 6,880  |
|   |  |   |  |
| Assets and Liabilities  | 110 220  | 10 205  | 109 502  |
| Segment assets<br>Unallocated assets:   | 118,228  | 10,295  | 128,523  |
| Investment in associated company  |  |   | -  |
| Cash and cash equivalents   |  |   | 97,630   |
| Financial assets, held-to-maturity  |  |   | 49,500   |
| Financial assets, available-for-sale  |  |   | 3,344  |
| Tax recoverable   |  |   | 15   |
| Total Consolidated Assets   |  |   | 279,012  |
|   |  |   |  |
| Segment liabilities   | 70,239   | 136   | 70,375   |
| Unallocated liabilities:<br>Current income tax liabilities  |  |   | 1 400  |
| Deferred income tax liabilities   |  |   | 1,480<br>71  |
| Total Consoliated Liabilities   |  |   | 71,926   |
| Total Consoluted Endountes  |  |   | /1,/20   |
|   |  |   |  |
| Group   | Retail   | Others  | Consolidated   |
| Group<br>2012   | Retail<br>\$'000   | Others<br>\$'000                                | Consolidated<br>\$'000   |
| 2012  |  |   |  |
| 2012<br>Segment revenue   | \$'000   |   | \$'000   |
| 2012  | <b>\$'000</b><br>354,234   | \$'000  | <b>\$'000</b><br>354,234   |
| 2012<br>Segment revenue<br>Sales to external customers  | \$'000   |   | \$'000   |
| 2012<br>Segment revenue<br>Sales to external customers  | <b>\$'000</b><br>354,234   | \$'000  | <b>\$'000</b><br>354,234   |
| 2012<br>Segment revenue<br>Sales to external customers<br>Rental income   | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305   |
| 2012<br>Segment revenue<br>Sales to external customers<br>Rental income<br>Segment results<br>Other income<br>Share of loss of an associated company  | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)  |
| 2012<br>Segment revenue<br>Sales to external customers<br>Rental income<br>Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax  | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense  | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)   |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax   | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit   | \$'000<br>354,234<br>3,958                                       | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)   |
| 2012<br>Segment revenue<br>Sales to external customers<br>Rental income<br>Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit<br>Other segment items   | \$'000<br>354,234<br>3,958<br>4,681                              | <b>\$'000</b><br>-<br>4,347                     | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit   | \$'000<br>354,234<br>3,958                                       | \$'000<br>4,347<br>3,003                        | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)   |
| 2012<br>Segment revenue<br>Sales to external customers<br>Rental income<br>Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit<br>Other segment items<br>Capital expenditure  | \$'000<br>354,234<br>3,958<br>4,681<br>1,383                     | \$'000<br>4,347<br>3,003<br>32                  | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415   |
| 2012         Segment revenue         Sales to external customers         Rental income         Segment results         Other income         Share of loss of an associated company         Profit before income tax         Income tax expense         Net profit         Other segment items         Capital expenditure         Depreciation expense         Assets and Liabilities   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803  |
| 2012         Segment revenue         Sales to external customers         Rental income         Segment results         Other income         Share of loss of an associated company         Profit before income tax         Income tax expense         Net profit         Other segment items         Capital expenditure         Depreciation expense         Assets and Liabilities         Segment assets  | \$'000<br>354,234<br>3,958<br>4,681<br>1,383                     | \$'000<br>4,347<br>3,003<br>32                  | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415   |
| 2012         Segment revenue<br>Sales to external customers<br>Rental income         Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit         Other segment items<br>Capital expenditure<br>Depreciation expense         Assets and Liabilities<br>Segment assets<br>Unallocated assets:   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit Other segment items Capital expenditure Depreciation expense Assets and Liabilities Segment assets Unallocated assets: Investment in associated company   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980   |
| 2012         Segment revenue<br>Sales to external customers<br>Rental income         Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit         Other segment items<br>Capital expenditure<br>Depreciation expense         Assets and Liabilities<br>Segment assets<br>Unallocated assets:<br>Investment in associated company<br>Cash and cash equivalents  | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980   |
| 2012         Segment revenue         Sales to external customers         Rental income         Segment results         Other income         Share of loss of an associated company         Profit before income tax         Income tax expense         Net profit         Other segment items         Capital expenditure         Depreciation expense         Assets and Liabilities         Segment in associated company         Cash equivalents         Financial assets, held-to-maturity   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit Other segment items Capital expenditure Depreciation expense Assets and Liabilities Segment assets Unallocated assets: Investment in associated company Cash and cash equivalents Financial assets, held-to-maturity Financial assets, available-for-sale   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460                                     |
| 2012         Segment revenue         Sales to external customers         Rental income         Segment results         Other income         Share of loss of an associated company         Profit before income tax         Income tax expense         Net profit         Other segment items         Capital expenditure         Depreciation expense         Assets and Liabilities         Segment in associated company         Cash equivalents         Financial assets, held-to-maturity   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750  |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit Other segment items Capital expenditure Depreciation expense Assets and Liabilities Segment assets Unallocated assets: Investment in associated company Cash and cash equivalents Financial assets, held-to-maturity Financial assets, available-for-sale Tax recoverable   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460<br>88                               |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit Other segment items Capital expenditure Depreciation expense Assets and Liabilities Segment assets Unallocated assets: Investment in associated company Cash and cash equivalents Financial assets, held-to-maturity Financial assets, available-for-sale Tax recoverable   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407            | \$'000<br>4.347<br>3,003<br>32<br>396           | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460<br>88                               |
| 2012         Segment revenue<br>Sales to external customers<br>Rental income         Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit         Other segment items<br>Capital expenditure<br>Depreciation expense         Assets and Liabilities<br>Segment assets<br>Unallocated assets:<br>Investment in associated company<br>Cash and cash equivalents<br>Financial assets, held-to-maturity<br>Financial assets, available-for-sale<br>Tax recoverable         Total Consolidated Assets<br>Unallocated liabilities;<br>Unallocated liabilities;                                   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407<br>105,321 | \$'000<br>4,347<br>3,003<br>32<br>396<br>10,659 | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460<br>88<br>270,301                    |
| 2012         Segment revenue<br>Sales to external customers<br>Rental income         Segment results<br>Other income<br>Share of loss of an associated company<br>Profit before income tax<br>Income tax expense<br>Net profit         Other segment items<br>Capital expenditure<br>Depreciation expense         Assets and Liabilities<br>Segment assets<br>Unallocated assets:<br>Investment in associated company<br>Cash and cash equivalents<br>Financial assets, held-to-maturity<br>Financial assets, available-for-sale<br>Tax recoverable         Total Consolidated Assets<br>Unallocated liabilities:<br>Unallocated liabilities:<br>Current income tax liabilities | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407<br>105,321 | \$'000<br>4,347<br>3,003<br>32<br>396<br>10,659 | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460<br>88<br>270,301<br>63,156<br>3,016 |
| 2012 Segment revenue Sales to external customers Rental income Segment results Other income Share of loss of an associated company Profit before income tax Income tax expense Net profit Other segment items Capital expenditure Depreciation expense Assets and Liabilities Segment assets Unallocated assets: Investment in associated company Cash and cash equivalents Financial assets, held-to-maturity Financial assets Tax recoverable Consolidated Assets Segment liabilities Segment liabilities Segment liabilities   | \$'000<br>354,234<br>3,958<br>4,681<br>1,383<br>6,407<br>105,321 | \$'000<br>4,347<br>3,003<br>32<br>396<br>10,659 | \$'000<br>354,234<br>8,305<br>7,684<br>2,584<br>(177)<br>10,091<br>(419)<br>9,672<br>1,415<br>6,803<br>115,980<br>-<br>99,023<br>51,750<br>3,460<br>88<br>270,301<br>63,156          |

b) <u>Secondary reporting format- geographical segments</u>

The Group operates in Singapore and accordingly, no geographical segment information is presented.

### 16. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Revenue from retail segment was adversely affected by the renovations in Shaw House and Shaw Centre where the Isetan Scotts Flagship store is located. This togeher with the start-up costs of the new store contributed to the decline in the results of the retail segment by 63.30%. The results of the Other Segment improved by 1.60% due to better rental income.

### 17. A breakdown of sales.

|     |  | 2013<br>\$'000 | 2012<br>\$'000 | + / (-)<br>% |
|-----|--|----------------|----------------|--------------|
| (a) | Sales reported for first half year   | 163,030        | 176,170        | (7.46)       |
| (b) | Profit after tax before deducting minority interests reported for first half year  | 3,543          | 5,398          | (34.36)      |
| (c) | Sales reported for second half year  | 170,018        | 178,064        | (4.52)       |
| (d) | Profit after tax before deducting minority interests reported for second half year | 3,000          | 4,274          | (29.81)      |

## 18. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

## **Total Annual Dividend**

|            | Latest full year | Previous full year |
|------------|------------------|--------------------|
| Ordinary   | \$3,093,750*     | \$4,125,000**      |
| Preference | -                | -                  |
| Total:     | \$3,093,750      | \$4,125,000        |

\* relates to the final dividend for the financial year ended 31 December 2012 that was approved for payment to shareholders at the Annual General Meeting held on 25 April 2013.

\*\* relates to the final and special dividend for the financial year ended 31 December 2011 that was approved for payment to shareholders at the Annual General Meeting held on 27 April 2012.

# 19. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

| Name | 5              | and/or substantial | and duties, and the | Details of changes in<br>duties and position held,<br>if any, during the year |
|------|----------------|--------------------|---------------------|---|
| Nil  | not applicable |                    |                     |   |

During the year ended 31 December 2013, no person occupying a managerial position of the Company or its principal subsidiary is a relative of a director or chief executive officer or substantial shareholder of the Company.

### BY ORDER OF THE BOARD

Lun Chee Leong Company Secretary 27 February 2014