



Ayala Corporation

34F Tower One Ayala Triangle
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Philippines

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27 September 2017

Securities and Exchange Commission

PICC Complex, Roxas Boulevard, Pasay City

Attention: Hon. Justina F. Callangan
Director, Corporate Governance and Finance Department

Philippine Stock Exchange, Inc.

3/F Tower One and Exchange Plaza
Ayala Triangle, Ayala Ave., Makati City

Attention: Mr. Jose Valeriano B. Zuño III
OIC-Head, Disclosure Department

Philippine Dealing & Exchange Corporation

37/F, Tower 1, The Enterprise Center
6766 Ayala Ave. corner Paseo de Roxas, Makati City

Attention: Ms. Vina Vanessa S. Salonga
Head – Issuer Compliance and Disclosure Department

Gentlemen:

In compliance with the SEC Memorandum 20, Series of 2013, please be advised that Mr. Cezar P. Consing, one of the key officers of our Company, participated in the Annual Corporate Governance Training Program held on 11 August 2017 at 10/F Board Room, Jollibee Plaza Building, Ortigas Center, Pasig City, Philippines.

The summit was administered by the Institute of Corporate Directors, a training provider accredited by the Commission.

Thank you.

Very truly yours,


Joanne M. Lim

Assistant Corporate Secretary



Institute of Corporate Directors

presents this

Certificate of Attendance

to

Cezar P. Consing

Jollibee Foods Corporation

*for having attended the Annual Corporate Governance
Training Program held on August 11, 2017
at the 10/F Board Room, Jollibee Plaza Building,
Ortigas Center, Pasig City, Philippines*

Given this 11th day of August 2017.

Ricardo Nicanor N. Jacinto
Chief Executive Officer