<u>List of Past Directorships (for the last 5 years)</u>

No.	Name of Company	Designation
1	TVS Motor Company (Europe) BV	Independent Non-Executive Director
2	Wildlife Reserves Singapore Pte. Ltd.	Independent Non-Executive Director
3	TVS Motor (Singapore) Pte. Ltd.	Independent Non-Executive Director
4	PT TVS Motor Company	President Commissioner

List of Present Directorships

No.	Name of Company	Designation
1	Akzo Nobel India Limited	Chairman
2	GlaxoSmithKline Pharmaceuticals Ltd.	Independent Non-Executive Director
3	StarHub Ltd., Singapore	Independent Non-Executive Director
4	DBS Group Holdings Ltd	Independent Non-Executive Director
5	Olam International Limited	Independent Non-Executive Director
6	DBS Bank Limited	Independent Non-Executive Director
7	Bain & Company South East Asia	Member of the Advisory Board
8	DBS Foundation Ltd.	Director
9	Caraway Pte. Ltd.	Chairman