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#### Kencana Agri Limited



FY 2023 Performance Review

#### **Overview of Group's Operations**



Plantation and Processing



Location : Sumatra, Kalimantan, Sulawesi



Palm Oil Mills Total Capacity

Kernel Crushing Plants Total Capacity : 7**\*)** : 335 MT/hour

: 2 : 435 MT/day

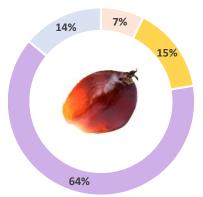




Main products: CPO (Crude Palm Oil) PK (Palm Kernel) Renewable by-products: Empty Fruit Bunches, Liquid Waste, Kernel Shells, Fibre

\*) A new mill located in Gorontalo, Sulawesi start commissioning in April 2023 with capacity of 30 MT/hour





|         | Immature<br>(1-3 Years) | %   | Young<br>Mature<br>(4-6 Years) | %   | Prime<br>Mature<br>(7-18 Years) | %   | Old<br>Mature<br>(>18 Years) | %   | Total  | %    |
|---------|-------------------------|-----|--------------------------------|-----|---------------------------------|-----|------------------------------|-----|--------|------|
| Nucleus | 2,783                   | 6%  | 8,717                          | 17% | 32,224                          | 64% | 6,712                        | 13% | 50,436 | 100% |
| Plasma  | 2,258                   | 14% | 1,207                          | 7%  | 10,362                          | 63% | 2,583                        | 16% | 16,410 | 100% |
| Total   | 5,041                   | 7%  | 9,924                          | 15% | 42,586                          | 64% | 9,295                        | 14% | 66,846 | 100% |



## **Operational Performance**



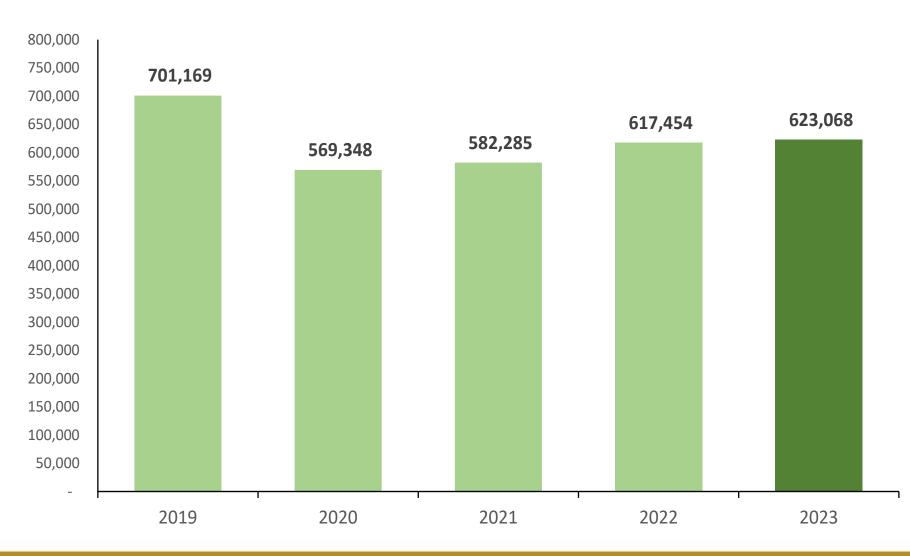
| Production Highlights       | FY 2023 | FY 2022 | Change |
|-----------------------------|---------|---------|--------|
| FFB Production (MT)         | 775,280 | 767,862 | 1.0%   |
| - Nucleus                   | 623,068 | 617,454 | 0.9%   |
| - Plasma                    | 152,212 | 150,408 | 1.2%   |
| FFB Processed (MT)          | 818,624 | 801,052 | 2.2%   |
| - Nucleus                   | 609,821 | 576,448 | 5.8%   |
| - Plasma                    | 148,540 | 139,276 | 6.7%   |
| - External Parties          | 60,263  | 85,328  | -29.4% |
| Oil Extraction rates (%)    |         |         |        |
| - CPO                       | 20.9%   | 20.4%   | 0.5pp  |
| Oil Production (MT)         |         |         |        |
| - CPO (MT)                  | 171,467 | 163,251 | 5.0%   |
| FFB Yield (MT/ha) – Nucleus | 13.1    | 12.3    | 6.5%   |

## **Operational Performance**



#### FFB Production Trend (Nucleus)

МΤ



5



| Financial Highlights         | FY 2023 | FY 2022 | Change |
|------------------------------|---------|---------|--------|
| Sales Volume (MT)            |         |         |        |
| - CPO                        | 174,598 | 165,769 | 5.3%   |
| Sales Revenue (US\$'000)     |         |         |        |
| - CPO                        | 121,807 | 126,145 | -3.4%  |
| - OTHERS*                    | 14,559  | 26,396  | -44.8% |
| Average Selling Price (US\$) |         |         |        |
| - CPO                        | 698     | 761     | -8.3%  |



| Income Statement Highlights (US\$'000) | FY 2023 | FY 2022 | Change  |
|--|---------|---------|---------|
| Revenue                                | 136,366 | 152,541 | -10.6%  |
| Gross profit                           | 26,418  | 43,595  | -39.4%  |
| Operating profit                       | 10,628  | 28,157  | -62.3%  |
| (Loss) profit before tax               | (810)   | 3,025   | -126.8% |
| (Loss) profit after tax                | (283)   | 2,618   | -110.8% |
| EBITDA                                 | 34,446  | 40,292  | -14.5%  |
| Gross margin (%)                       | 19.4    | 28.6    | -9.2pp  |
| Net (loss) profit margin (%)           | (0.2)   | 1.7     | -1.9pp  |
| EBITDA margin (%)                      | 25.3    | 26.4    | -1.1pp  |



| Balance Sheet Highlights    | As at     | As at     | Change |
|-----------------------------|-----------|-----------|--------|
| (US\$'000)                  | 31-Dec-23 | 31-Dec-22 |        |
| Current Assets              | 82,421    | 98,205    | -16.1% |
| Non-current Assets          | 210,836   | 201,350   | 4.7%   |
| Total Assets                | 293,257   | 299,555   | -2.1%  |
| Current Liabilities         | 104,383   | 92,201    | 13.2%  |
| Non-current Liabilities     | 158,296   | 176,822   | -10.5% |
| Total Liabilities           | 262,679   | 269,023   | -2.4%  |
| Shareholders' Equity        | 30,578    | 30,532    | 0.2%   |
| Net Debt/Equity Ratio (x)   | 5.6       | 5.9       | -5.1%  |
| Net Debt/Total Assets (x)   | 0.6       | 0.6       | -      |
| Net Debt/EBITDA (x)         | 5.0       | 4.4       | 13.6%  |
| EBITDA/Interest Expense (x) | 2.3       | 2.5       | -8.0%  |



| Cash Flow (US\$'000)  | FY 2023  | FY 2022  | Change |
|---|----------|----------|--------|
| Cash at beginning of period   | 2,871    | 2,942    | -2.4%  |
| Net cash from operating activities                                  | 40,352   | 54,358   | -25.8% |
| Net cash used in investing activities                               | (12,470) | (9,452)  | 31.9%  |
| Net cash used in financing activities                               | (27,217) | (44,837) | -39.3% |
| Net increase in cash  | 665      | 69       | 863.8% |
| Net effect of exchange rate changes<br>on cash and cash equivalents | (45)     | (140)    | -67.9% |
| Cash at end of period   | 3,491    | 2,871    | 21.6%  |





# **Thank You**

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