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ABOUT US

- A leading R&R, A&A and complementary niche specialist services provider in Singapore with a proven track record in eco-conscious solutions
- Completed over 370 R&R and A&A projects for over 3,300 buildings since 1998
 - A trusted local and growing regional brand



R&R: Repairs & Redecoration | A&A: Addition & Alteration



TRACK RECORD AT A GLANCE

As at 31 December 2016

 Over 3,300 buildings

 More than 370 public sector projects

Public housing R&R projects 319 across virtually every HDB estate in Singapore Private residential Repainting projects NRP⁽¹⁾ projects (HDB estates) HUP⁽²⁾ projects (Markets & hawker centres)

(1) NRP: Neighbourhood Renewal Programme

(2) HUP: Hawkercentre Upgrading Programme



CORPORATE STRUCTURE

ISOTE		
100%	Raymond Construction Pte Ltd Addition & Alteration	
100%	ISO-Team Corporation Pte Ltd Addition & Alteration; Repair & Redecoration	
100%	TMS Alliances Pte. Ltd. Repair & Redecoration; ISOHomeCare handyman portal	5 subsidiaries upon listing involved mainly in R&R- and A&A- related works
100%	ITG-Green Technologies Pte. Ltd. Eco-friendly solutions/ products	
100%	ISO-Seal Waterproofing Pte. Ltd. Reroofing; Waterproofing	
51%	Zara @ ISOTeam Pte. Ltd. Interior fitting-out works	Diversified into interior design through JV in August 2013
100%	ISOTeam Access Pte. Ltd. Rental/ sale of height access equipment	
100%	ISOTeam C&P Pte. Ltd. Specialist coating & painting	Substantially grew scale of operations with acquisition of 4 complementary business units
100%	ISO-Landscape Pte. Ltd. Niche landscaping; Horticulture services	in October 2014
100%	Industrial Contracts Marketing (2001) Pte. Ltd. Fireproofing coating; Floor-coating application; Specialist new-build painting	
100%	ISOTEAM TMG Pte. Ltd. Specialist addition & alteration; architectural and commercial interior design	Acquired in December 2015
90%	ISOTeam (TMS) Myanmar Limited (A subsidiary of TMS Alliances Pte. Ltd.) Repair & Redecoration in Myanmar	Maiden overseas JV foray in April 2016 with Nippon Paint
55%	ITG Projects Sdn Bhd ID works in Malaysia	Malaysian JV company established in October 2016
100%	Rong Shun Engineering & Construction Pte. Ltd. Electrical works	Acquired in January 2017



ABOUT R&R AND A&A



Repairs & Redecoration

One of Singapore's Top Players in R&R

- Repainting & redecoration
- Repairs
- Waterproofing & reroofing
- **Improvements**
- Routine maintenance

- Exclusive applicator for SKK⁽¹⁾ and Nippon Paint⁽²⁾
- BCA L5 Financial Grading (CR09)
- Wide-ranging customer segments in the public and private sector



Addition & Alteration

A Recognised Industry Leader in A&A

Strong track record in

- NRP
- HUP
- EUP⁽³⁾
- HIP⁽⁴⁾

- BCA B1 Financial Grading (CW01)
- Wide ranging customer base with the main source of income from public sector estate upgrading programmes
- (1) SKK public housing sector (since 1998) + JTC/HDB industrial projects and army camps (since 2013)
- (2) Nippon Paint HDB and town councils sector (since 2004)
- (3) HUP: Estate Upgrading Programme
- (4) Home Improvement Programme



THE COMPLETE BUILDING & MAINTENANCE TEAM

Comprehensive Suite of Building and Maintenance Services... Integrated with Green initiatives

■ Green procurement policies ■ Green construction methodologies ■ Green partnerships

R&R

- Repainting, repair and redecoration
- Waterproofing and reroofing
- · Improvement works
- Routine maintenance
- Term contract works

A&A

- NRP
- HUP
- EUP
- Home Improvement Prog. (HIP)
- Electrical Load Upgrading (ELU)

C&P

- New build painting
- · Eco-friendly coating
- Architectural and protective coating
- · Fireproofing coating
- Niche industrial coating

ARCHITECTURAL & ENGINEERING SOLUTIONS

- Commercial A&A works
- · Building services
- Engineering works
- Architectural & commercial interior construction solutions
- Advanced building technologies

HEIGHT ACCESS EQUIPMENT

 Leasing of boom lifts, scissor lifts, personnel lifts, forklifts and telehandlers

DIGITAL HANDYMAN SERVICES

- Home care and upgrading
- General repairs and maintenance

ECO-FRIENDLY SOLUTIONS

- Thermal insulating plaster
- · Anti-slip floor coating
- Green label intumescent fireproofing coating
- Composite timber decking
- Renewable energy installation

ID

- Interior design and fitting-out
- Design and build works
- Home retrofit and fit-out services
- · Property maintenance and enhancement

LANDSCAPING

- Vertical gardens
- Horticulture services and maintenance
- Floating plantings
- Niche landscaping services

MECHANICAL & ELECTRICAL

- Electrical works
- Mechanical ventilation works
- Security, fire protection system
- Sanitary and plumbing services

[■] Others – comprising complementary niche services



WHY INVEST IN ISOTEAM?

1 Track Record

- An industry
 leader with a 19-year track record
- Completed over 370 R&R and A&A projects for over 3,300 buildings



- 2 Network
- e Established stakeholder relationships
- Exclusive

 applicator for
 Nippon Paint
 Singapore and
 SKK (S) Pte Ltd



3 Capabilities

- Wide and growing range of services
- Able to handle A wide spectrum of projects



4 Team

- An experienced and professional management team
- Industry leading operational team at the forefront of evolving market trends



5 Future

- Strong order book
- Upside from new business units
- Positive prospects in Singapore
- Overseas expansion
- 20% dividend policy







HY2017 IN REVIEW

Wins S\$20.11 million in new projects:

1st painting job in Myanmar

2nd renewable energy project in Singapore (Emergency Fuel Cell Operating Power Systems)



Entered into sales & purchase agreement for a property at Changi for \$\$12.6m to consolidate operations



2016



OCT

NOV

JAN



Forms 55/45 joint venture company to provide interior design services in Malaysia

Revises dividend policy to at least 20% of PATMI*

Launches mobile app for **ISOHomecare**

Acquires Rong Shun Engineering & Construction; gains M&E capabilities

Wins S\$22.7 million in new contracts including its 3rd and single largest renewable energy project worth \$\$6.3 million

Wins 1st HIP project worth \$\$17.5 million

^{*} Excluding non-recurring, one-off and exceptional items



MEDIA & STOCK COVERAGE

In the News

ISOTeam aims to raise market share as new ventures stir investor interest





ablic and private sectors. In the Normer1, we arting to top new markets such as schools and

两个目前被惨毁的松麻两巴刹有新讲展,临时巴刹的搭建已提前一个月完成,预料明

由预制模块组成,无论柱子、骨架和屋顶,都以铝合金建造的临时巴刹,六个星期内

总承包商ISOTeam总经理曾仲康说:"原本就是两个多月来完成,我们 六、七个周就已经把它完成了。是由于各单位紧密合作,很多细节可!

松底两层用临时巴到结构包商相类尼说:"它能承受每小时100海里的

据了解,比起至少80万元钢结构的造价,这项技术也较便宜。至于其 费,商联会将用筹集到的资金来支付,摊贩无需支付分文。临时巴刹! 筑和防火安全的鉴定, 预料摊贩几天后就能安排装修,

由于这个临时场地的空间够宽敞,因此承包商在设计时,就更有意识 走廊的空间更宽敞,比原有的还要宽一倍,另外在铺设水泥地时,他

由于临时巴刹的设施完善,使用期将从原定的一年,增加到两年

ISOTeam bags S\$22.7m worth of new projects



评股论经

ISOTeam

建议: 买入 目标价: 0.54元

闭市价: 0.41元(无起落)

集团和缅甸Sunseap Leasing Pte Ltd成立的联营公司,第一个 太阳能再生能源项目发展得不 错, 预料接下来Sunseap还会把 更多项目交给联营公司负责。此 外,集团也投标了缅甸当地的多 个项目, 得标的机会相当高。

我们认为集团接下来会通过 收购加强它的商业模式,目前的 订单达到9410万元, 税后净营运 利润率(NPAT)达960万元,超出我 们的预期。2017财年相信它的税 后净营运利润率会取得另一轮突 破, 要考虑的风险是经济前景和 劳工法令修改。

(兴业证券)

Stock Calls



RHB Research

26 August 2016 Buy (TP: S\$0.54)

11 January 2017 Buy (TP: S\$0.59)



12 January 2017

Buy (TP: S\$0.60)



R&R

- 8 projects completed in HY2017 comprising 77 blocks
- Started working on multi-storey car park (MSCP) term contracts
- Currently working on 1st National University of Singapore (NUS) contract
- Secured first project from Ministry of Health (Singapore General Hospital)

A&A

- 4 projects completed in HY2017 comprising 14 blocks
- Completed 3 Hawker Upgrading Programme projects comprising 5 hawker centres
- Secured 1st Home Improvement Programme contract in January 2017









R&R: Jurong and Jalan Bahagia

A&A: Jurong West Temporary Market



ISOTeam C&P

- Secured 4 new projects in HY2017 including fireproofing coating at The National Centre for Infectious Diseases (NCID) at Tan Tock Seng Hospital
- Currently carrying out painting works at Tampines Town Hub, Tanjong Pagar Centre & Gucco Tower, and Carros Centre at Kranji
- Completed 5 major private sector projects in HY2017 including painting works at Telin Data Centre



C&P: Sentosa Golf Club and Salvation Army at Bukit Timah Road

Zara@ISOTeam

- Completed Phase 1 and Phase 2 of Aloha Changi Project worth approximately \$\$5.4 million in Value
- Completed Beauty Salon for Marie France Bodyline Chain worth approximately \$\$400,000 in value





A&A: Aloha Changi Chalets



ITG-Green

- Secured first Revoflor MMA System project at Tampines Central Park pathway worth \$\$50,000
- Revoflor MMA specified in 2 Town Council tenders
- In-house developed Intumescent Fireproofing Coating product in the final stages of testing and development
- Collaboration with NEA and Town Council to launch Glutenzymes – an organic pest control and grease eating product



RevoFlor Anti-slip treatment

ISOTeam Access

- Achieved record half-year revenue of \$\$1. 4 million
- Youngest fleet of access equipment with average age of 8.4 years
- Secured long term rental contracts from PSA, National Museum, Wildlife Reserves and City Gas
- Achieved best ever average breakdown response time of less than 2 hours





Renewed fleet with more modern scissor lifts and boom lifts



ISO-Landscape

- Established rooftop gardens at Multi-Storey Car Park at Jurong West St 41/ Jurong West Ave 2
- Currently tendering for more floating wetlands projects following success of Punggol project

ISOTeam TMG

- Notable projects in HY2017 completed refurbishment of Hard Rock Hotel's all day dining restaurant - Starz, and Jaguar Showroom at Leng Kee
- Currently working on Northpoint and MYMCA Childcare Centre and tendering for 2 other projects



Multi-Storey Car Park Garden in Jurong





Amoy Hotel; Starz Restaurant at Hard Rock Hotel



ISOHomeCare

- Launched mobile app for iPhone and Android in October 2016 leading to increasing enquiries and demand for services
- Expanded from purely home repairs to cover office repair works
- Hit 2,000th customer mark
- Secured B2B collaboration with Tampines Town Council and ERA to be their approved handyman services provider for all their projects





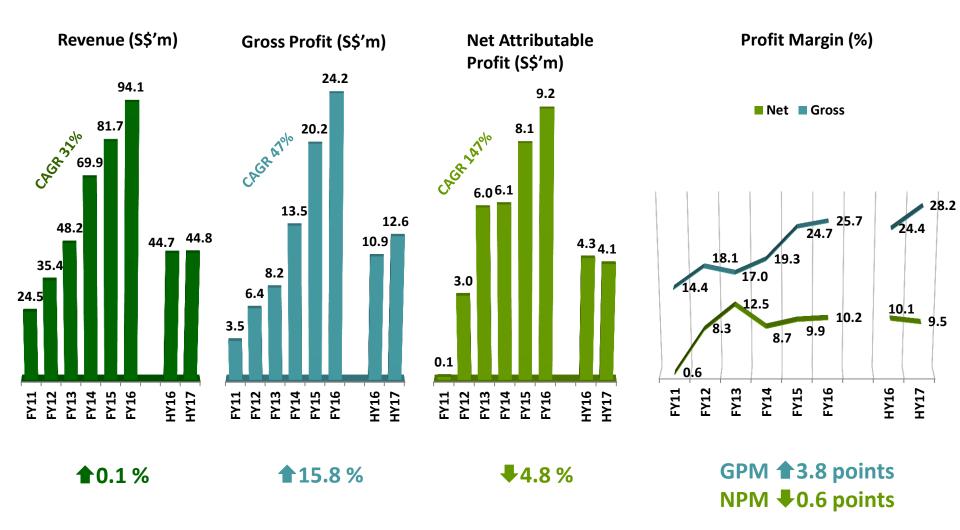








A WINNING RECORD





INCOME STATEMENT: EXPENSES

KEY EXPENSES (S\$'M)	FY2016	HY2016	HY2017	Chg (%)
Cost of sales	(70.0)	(33.8)	(32.1)	(4.9)
Marketing and distribution expenses	(1.8)	(0.9)	(0.5)	(36.3)
General and administrative expenses	(12.1)	(5.4)	(7.5)	38.8
Other operating expenses	(1.5)	(0.4)	(0.2)	(52.5)
Finance costs	(0.4)	(0.2)	(0.2)	NA
Tax expense	(0.7)	(0.7)	(1.0)	47.0

Marketing and distribution expenses

• Decrease in depreciation and repair and upkeep expenses of motor vehicles

General and administrative expenses

 Increase in staff costs and overhead costs due to expansion of business and acquisition of new subsidiaries, and allowance for doubtful receivables

Other Operating Expenses

• Decrease in amortization of intangible assets arising from the acquisitions of subsidiaries



KEY FINANCIAL HIGHLIGHTS

KEY HIGHLIGHTS	FY2014	FY2015	FY2016	HY2016	HY2017
PROFITABILITY RATIOS ⁽¹⁾					
Earnings Per Share ⁽²⁾ (cents)	5.19	3.33 ⁽³⁾	3.05	1.49 ⁽³⁾	1.43
Return On Assets (%)	12.3	11.1	9.60	10.2	9.3
Return On Equity (%)	23.5	18.1	16.8	16.9	15.0
BALANCE SHEET					
Current assets (S\$'m)	43.9	61.0	71.5	63.9	66.2
Cash and bank balances (S\$'m)	17.6	32.3	34.1	32.9	29.8
Net current assets (S\$'m)	20.8	33.8	35.4	35.6	37.6
Net assets (S\$'m)	25.8	46.4	53.9	49.3	54.9
KEY OPERATING RATIOS					
Profit before tax margin (%)	9.6	12.0	10.4	11.7	11.8
Net operating profit margin (%)	8.7	10.3	9.6	9.3	9.2

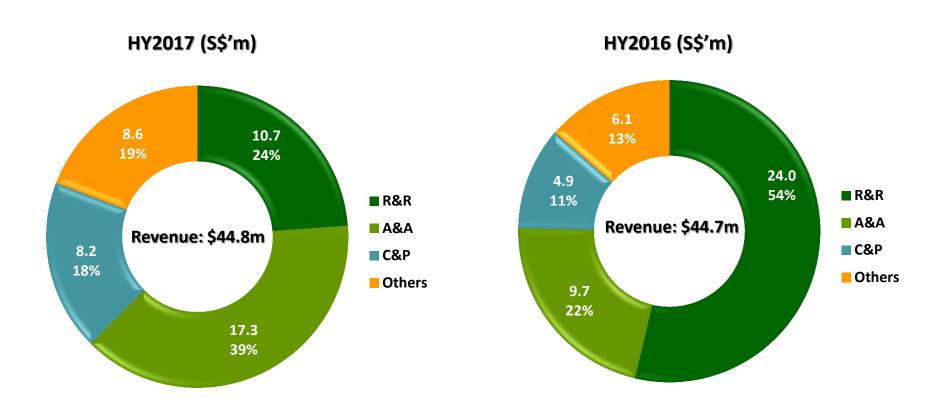
⁽¹⁾ Adjusted and Normalised

⁽²⁾ Calculation of EPS is based on the weighted average number of ordinary shares of 285,866,590 shares in HY2016 and 283,883,793 shares in HY2017

⁽³⁾ Restated following the 1-for-1 bonus issue on 29 February 2016



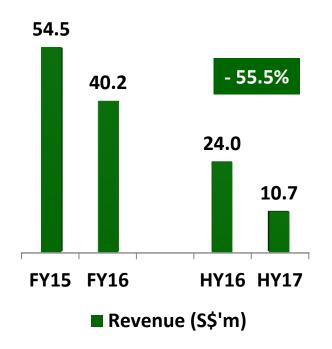
SEGMENT INFO: REVENUE



• "Others": Commercial interior designs (ID); home retrofitting business, landscaping works; leasing service; waterproofing and green solutions business.



R&R SEGMENT



Key projects:

- Pasir Ris-Punggol Town Council
- National Environment Agency
- Housing Development Board
- National University of Singapore
- Jurong Central Citizen's Consultative Committee

Reasons for decline in HY20217:

 Some completed R&R works were recorded as A&A revenue contribution, in particular NRP projects in Jurong, Tampines and Serangoon



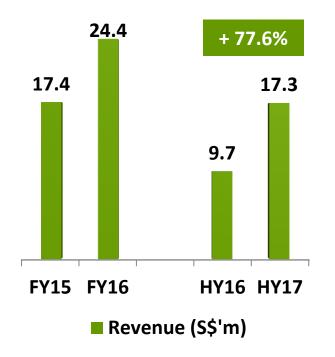




R&R works at multiple buildings at the National University of Singapore



A&A SEGMENT



Key projects:

- Public Service Division
- Pasir Ris-Punggol Town Council
- National Environment Agency
- Nee Soon Town Council
- Marine Parade Town Council





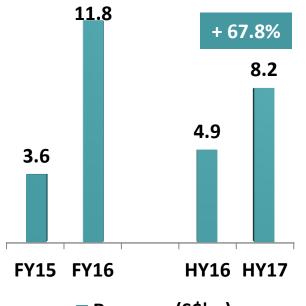




NRP project in Hougang. From L-R: BBQ pit area; fitness corner; block precint marker and amphitheatre



C&P SEGMENT



Key projects:

- Welltech Construction Pte Ltd
- Sato Kogyo (S) Pte Ltd
- Singapore Piling & Civil Engineering Pte Ltd
- Samsung C&T Corporation
- Hexacon Construction Pte Ltd

■ Revenue (S\$'m)





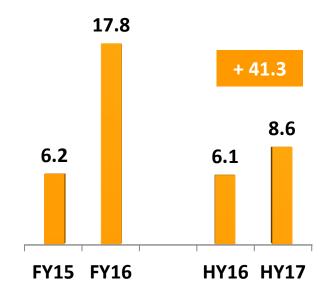




L to R: Coating and painting works at Mapletree Business City II; National Art Gallery; Telin Data Centre; and Tanjong Pagar Centre



OTHERS SEGMENT



ID

- Resorts World Sentosa
 Pte Ltd
- Residential projects

Waterproofing

Ang Mo Kio Town
 Council

Landscaping

Mao Sheng Quanji
 Construction Pte Ltd

Rental income from leasing services

Revenue (S\$'m)







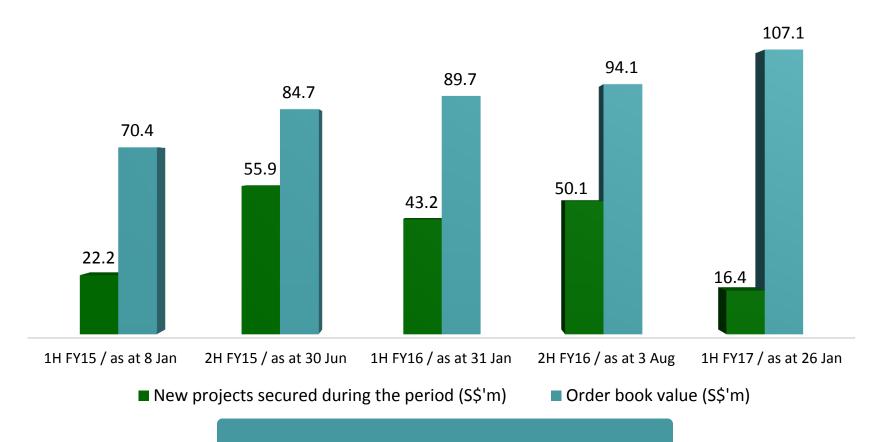


L to R: Composite timber deck; waterproofing at National University of Singapore; landscaping works for Crowne Plaza Hotel Singapore and ID works for Amoy Hotel

Others: Comprise commercial interior designs (ID); home retrofitting business, landscaping works; leasing service; waterproofing and green solutions business.



ORDER BOOK TREND



Record book orders of \$\$107.1 million as at 26 January 2017 to be progressively delivered over the next two years





OPPORTUNITIES IN SINGAPORE



- HDB: HIP + Ongoing rejuvenation of mature and middleaged estates
- URA: LUSH Programme
- NEA: HUP



 External building walls repainted at intervals of not more than 5 years



- 80% of buildings to be Green Marked by 2030
- LTA's Bicycle Sharing Scheme



- EDB-led SolarNova will accelerate the deployment of Solar Power in Singapore – to have 350 MWp of solar power in the country by 2020
- Hydrogen Fuel Cells may potentially be implemented in more public housing blocks in Singapore



OUTLOOK: HIP & EUP



105,000 households applied to make homes elderly-friendly under EASE 26 Dec 2016

- Since 2012, an estimated \$\$30 million has been used to enhance senior citizens' homes with such features...
- So far, 200,000 flats have applied for the HIP and a total of 74,000 flats have been upgraded. Works are still in progress for another 93,000 flats...
- HDB said it expects to spend \$\$464 million for the HIP and \$\$19 million **for EASE** for the financial year ending March 2017...

THE STRAITS TIMES

S\$187m set aside for private estate upgrading since 2000 10 Nov 2016

- The amount will go towards upgrading 63 private estates over nine batches...
- Average budget for each batch - covering five to nine estates - is about \$\$20 million...
- More than 20 estates which are over 30 years old and have not benefitted from the upgrading programme...

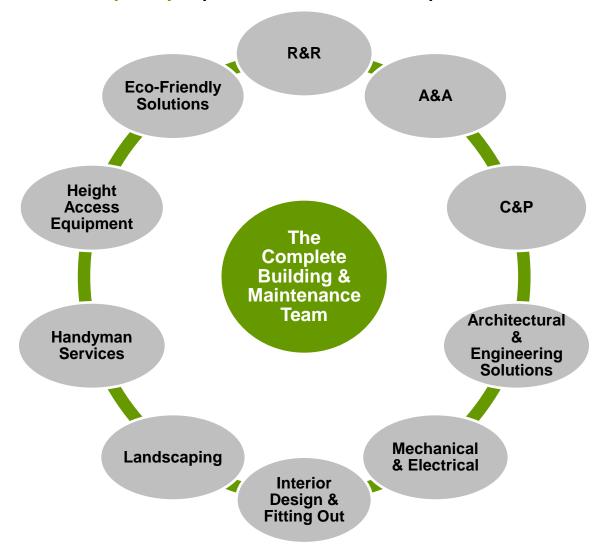
Upgrade more ageing flats? Govt must do sums carefully 9 Nov 2016

- HIP is not a one-time expenditure, but a multi-year expense that has cost "billions of dollars"...
- Of the 300,000 eligible flats, more than 200,000 have been selected to undergo the programme...
- The remaining eligible units will be selected by the 2018 financial year...



ISOTEAM IS WELL-EQUIPPED FOR HIP PROJECTS

Multi-Disciplinary Capabilities to Handle All Aspects of the HIP Scope of Works





OUTLOOK: SOLAR NOVA PROGRAMME



HDB calls tender for solar panel installation across government agencies 16 Oct 2016

- A total of 636 HDB blocks and 31 government sites including Bukit Panjang Hawker Centre, Bishan Fire Station and Naee Ann Polytechnic will be installed with solar photovoltaic (PV) systems, at a capacity of 40 MWp... equivalent to powering around 10,000 4-room HDB flats....
- Installation works are expected to be completed in the first quarter of 2019...
- With the latest tender, a total of close to 2,500 HDB blocks will be ready to harness solar energy...

THE STRAITS TIMES

8 hawker centres included in solar power push 17 Oct 2016

- They include Bukit Panjang Hawker Centre, Dunman Food Centre and Sembawana Hills Food Centre...
- It is part of the EDB-led SolarNova initiative set up to work towards Singapore's aim to raise the adoption of solar energy to 350MWp by 2020...

Spike in number of solar panel installations 17 Oct 2016

- There has been a sharp rise in the number of solar panel installations in the first half of this year, bringing the total to 1,409... almost double that a year ago...
- Experts say solar energy now accounts for 1.5 per cent of Singapore's total electricity needs, or about 100 megawatt peak (MWp)...
- It is on track to meeting the government target of 5% by 2020...



ISOTEAM IS AN EARLY MOVER IN RENEWABLE ENERGY INSTALLATION



February 2016

- Secured first renewable energy installation project
- S\$1.8 million contract awarded by Sunseap Leasing Pte. Ltd.
- Installation of renewable energy systems on 33 blocks of flats in Tampines

August 2016

- Secured S\$0.20 million from HOPE Technik Pte. Ltd.
- Installation of Emergency Fuel Cell Operating Power Systems as back-up power generators for lifts at a number of HDB blocks at Punggol

January 2017

- Awarded single largest renewable energy installation project worth \$\$6.3 million by Sunseap Leasing Pte. Ltd.
- Installation of grid-tied solar photovoltaic system for 150 HDB blocks



OUTLOOK: CONSTRUCTION BOOM-DRIVEN GROWTH IN MYANMAR

Construction sector GDP growth: To grow from 7.7%

in 2014/2015 to 8.3% in 2015/16(1)



- Oxford Business Group http://www.oxfordbusinessgroup.com/myanmar-2016/construction-real-estate
- http://business.asiaone.com/news/buildtech-yangon-2016-advances-myanmars-building-constructionsector#sthash.V1mzq8KD.dpuf

Boom drivers(2)

- Expanding economy
- Increased government investment in public infrastructure
- Housing demand by the population

Leading to demand for top-quality paint and painters with good execution record

- Developers are building mega-residential developments called "cities" to cater to local and foreign investors
- Many of these "cities" are set to be completed in the next 1-2 years

Some large-scale projects include

Golden City

- Star City
- **Junction City**
- Sky City



ISOTEAM POISED FOR GROWTH IN MYANMAR





ISOTeam

Market Strategy

- Tapping on Nippon Paint Singapore's expanding sales distribution network in Myanmar
- Target residential home owners and commercial / retail building owners
- Specifically middle to high-end projects by Singapore and some international developers/owners, who are more likely to appreciate quality and reliability
- On-going expansion of on-ground team in Myanmar
- Plan to replicate our Singapore business model of 30% direct workers and 70% sub-contractors in our Myanmar operations

Recent Contract Wins

 Won four new contracts in November and December 2016 including Times City, a mixed-use development located on 10 acres in central Yangon



OUTLOOK: MALAYSIA'S PROPERTY MARKET STILL RESILIENT DESPITE CHALLENGES



An outlook on Malaysia's property market: http://www.propertyguru.com.my/property-news/2016/5/126220/an-insiders-lookinto-malaysias-property-market

Boom drivers(1)

According to PropertyGuru's Malaysia Property Market Sentiment Survey Report H1 2016, the top 5 reasons driving satisfaction level towards property investment are:

- 49% of people feel that there is a good longterm prospect for capital appreciation;
- 28% feel that the real estate market is stable and resilient;
- 27% feel satisfied because the properties are well developed;
- 20% of people feel satisfied in the face of rising real estate prices;
- 19% feel satisfied due to good financing option

This will in turn drive demand for beautifully designed and decorated homes



ISOTEAM NAMED OFFICIAL ID PARTNER IN MAJOR **MALAYSIAN PROJECT**



Strong Partner

- Official ID partner of Westar Construction & Property
- To provide bespoke interior design services for their project at Pudina @ Presint 17 Putrajaya

Other Developments

 Approached by potential partners to duplicate ISOHomeCare handyman services portal in Kuala Lumpur





STRATEGY: GROW CORE BUSINESS IN SINGAPORE AND **OVERSEAS**

Expand R&R and A&A services into untapped sectors in Singapore

- Public sector: Education institutions + Army camps
- Private sector: MCST + Industrial + Commercial
- ...at the same time, active tenders for HDB and Town Councils jobs

2. Replicate and export capabilities in **R&R** and **A&A** overseas

- Tap into infrastructure boom in the region
- Nippon Paint in Myanmar
 - Pursue market penetration
- 55/45 joint venture to provide fitting out services to reputable developers in Malaysia





STRATEGY: ACHIEVE UPSIDE FROM SUBSIDIARIES

3. Scale up new business units to penetrate new customer segments

Landscaping	Private + public residential and commercial segments
Specialist & New Build Painting	Commercial and industrial segments
Access Provision Services	 Grow rental income Greater capacity to take on projects
Handyman Portal	 Consumer segment Tap existing network of clients: Town councils, MCST, industrial / commercial property managers New mobile app
Architectural, Interior Fitting & Decoration Solutions Provider	 Wide spectrum of sectors from commercial and retail to institutional and residential Light Gauge Steel Construction (LGSC): Cost savings for us
Mechanical & Electrical Works M&E works, air conditioning, mechanical ventilation works, security, fire protection system & sanitary and plumbing services	Enhance services to complement existing capabilities in A&A, upgrading and renewable energy installation.



STRATEGY: NEW SECTORS





Renewable energy

- Grow renewables energy installation business in Singapore
- Solar panels and hydrogen fuel cells

5. Focus on strategic investments and partnerships

- Develop and commercialise eco-conscious innovations
- Continue to be on the look out for M&A opportunities

