

## RESPONSES TO SGX QUERIES

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The Board of Directors (the “**Board**”) of 9R Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) refers to the Company’s announcement on 10 July 2026 in relation to the appointment of Key Executive Officer, Mr Swee Chee Yoong (“**Mr Swee**”) as Chief Executive Officer of 9R Leisure Sdn. Bhd. (“**9R Leisure**”), a key subsidiary of the Company (the “**Announcement**”).

*Unless otherwise defined, capitalised terms used in this announcement shall have the same meaning as ascribed to them in the Announcement.*

The Board wishes to announce responses to the queries received from the Singapore Exchange Securities Trading Limited (“**SGX**”) on 13 July 2026 in relation to the Announcement as set out below.

### SGX Query 1

**We refer to the Company’s announcement dated 10 July 2026.**

**(a) For the list of Mr Swee’s past and present principal commitments, please segregate between Group and non-Group entities, and clarify the nature of his involvement (including whether the positions held are executive roles) in the entities.**

#### Company’s response

Mr Swee’s present principal commitment is within the Group. He serves as the General Manager of 9R Management Sdn. Bhd. and the Chief Executive Officer of 9R Leisure, both wholly-owned subsidiaries of the Company. He also holds directorships with management/ executive role within the Group as a Director of Greenbox Chain Sdn. Bhd. and Redpay Sdn. Bhd., both wholly-owned subsidiaries of 9R Leisure.

His other present directorships and past directorships are outside of the Group and non-executive in nature. He is not involved in the day-to-day management and operations of those companies and such directorships do not give rise to any conflict of interest with his responsibilities to the Group, as those companies are not engaged in the same business as the Group.

### SGX Query 2

**(b) It is stated that “Mr Swee is a director of certain entities operating in the family karaoke and entertainment business which may from time to time be subject to various public or non-public regulatory actions that have different degrees of materiality. These can vary from regulatory requests for information as part of normal supervisory activity to formal regulatory penalties. To the best of Mr Swee’s knowledge, none of these actions which occurred are material.”**

**Please (i) clarify the names of the “certain entities operating in the family karaoke and entertainment business” which Mr Swee is / was a director of; (ii) provide details of all the cases that resulted in regulatory penalties; and (iii) for the cases that are listed in (ii), provide the Board and NC’s views and bases on how they have considered the matters in the assessment of Mr Swee’s suitability for the appointment to the Company, and whether he complies with Catalyst Rule 720(1) read with Rule 406(3).**

#### Company’s response

The reference in the announcement was intended to cover routine regulatory and licensing matters commonly encountered by operators of family karaoke and entertainment outlets in Malaysia, including

inspections, request for information, license-related matters and, where applicable. From time to time, outlets may incur compounded fines as penalties for breaching minor license requirements, relating to operating hours, licensing renewal requirements and advertisement permits. The relevant minor breaches were promptly rectified through appropriate remedial actions. These incidents have no material impact on the financials of the group nor the relevant licenses and continued operations.

During the relevant period where Mr Swee was managing the outlets operations, there was only one incident of note which led to a compounded fine of RM5,850 being imposed on one outlet (undergoing renovations and yet to open), for inter alia, license administrative lapses, improper display of a signboard and unapproved internal partition. The fine has been paid and breaches rectified, with no further penalties and impact on the Group's licenses. The Group has also implemented procedures to mitigate the recurrence of such breaches in all the Group's outlets.

The Nominating Committee ("**NC**") and the Board noted that the incidents are mainly operational in nature and not uncommon in the industry that the Group operates in. These incidents do not relate to matters involving fraud, dishonesty, misappropriation, corruption, securities-related offences and there is no finding concerning Mr Swee's personal character and integrity. No penalty was also imposed personally on Mr Swee.

Accordingly, the NC and the Board are of the view that the matters do not adversely affect Mr Swee's character, integrity, competence or ability to discharge his responsibilities as Chief Executive Officer of 9R Leisure. The NC had recommended, and the Board approved, Mr Swee's appointment after being satisfied that he possesses the appropriate experience and expertise to manage 9R Leisure's business and that he has the character and integrity expected of an executive officer of a listed company. Mr Swee has also submitted to the Company the undertaking in the prescribed form under Appendix 7H of the Catalist Rules.

BY ORDER OF THE BOARD

Khoo Kai Yang  
Chief Executive Officer

17 July 2026

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*This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "**Sponsor**").*

*This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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