

SUSTAINABILITY REPORT 2022



Contents

1	Board Statement	37	Environment
2	Scope of Report		<ul style="list-style-type: none">• A Sustainable Organisation• Our Approach
3	Our Strategic Approach to Sustainability		<ul style="list-style-type: none">• ValueMax Commitment to Meet Public Sector Sustainability Targets
4	Target Table for Sustainability Report		<ul style="list-style-type: none">• Reducing Energy and Water Consumption• Reducing Waste
9	Accountability to Stakeholders		<ul style="list-style-type: none">• Incorporate Sustainability in Procurement• Strategy Plan for Emissions Reduction
10	Materiality Matrix	43	Social
11	Our Value Creation Model		<ul style="list-style-type: none">• People• Diversity and Equal Opportunity• Talent Management• Training and Education• Employee Wellness and Benefits• Health and Safety• Business Partner and Stakeholders Engagement• Labour – Management Relations• Customer Privacy and Data Protection
12	Corporate Profile	53	Community
14	Economic		<ul style="list-style-type: none">• ValueMax Covid19 Response• Corporate Social Responsibility
	<ul style="list-style-type: none">• Our Approach• Financial Highlights• Financial Capital• Group Business• Responsible Tax Management• Key Components of our Tax Strategy• ValueMax's Tax Principles• Tax Compliance• Store Locations	56	ValueMax TCFD Report 2022
22	Governance		<ul style="list-style-type: none">• Introduction• Governance• Strategy• Risk Management• Metrics and Targets
	<ul style="list-style-type: none">• Board Governance• Corporate Governance• Compliance with Laws and Regulations• Ethics and Integrity• Anti-Corruption and Anti-Fraud• Anti-Money Laundering and Counter Terrorist Financing• Risk Management• Supply Chain and Procurement Practices• Circular Economy and Sustainable Jewellery• Service Quality and Responsibility• Awards and Achievements	68	GRI Content Index

Board Statement

Climate change has become the defining crisis of our time. Increasing efforts are now being directed at how to prepare the global financial system to manage carbon risk and bring solutions to the climate challenge, by bringing emissions down to net-zero.

It is against that backdrop that, ValueMax Group Limited is committed to responsible business practices, environmental stewardship, and good corporate citizenship. We have committed to integrating ESG in our mainstream business agenda to drive long term sustainability.

Sustainability is a foundational element of ValueMax. We aspire to run a truly low-carbon operation, driving circularity into the core of our business. The escalation of the climate crisis towards emergency status is a call for all of us to act and contribute to transforming the ways in which we live, produce and consume. We believe our sustainable growth and success is possible with the sustainable development of the communities we operate in, be they social, business or national communities.

Driving long term sustainability is our vision. Centred on our key material issues, we will endeavour to set ourselves on the journey of achieving a good balance in financial growth as well as ESG performance. To embed sustainability holistically throughout the Group, our sustainability strategy strives to focus on policy and commitments, our environmental footprint, capitalising on opportunities, and community involvement.

Governance is core to our sustainability goal. As one of the market leaders in both the pawnbroking and money-lending industries, we demonstrate our commitment through the adoption of responsible lending and borrowing practices. The Group is committed to complying with all applicable laws and regulations related to the prevention of money laundering and terrorism financing. All Group employees are trained to be vigilant to prevent any illegal use of the Group's products and services by money launderers, terrorists or those financing terrorist activities. To reflect this commitment, the Company has developed a Prevention of Money Laundering and Terrorist Financing (PMLTF) Framework and the related procedures and controls by drawing on practices from other related industries with significant PMLTF compliance activities.

As part of a commitment to reduce our own environmental footprint, we have been conscious of our electricity consumption and greenhouse gas emissions. Our headquarters is certified with the Eco-shop compliant mark by the Singapore Environmental Council ("SEC"). The certification aligns our environmental performance in our headquarters to key evaluation criterion like indoor environment and air quality, resource recovery and recycling, water and energy conservation. We aim to further reduce energy consumption by rolling out the same eco-shop standard to all our upcoming new shops.

Managing risks well and capitalising on opportunities within sight for future returns are key to ensuring sustainable profitability. In 2022, we clinched The Edge Singapore award for a fourth consecutive time. ValueMax was awarded the certificate of Growth in PAT over 3 years under the Centurion category for Retailers. The award is a recognition of excellence for companies listed on the Singapore Exchange (SGX), with a market capitalization of between \$100 million and \$999 million. The objective is to encourage Singapore companies to be more efficient, competitive and successful while being socially responsible.

Being a responsible corporate citizen, we believe in giving back to the society by actively participating in business and community initiatives. Over the years, we have taken the lead to implement several major key initiatives such as making annual donations to UOB's heartbeat charity campaign, actively supporting the community by getting hands-on experience and volunteering. In 2022, our Chairman, Mr Yeah Hiang Nam, also donated to the EtonHouse Community Fund Limited to help children from underprivileged backgrounds to advance their educational goals.

People are our most valuable asset. Moving forward, we are committed to continue investing in staff training and development and work on deepening staff engagement. We believe that long term investment in human capital is the key to the long term sustainable success of ValueMax Group.

Board of Directors
ValueMax Group Limited



At ValueMax, we recognise the importance of sustainability to our business. We work to create more value, using fewer resources than the year before. We do it by managing our resources in a way that benefits our customers, employees, partners, community members and society while using fewer resources, minimizing waste, and improving the environmental performance and effectiveness of our services, products and processes. We seek mutually beneficial outcomes with our stakeholders.

This sustainability report will highlight the challenges and material issues that are important to our stakeholders, our strategy in managing these challenges and issues, and how we have performed in terms of our key performance indicators.

Scope of Report

During the year, we adopted a formal reporting approach by applying the international reporting framework, Global Reporting Initiative ("GRI") Standards, in preparing our sustainability report.

For reference to the GRI Content Index, please refer to pages 67-71.

Our Strategic

Approach to Sustainability

With our vision and corporate values in mind, we are making an effort to integrate sustainability into the business model of ValueMax so that it is systematic and seamless. Where possible, we incorporate sustainability considerations in our decision-making processes.

Our sustainability efforts are led by our senior management who ensures that the Group's business objectives are in line with our commitments to sustainable development. Senior management is responsible for on-going communication to the Board of Directors.

Senior management has determined focus areas where ValueMax can have the greatest economic, environmental and social impact, as well as the areas that are most important to our stakeholders.

ValueMax has taken efforts to seek the opinion of internal and external stakeholders either formally or informally. We aspire to understand the needs and expectations of our key stakeholders and strive to build mutual beneficial relationships.

Governance Structure



Reporting Boundaries and Standards

The report is also prepared in accordance with GRI Principles for defining report content, including:

- **Materiality:** Focusing on issues that impact business growth and are of utmost importance to stakeholders. Responding to stakeholder expectations and interests.
- **Stakeholder Inclusiveness:** Presenting performance in the wider context of sustainability.
- **Sustainability Context:** Including all information that is of significant economic, environmental and social impact to enable stakeholders to assess the Group's performance.
- **Completeness:** We use a consolidated operating approach to determine organisational boundaries. Our data is an aggregation of our 43 outlets (with effect from 1 January 2022) in Singapore. Our base year is 2017, the year we produced our first sustainability report.

Reporting Period and Scope

This report covers data and information from 1 January 2022 to 31 December 2022 and discusses ValueMax's achievements and performance towards Environmental, Social and Governance issues. It covers all entities that ValueMax either has control of, or a significant influence over, in terms of financial and operational policies and measures. All data contained herein is derived from ValueMax's official documents and statistical reports. The scope of the entities covered in this report is consistent with the scope of organizations discussed in the ValueMax 2022 Annual Report. This report has been prepared in accordance to the GRI Standards: Core Option.

ValueMax prints only limited copies of this sustainability report as part of our environmental conservation efforts. Current electronic edition of the report is available at www.valuemax.com.sg

Target Table for Sustainability Report

		ESG Material Factors	2022 Progress	2023 - 2025 Target
Economic	Financial	<ul style="list-style-type: none"> ValueMax contributes to the wider economy by creating jobs for employees; sourcing from suppliers of products and services, supporting local communities; paying taxes to governments and dividends to shareholders. Our conviction is to achieve a balanced triple bottomline in 'People, Profit, Planet' for sustainable growth both for the organisation and the community it operates in. 	<ul style="list-style-type: none"> ValueMax grew at a healthy pace of expansion at 3 new outlets in Singapore. This creates more jobs for employees, and generate more businesses to the suppliers of products and services in the local communities. 	<ul style="list-style-type: none"> We will continue to deliver better services and products while consuming fewer resources. We will steward responsible management of our actions and the resources entrusted to our care in a manner that respects the rights of others. Although profit is not our only goal, we do regard it as a valid and important measure of our contributions to society.
	Taxation	<ul style="list-style-type: none"> ValueMax is committed to complying with the tax laws and regulations across the countries in which we operate. We file our tax returns accurately and in a timely manner, and fulfill our tax obligations appropriately. 	<ul style="list-style-type: none"> Apart from maintaining zero case of non-compliance with regard to tax management, ValueMax paid S\$21.2 million in employee compensation and benefits and accrued S\$8.2 million in income tax payable in FY2022, an increase in 11% from FY2021. 	<ul style="list-style-type: none"> ValueMax aims to maintain zero case of non-compliance with regard to tax management.
Environmental	Reducing Energy and Water Consumption	<ul style="list-style-type: none"> ValueMax has been improving energy efficiency to reduce greenhouse gas emissions. With our flagship store at Waterloo Centre being newly certified as an Eco-shop in 2018, four of our outlets have embarked on the Eco-shop programme in collaboration with the Singapore Environmental Council ("SEC"). 	<ul style="list-style-type: none"> To optimize the energy and water efficiency of our premises, ValueMax started monitoring the energy and water usage intensity for FY2022. 	<ul style="list-style-type: none"> ValueMax is committed to reductions in our energy and water consumption with efficiency measures. We will continue to monitor the consumption of energy and water for the next fiscal year and the coming years.
	Reducing Waste	<ul style="list-style-type: none"> Our resources are managed responsibly to create value for ValueMax and our entities and that it promote a strong environmental friendly culture. 	<ul style="list-style-type: none"> ValueMax puts in environmental conservation effort through adopting reduce, Reuse, Recycle and energy efficient practices. Since FY2022, we have been monitoring the waste reduction. The results of the coming years will be compared against that of the previous year, as well as FY2022 as the base year. 	<ul style="list-style-type: none"> ValueMax puts in environmental conservation effort through adopting Reduce, Reuse, Recycle and energy efficient practices. We promote environmental stewardship to our tenants, shoppers, and residents.
	Incorporate Sustainability in Procurement	<ul style="list-style-type: none"> ValueMax is currently adopting the applicable green procurement policies from GreenGov.SG framework and initiatives championed by agencies such as the National Environment Agency. 	<ul style="list-style-type: none"> ValueMax has continued with the procurement policies of certain categories of goods and equipment into FY2022. The categories of goods include chilled water system, electrical appliances and paper. 	<ul style="list-style-type: none"> We will continue to embed energy efficiency and sustainability considerations in our procurement by developing new operational practices.

		ESG Material Factors	2022 Progress	2023 - 2025 Target
Environmental	Emissions Reduction	<ul style="list-style-type: none"> ValueMax is developing a plan that sets out our strategies for emissions reduction. Energy efficiency and cost improvements are under-exploited opportunities to reduce both costs and emissions. We have looked into components of our carbon profile that can be deployed quickly without complex or expensive integrations, which allow for significant improvements with little or no capital spending. 	<ul style="list-style-type: none"> ValueMax formulated a emissions reduction plan in FY2022. The major components of our carbon profile that formed part of the emissions reduction plan include energy and water intensity, rental business, Eco-shop certification scheme, freight carbon footprint and business travel. 	<ul style="list-style-type: none"> ValueMax will roll out the eco-shop standard to all our shops; Raise environmental awareness our properties and rental business and promote environmental stewardship to our tenants, shoppers, and residents; Reduce our carbon footprint arising from travel by using new modes of communication; Embrace climate responsibility by planning more efficient transport routes to dispatch our goods.
	Diversity and Equal Opportunity	<ul style="list-style-type: none"> ValueMax selects and empowers employees, including leaders, who have a variety of perspectives, aptitudes, skills, knowledge, experiences, and backgrounds. This diversity enables us to work together to identify opportunities, solve problems, and create greater value for others. We solicit challenge consistently and respectfully from employees at all levels of the organization. 	<ul style="list-style-type: none"> We advocated gender diversity in our representation of women in senior leadership with two female directors among our six Board members. There is a balanced gender ratio between the male and female employees. We ensured that fair work practices and remuneration are ascertained based on individual work performance. There has been no incidence of discrimination reported during the year. 	<ul style="list-style-type: none"> We will continue to expand our outreach to hire and retain contribution-motivated employees. We will continue to maintain no incidence of discrimination.
Social	Training and Education	<ul style="list-style-type: none"> ValueMax has invested in employee development based on KPIs, training and employee engagement programmes. We discover and develop employees' innate abilities and apply them to contribute and succeed when empowered to do so. ValueMax creates opportunities based on each individual's unique gifts and potential to contribute. 	<ul style="list-style-type: none"> In FY2022, ValueMax has maintained the training hours per employee. We maintained the culture of mentorship throughout our organisation and are constantly developing our employees through providing regular feedback and trainings. We have provided additional trainings through conferences and courses to equip employees with up-to-date professional knowledge and skills in serving our customers better. 	<ul style="list-style-type: none"> We target to maintain or increase the average training hours per employee over the next 3 years. We will set up a scheme that supports employee development by designing roles that fit, coaching and mentoring to help them thrive, seeking and using their knowledge and ideas, removing barriers, and encouraging role changes (anywhere across ValueMax) that enable them to more fully realize their potential.
	Employee Wellness and Benefits	<ul style="list-style-type: none"> We reward employees for their contribution to the long-term success of ValueMax consistent with our core values. We continually look for mutually beneficial outcomes by providing employees with benefit choices aligned with their values and personal situations. 	<ul style="list-style-type: none"> The Group has been contributing to the employees' benefits in accordance with the recommendations of the Ministry of Manpower of Singapore ("MOM"). ValueMax has been regularly reviewing staff requests and introduce new activities and team building events with our multi-incentive funds for employees. 	<ul style="list-style-type: none"> ValueMax aims to increase employee engagement by organizing peer-to-peer learning groups to discuss challenges and find solutions. We will interview those employees who have decided to leave to narrow down the reasons for resignation. We will survey employees on how to make the workplace a better place to come to.

		ESG Material Factors	2022 Progress	2023 - 2025 Target
Social	Health and Safety	<ul style="list-style-type: none"> The safety and well-being of our employees and communities is our first priority. We build capability in our employees and resilience in our systems to prevent serious incidents. 	<ul style="list-style-type: none"> ValueMax has no event of non-compliance of COVID-19 Safe Management Measures in FY2022. Since the COVID-19 measures, the management team has set a strong foundation by providing a clear direction within the organisation of the value of an effective occupational health and safety management approach to foster risk-free and environmentally-friendly premises for our employees and customers. 	<ul style="list-style-type: none"> ValueMax aims to maintain no event of non-compliance of the Workplace Safety and Health Act. We will continue to abide by the requirements to continue to ensure safe workplaces for all.
	Labour-Management Relations	<ul style="list-style-type: none"> ValueMax openly and proactively communicates with employees about our principles. We strive to treat every person with dignity and respect, encourage and foster networking, and sponsor activities that are inclusive and focus on shared interests. We celebrate the uniqueness of each individual and believe it is disrespectful to judge a person—positively or negatively— based on group identity. Characteristics such as heritage, gender, and many others often inform an individual’s experiences and perspectives and can help them create value, but no single characteristic should be used to define another person. 	<ul style="list-style-type: none"> In FY2022, ValueMax continues to personalize one-on-one discussions with an “open door” policy where employees will feel comfortable speaking up and trusting the leadership of the managers. We made technology accessible to everyone by understanding the needs of all workers in adopting new digital tools. 	<ul style="list-style-type: none"> ValueMax will continue to build an inclusive culture that embraces diversity, treats employees fairly and provides equal opportunities is crucial to our long-term success, as it helps to foster creativity and innovation. We will continue to provide the technology, tools, and training to use those tools so that new technology is not a burden.
	Customer Privacy and Data Protection	<ul style="list-style-type: none"> At ValueMax, we conduct our business in strict adherence to data protection laws – the Personal Data Protection Act (PDPA) in Singapore. We apply a robust IT security framework. We leverage early-warning systems, data, and technology to quickly address problems and keep us on track. 	<ul style="list-style-type: none"> There has been null incident of breaches of customer privacy and loss of customer data as we conduct our business in strict adherence to data protection laws in the areas of collection, use, disclosure and care of personal data. 	<ul style="list-style-type: none"> We aim to maintain the security of our IT systems and null incident of breaches of customer privacy and loss of customer data.
Governance	Corporate Governance	<ul style="list-style-type: none"> ValueMax embraces the tenets of sound corporate governance including accountability, transparency and sustainability. ValueMax strived, where applicable, to align its policies and practices to the regulatory standards. 	<ul style="list-style-type: none"> Sustainability is governed across various levels in the organisation – from the Board and management to the working groups. The Standard Operating Procedure for ValueMax Sustainability Reporting is issued in FY2022. 	<ul style="list-style-type: none"> We aim to continue enhancing value to our shareholders over the long term with the appropriate people, processes and structure to direct and manage the business and affairs of the Company, to achieve operational excellence and deliver the Company’s long-term strategic objectives, enhancing value to its shareholders over the long-term.

		ESG Material Factors	2022 Progress	2023 - 2025 Target
Governance	Business Partner and Stakeholders Engagement	<ul style="list-style-type: none"> We are guided by the vision of creating more value for others through virtuous cycles of mutual benefit. We strive to be a responsible corporate citizen by working closely with our stakeholders to understand their concerns and feedback. 	<ul style="list-style-type: none"> ValueMax has continued to support the Pawnbrokers Association in the social media marketing as well as a number of capacity-building workshops. In addition, We actively participated in sustainability forums for knowledge exchange and to deepen understanding of ESG best practices. 	<ul style="list-style-type: none"> We will continue to build mutually beneficial, long-term partnerships with customers, employees, suppliers, regulators, and the communities in which we operate.
	Compliance with Laws and Regulations	<ul style="list-style-type: none"> The decision-making process in the Group is strictly in line with legal and regulatory requirements under the Ministry of Law and in compliance with the Code of Corporate Governance issued by Monetary Authority of Singapore and the guidelines of the Monetary Authority of Singapore. 	<ul style="list-style-type: none"> We reviewed and monitored the Group's policies and practices in respect to legal and regulatory requirements to comply with the various statutory and regulatory requirements, this ensures that appropriate entity processes and controls are continued to be in place in FY2022. 	<ul style="list-style-type: none"> ValueMax aims to continuously build mutually beneficial, long-term partnerships with regulators and the communities in which we operate, giving preference to those who are principled and committed to creating value in society. We also aim to maintain 0 case of non-compliance of the legislation.
	Ethics and Integrity	<ul style="list-style-type: none"> ValueMax has robust compliance standards and risk management systems. Our Global Code of Conduct, and the training on the Code that all employees receive articulates expectations for every employee regardless of role. 	<ul style="list-style-type: none"> In FY2022, there was no material fine, penalty or sanction was imposed on the ValueMax for non-compliance in relation to any of the above. There were no material losses as a result of legal proceedings. 	<ul style="list-style-type: none"> We aim to maintain our standard of compliance and to pave communication channels for employees and third parties for raising issues and concerns without retaliation.
	Anti-Corruption and Anti-Fraud	<ul style="list-style-type: none"> With zero-tolerance policy on bribery and corruption, ValueMax have in place effective monitoring and management control systems to detect bribery, fraud or other malpractice activities directly at the source. 	<ul style="list-style-type: none"> 100% completion of mandatory staff training. There is zero incident of corruption based on results of operational risk management check in FY2022. The assessment spans across topics on Fraud, IT Security, Physical Security Risks, Business Continuity Management, Internal Controls and Risk Culture. 	<ul style="list-style-type: none"> ValueMax aims to maintain 100% completion rates for mandatory staff training in FY2023 (Fraud awareness and whistle-blowing) and zero incidents of corruption.
	Prevention of Money Laundering and Terrorist Financing	<ul style="list-style-type: none"> The Group has developed a Prevention of Money Laundering and Terrorist Financing ("PMLTF") Framework and the related procedures and controls by drawing on best practices from related financial industries with significant PMLTF compliance activities. 	<ul style="list-style-type: none"> We achieved 100 per cent completion rate for mandatory employee learning on AML/ CFT with zero case of non-compliance for FY2022. 	<ul style="list-style-type: none"> Our target is to maintain 100 per cent compliance and to build partnerships with associations;

		ESG Material Factors	2022 Progress	2023 - 2025 Target
Governance	Risk Management	<ul style="list-style-type: none"> ValueMax started our Enterprise Risk Management (“ERM”) framework to roll out a systematic approach to identify, assess and manage risks. 	<ul style="list-style-type: none"> The Board and Audit Committee did not identify any major concern on the Group’s internal controls or risk management systems for the FY2022 under review. In FY2022, ValueMax established a set of sustainability risks and opportunities. 	<ul style="list-style-type: none"> ValueMax will continue providing an avenue through which employees may report or communicate, in good faith and in confidence, any concerns relating to financial and other matters, so that independent investigation of such matters can be conducted and appropriate follow-up action taken.
	Supply Chain and Procurement Practices	<ul style="list-style-type: none"> We work closely with its contractors and suppliers who are committed to high quality environmental, health and safety standards. Our procurement practices form the basis for our engagement with its supply chain to influence them to operate responsibly in the areas of anti-corruption, human rights, health and safety, as well as environmental management. 	<ul style="list-style-type: none"> The suppliers of ValueMax has no known case of non-compliance with the guidelines of local and international regulatory bodies. 	<ul style="list-style-type: none"> We aim to drive responsible business practices across our supply chain in the areas of human and labour rights as well as environment.
	Products and Services	<ul style="list-style-type: none"> ValueMax offers a range of sustainable jewellery that utilizes the circular economy as part of green economic formation. The Group integrates circular solutions into all stages of our value chain with almost 100% recycled gold, diamonds and precious stones in our jewellery. 	<ul style="list-style-type: none"> Through building circularity into every stage of our value chain, ValueMax has added value to the circular economy package in the following ways: <ol style="list-style-type: none"> <i>Jewellery reconstruction</i> <i>Gold and diamond trade-in</i> <i>Luxury watches trade-in</i> <i>Merchandise leveraging reclaimed gold and repurposed diamonds</i> 	<ul style="list-style-type: none"> ValueMax will continue to ensure that our use of raw materials in both the crafting and sales of our jewellery has the lowest impact possible on the environment, people and communities.
Community	Corporate Social Responsibility	<ul style="list-style-type: none"> Being a corporate responsible citizen, we believe in giving back to the society. While we strive to achieve our financial goals and objectives, we also believe in playing our part in serving our local community. 	<ul style="list-style-type: none"> Over the last five years, ValueMax has actively participated in business and community initiatives. 	<ul style="list-style-type: none"> We aim to continue our list of philanthropic endeavors, as we seek to make society better through mutual benefit.

Accountability to Stakeholders

We strive to be a responsible corporate citizen by working closely with our stakeholders to understand their concerns and feedback. The stakeholder engagement provides valuable information for our sustainability reporting, particularly in determining the material environmental and social issues. We will continue to engage our external stakeholders more extensively to identify areas that are material, sustainable and necessary for future development.

Our Key Stakeholders	How We Engage Them	Key Topics
Our Customers	<ul style="list-style-type: none"> • Informal feedback sessions • Informal surveys conducted by management • Zoom meetings 	<ul style="list-style-type: none"> • Product features, value proposition of ValueMax • Customer feedback
Shareholders and Financial Community	<ul style="list-style-type: none"> • Annual General Meeting • Emails and tele-conferences with investors and financial analysts 	<ul style="list-style-type: none"> • Financial results • Key business developments such as new acquisitions, opening of new outlets, entering new related businesses, etc. • Investor relations
Employees	<ul style="list-style-type: none"> • Periodic townhall meetings • Performance appraisals • Team bonding and company events • Internal communication through face-to-face meetings, telephone calls, emails, WhatsApp and social media • Zoom meetings 	<ul style="list-style-type: none"> • Information update by management • Staff feedback on work-related issues
Suppliers	<ul style="list-style-type: none"> • Regular meetings • Emails and telephone calls • Tradeshows • Zoom meetings 	<ul style="list-style-type: none"> • Feedback on their products and services • Information of their new product or service
Government and Regulatory Agencies	<ul style="list-style-type: none"> • Consultations • Discussions 	<ul style="list-style-type: none"> • Regulatory and industry standards and guidelines
Local Community	<ul style="list-style-type: none"> • Community outreach activities 	<ul style="list-style-type: none"> • Partner with local not-for-profit charitable organisations to identify the target beneficiaries
Media	<ul style="list-style-type: none"> • Regular communication through meetings, emails and telephone calls • Zoom meetings 	<ul style="list-style-type: none"> • Financial results • Key business developments
Trade Associations	<ul style="list-style-type: none"> • Regular communication through meetings, emails, telephone calls and online meetings 	<ul style="list-style-type: none"> • Initiatives for industry and businesses, • Feedback on government policies

MATERIALITY MATRIX

Importance to Stakeholders



- | | |
|--|---|
| 1 Legal compliance and governance | 13 Labour-management relations |
| 2 Anti-corruption and anti-fraud | 14 Supply chain and procurement practices |
| 3 Service quality and responsibility | 15 Customer privacy and data protection |
| 4 Health and safety | 16 Health & Safety |
| 5 Economic contribution to society | 17 Responsible supply chain management |
| 6 Certified green office | 18 Risk Management |
| 7 Wages and local hiring | 19 Reducing energy and water consumption |
| 8 Environmental impact assessment and mitigation | 20 Reducing waste |
| 9 Diversity and equal opportunity | 21 Emission reduction |
| 10 Training and education | 22 Taxation |
| 11 Business partners engagement | 23 Corporate social responsibility |
| 12 Stakeholder engagement | 24 Ethics and integrity |
| | 25 Products and services |

Our Value Creation Model



ECONOMIC

- Generate good returns to shareholders
- Drive cost and skills leadership
- Maintain market leadership position
- Drive consistent business prospects through organic growth and acquisitions



ENVIRONMENTAL

- Promote a strong environmental-friendly culture
- Promote environmental conservation through waste minimisation, recycling and energy efficient practices



SOCIAL

- Build a resilient organisation and caring society
- Provide the financial mechanism to promote greater support for the short-term financing/micro-financing in society
- Build partnership and bonds with stakeholder
- Invest in employee development based on KPIs, training and employee engagement programmes



GOVERNANCE

- Focus on risk management by having good corporate governance and well-developed policies and procedures
- Achieve compliance management with applicable laws and regulations

Corporate Profile

ValueMax provides pawnbroking, moneylending, retail of jewellery and timepieces, as well as gold trading services. With a history dating back to 1988, ValueMax grew over the years and in 2013 became the first pawnbroking chain to be listed on the mainboard of the Singapore Stock Exchange.

Drawing on a solid track record of professional service and in-depth industry knowledge, ValueMax has expanded to 43 pawnbroking and retail outlets at strategic locations throughout Singapore and has 2 other pawnshops operated by associated and investee companies. Abroad, ValueMax operates 23 outlets in Malaysia through its associated companies. ValueMax is also involved in the business of gold trading and moneylending.

Externally, we rely on our customers and partners. Customers are at the heart of everything we do, and we create value for them with our services and products. Internally, we rely on our hard-working and dedicated employees. We work with a broad range of stakeholders including partners, industry organizations, and standards organizations to cultivate a broader ecosystem that thrives on shared success. In this way, we can help drive the growth of the industry as a whole.

We create local employment opportunities, pay taxes, and comply with all applicable laws and regulations in the countries where we operate. We also openly engage with governments, the media, and other stakeholders.

An award-winning company, ValueMax and its subsidiaries have received various awards and certification which include:

- (i) The Edge Billion Dollar Club 2022, Centurion Category under Retailers category - Growth in PAT over 3 years;
- (ii) Singapore Corporate Awards 2021/2022 - A Special Recognition Award to recognise outstanding and exemplary conduct related to corporate governance not covered by the other awards;
- (iii) The Edge Billion Dollar Club 2020, Centurion Category under Banking & Investment Services category;
 - Overall Sector Winner;
 - The Fastest-Growing Company;
 - The Most Profitable Company.
- (iv) EY Entrepreneur of the Year in 2019 by our CEO and Managing Director, Mr Yeah Hiang Nam, PBM
- (v) Singapore Quality Class – Service Award in recognition of our commitment towards business and quality Excellence;
- (vi) 15th SIAS Investors' Choice Award – Most Transparent Company Award 2014, runner up position for New Issues;
- (vii) 2014 Singapore SME 1000 Awards in Net Profit Excellence;
- (viii) 2014 Singapore SME 1000 Awards in Sales Growth Excellence;
- (ix) Prestige Brand Award – Established Brands 2010;
- (x) Enterprise 50 Award 2010; and
- (xi) Entrepreneur of the Year Award 2010 by our Managing Director and CEO Mr Yeah Hiang Nam, PBM.

Our Vision

To be the most trusted alternative financial services provider, lending strength to communities.

Our Mission

To provide excellent value to our customers through professionalism, reliability and fair pricing.

Our Values

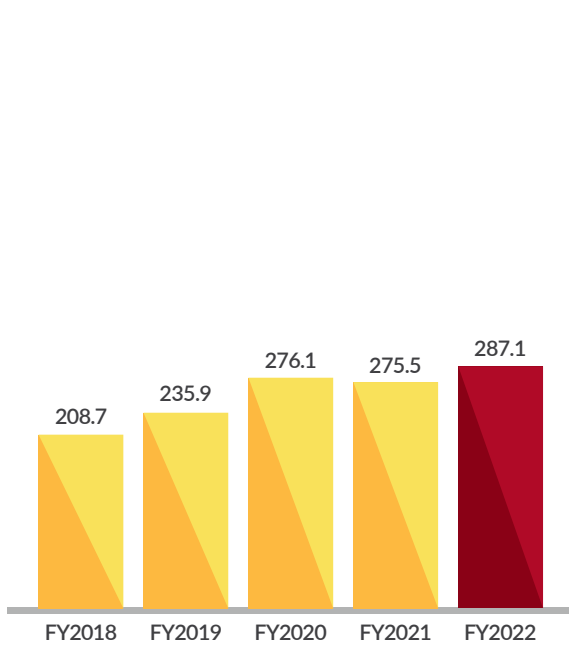
- C** – Competence; providing professional services
- R** – Reliability; delivering value consistently
- E** – Empathy; understanding the needs of customers
- D** – Dedication; putting best efforts at work
- I** – Integrity; upholding our trustworthiness
- T** – Teamwork; treating one another like family



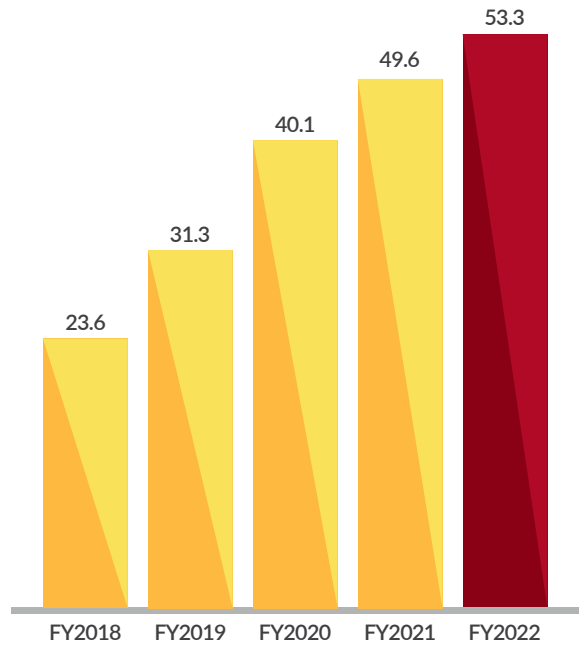
ECONOMIC

Financial Highlights

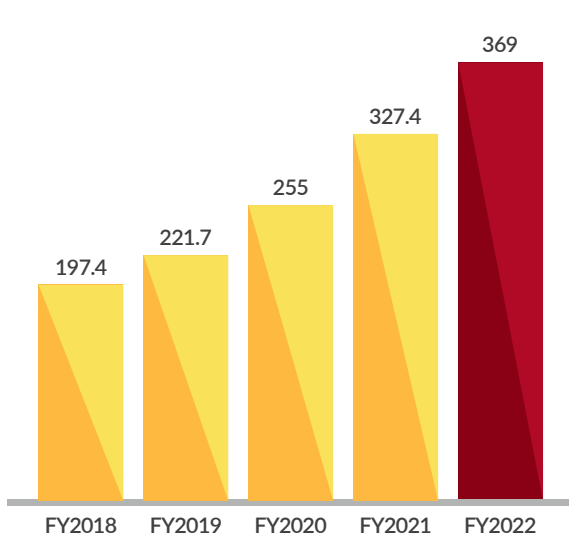
REVENUE (\$'million)



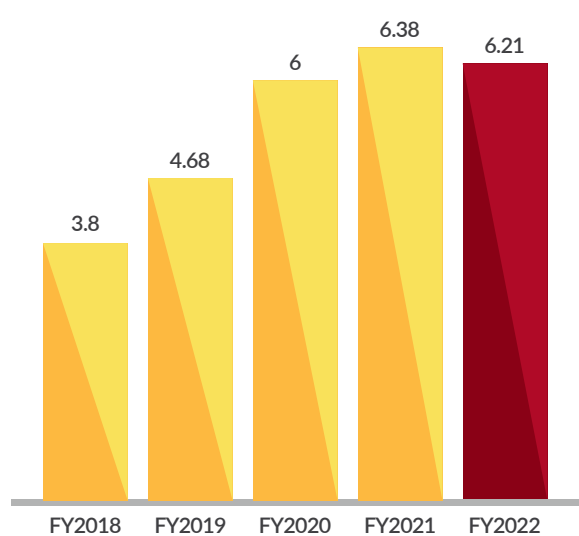
PROFIT BEFORE TAX (\$'million)



NET ASSET VALUE (\$'million)



EARNINGS PER SHARE (cents)



ECONOMIC

Financial Capital

ValueMax posted S\$287.1 million revenue for FY 2022 with a consistent growth plan and a healthy pace of expansion at 2 to 3 new outlets in Singapore and Malaysia per year. Our business model focuses on cost leadership without compromising our service level and highest priority on customers' interest. We seek organic growth from the existing outlets as well as through the acquisition of new businesses that reap good returns.

The success of our business is highly dependent on the commitment of our management and staff. Their knowledge, professional expertise and their job satisfaction are key to our economic sustainability. Sound risk management coupled with good corporate governance policies and practices are vital in driving the Group's long-term growth and shareholder value.

The Group maintains a prudent capital structure and actively reviews its cashflows and overall liquidity position on an ongoing basis. In today's highly volatile business environment, ValueMax has, beyond sustained earnings, diligently embraced prudent financial management, capitalised on our assets and investments, and remained focused on growth strategies, to enhance shareholders' value.

For more information on ValueMax's financial and business performance, please refer to Annual Report FY2022.



ECONOMIC



Our Approach

ValueMax contribute to the wider economy by creating jobs for employees, sourcing from suppliers of products and services, supporting local communities, paying taxes to governments and dividends to shareholders. Promoting responsible financing is also a part of our growing business and one of our contributions to the society. We achieve an economic presence by contributing to the range of short to medium term credit facilities to individuals and corporations, while maintaining good stewardship of the resources we manage and generate good shareholders' value.

We have frameworks, policies, guidelines and procedures in place to ensure that we remain responsible and disciplined in how we drive our growth to create value and shared success for our clients, people, shareholders, partners and communities. Sustainability trends such as climate change, resource scarcity and demographic changes shape the competitive environment in which ValueMax operates by introducing long term sustainability opportunities and recognising risks. We therefore view our business performance beyond short term gains and financial bottomline. Our conviction is to achieve a balanced triple bottomline in 'People, Profit, Planet' for sustainable growth both for the organisation and the community it operates in.

Group Businesses

Each of our outlets is operated by a team of professional valuers and operations staff, overseen by ValueMax's corporate office. We strive to maintain our market position by ensuring we gain the trust of our customers and their families, while consistently building our reputation and brand name. More importantly, we strive to contribute positively to the society through our economic presence by contributing to the range of short to medium term credit facilities to individuals and corporations, while maintaining good stewardship of the resources we manage and generate good shareholders' value. The main sources of the Group's operating cashflows are derived from pawnbroking, moneylending, retail of jewellery and watches, and gold trading businesses.

ECONOMIC

Group Businesses



PAWN BROKING

The main business of the Group is pawnbroking service. Pawnbroking is a form of collateralised loan. Pawnbrokers pledge personal valuables as collaterals for the loans extended. Typical pledges include jewellery in yellow or white gold, diamond jewellery, and branded timepieces. Gold, platinum or silver bars and coins are also pawned.



MONEY LENDING

The Group's moneylending business grants both secured and unsecured loans. The main target market for the moneylending business includes businessmen and corporates that have urgent cash needs. In addition, the Group also provides financing to the automotive industry.



RETAIL OF JEWELLERY & WATCHES

The Group sells both new and pre-owned jewellery at all its outlets. The merchandise includes gold and diamond jewellery, gold bars and coins, branded watches and Hermès bags. Pre-owned gold and diamond jewellery undergo a makeover process to look new, while pre-owned watches are polished and the movements thoroughly checked. The rejuvenated pre-owned items are sold at attractive second-hand prices.



GOLD TRADING

The Group's gold trading wholesale company purchases scrap gold from its own subsidiaries as well as other pawnbrokers and jewellery traders, while it sells fine gold bars to jewellery factories, wholesalers and retailers.

Responsible Tax Management

As an investor, taxpayer and employer, ValueMax contributes to the economies of Singapore and Malaysia in which we operate. We recognize and value the benefits for society that arise from fair, effective and predictable tax regimes. We are committed to acting with integrity, honesty and transparency in all matters related to tax and ensure we adhere to the highest standards of corporate governance.

Our Business Performance

In 2022, we generated pre tax profits of \$53.3 million and paid of \$21.2 million in employee compensation and benefits and accrued \$8.2 million in income tax payable. There were no material instances of non-compliance with regard to tax management. From profit after tax of \$45 million, we intend to distribute dividends of \$14.63 million to shareholders subject to their approval at the Company Annual General Meeting. Across our network, we created livelihoods for over 300 people with a high percentage of local employee representation, and have also supported local businesses, creating jobs through the goods and services we bought from our suppliers in our four key businesses.

Our Tax Commitments

Indirect taxes: These are taxes collected by ValueMax on behalf of governments like GST, employees CPF contribution, etc.

Direct Taxes: These are all type of taxes borne by ValueMax like corporation tax, stamp duty, employers CPF contribution etc.

Direct non-tax based fees: These are all other form of charges which are collected by government in addition to taxes like license fees, etc. Licence fees include pawnbroking licence fees, moneylending licence fees, PSPM licence fees and the above stated licence renewal fees.



ECONOMIC

Key components of our Tax Strategy



COMPLIANCE

In all territories in which we operate, ensure that there is integrity in all reported tax numbers, timely compliance with relevant statutory tax obligations and payment of all taxes due under the rules set by governments.



TRANSPARENCY

Support responsible taxation through a transparent relationship with tax authorities. Manage the Group's reputation through an appropriate, externally published, tax policy, and clear reporting on our tax and economic contributions.



TAX COST AND RISK MANAGEMENT

Ensure the Group has pays the correct amount of taxes and manages risks in accordance with the regulations and robustly defend tax positions for the benefit of the Group's stakeholders.



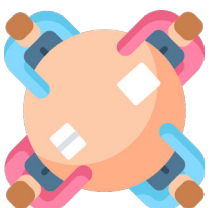
CONSTRUCTIVE ENGAGEMENT

Engage with governments, authorities and other bodies constructively and cooperatively in the interests of all our stakeholders.



PEOPLE

Be a great place to work and develop for all our people. Ensure there is a diverse and inclusive working environment with a focus on continual professional development and be a compliant tax team.



BUSINESS PARTNERING

Be recognised as a trusted and vital partner by our business stakeholders and customers, facilitating solutions that align with the commercial aims and overall business strategy of the Group.

ECONOMIC

ValueMax's Tax Principles

ValueMax is committed to complying with the tax laws and regulations across the countries in which we operate. The Group Chief Financial Officer is responsible for oversight of all tax matters. We file our tax returns accurately and in a timely manner, and fulfill our tax obligations responsibly.

We will:

- Comply fully with all relevant legal and regulatory obligations in line with our broader social responsibilities and our stakeholders' expectations;
- Act with integrity in all tax matters, disclosing all relevant facts to tax authorities in all countries in which we operate under a policy of full transparency and based on open and honest relationships with those authorities;
- Pursue clarity and predictability on all tax matters, wherever feasible; and
- Seek to protect shareholder value in line with our broader fiduciary duties.

We will not:

- Seek to establish arrangements that are artificial in nature, are not linked to genuine business requirements and would not stand up to scrutiny by the relevant tax authorities;
- Artificially transfer profits from one jurisdiction to another to minimize tax payments; or
- Pay more tax than is properly due under a reasonable interpretation of the law and upon receipt of a lawful demand.



Tax Compliance

Tax Principle	Compliance
<p>Principle 1 – Accountability & Governance Tax is a core part of corporate responsibility and governance and is overseen by the board of directors (the Board).</p>	Refer to ValueMax's Tax Principles and Strategy
<p>Principle 2 – Compliance We comply with the tax legislation of the countries in which we operate and pay the right amount of tax at the right time, in the countries where we create value.</p>	ValueMax files our tax returns accurately and timely. We fulfill our tax obligations and have no identified case of non-compliance in tax reporting and payment in 2022. We aim to maintain zero case of non-compliance with regard to tax management.
<p>Principle 3 – Business Structure We will only use business structures that are driven by commercial considerations, are aligned with business activity and which have genuine substance. We do not seek abusive tax results.</p>	A full list of all of our subsidiaries, joint arrangements and associated undertakings is found in our 2022 Annual Report.
<p>Principle 4 – Relationship with Authorities ValueMax will be open, transparent and cooperative in our dealings with the relevant tax authorities and we comply with legal obligations, including compliance, reporting and payment responsibilities.</p>	We abide by guidelines or recommendations issued by tax authorities and respond to tax queries in a timely manner and being forthcoming with information when requested.

ECONOMIC

Store Locations

NORTH

ANG MO KIO

703 Ang Mo Kio Avenue 8 #01-2529 S(560703)
T: 6456 7990
339 Ang Mo Kio Avenue 1 #01-1585 S(560339)
T: 6452 0679

ADMIRALTY

678A Woodlands Ave 6, #01-12, Admiralty Place S(731678)
T: 6816 6633

BISHAN

282 Bishan Street 22 #01-151 S(570282)
T: 6452 0596

HOUGANG CENTRAL

809 Hougang Central #01-182 S(530809)
T: 6385 0186

KOVAN

204 Hougang Street 21 #01-121 S(530204)
T: 6285 7600

PUNGGOL MRT

70 Punggol Central #01-03 Punggol MRT Station S(828868)
T: 6886 0060

RIVERVALE

11 Rivervale Crescent #01-23/24 Rivervale Mall S(545082)
T: 6978 5089

SENGKANG KOPITIAM SQUARE

10 Sengkang Square Shop #01-116 Kopitiam Square S(544829)
T: 6817 8711

SENGKANG MRT

5 Sengkang Square #02-03 Sengkang MRT Station S(545062)
T: 6384 9700

SERANGOON CENTRAL

262 Serangoon Central Drive #01-99 S(550262)
T: 6858 6500

WOODLANDS MRT

30 Woodlands Avenue 2 #01-50 Woodlands MRT Station S(738343)
T: 6362 0200

WOODLANDS VISTA POINT

548 Woodlands Drive 44 #01-17/18 Vista Point S(730548)
T: 6893 0871

YISHUN

292 Yishun Street 22 #01-275 S(760292)
T: 6752 2232
925 Yishun Central 1 #01-227 S(760925)
T: 6817 8712

YISHUN JUNCTION 9

18 Yishun Avenue 9 #01-40, Junction Nine, S(768897)
T: 6011 9720

YISHUN CHONG PANG

101 Yishun Avenue 5 #01-63 S(760101)
T: 6754 2251

CENTRAL

BALESTIER

621 Balestier Road S(329913)
T: 6817 2875

BOON KENG

25 Bendemeer Road #01-579 S(330025)
T: 6299 3550

BUGIS

66 Queen Street, Bugis Village S(188545)
T: 6817 8976

HAVELOCK

77 Indus Road #01-527 S(160077)
T: 6272 1800

LUCKY PLAZA

304 Orchard Road #01-22 Lucky Plaza S(238863)
T: 6950 5533
304 Orchard Road #01-24/25 Lucky Plaza S(238863)
T: 6978 5088

PEOPLE'S PARK CENTRE

101 Upper Cross Street #01-14 People's Park Centre S(058357)
T: 6950 5621

TEKKA

664 Buffalo Road #01-05/06 S(210664)
T: 6298 0018

TOA PAYOH

184 Toa Payoh Central #01-360 S(310184)
T: 6354 1488

WATERLOO CENTRE

261 Waterloo Centre #01-31 S(180261)
T: 6481 1788 (Moneylending Outlet)

261 Waterloo Centre #01-33 S(180261)
T: 6255 0372

261 Waterloo Centre #01-35 S(180261)
T: 6817 8919 (Moneylending Outlet)

261 Waterloo Centre #01-39 S(180261)

WEST

BUKIT BATOK

1 Bukit Batok Central Link #01-24 West Mall S(658713)
T: 6817 8763

BOON LAY MRT

301 Boon Lay Way #01-21/22 Boon Lay MRT Station S(649846)
T: 6790 0955

BUKIT GOMBAK

372 Bukit Batok Street 31 #01-368 S(650372)
T: 6569 0500

BUKIT BATOK EAST

272 Bukit Batok East Avenue 4 #01-60 S(650272)
T: 6817 2735

CHOA CHU KANG

309 Choa Chu Kang Avenue 4 #01-02 Choa Chu Kang Centre S(680309)
T: 6817 2958

JURONG POINT

1 Jurong West Central 2 #01-05 to 07 Jurong Point (JP2) S(648886)
T: 6817 2878

JCUBE

2 Jurong East Central 1 #01-01 Jcube S(609731)
T: 6817 8760

BOON LAY

221 Boon Lay Place #01-198 Boon Lay Shopping Center S(640221)
T: 6950 3506

EAST

ALJUNIED

119 Aljunied Avenue 2 #01-40 S(380119)
T: 6742 0057

BEDOK TOWN CENTRE

213 Bedok North Street 1 #01-121 S(460213)
T: 6243 2126

BEDOK TOWN CENTRE

218 Bedok North Street 1 #01-31 S(460218)
T: 6441 2480

JOO CHIAT COMPLEX (Ar-Rahnu)

1 Joo Chiat Road #01-1023 Joo Chiat Complex S(420001)
T: 6817 6176

PASIR RIS EAST

442 Pasir Ris Drive 6 #01-24 S(510442)
T: 6583 8398

PASIR RIS MRT

10 Pasir Ris Central #01-13 Pasir Ris MRT Station S(519634)
T: 6582 2388

TAMPINES

138 Tampines Street 11 #01-102 S(521138)
T: 6817 6158

TAMPINES CENTRAL

513 Tampines Central 1 #01-168 S(520513)
T: 6787 3738

TAMPINES EASTLINK MALL

8 Tampines Central 1 #01-16 Eastlink Mall S(529543)
T: 6789 3390

* held by an associated company in Singapore

GOVERNANCE

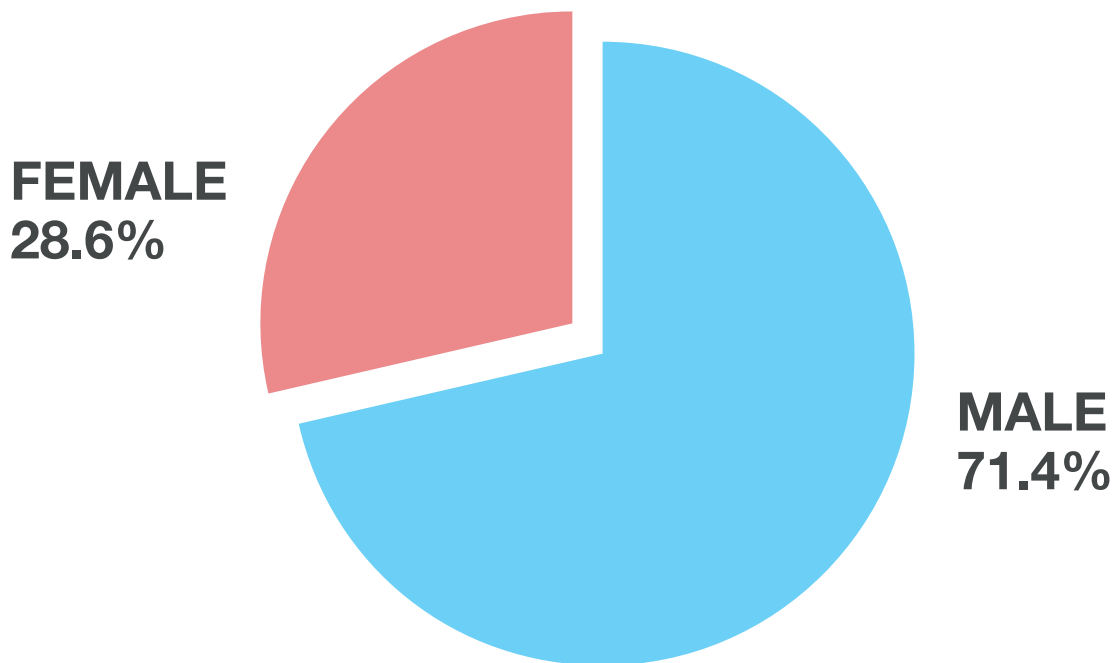
Board Governance

The background, skills and experience of our Board members are diverse and broad and include holding or having held top management positions at financial services and other companies in Singapore and abroad, as well as international organizations of diverse sectors.

The Board is composed of individuals with wide-ranging professional expertise in key areas including finance and financial management, risk management, audit and compliance, digitalization, technology and cyber security, ESG and regulatory affairs, and human resources and incentive structures. Further, Board members are well informed about ESG topics as a result of their experience serving as non-executive directors and prior executive roles in listed companies with well-established corporate governance structures.

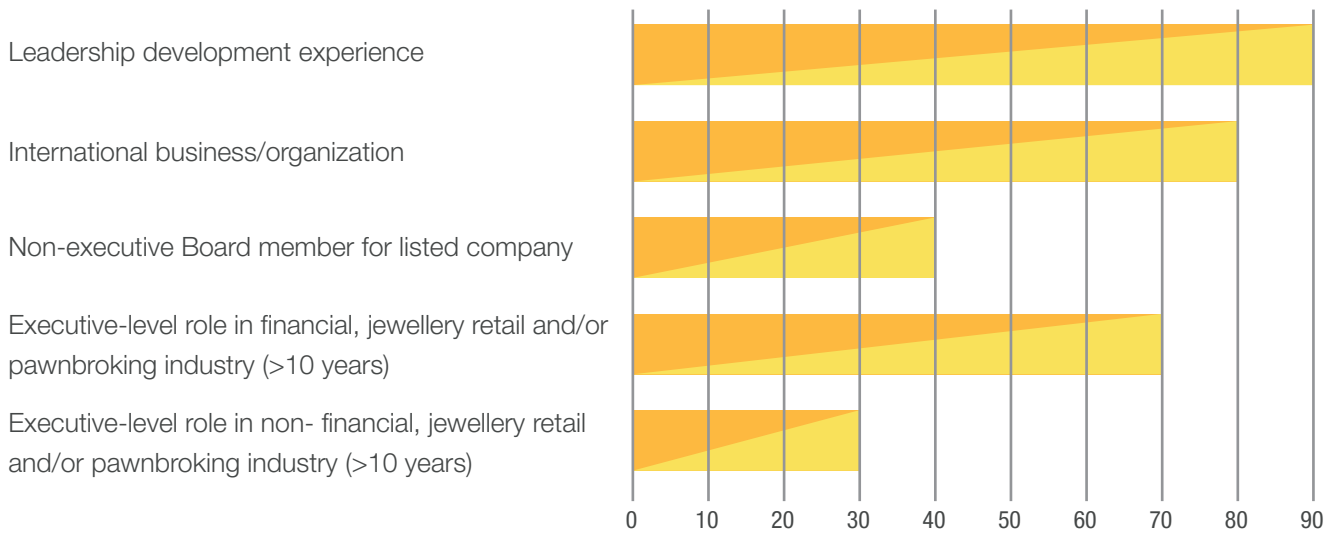
Diversity of experience and opinion are important aspects of Board composition, as well as gender diversity. The collective experience and expertise of our Board members as of the end of 2022 across those key areas considered particularly relevant for the Group is illustrated in the charts below.

GENDER DIVERSITY

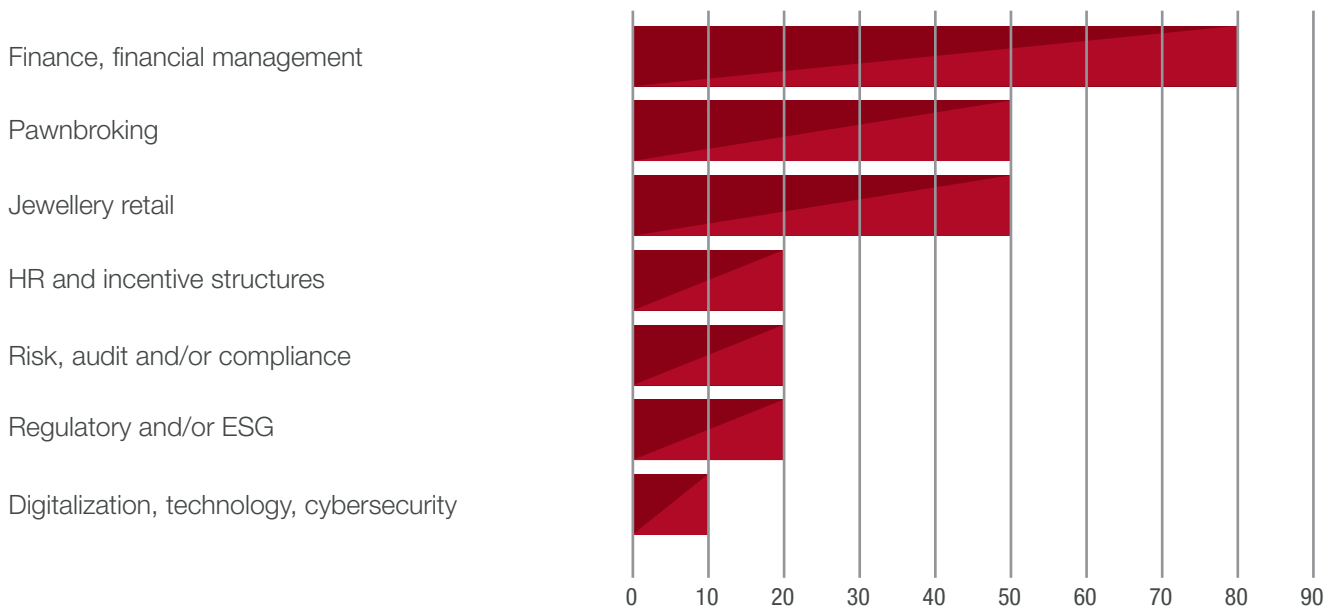


GOVERNANCE

Board Member Experience (Percentage)



Board Member Expertise (Percentage)



GOVERNANCE

Corporate Governance

ValueMax embraces the tenets of sound corporate governance including accountability, transparency and sustainability. We are committed to enhancing value to its shareholders over the long term with the appropriate people, processes and structure to direct and manage the business and affairs of the Company, to achieve operational excellence and deliver the Company's long-term strategic objectives, enhancing value to its shareholders over the long-term.

Sustainability is governed across various levels in the organisation – from the Board and management to the working groups. To embed sustainability across the organisation, we also review the performance of our management on various ESG KPIs which ensures that the Group's business objectives are in line with our commitments to sustainable development. The management team is responsible for on-going communication to the Board of Directors.

Senior management has determined focus areas where ValueMax can have the greatest economic, environmental and social impact, as well as the areas that are most important to our stakeholders. Regular engagement with our stakeholders provides a core input for determining our material focus areas. We engage our internal and external stakeholders to understand their concerns, expectations and emerging priorities. This enables us to initiate collaboration and be part of formulating or facilitating a solution, building mutually beneficial relationships.

Target

We are committed to enhancing value to its shareholders over the long term with the appropriate people, processes and structure to direct and manage the business and affairs of the Company, to achieve operational excellence and deliver the Company's long-term strategic objectives, enhancing value to its shareholders over the long-term.



GOVERNANCE

Compliance with Laws and Regulations

Corporate governance and compliance have always been one of the top priorities for the Group. The decision-making process in the Group is strictly in line with legal and regulatory requirements under the Ministry of Law and in compliance with the Code of Corporate Governance issued by Monetary Authority of Singapore and their guidelines.

It is imperative for ValueMax to comply with all applicable laws and regulations. Instances of non-compliance may subject us to liabilities such as monetary penalties, reputational damage, suspension or the revocation of our license to operate.

Our Approach

To ensure compliance with the various statutory and regulatory requirements across all outlets, our management team is responsible for reviewing and monitoring the Group's policies and practices in respect to legal and regulatory requirements across all outlets. We have a comprehensive compliance framework to monitor key compliance risks and ensure appropriate entity processes and controls are in place. Any non-compliance of the relevant laws and regulations and the proposed resolutions will be reported to the Board of Directors on a quarterly basis.

Consumer Credit Acts

The Group has put in place a governance and control framework that incorporates training, advisory, enforcement and compliance with policies and procedures around the Pawnbrokers Act and Moneylenders Act. Any employee who contravenes these policies and standards may be subject to investigation and disciplinary action. Major incidents may also be escalated to the authorities and lead to prosecution of the parties involved. We are committed to conducting business professionally and in accordance with all applicable laws, rules, regulations and highest ethical standards.

SGX's regulatory compliance

The Group has put in place policies and procedures to ensure compliance with the relevant laws and regulations, particularly those relating to Pawnbrokers Act and Moneylenders Act. At the corporate level, we also ensure that we are in compliance, both in substance and in spirit, with the Listing rules of Singapore Exchange Securities Trading Limited, Securities and Futures Act and Singapore Companies Act. Any new enactment of or changes to the relevant laws and regulations will be communicated to all operations and management staff via emails and small group meetings. Such communication is necessary to ensure that all staff are aware of the changes and can carry out the necessary steps and actions to ensure compliance.

Personal Data Protection Act

While we seek to leverage our data to serve our customers responsibly, we adhere and uphold the Personal Data Protection Act ("PDPA"). We have put in place policies to ensure we are in compliance with PDPA and we respect our customers' choices in respect of their personal data and the protection of our customers' privacy. The main purpose for which personal data is collected by ValueMax in Singapore is to furnish information to our customers pertaining to our products and services, to record their credit loans and their accounts, process payments, as well as to address questions and feedback. There has been no incidence of product and service misinformation, mis-labelling or inappropriate marketing communications.

Covid-19 Regulatory Response

ValueMax has also ensured its compliance with the government advisories on Covid-19 restrictions such as social distancing measures. These measures have since been embedded into our daily operations to ensure business continuity in the changing operational landscape. Other mandatory measures have also been instituted, such as temperature screening, split operations, work-from home arrangements and weekly Antigen Rapid Test (ART) self-test. As at the publication of this report, ValueMax has no instance of non-compliance with the Covid-19 laws and regulations.

GOVERNANCE

Target

ValueMax is a member of both Singapore Pawnbrokers Association and Credit Association of Singapore which have regular meetings with the regulating authorities under the Ministry of Law. We also aim to build mutually beneficial, long-term partnerships with regulators and the communities in which we operate, giving preference to those who are principled and committed to creating value in society. The Group has not received any other notification in relation to any breach of current legislation and we aim to maintain this credential of strict compliance in FY2022.

Ethics and Integrity

As the custodian of our customers' assets, we are accountable for upholding the highest standards of ethics and integrity. This helps to ensure that ValueMax remains a source of stability, security and strength for our stakeholders.

We promote an ethical and 'act with integrity' culture throughout the Group and our outlets. We seek to conduct our business in an ethical manner and in compliance with the best practices in the pawnbroking and moneylending industries. All directors, valuers, operations and management staff are required to fully comply with our principles set in our Employee Handbook and employment contract.

Business Conduct and Ethics for Directors

The Board is committed to ethics and integrity of action and adheres to the highest standards of ethical conduct. This sets the appropriate tone from the top in respect of the desired organisational culture, and ensures proper accountability within the Group. In line with this, the Board has a standing policy which requires each director to not allow himself/herself to get into a situation where there is a conflict between his/her duty to the Company and his/her own interests.

Business Conduct and Ethics for Employees

ValueMax document policies and work procedures which incorporate internal controls to ensure that adequate checks and balances are in place. Periodic audits are also conducted to evaluate the efficacy of these internal controls. We build and maintain the right organisational culture through its core values, educating its staff on business conduct and ethical values.

Data Privacy

We recognise that every individual has a right to safeguard their personal data and that the onus is on us to ensure that all data entrusted to us is only used for legitimate and reasonable purposes. We continually strengthen our controls for data management to ensure the appropriate collection, use and disclosure of data.

Our Performance in 2022

We respect all laws and regulations including those pertaining to environmental, social and economic impact, product and service information and labelling, and marketing communications which includes advertising, promotion and sponsorship. In 2022, no material fine, penalty or sanction was imposed on the ValueMax for non-compliance in relation to any of the above. In 2022, there were no material losses as a result of legal proceedings.

Target

We aim to maintain robust compliance standards and risk management systems. Our policies, procedures and training that all employees receive articulates expectations for every employee regardless of role. In addition to the periodic audits and the organization culture on business conduct and ethical values, ValueMax also aims to pave communication channels for employees and third parties for raising issues and concerns.

GOVERNANCE

Anti-Corruption and Anti-Fraud

Financial crimes undermine both the integrity and trust of the financial system. Preventing financial crime activities is one of many first steps in helping us confront multiple societal issues. With zero-tolerance policy on bribery and corruption, ValueMax have in place effective monitoring and management control systems to detect bribery, fraud or other malpractice activities directly at the source.

Anti-Corruption Policy and Standard

The anti-corruption policy and standard of ValueMax encompasses elements of risk assessment, controls and monitoring, due diligence, rules over gifts and entertainment, and reporting. All these are underpinned by senior management commitment and communication. Specifically, bribery and corruption can take many forms including the provision or acceptance of political contributions, charitable contributions, kickbacks and others.

Anti-Fraud Standards

ValueMax Anti-Fraud standards include elements of reporting and analysis, identification and assessment of fraud risks, fraud controls and monitoring, investigation and remediation, all of which are underpinned by strategy, governance and culture.

Zero tolerance policy

ValueMax has a zero tolerance policy to internal fraud and to breaches of the Company's Code of Conduct. All employees are informed that ValueMax will not hesitate to investigate and to report incidents of internal fraud to the appropriate authorities.

Whistle-blowing Programme

We have established a whistle-blowing mechanism for employees and any other concerned stakeholders such as customers and their families, suppliers, competitors and contractors. A direct whistle-blowing channel has also been implemented to enable our employees to get direct access to our Managing Director and CEO as well as our Chairman of Audit Committee. By doing so, our stakeholders can be assured that all reports or suspicion of potential breaches of our Employee guidelines are taken seriously by the Group. Our stakeholders can also reach our Executive Director or CFO via telephone or email through the contact information listed on our website. In 2022, there was no anonymous and non-anonymous whistle-blowing reports received by Group Audit through the various reporting channels. The reports were investigated independently by Group Audit, with findings reported to the Audit Committee.

Our Performance

- 100% completion of mandatory staff training.
- Zero incident of corruption based on results of operational risk management check 2022. The assessment spans across topics on Fraud, IT Security, Physical Security Risks, Business Continuity Management, Internal Controls and Risk Culture.

Target

Maintain 100% completion rates for mandatory staff training in 2023 and maintain zero incidents of corruption.



GOVERNANCE

Anti-Money Laundering and Counter Terrorist Financing

ValueMax has established policies and procedures to manage risks for its moneylending, pawnbroking, gold trading and retail businesses.

The Group is committed to complying with all applicable laws and regulations related to the prevention of money laundering and terrorism financing, and to deterring customers, suppliers, borrowers and pawners from using ValueMax as a conduit for illegal activity. The Board expects all employees to be vigilant to prevent any illegal use of the Group's products and services by money launderers, terrorists or those financing terrorist activities.

Objectives

To reflect this commitment, the Group has developed a Prevention of Money Laundering and Terrorist Financing ("PMLTF") Framework and the related procedures and controls by drawing on best practices from related financial industries with significant PMLTF compliance activities.

The objectives of this Framework are:

- To protect the Group from having its products and services used by money launderers, terrorists and parties that finance terrorist activities;
- To protect the reputation of the Group;
- To achieve compliance with all applicable legal and regulatory requirements;
- To identify and adopt strong, risk-based industry practices in relation to PMLTF.

Target

There is no anti-money laundering and financing terrorism non-compliance case in 2022. ValueMax aims to maintain zero non-compliance case in 2023.



GOVERNANCE

Key Components and Accounting Principles

ValueMax understands that the best way to fulfil the commitment in the Third Schedule of Pawnbrokers Act 2014 – Measures for Prevention of Money Laundering and Financing of Terrorism (the “PMFT”) and in the Precious Stones and Precious Metals (Prevention of Money Laundering and Terrorism Financing) Act is to establish effective internal policies, procedures and controls that are conducive to:-

- a) Customer Due Diligence Measures (the “CDD”);
- b) Records keeping;
- c) Detection of unusual or suspicious applications or transactions, and the making of disclosures under section 39(1) of the Corruption, Drug Trafficking and Other Serious Crimes (Confiscation of Benefits) Act (Cap. 65A) or Part III of the Terrorism (Suppression of Financing) Act (Cap. 325);
- d) Audit of the internal policies, procedures and controls;
- e) Compliance management arrangements;
- f) The hiring and training of employees; and
- g) Identify MLTF risks that may arise in relation to new technologies.

Governance

ValueMax maintains Board-level engagement in managing financial crime risk through a dedicated compliance committee of the Board of Directors. This committee reviews the status of related programs, key risk and performance indicators, new or emerging industry and regulatory trends, as well as regulatory exams and audits.

Managing Client Risk (Including KYC)

Our Global Anti-Money Laundering (AML) Policy, supported by Global Client Due Diligence (CDD) standards, establishes the requirements through which we assess the risk of financial crime associated with our clients and transactions. We apply a risk based approach, and the Global AML Policy sets out the KYC processes that must be applied based on the risk associated with clients at onboarding, and throughout the entirety of the client lifecycle. Our KYC processes are consistent globally, incorporating additional local requirements as applicable.

Ongoing monitoring

ValueMax monitors transactions to identify unusual or suspicious activity, behaviours or patterns of activity. We review any transactions that raise alerts in our processes or systems and investigate as appropriate to ensure the transaction has a legitimate business reason in line with the expected activity of our clients.

Reporting

ValueMax maintains a global risk assessment of financial crime risk, which is refreshed annually. The results of the risk assessment are presented to the Board of Directors and senior management and the results will be used to update the indicators in our programs and testing regimes. We submit suspicious activity reports as required to the local authorities.

Testing

We maintain an operation team that is responsible for periodic risk-based monitoring and testing of key controls associated with the management of financial crime risk. The team works closely with our compliance committee of the Board of Directors, but acts autonomously to ensure independent oversight.

GOVERNANCE

Risk Management

The Group recognises the importance of risk management and how business risks may adversely affect ValueMax's business performance. Since 2013, we started our Enterprise Risk Management ("ERM") framework to roll out a systematic approach to identify, assess and manage risks. We are pleased to update all stakeholders that our ERM framework is now fully implemented.

For further details on Risk Management, please refer to corporate governance section of Annual Report FY2022.

Internal Controls

The internal controls environment ensures the Group's maintenance of proper accounting records, compliance with applicable regulations and best practices, and timely identification and containment of financial, operational and compliance risks. The system of internal controls provides reasonable assurance against material financial misstatements or loss and includes the safeguarding of assets, the maintenance of proper accounting records, the reliability of financial information, compliance with appropriate legislation, regulation and best practices and the identification and management of business risks.

Internal Audit

The Audit Committee's responsibility in overseeing that the Company's risk management system and internal controls are adequate is complemented by the Company's appointment of KPMG Services Pte Ltd as the internal auditor of the Company. The internal auditor had adopted the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors.

The Audit Committee will, at least annually, review the adequacy, effectiveness and independence of the internal audit function. During the financial year under review, internal audit reviews were conducted on the operations of the subsidiaries within the Group.

Our Performance

The Board and Audit Committee did not identify any major concern on the Group's internal controls or risk management systems for the financial year 2022 under review.

For further details on Risk Management, please refer to corporate governance section of Annual Report FY2022.

Target

ValueMax aims to strengthen the Whistle-Blowing Policy to provide an avenue through which employees may report or communicate, in good faith and in confidence, any concerns relating to financial and other matters, so that independent investigation of such matters can be conducted and appropriate follow-up action taken. The Executive Directors are in charge of managing this specific area and ensuring its implementation.



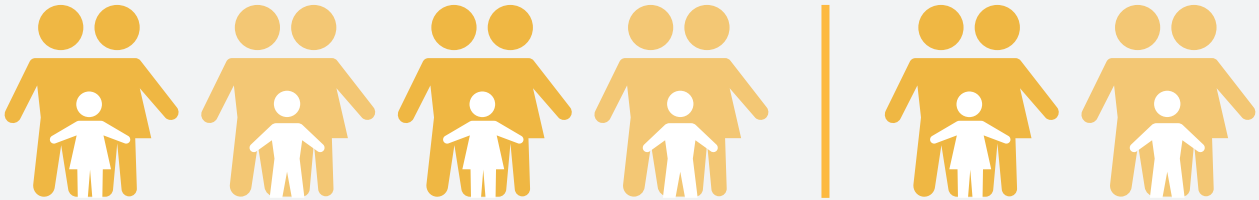
GOVERNANCE

Circular Economy and Sustainable Jewellery

More than half of the world's economic value generation depends on natural resources, and a rising global middle class over recent decades has increased global consumption, including in the lifestyle and luxury industries, increasing the pressure on natural systems. As a leader in the local pawnbroking industry, ValueMax ensures that our process of renewing and sales of our jewellery has the lowest impact possible on the environment, people and communities. We obtain most of our inventory from the community who bring in their gold and jewellery to our outlets.

We integrate circular solutions into all stages of our value chain with over 80% recycled gold, diamonds and precious stones in our jewellery.

The current population of 8bn ...



... will have increased to 10.5bn by 2075

Our current economic model where we ...

MAKE > CONSUME > DISPOSE

... is unsustainable

ValueMax hence build circularity into every stage of our value chain

1. SOURCING

We obtain almost all of our inventory from people from the community who bring in gold and jewellery that they are no longer using.

2. CRAFTING

We use recycled precious stones and metals to craft and repair the jewellery.

3. RESTORATION

Our in-house restoration prolongs the life of jewellery through repair and refurbishment.

GOVERNANCE

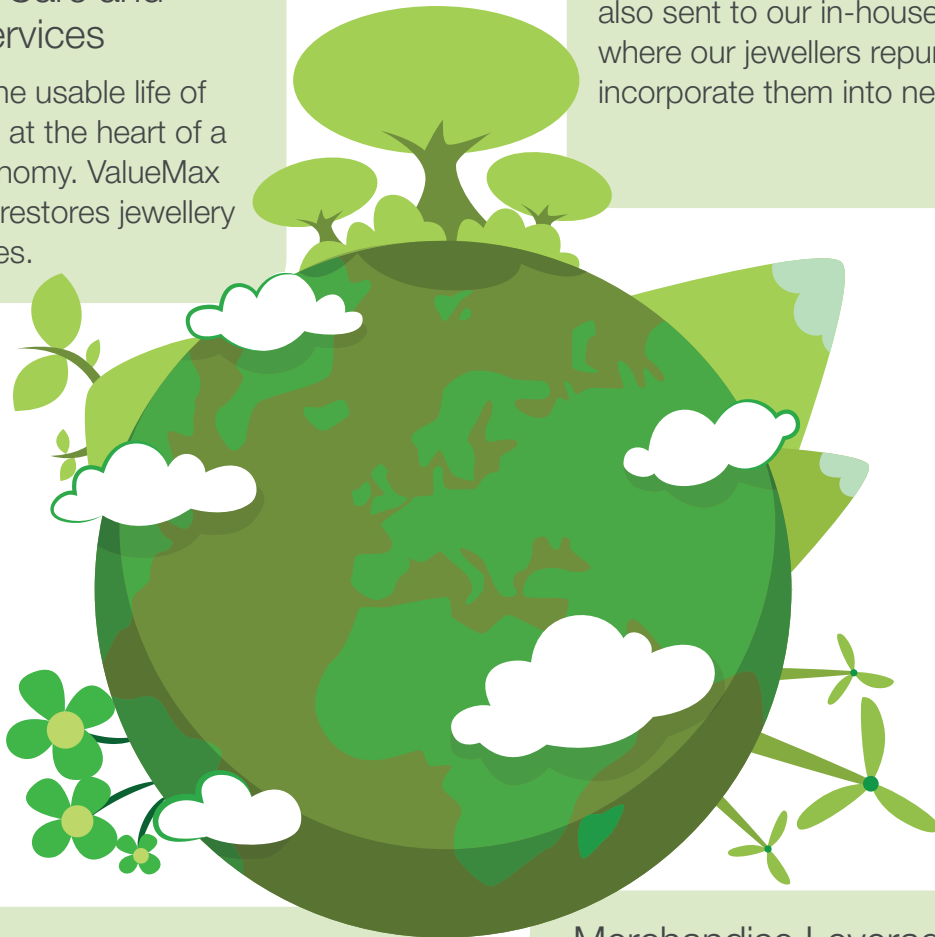
ValueMax - Adding VALUE to the circular economy package

Jewellery Care and Repair Services

Extending the usable life of a product is at the heart of a circular economy. ValueMax repairs and restores jewellery for retail sales.

Gold and Diamond Trade-In

ValueMax takes in pre-owned jewellery each year through our business. They are renewed and recirculated through the economy. A portion of the loose diamonds and precious metals from old jewellery are also sent to our in-house workshop, where our jewellers repurpose and incorporate them into new designs.



Luxury Watches Trade-In

Behind the face of a luxury watch lies what in many cases is an immense ecological footprint stemming from a long and complex supply chain. ValueMax reduces social and environmental footprint by recycling watches and luxury goods.

Merchandise Leveraging Reclaimed Gold and Repurposed Diamonds

ValueMax breathes new, contemporary life into used gold and diamonds. The collection features diamond and gold jewellery.

GOVERNANCE

Service Quality and Responsibility

Our service quality and responsibility to our customers rank high for the sustainable success of the Group. We are committed to provide fair valuation of the valuables our customers bring to our chain of outlets and we emphasize on service excellence for every customer.

Our Approach

Our service quality is one of the significant elements that influence the customer to choose ValueMax. Our valuers and professional staff serve our customers professionally and ethically. Customers are advised on the valuation of their collaterals based on the current market price as well as the terms of their contracts.

Our Performance

There has been no incidence of non-compliance with laws and regulations in the social and economic area.

Target

ValueMax aims to provide the quality service that is in the consumer's rights to expect by complying with the Consumer Protection (Fair Trading) Act (Cap. 52A). We ensure the consumers' right to expect acceptable quality through services that are provided with due care or skill, fit for any specified purpose, and provided in a reasonable time.



GOVERNANCE



Our Executive Chairman,
Mr Yeah Hiang Nam, PBM

Awards and Achievements



EY ENTREPRENEUR OF THE YEAR
2019 - FINANCIAL SERVICES
by our Executive Chairman,
Mr Yeah Hiang Nam, PBM



SERVICE
Award in recognition of our
commitment towards business
and quality Excellence



Most Transparent Company Award 2014,
runner up position for New Issues



SINGAPORE 1000
SINGAPORE SME 1000
INTERNATIONAL 100



Winner, SPBA - Established Brands



Celebrating Singapore's
Enterprising Spirit 2010



Winner, EYA 2010

by our Executive Chairman,
Mr Yeah Hiang Nam, PBM

ENVIRONMENT



A Sustainable Organisation

ValueMax is aware of its own environmental footprint as an organisation. Being environmentally conscious not only benefits the environment but also reaps operational and cost efficiencies. We aim to build a sustainable organisation to integrate environmental excellence into a business strategy.

Our Approach

Our efficiency is measured on the basis of value added services (money, services, human need) for each unit of ecological cost. We will also evaluate the potential for reducing the major components of our carbon footprint, choosing the best approaches, including through cost-benefit analysis, engaging with relevant stakeholders, and assessing the extent of the use of carbon offsets for emissions that are difficult to abate.

ValueMax Commitment to Meet Public Sector Sustainability Targets

ValueMax is committed to meeting public sector sustainability targets. We monitor our carbon footprint by tracking the usage of electricity, water and paper, and optimising the energy and water efficiency of our office premises. We believe our business has a low impact on the environment. Nevertheless, we strive to embrace environmental sustainability by managing environmental conservation through adopting waste minimisation, recycling and energy efficient practices. We also seek to build a culture of sustainability, where staff are motivated to adopt resource-saving and recycling measures to foster a culture of diverse, equitable and inclusive sustainability at ValueMax.

ENVIRONMENT

Reducing Energy and Water Consumption

ValueMax is committed to reductions in our energy and water consumption, in line with public sector targets under GreenGov. SG. Energy consumption was reduced primarily through improving the energy efficiency of the central air conditioning, energy saving and lighting systems in our offices. To achieve optimal energy efficiency, we turn off all air-conditioning after working hours. The remaining energy savings were installation of energy efficient T5 fluorescent lightings and LED lightings, and turning off office lights after working hours.

With our flagship store at Waterloo Centre being newly certified as an Eco-shop in 2018, all outlets have embarked on the Eco-shop programme in collaboration with the Singapore Environmental Council ("SEC"). The project aligns our environmental performance in all outlets to key evaluation criterion like indoor environment and air quality, resource recovery and recycling, water and energy conservation. We aim to further reduce energy consumption by rolling out the same eco-shop standard to all our upcoming new shops.

ValueMax has progressively installed water fittings with excellent water efficiency ratings (3 ticks) under the Public Utilities Board's Mandatory Water Efficiency Labelling Scheme



ENVIRONMENT



ValueMax Businesses

Water Consumption 2022

Water Usage
m3: **3,552**

Total Revenue
Million SGD: **287**

Water Usage Intensity
m3/Million: **12.38**

Water Consumption Intensity of ValueMax Businesses = Water usage of all offices and outlets divided by the total revenue of the fiscal year.



ValueMax Businesses

Electricity Consumption 2022

Electricity Usage
KiloWatt: **1,275,784**

Total Revenue
Million SGD: **287**

Energy Intensity
KW/Million: **4445**

Electricity Consumption Intensity of ValueMax Businesses = Electricity usage of all offices and outlets divided by the total revenue of the fiscal year.



ValueMax Tenants

Water Consumption 2022

Electricity Usage
m3: **4,604**

Total Rent
Million SGD: **0.739**

Energy Intensity
m3/Million: **6,230**

Water Consumption Intensity of ValueMax Tenants = Water usage of all commercial and residential premises rented divided by the total rent of the fiscal year.



ValueMax Tenants

Electricity Consumption 2022

Water Usage
KiloWatt: **128,876**

Total Rent
Million SGD: **0.739**

Water Usage Intensity
KW/Million: **174,392**

Electricity Consumption Intensity of ValueMax Tenants = Electricity usage of all commercial and residential premises rented divided by the total rent of the fiscal year.

ENVIRONMENT

Reducing Waste

Waste reduction is an important part of ValueMax sustainability strategy. ValueMax is committed to reducing waste, in line with public sector targets under GreenGov.SG. We continue to encourage the three 'R's of Reduce, Reuse and Recycle among staff members, to minimise waste, conserve natural resources and reduce greenhouse gas emissions.

Initiatives have been introduced to raise staff's sustainability awareness and promote environmentally friendly practices. We have launched our Go-Green initiatives across all our outlets and corporate office. The implemented initiatives aim to encourage the 'Reduce, Re-use, and Recycle' of papers and plastic through the following ways:

Initiatives Implemented in 2022	Target for 2023
<p>Reduce Pawn Ticket Paper</p> <ul style="list-style-type: none"> • Issue multiple items on one ticket, instead of issuing a ticket per item pawned. 	<p>To reduce the usage of pawn tickets by 40%.</p>
<p>Reduce Printing Paper</p> <ul style="list-style-type: none"> • Encourage employees to print double-sided wherever possible. • Instead of handing out several paper documents, ValueMax compiles important information into a shared, accessible folder and keep it updated. • Re-use single-side printed papers for non-confidential and draft documents. • Use paper from sustainable sources where possible. • Recycle all used papers and printed materials by donating to authorised recycling companies. 	<p>To reduce the usage of printing paper by 5%.</p>
<p>Reduce non-recyclable packaging – Carrier Bags</p> <ul style="list-style-type: none"> • Eliminate unnecessary packaging by encouraging customers to use one carrier bag for all items bought, instead of using a bag for each item. 	<p>To reduce the usage of carrier bags by 5%.</p>
<p>Reduce non-recyclable packaging – Beverage Bottle</p> <ul style="list-style-type: none"> • The HQ has installed a beverage dispenser at the office and employees are bringing their own bottle. • Use bottle packaging with reduced thickness to minimize plastic waste. • Introduce "Bring-Your-Cup" at the beverage vending machine in the staff pantry. 	<p>To reduce the usage of beverage bottles by 5%.</p>

ENVIRONMENT

Incorporate Sustainability in Procurement

ValueMax currently adopt the applicable green procurement policies from GreenGov.SG framework and initiatives championed by agencies such as the National Environment Agency. The procurement policies starting 2021 cover the following categories of goods and equipment:

- **Chilled water system.** All new equipment has to optimize the chilled water system design if necessary, and ensure efficient performance, comprehensive maintenance and guaranteed savings over a period of typically five years.
- **Electrical appliances.** All new electrical appliances purchased locally will take into account the National Environment Agency's Mandatory Energy Labelling Scheme. The appliances include air-conditioners, lightings, refrigerators and televisions, which take into account energy-efficiency and lifecycle costs to optimise cost effectiveness.
- **Paper.** White printing paper to be PEFC certified to ensure sustainable management of the forest.

We will continue to embed energy efficiency and sustainability considerations in our procurement by developing new relationships with our suppliers as well as employees. Such relationships will widen the scope of accountability and involvement of all parties in a learning process.



ENVIRONMENT

Strategy Plan for Emissions Reduction

The Eco-shop certification scheme in collaboration with the Singapore Environmental Council (“SEC”) has raised water and energy efficiency measures to reduce our energy consumption and emissions. We will continue to explore measures to achieve energy savings, while catering to the needs of the organisation and staff. We have installed LED lightings at our headquarters and new outlets as our first step towards energy conservation. With our headquarters at Waterloo Centre certified as an Eco-shop in 2018, a certification scheme in collaboration with the Singapore Environmental Council (“SEC”), we plan to adopt the eco-shop standard for all renovation of our outlets to reduce energy use and improve energy efficiency.

Our properties and rental business recognize that the majority of the resource consumption come from tenants, shoppers, and residents. The pawnshop industry generally has a low impact on the environment, relative to its scale. However, our own commitment to environment protection and resource conservation is critical to promote environmental stewardship to the public. ValueMax makes a conscious effort to raise awareness and educate our tenants, shoppers, and residents on responsible consumption so as to advocate for a sustainable lifestyle. As we expand our business, our impact grows. We work to minimise our environmental footprint.

Energy and Water Intensity is our new energy-efficiency measure to reduce our energy consumption and emissions. We will continue to explore measures to achieve energy savings, while catering to the needs of the organisation and staff.

ValueMax’s road freight carbon footprint involves the company van carrying goods from the headquarters to the stores. Freight transportation makes up 8% of global greenhouse gas emissions and its carbon emissions may double by 2050. Land vehicles have an outsized impact on carbon emissions and road freight emits more than 100 times as much CO₂ as a cargo ship to carry the same amount of stuff the same distance. We hence embrace climate responsibility by planning more efficient transport routes to dispatch our goods, with the aim to reduce our carbon footprint. Since 2018, ValueMax has reduced our road freight’s carbon emission by 30%.

Work and business travel has been one of the contributors to ValueMax’s carbon footprint due to our active participation in the regional and local pawnbroking fora. ValueMax has adopted technology to stay connected and collaborate effectively so as to reduce the carbon footprint. We will evaluate how these new modes of communication fit into new norms of international engagement post-pandemic, and look at ways to reduce our carbon footprint arising from travel.

SOCIAL

People

Pivotal to our success is our people performing at their best. We value the contributions by all employees towards sustaining ValueMax's long term success.

Our Management Approach

To underscore our care and commitment towards our employees, ValueMax's holistic human resource ("HR") strategy focuses on fair remuneration and equal opportunities, training and development, employee wellness and engagement, and work-life harmony. We are taking progressive steps to go beyond mere compliance with labour laws in Singapore to develop and implement policies and staff engagement programmes that aim to help employees build a long and fulfilling career with ValueMax.

Our Workforce

ValueMax employs over 300 people in Singapore. We empower and invest in equipping our employees with the necessary skills and knowledge to stay relevant in our highly competitive and disruptive industry. We want to be a company where our employees can do great work. Hence we aim to create a diverse, welcoming culture that allows people to add value and grow as individuals in a safe working environment.

Compliance

In Singapore, we abide by the Ministry of Manpower's (MOM) Employment Act and ensure that practices are aligned with the tripartite guidelines set by MOM, National Trades Union Congress (NTUC) and Singapore National Employers Federation (SNEF). In Malaysia, we adopt the fair employment framework that is approved by the Employment Act 1955.

Future of Work

Job roles within the organisation are rapidly evolving due to emerging technology and business needs. We adopt a proactive approach in reskilling our people to take on new or enhanced roles.

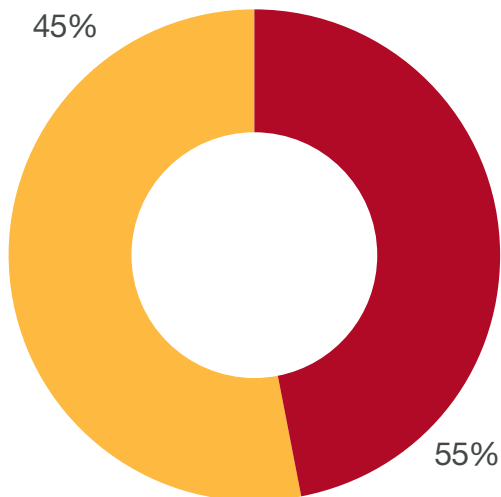


SOCIAL

Diversity and Equal Opportunity

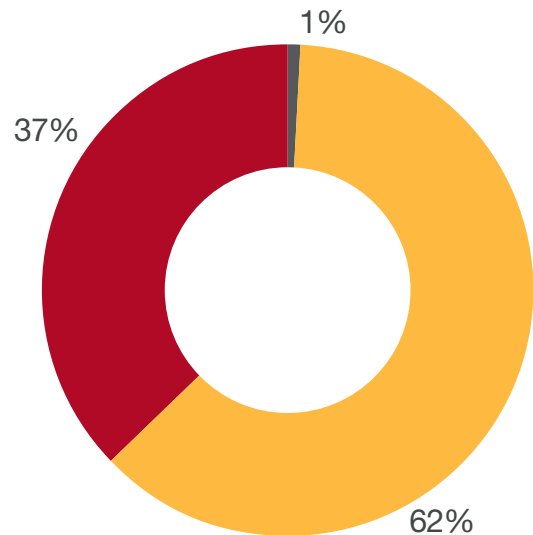
Identifying, recognising and rewarding performance in employees is essential in our hiring and retention strategy. ValueMax embraces diversity and inclusivity regardless of age, religion, gender, race, nationality and family status. We advocate fair employment practices by ensuring equal opportunities for recruitment, fair compensation, career progression and training opportunities. We provide fair employment opportunities to all, regardless of age, gender, race, or nationality. ValueMax advocates a policy of harnessing diversity in human resource as evidenced by a fair distribution of employees from varied nationalities and age groups to support our key markets in Singapore and Malaysia. Our diversity is our strength as it promotes creativity and innovation. It also enhances our ability to reach different segments in society.

Gender Ratio



● Male ● Female

Nationalities of Employees



● Singaporean ● Malaysian ● Others

As at 31 Dec 2022

Gender Diversity

We advocate gender diversity in our Board and the representation of women in senior leadership with two female directors among our six Board members. There is a balanced gender ratio between the male and female employees. We ensure that fair work practices and remuneration are ascertained based on individual work performance and not on any gender consideration. No form of discrimination is tolerated within our organisation. There has been no incidence of discrimination reported during the year.

SOCIAL

Age Profile of Employees

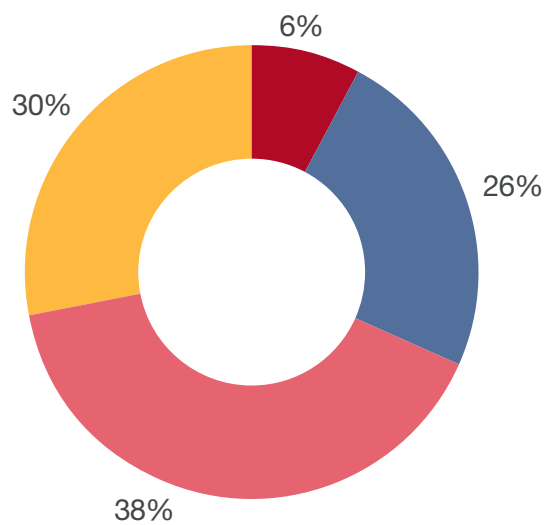
We maintain a policy of employee diversity through providing employment opportunities to both young and older workers above 55 years old. ValueMax taps the different perspectives and value-add through a multi-generational workforce to create an organisation that is dynamic, agile and innovative. We aim to have a wider integration of new hires of different ages. Older employees provide a wealth of experience, as well as strong judgement and a sense of responsibility. Younger staff, on the other hand, bring innovative ideas and new ways of working into the company. Older and younger employees therefore complement each other perfectly.

Age Profile of Employees

Management / Professional Staff / Outlet Staff

● Below 30 Years	6%
● 31 to 40 Years	26%
● 41 to 55 Years	38%
● Above 55 Years	30%
Total	100%

As at 31 Dec 2022



The recruitment and retention of talents include cooperation with professional institutions, talent pool development and retention, and staff grievance mechanism.

In terms of employee skills profile, we have maintained a fair proportion of professional and management team to lead and drive the business growth in our four main business segments.

Our business is dependent on experienced staff who have been in the pawnbroking business for over 10-20 years. Through the acquisition of new businesses over the years, we have also retained the workforce of the acquired entities and strengthened our pool of senior valuers whose professional expertise in valuation of jewellery and watches has been critical in the sustainable success of our pawnbroking business.

Talent Management

The recruitment and retention of talents include cooperation with professional institutions, talent pool development and retention, and staff grievance mechanism.

In terms of employee skills profile, we have maintained a fair proportion of professional and management team to lead and drive the business growth in our four main business segments.

Our business is dependent on experienced staff who have been in the pawnbroking business for over 10-20 years. We aim to acquire new businesses over the years, and retain the workforce of the acquired entities to strengthen our pool of senior valuers whose professional expertise in valuation of jewellery and watches has been critical in the sustainable success of our pawnbroking business.

We are continuously recruiting talents, particularly younger talents and grooming them through mentorship and on-the-job training programme.

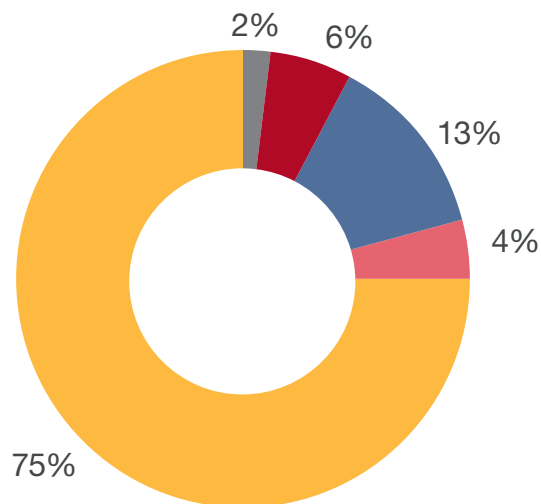
Our recruitment policy is based on meritocracy and the pre-requisite skills and academic qualifications required to perform the required job scope. During recruitment, we implement stringent shortlisting processes to ensure we recruit people with the same values as we do.

We focus on retention of talents by providing fair and sustainable financial and non-financial incentives, and through learning and development opportunities. Our compensation and benefits policies are determined by guidelines proposed by our human resource team and approved by our Management team or our Board. All our staff undergo an annual performance review and receive periodic performance feedback from their reporting managers.

PMET Classification for Staff

Management	2%
Professional	6%
Executive	13%
Technical	4%
Retail Outlet Staff	75%
Total	100%

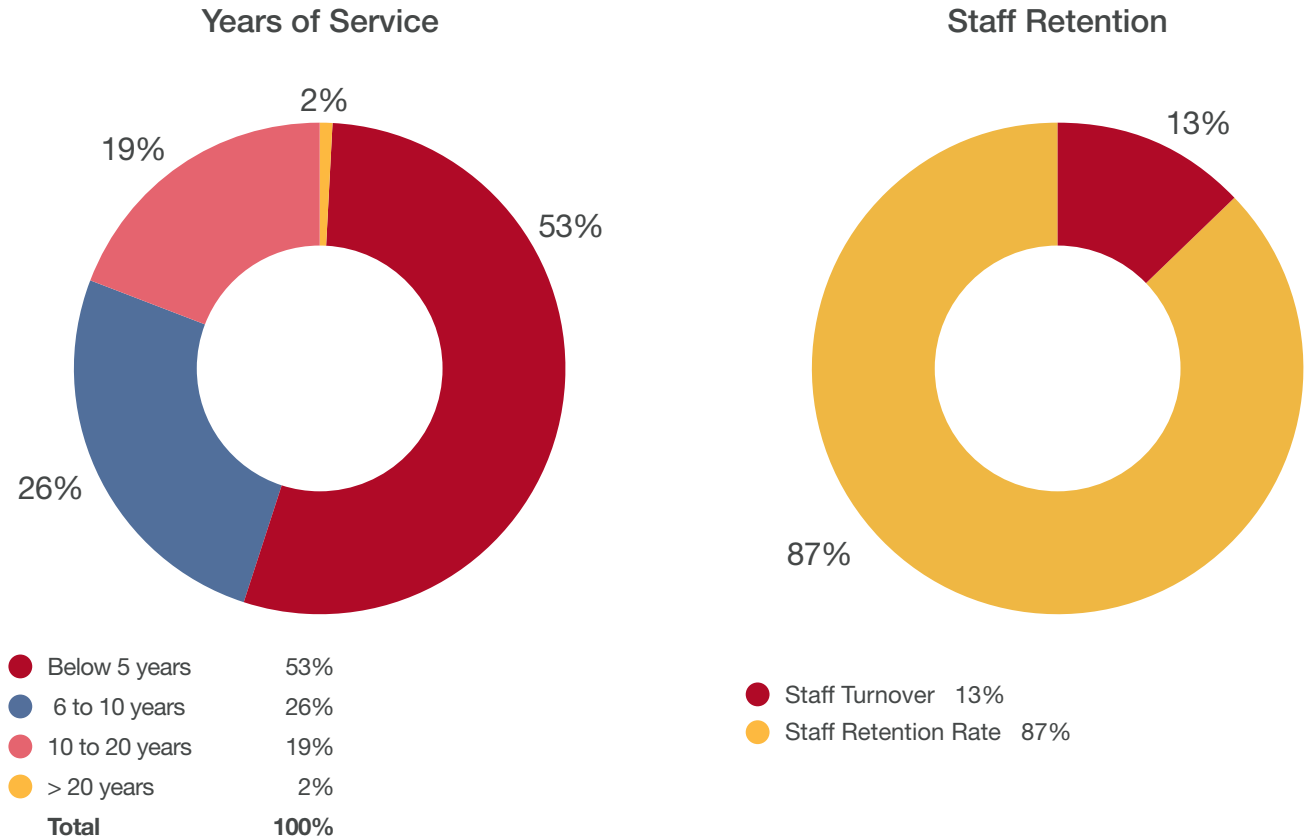
As at 31 Dec 2022



SOCIAL

Long Service Employment

We offer equal opportunities for skills training and career development for all employees of which has contributed to our high staff retention rate of 87% in 2022.



As at 31 Dec 2022

Training and Education

Human capital is our key resource. ValueMax believes that staff can make a significant contribution based on their talent, expertise and experience. Developing talent is crucial to build ValueMax's future capabilities amid the global competition for talent.

Investing in training and developing our people is critical to building up and retaining our talent pipeline to meet current and future needs. Over the years, we have built a robust talent pool comprising salespersons, executives and management associates. We have shifted some of our trainings to web-based and virtual training in light of the Covid-19 pandemic.

Apart from providing fair and sustainable financial incentives to our employees, we also strive to create a culture of learning organisation through the following ways:

Mentorship

We have a strong culture of mentorship throughout our organisation. Our senior management leads and develops the organisation in achieving the goals and vision of the Group. Our senior valuers provide guidance and professional support, on-the-job training and coaching to our junior valuers.

SOCIAL

Training and Skills Upgrading Opportunities

We have a strong culture of mentorship throughout our organisation. Our senior management leads and develops the organisation in achieving the goals and vision of the Group. Our senior valuers provide guidance and professional support, on-the-job training and coaching to our junior valuers.

Target

ValueMax targets to maintain or increase the average training hours per employee over the next 3 years. We will set up a scheme that supports employee development by designing roles that fit, coaching and mentoring to help them thrive, seeking and using their knowledge and ideas, removing barriers, and encouraging role changes (anywhere across ValueMax) that enable them to more fully realize their potential.

Employee Wellness and Benefits

Compliance to the recommendations by Ministry of Manpower

Employee wellness is integral to our human capital management. The Group contributes to the Central Provident Fund Scheme and provides medical benefits such as hospitalisation and surgical plans for all employees. We provide maternity as well as paternity leave in accordance with the recommendations of the Ministry of Manpower of Singapore ("MOM"). In 2022, we encountered a turnover rate of 13.5%

Multi-incentive funds

We regularly review staff requests and introduce new activities and team building events with our multi-incentive funds for employees. ValueMax recognises that different workforce generations have different workplace, family support, engagement, learning and career needs. We hence aim to play an important role in promoting a balanced lifestyle while fostering camaraderie at work.

Target

ValueMax has set an objective to raise employees' motivations to contribute to the organization and to increase retention rates. We plan to:

- Increase employee engagement by organizing peer-to-peer learning groups to discuss challenges and find solutions.
- Interview those employees who have decided to leave to narrow down the reasons for resignation.
- Surveying employees on how to make the workplace a better place to come to.

SOCIAL

Health and Safety

The Group is committed to embracing the highest standards of Workplace, Safety and Health (“WSH”) and environmental practices and inculcating the best practices in the Group. We are guided by the steadfast commitment to our employees for a safe working environment in which one can work and excel with full confidence.

The management team has set a strong foundation by providing a clear direction within the organisation of the value of an effective occupational health and safety management approach to foster risk-free and environmentally-friendly premises for our employees and customers. We are committed to providing safe and vibrant spaces to live, work and play by safeguarding well-being and safety of employees, shoppers, students and residents.

ValueMax is also building the environmental awareness and green practices to lead the group in adhering to all WSH regulations as stipulated by the MOM. There has been no incident of non-compliance concerning health and safety issues with our products and services.

The Group conducts annual Workplace Health and Safety risk assessment for all our outlets as well as onsite assessments and training for employees to heighten WSH awareness at the workplace.

Target

ValueMax currently has no event of non-compliance of the Workplace Safety and Health Act. We will continue to abide by the requirements to continue to ensure safe workplaces for all.

Business Partner and Stakeholders Engagement

We strive to contribute positively to the society through our economic presence by contributing to the range of short to medium term credit facilities to individuals and corporations, while maintaining good stewardship of the resources we manage and generate good shareholders’ value.

We are committed to doing our part in shaping industry developments and to promoting a more level playing field. Over the past years, we have supported the Pawnbrokers Association in the social media marketing as well as a number of capacity-building workshops. In addition, we actively participated in sustainability forums for knowledge exchange and to deepen understanding of ESG best practices. These have helped to ensure better integration of sustainability considerations into our overall strategy.

We will continue to engage with regulators as we collectively shape the path towards a more sustainable financial system. We will also continue to engage with other key stakeholders, including our customers, colleagues, investors, community and non-governmental organisations, to ensure that we meet evolving expectations and remain abreast of industry developments.

Please see the section on Accountability to Stakeholders on page 4 for more information.

Labour - Management Relations

Building an inclusive culture that embraces diversity, treats employees fairly and provides equal opportunities is crucial to the ValueMax's long-term success, as it helps to foster creativity and innovation.

Our Management Approach

We seek to recognise each individual and the value they bring to the organization. This means cultivating an environment where employees can be who they are, while providing support for them to be the best version of themselves. We work hard to maintain a culture that is caring, trusting and progressive.

Communication

It is important to have effective communication between management and employees, so that employees are more engaged with the organisation, and have a more positive attitude towards their work and loyalty to the Group. They are provided with frequent management updates and adequate notice period regarding operational changes.

We often engage our employees in the following ways:

Monthly Meetings

Outlet managers have monthly operations review with the management team.

Quarterly Meetings

Management conducts quarterly meetings for Board of Directors to discuss on business development and financial performance.

Informal Small Group Meetings

Management holds informal small group meetings to listen and understand our employees' concerns and grievances.

Diversity and Inclusion

ValueMax believes in the inherent strength of a vibrant, diverse and inclusive workforce where the perspectives, backgrounds and life experiences of our people help us to forge strong connections with all our customers, engage confidently within an increasingly globalised marketplace, inspirationally lead and creatively innovate, thereby making better decisions for our business and the world in which we live.

Anti-Bullying and Harassment

Our Code of Conduct sets out clear standards of behaviour for our employees, including guidelines on anti-bullying and harassment. We have a robust grievance procedure in place for employees to share their concerns without any fear of retaliation.

SOCIAL

Work-life Integration

We support employees to succeed in both their careers and personal lives, offering flexible work arrangements for working parents who need to juggle demands both at home and at work. We also recognise that different workforce generations have different workplace, family support, engagement, learning and career needs.

Target

ValueMax has set an objective to raise employees' motivations to contribute to the organization and to increase retention rates. We plan to

- Personalize one-on-one discussions with an "open door" policy where employees will feel comfortable speaking up and trusting the leadership if the managers.
- Make technology accessible to everyone by understanding the needs of all workers in adopting new digital tools
- Provide the technology, tools, and training to use those tools so that staying connected is not a burden. Remove the stress some employees might feel when faced with new technology by giving them training and touching base to be sure they are comfortable.

Customer Privacy and Data Protection

The nature of our pawnbroking and moneylending businesses warrants high level of security and confidentiality of our clients' personal data as well as the business transactions they have undertaken. We take a serious view of such matters and ensure that we conduct our business in strict adherence to data protection laws – the Personal Data Protection Act (PDPA) in Singapore. These cover areas such as collection, use, disclosure and care of personal data.



SOCIAL

Privacy Policy

Our Privacy Policy sets out the principles on the types of personal data collected and how we collect, process, and use them. More importantly, it encapsulates our commitment to safeguard and manage the confidentiality of our customers' personal data in a responsible manner. As a regulated pawnbroking and moneylending institution, we are obligated to ensure the confidentiality of our customers' information, financial or otherwise. This includes personal data held with us.

Nevertheless, privacy and data protection regimes across jurisdictions are continually evolving. We observe converging consensus in selected aspects of privacy considerations. We continue to stay abreast with developments in privacy trends as well as data protection regimes across geographies to see that our privacy policies and practices remain agile to evolve and respond to these raised bars and expectations, as applicable.

We also recognise our duty to protect our customers' data whilst ensuring that ValueMax fulfils legal and regulatory requirements. Any law enforcement or government agencies' request for information received will be carefully reviewed to ascertain that the request conforms with the scope and validity of the applicable laws and rights.

Managing Data Security

We adhere strictly to the guidelines set by the Personal Data Protection Act. We have invested to ensure our proprietary IT system meets the highest standards for IT security. Our confidential documents are disposed by waste disposal firms to ensure maximum security.

We conduct data protection impact assessments on projects to identify any potential data risks and recommend measures to mitigate the risks. We carry out regular compliance checks to ensure that our business processes adhere to the local data privacy and protection laws. There has been no incident of substantiated complaints concerning breaches of customer privacy and loss of customer data.

Target

At ValueMax, we take the responsibility to build up our security and trustworthiness. We aim to maintain the security of our IT systems and null incident of breaches of customer privacy and loss of customer data. The number of customers signing data processing agreements with ValueMax shows the confidence the market has in our trustworthiness.



COMMUNITY

ValueMax Covid19 Response

Throughout 2020 to 2022, we sought to balance the needs of all our stakeholders. We stayed focused on protecting ourselves and helping our customers, colleagues and the community. Together, we had emerged stronger.

The three years was a challenging period marked by the widespread impact of COVID-19. Businesses and individuals had to grapple with the uncertainties and challenges of the pandemic that has turned into a global economic crisis. We had to make sense of the ever-changing situation and implement the right measures and solutions at the right time to keep our colleagues, our customers and our communities safe.

Amid the unprecedented crisis, our teams across the entire Group – from the Board and Management to our frontline colleagues – came together with a shared mission to navigate the difficult times.

In everything we did, the safety, health and wellbeing of our colleagues and customers have been of utmost importance. The dedication of our colleagues has been key to the Group in weathering this crisis. Their resilience and tenacity have made all the difference to the organisation as we remained steadfast in doing the right thing for our customers, enabling ValueMax to emerge stronger.

COMMUNITY

Corporate Social Responsibility

Being a corporate responsible citizen, we believe in giving back to the society. While we strive to achieve our financial goals and objectives, we also believe in playing our part in serving our local community.

Over the last six years, ValueMax has actively participated in business and community initiatives:



YEAR: 2017 **SINGAPORE MANAGEMENT UNIVERSITY BUSINESS FAMILIES INSTITUTE**

For two consecutive years – 2016 and 2017, ValueMax contributed to the Singapore Management University’s Business Families Institute to support its mission to enable business family members to be engaged and be responsible stewards of their families, businesses and communities, through education, research and ecosystem support.

SMU received matching grants from the Singapore government for the contributions made by ValueMax.



YEAR: 2017 AND 2019 **SGX AND E50 ASSOCIATION SEMINAR: LISTING ON SGX**

Imparting insights at a listing seminar co-organised by Singapore Exchange (SGX) and Enterprise 50 Association (E50 Association), ValueMax spoke on “Listings for SMEs”. Our Executive Director, Ms Yeah Lee Ching shared on ValueMax’s experience in the listing of the Group.



YEAR: 2017 - 2022 **UOB HEARTBEAT CHARITY DRIVE**

ValueMax has been one of the donors for the UOB Heartbeat Charity Drive where funds raised were donated to charitable organisations. In 2021, ValueMax made a donation to the annual fundraising event. The funds will aid children and youths from low-income families and those suffering from rare genetic diseases. They will also go towards organising activities to improve the lives of parents and children from disadvantaged families such as art therapy sessions and workshops to equip them with digital skills and cyber wellness knowledge.



YEAR: 2018 **CARING FOR THE STUDENTS AT AWWA SPECIAL STUDENT CARE CENTRE**

ValueMax employees brought joy and laughter to students with special needs by chatting, playing, and dancing together with them, as well as fulfilling their Christmas wishes by surprising them with individualized Christmas presents.

COMMUNITY



YEAR: 2019 AND 2020 CARING FOR SENIORS UNDER HAPPY FOLKS

Our office employees actively participated in caring for the elderly by spending time with aged seniors staying alone in one room flats, to bring them joy and brighten their day.

**We Will Stand
Alongside With You**

- All pledges pawned on or before 6 April 2020 will be given a one month interest waiver upon redemption or renewal.
- Any valid pawn ticket which expires on or before 4 May 2020 and where its pledge has not been forfeited, will automatically be granted an extension of one month from its expiry date. Redemption or renewal will also be given a one month interest waiver.
- All new pledges pawned from 11 April 2020 onwards will be charged interest as per normal.
- All redemption and renewal between 11 April 2020 and 4 May 2020 will not be penalised (eg. subject to higher interest or additional fee) as a result of third-party redemption and renewal.
- The interest waiver mentioned above is up to a maximum of 1%.

抗击疫情，你我同行

- 凡典当日期在2020年4月6日和之前的有效当票，无论是回赎或续当，均能享有1个月的利息豁免。
- 任你在2020年5月4日之前到期的当票（逾期未赎，尚未视收的典当品），将自动延长1个月，回赎或续当亦能享有1个月的豁免利息优惠。
- 在展期期间（11/4/20 至 4/5/20），所有新典当品将按新加坡当局法令厘定收取利息。
- 在展期期间（11/4/20 至 4/5/20），所有回赎或续当将不会因第三方回赎或续当，而增收额外的利息或费用。
- 上述利息豁免最多为1%。

YEAR: 2020 1% INTEREST WAIVER FOR PAWNERS DURING CIRCUIT BREAKER

In an effort to help lighten financial burden for our pawners who may be affected by the COVID-19 pandemic, ValueMax waived first month's interest for our pawners who had pawned for at least two months during the circuit breaker.



YEAR: 2021 SINGAPORE PAWNBROKERS' ASSOCIATION CHARITY DRIVE TO SUTD

The Singapore University of Technology and Design is the fourth public autonomous university in Singapore founded in April 2012. ValueMax made a contribution to the SUTD Bursary through the Singapore Pawnbrokers' Association Charity Drive. The SUTD Bursary Award is established to provide financial assistance to deserving full-time undergraduate students that demonstrated financial need with monthly household per capita income of S\$2,250 and below.



YEAR: 2022 ETONHOUSE COMMUNITY FUND

Executive Chairman, Yeah Hiang Nam, made a contribution to the Community Fund Limited (ECF) to help children from underprivileged backgrounds to advance their educational goals. Through the power of education, ECF improves the lives of vulnerable children by enhancing their emotional wellness, cognitive development and fitness.

Target

We target to organise yearly events involving our employees to reach out to underprivileged members of society with special needs.

An aerial photograph of a beach with turquoise waves crashing onto the sand. The water is a deep, vibrant blue-green, and the waves are white and frothy as they break. The sand is a light, pale yellow color, and the overall scene is bright and clear.

TCFD Report 2022

Task Force on Climate-Related
Financial Disclosures Report

Task Force on Climate-related Financial Disclosures

Reflecting the financial sector's commitment to addressing climate change, ValueMax proposed a set of recommendations for consistent disclosures on Climate-related Financial Disclosures (TCFD) in October 2022 to help our stakeholders better understand our climate-related risks. The TCFD aimed to promote more informed investment, credit and insurance underwriting decisions, foster an early assessment of these risks, and facilitate market discipline.

ValueMax publicly expressed our support for the TCFD recommendations for the first time. We are publishing our climate disclosures this year, following the structure provided by TCFD recommendations. This is a part of the 2022 Sustainability Report and summarized in this dedicated TCFD extract. These included quantitative metrics alongside explanations of the frameworks and overall ValueMax climate strategy. We will continue to evolve our disclosures, incorporating more granular data and portfolio views as they become available.

ValueMax will continue our TCFD implementation efforts through 2023, following the recommendations across the four TCFD categories of Governance, Strategy, Risk Management, and Metrics and Targets.



VALUEMAX TCFD REPORT 2022

Governance

Efforts taken by ValueMax to implement climate-related recommendations

As a global financial institution, we recognize the important role that we play in combating climate change through support of the transition to a low-carbon and climate-resilient global economy. ValueMax pursues a three-pronged approach in addressing climate change and climate-related risks.

- First, we are in collaboration with the industry to work towards transition to a low-carbon and climate-resilient business models, and integrating climate change into our risk management model.
- Second, we are focusing on the execution of the sustainability requirements.
- Third, we are working on further reducing the carbon footprint of our own operations and supply chain.

Governance of sustainability is exercised through the established governance bodies of the Group. The Sustainability Governance Framework chart illustrates the main corporate bodies at Board, the Management Team, as well as the sustainability Advisory Team that are involved in maintaining a robust sustainability governance at ValueMax.

Sustainability Governance Framework

Board of Directors

The Board approves and monitors the materiality matrix and sustainability strategy.

The Management Team

The Management Team has determined focus areas where ValueMax can have the greatest economic, environmental and social impact, as well as the areas that are most important to our stakeholders. Regular engagement with our stakeholders provides a core input for determining our material focus areas. We engage our internal and external stakeholders to understand their concerns, expectations and emerging priorities. This enables us to initiate collaboration and be part of formulating or facilitating a solution, building mutually beneficial relationships.

Sustainability Advisory Team

The Sustainability Advisory Team assists the Board in an advisory capacity, in fulfilling its oversight duties with respect to the Group's sustainability strategy, ambitions and program effectiveness.

VALUEMAX TCFD REPORT 2022

The Board, or a committee delegated by it, is responsible for:

- Approving an environmental risk management framework and policies to assess and manage ValueMax's environmental risk exposures on an ongoing basis;
- Setting clear roles and responsibilities of Board and senior management, including personnel who are responsible for oversight of the ValueMax's environmental risk; and
- Ensuring that directors have adequate understanding of environmental risk and senior management is equipped with appropriate expertise for managing environmental risk.

The Management Team is responsible for:

- Ensuring the development and implementation of environmental risk management framework and policies, as well as tools and metrics to monitor exposures to environmental risk, including resilience of the ValueMax's strategy to different environmental scenarios;
- Reviewing regularly the effectiveness of the framework, policies, tools and metrics and making appropriate revisions, taking into account changes in ValueMax's risk profile and business strategies;
- Establishing an internal escalation process for managing environmental risk and ensuring that appropriate and timely actions are taken to address the risk;
- Updating the Board on material environmental risk issues in a timely manner and allocating adequate resources with appropriate expertise, including through capacity building and training, to manage the ValueMax's environmental risk.



VALUEMAX TCFD REPORT 2022

Strategy

Strategy Objective

ValueMax aims to achieve good long-term returns, while taking care that the business remains resilient across market conditions. Managing the financial impact arising from climate change therefore aligns fully with our objectives. Climate change introduces risks, but also opportunities. In particular, the actions societies take to mitigate and adapt to climate change can result in structural changes to the economy. The transition to a low carbon economy will benefit some sectors and companies at the expense of others, and will create correspondingly differentiated impact on company values.

The full impact from this shift will be felt over the coming decades and the eventual outcome cannot be predicted ex-ante.

Identification of short, medium and long-term climate risks and opportunities

Adapted from the disclosure of the ValueMax's inherent risk factors issued in the company's initial public offering (IPO) prospectus, we have identified key risks associated with climate change and considered these risks against different time spans over the short, medium and longer term. The key risks identified include market risk, credit risk, liquidity risk, business risk and reputational risk.

We first report these risks in ValueMax TCFD Report 2022 and plan to continue to enhance the identification and assessment of these risks through a more quantitative and comprehensive analysis across our businesses throughout 2023.

General classification of climate-related risks and opportunities

We recognize climate change as one of the most significant risks facing our planet. Climate risk is central to our sustainability agenda at ValueMax, as we look to limit the impacts that result from the transitional or physical effects of climate change. We continue to work on the measures required to address climate change, in support of a transition towards lower-carbon operations and products.

ValueMax climate-related risk factors are adapted from the disclosure of the ValueMax's inherent risk factors issued in the company's initial public offering (IPO) prospectus. Risk factors are intended to insulate the issuer and any underwriters or placements agents from claims of securities fraud by alerting potential investors to key issues that an investor should consider prior to making an investment decision. When drafting risk factors, ValueMax anticipated the questions a potential investor may ask the company if they were engaged in an interactive dialogue.

Climate-related opportunities relate to efforts to mitigate and adapt to climate change, such as resource efficiencies and cost savings, the adoption of low-emission energy sources, the development of new services, wider access to the market, and building resilience within the company.

VALUEMAX TCFD REPORT 2022

Climate-related Risks

	Precious metal and stones prices	Misalignment during transition	Loss of credibility during execution	Potential loss of credit from national creditors as consequence of non-compliance
Financial	Due to the environmental impact of mining for precious metals and stones, the supply chain might be disrupted with new environmental regulations in place. The profitability of our business will then be affected by the volatility of the prices.	Industry-wide trajectories, common metrics and pathways for financial institutions are currently being set. ValueMax actively promotes transition, but also depends on suppliers and clients to engage, commit and deliver on commitments towards “net zero” in a collaborative effort.	We are committed to play a role in sustainability. The journey towards sustainability will entail significant efforts on multiple fronts with potential execution risk and includes external dependencies. Any breach in compliance might put us at a reputational or legal risk with government institutions.	The pawn broking industry is among the most heavily regulated non-depository providers of consumer financial services. Responsibilities towards climate-related compliance might put pawnshops under increased supervision of the national creditors such as banks which will affect our credit and liquidity.
Manifestations and Horizon	Policy and legal risk Market risk Short term to long term risk	Reputational risk Medium term to long term risk	Reputational risk Policy and legal risk Medium term to long term risk	Reputational risk Market risk Short term to long term risk

VALUEMAX TCFD REPORT 2022

Climate-related Opportunities

	Financing	Products and Services	Resource and Energy Efficiency	Employees Engagement
Climate-related Opportunities	<ul style="list-style-type: none"> ValueMax could have a new lending scheme to fund green or climate-related projects or technologies that are expected to play an important role in decarbonizing the economy ("green loans") or offering sustainability-linked loans whose pricing is based on the borrower's ESG score or overall sustainability achievements. 	<ul style="list-style-type: none"> Buying recycled jewellery brings forth the cause towards consumption of sustainable and ethical jewellery. Fashion trends and consumer tastes towards increase demand for sustainable jewellery and less demand for new jewellery to counter the effects of mining, creating less waste, might lead to the increase in demand for secondhand jewellery. 	<ul style="list-style-type: none"> Improve energy efficiency of current office space and capture cost-savings. Source third-party suppliers with improved energy and carbon performance aligned with industry best practice. 	<ul style="list-style-type: none"> Encourage employees to take climate-related actions in office, expand employee training and benefit programs that reduce carbon emissions through more efficient modes of travel.
Horizon	Short Term to Long Term	Short Term to Long Term	Short Term to Long Term	Short Term to Long Term

Risk Management

Our risk processes enable us to take account of the potential wider implications of our business activities and products and services, for example on the environment and society. Companies operating in sensitive industries frequently play a key economic role in the global supply of energy and commodities. They may also be major employers in economically weak regions. As such, responsible economic activity can be a significant driver for sustainable development.

The activities of ValueMax does not have a similarly significant impact on the climate, biodiversity, water resources or local communities. We may however need to increase capital expenditure to meet new regulation. We may also face increased operational expenditure, for example, if the cost of natural resource use increases, or if a carbon price is introduced. We too may benefit from new market opportunities and investments in improved resource efficiency. When incidents happen, we may face sanctions from regulators, lengthy legal disputes, and remediation costs. As government introduces new policies to limit climate change and to protect natural resources, the materiality of these financial impacts is likely to increase.

Strategy



VALUEMAX TCFD REPORT 2022

Risk Assessment Framework

Our risk processes enable us to take account of the potential wider implications of our business activities and products and services, for example on the environment and society. Companies operating in sensitive industries frequently play a key economic role in the global supply of energy and commodities. They may also be major employers in economically weak regions. As such, responsible economic activity can be a significant driver for sustainable development.

The activities of ValueMax does not have a similarly significant impact on the climate, biodiversity, water resources or local communities. We may however need to increase capital expenditure to meet new regulation. We may also face increased operational expenditure, for example, if the cost of natural resource use increases, or if a carbon price is introduced. We too may benefit from new market opportunities and investments in improved resource efficiency. When incidents happen, we may face sanctions from regulators, lengthy legal disputes, and remediation costs. As government introduces new policies to limit climate change and to protect natural resources, the materiality of these financial impacts is likely to increase.

ValueMax Risk Management

Overseas the Group-wide implementation of and compliance with the Group's risk commitments

ValueMax uses a wide range of risk management practices to address the variety of risks that could arise from our business activities, including, but not limited to the:

- Nature or purpose of a proposed transaction or service;
 - Identity or activities of a potential client;
- Regulatory or political context in which the business will be transacted;
- And any potentially controversial environmental or social impacts of a transaction.

Sustainability Risk Management

Objective

The objective of sustainability risk management is to identify risks and to prevent adverse impacts on the environment, on people or on society through our operations and services we provide.

Sustainable Risk Committee

Provides oversight on the implementation of the Group's strategy with respect to managing sustainability and climate-related risks.

ValueMax faces mostly transition risks instead of physical risks of climate change. Transition risks are those associated with the pace and extent at which an organization manages and adapts to the internal and external pace of change to reduce greenhouse gas emissions and transition to renewable energy. Transitioning requires policy and legal, technology, and market changes to address mitigation and adaptation requirements related to climate change. Depending on the nature, speed, and focus of these changes, transition risks may pose varying levels of financial and reputational risk to organizations. For a ValueMax, such issues could materialize in the form of increased operating costs, credit losses and reputational damage. Alternatively, ValueMax could also experience market, technological, and reputational opportunities.

VALUEMAX TCFD REPORT 2022

Risk Manifestations and Assessment of Sustainability Risks

Climate-related Risks Manifestations

Policy and Legal Risks

- Increased pricing of GHG emissions
- Enhanced emissions reporting obligations
- Regulation of existing products and services
- Exposure to litigation
- Increased operating costs (e.g., higher compliance costs)
- Early retirement of existing assets due to policy changes

Market Risks

- Changing customer behavior
- Uncertainty in market signals
- Increased cost of raw materials
- Increased production costs due to changing input prices (e.g., energy, water) and output requirements (e.g., waste treatment)
- Abrupt and unexpected shifts in energy costs

Reputation Risks

- Increased stakeholder concern or negative stakeholder feedback
- Reduction in capital availability
- Reduced revenue from decreased production capacity (e.g., delayed planning approvals, supply chain interruptions)

Potential risks

Climate-related Risks Manifestations

Procedure of checking according to internal policies and guidelines:

- Nature of transaction
- Identify the potential risks in the activities of clients or prospects
- Look into the regulatory and political context of
 - Policy and legal aspects of operations
 - Various risk-specific aspects

Core factors

Review and decision by executives and senior business representatives

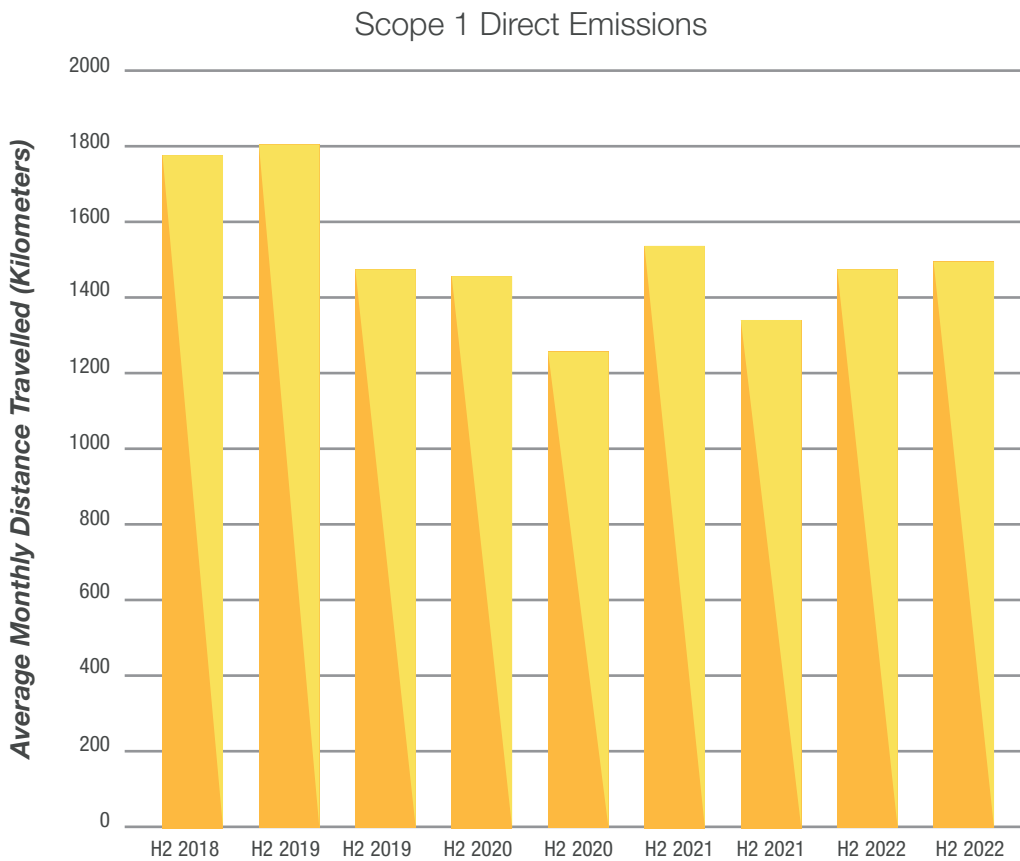
VALUEMAX TCFD REPORT 2022

Metrics and Targets

ValueMax is committed to GHG neutrality in our operations and to operating our business in an environmentally friendly manner. By systematically measuring, reporting, and evaluating energy consumption and emissions, we set the foundation for, and are committed to, continuous improvements in our environmental performance. Relevant environmental data on design, materials, operational matters, energy efficiency and ergonomics are considered in the planning and construction of new premises and facilities.

Carbon footprint of ValueMax' corporate activities

ValueMax will continue to measure and report our corporate emissions using the Greenhouse Gas (GHG) Protocol. Based on Singapore's Grid Emission Factor of 0.4057 kgCO₂/kWh that was last revised in 2021, ValueMax generated approximately 573.8 TCO₂e of GHG emissions across scope 1, scope 2 and scope 3 emissions in FY2022. The Scope 1 Direct Emissions declined 17.2% from FY2018 baseline despite the growth in the revenue. The substantial decline is due to a better planned transport and distribution routing.



VALUEMAX TCFD REPORT 2022

Carbon Emission profile

ValueMax will introduce new metrics to report our energy utilisation. The metrics are computed as follows:

Scope 1 Direct

- Company Vehicles: The distance covered when transporting goods from the office to ValueMax owned stores, multiplied by relevant emission of the fuel used. Quantified in KG of CO₂.

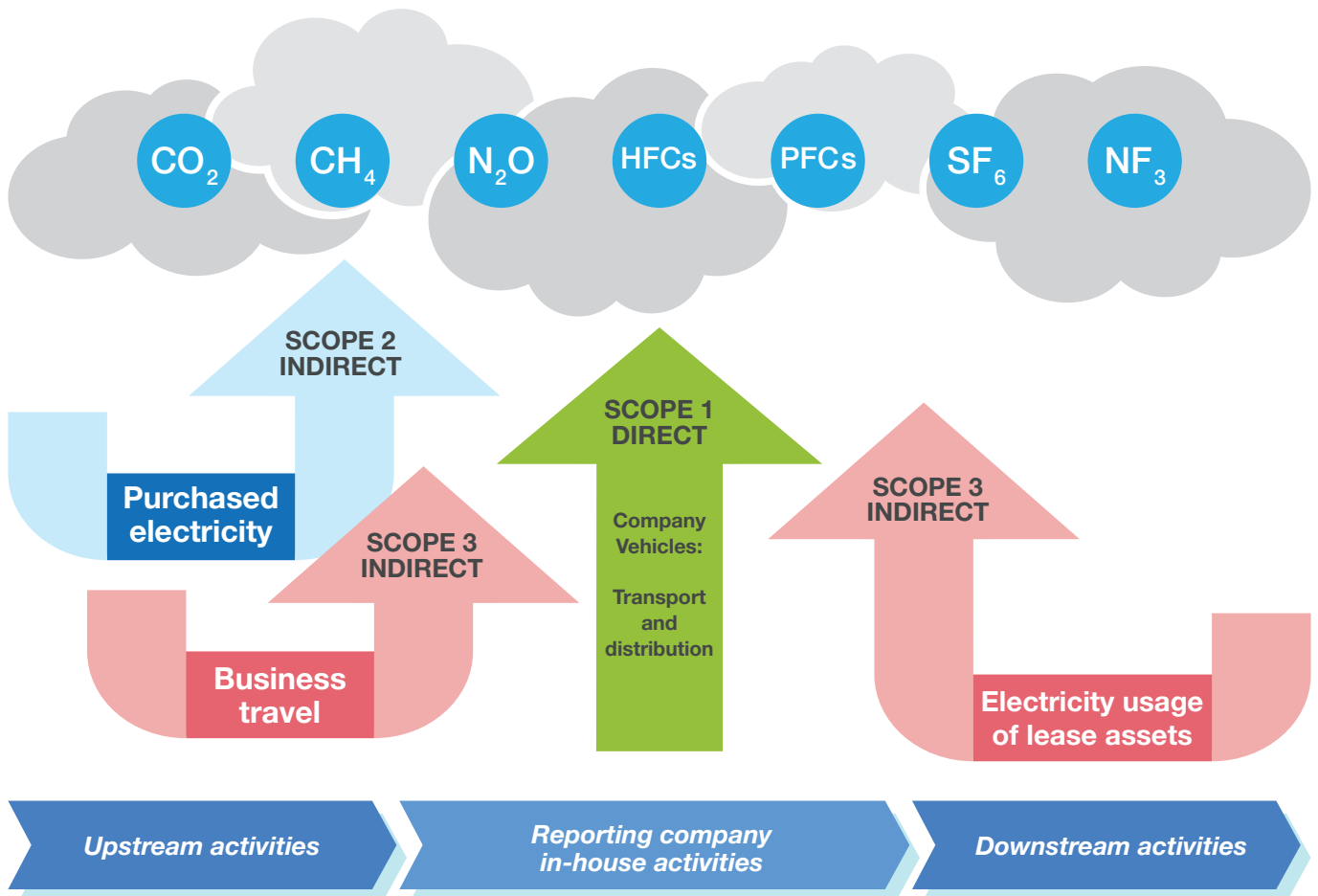
Scope 2 Indirect

- Energy Utilisation: Annual energy consumption divided by the total annual revenue. Quantified in KG of CO₂.

Scope 3 Indirect

- Energy Utilisation (Tenants): Annual energy consumption (tenants) divided by the total annual rental income. Quantified in KG of CO₂.
- Business Travel Carbon Emission (Flights): Total carbon emissions of all ValueMax passengers on business trips, based on the aircraft types and flight distances. Quantified in KG of CO₂.

ValueMax Climate Metrics



Progress in developing a culture of sustainability

ValueMax recognises the importance of building a culture of sustainability and encourages staff to actively adopt environmentally sustainable practices through the three 'R's of Reduce, Reuse and Recycle. The initiatives implemented in 2022 and strategy plan for emissions reduction can be found in the Sustainability Report pages 39 and 41 respectively.

GRI Content Index

General Standard Disclosure		Page Reference and Reasons for Omission, if Applicable
Organisational Profile		
102-1	Name of the organization	Page 1
102-2	Activities, brands, products, and services	Page 17
102-3	Location of headquarters	Page 21
102-4	Location of operations	Page 21
102-5	Ownership and legal form	Page 12-13
102-6	Markets served	Page 12-13
102-7	Scale of the organization	Page 12-13
102-8	Information on employees and other workers	Page 12-13
102-9	Supply chain	Page 42-51
102-10	Significant changes to the organization and its supply chain	Page 31
102-11	Precautionary Principle or approach	Page 3
102-12	External initiatives	ValueMax has not adopted any external initiatives.
102-13	Membership of associations	Page 26, 48
Strategy		
102-14	Statement from senior decision-maker	Page 1
102-15	Key impacts, risks, and opportunities	Page 1
Ethics and Integrity		
102-16	Values, principles, standards, and norms of behavior	Page 12-26
102-17	Mechanisms for advice and concerns about ethics	Page 26-29
Governance		
102-18	Governance structure	Page 3
102-19	Delegating authority	Page 3
102-20	Executive-level responsibility for economic, environmental, and social topics	Page 3
102-21	Consulting stakeholders on economic, environmental, and social topics	Page 3
102-22	Composition of the highest governance body and its committees	Page 3
102-23	Chair of the highest governance body	Page 3
102-24	Nominating and selecting the highest governance body	Page 3
102-25	Conflicts of interest	Page 3
102-26	Role of highest governance body in setting purpose, values, and strategy	Page 3
102-27	Collective knowledge of highest governance body	Page 3
102-28	Evaluating the highest governance body's performance	Page 3
102-29	Identifying and managing economic, environmental, and social impacts	Page 11
102-30	Effectiveness of risk management processes	Page 3, 30
102-31	Review of economic, environmental, and social topics	Page 3
102-32	Highest governance body's role in sustainability reporting	Page 3
102-33	Communicating critical concerns	Page 9
102-34	Nature and total number of critical concerns	Page 9-10
102-35	Remuneration policies	Page 17-33 of Corporate Governance Report in Annual Report FY2022
102-36	Process for determining remuneration	Page 17-33 of Corporate Governance Report in Annual Report FY2022
102-37	Stakeholders' involvement in remuneration	Page 17-33 of Corporate Governance Report in Annual Report FY2022
102-38	Annual total compensation ratio	Page 18

General Standard Disclosure		Page Reference and Reasons for Omission, if Applicable
102-39	Percentage increase in annual total compensation ratio	Not disclosed due to the commercial sensitivity given the highly competitive human resource environment.
Stakeholder Engagement		
102-40	List of stakeholder groups	Page 9
102-41	Collective bargaining agreements	ValueMax has not adopted any collective bargaining agreement.
102-42	Identifying and selecting stakeholders	Page 9
102-43	Approach to stakeholder engagement	Page 9
102-44	Key topics and concerns raised	Page 9
Reporting Practice		
102-45	Entities included in the consolidated financial statements	Page 75-76 of Annual Report FY2022
102-46	Defining report content and topic Boundaries	Page 3
102-47	List of material topics	Page 10
102-48	Restatements of information	Most of the information are restatements of our first report.
102-49	Changes in reporting	No change
102-50	Reporting period	Page 3
102-51	Date of most recent report	Page 3
102-52	Reporting cycle	Page 3
102-53	Contact point for questions regarding the report	Page 3
102-54	Claims of reporting in accordance with the GRI Standards	Page 3, 67-71
102-55	GRI content index	Page 67-71
102-56	External assurance	Not Applicable
Management Approach		
103-1	Explanation of the material topic and its Boundary	Page 3
103-2	The management approach and its components	Page 3
103-3	Evaluation of the management approach	Page 3
Specific Standard Disclosures		
Category: Economic		
Topic: Economic Performance		
201-1	Direct economic value generated and distributed	Page 12-20
201-2	Financial implications and other risks and opportunities due to climate change	ValueMax view this as a low impact material risk currently.
201-3	Defined benefit plan obligations and other retirement plans	Page 47
201-4	Financial assistance received from government	N.A.
Topic: Market Presence		
202-1	Ratios of standard entry level wage by gender compared to local minimum wage	Disclosure is not applicable as there is no minimum wage system in Singapore. Furthermore, ValueMax employs direct hires who are skilled technical and professional employees whose pay is not linked to particular laws concerning minimum wage.
202-2	Proportion of senior management hired from the local community	Page 44-46
Topic: Indirect Economic Impacts		
203-1	Infrastructure investments and services supported	N.A.
203-2	Significant indirect economic impacts	N.A.
Topic: Procurement Practices		
204-1	Proportion of spending on local suppliers	Majority of our business expenditure in Singapore is on locally-registered companies.
Topic: Anti-corruption		
205-1	Operations assessed for risks related to corruption	Page 25-29
205-2	Communication and training about anti-corruption policies and procedures	Page 25-29
205-3	Confirmed incidents of corruption and actions taken	Page 25-29

General Standard Disclosure		Page Reference and Reasons for Omission, if Applicable
Topic: Anti-competitive Behavior		
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practice	N.A.
Category: Environmental		
Topic: Materials		
301-1	Materials used by weight or volume	N.A. ValueMax is operating in the pawnbroking and sale of pre-owned/new jewellery and luxury items.
301-2	Recycled input materials used	N.A.
301-3	Reclaimed products and their packaging materials	N.A.
Topic: Energy		
302-1	Energy consumption within the organization	Page 37-38, 40-41, 65-66
302-2	Energy consumption outside of the organization	N.A. Energy consumed is consumed only within our premises.
302-3	Energy intensity	N.A.
302-4	Reduction of energy consumption	Energy consumption has increased due to more outlets being opened.
302-5	Reductions in energy requirements of products and services	Page 37-38, 40-41, 65-66
Topic: Water		
303-1	Water withdrawal by source	Page 37-38, 40-41, 65-66
303-2	Water sources significantly affected by withdrawal of water	N.A.
303-3	Water recycled and reused	N.A.
Topic: Biodiversity		
304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Disclosure is not applicable as ValueMax's business operations are not located within protected areas.
304-2	Significant impacts of activities, products, and services on biodiversity	N.A.
304-3	Habitats protected or restored	Disclosure is not applicable as ValueMax's business operations are not located within protected areas.
304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations	N.A.
Topic: Emissions		
305-1	Direct (Scope 1) GHG emissions	N.A.
305-2	Energy indirect (Scope 2) GHG emissions	N.A.
305-3	Other indirect (Scope 3) GHG emissions	N.A.
305-4	GHG emissions intensity	N.A.
305-5	Reduction of GHG emissions	N.A.
305-6	Emissions of ozone-depleting substances (ODS)	N.A.
305-7	Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissions	N.A.
Topic: Effluents and Waste		
306-1	Water discharge by quality and destination	Page 37-38, 40-41, 65-66
306-2	Waste by type and disposal method	Page 39
306-3	Significant spills	N.A.
306-4	Transport of hazardous waste	N.A.
306-5	Water bodies affected by water discharges and/or runoff	N.A.
Topic: Environmental Compliance		
307-1	Non-compliance with environmental laws and regulations	There is no incidence of non-compliance.
Topic: Supplier Environmental Assessment		
308-1	New suppliers that were screened using environmental criteria	N.A.
308-2	Negative environmental impacts in the supply chain and actions taken	N.A.

General Standard Disclosure		Page Reference and Reasons for Omission, if Applicable
Category: Social		
Aspect: Employment		
401-1	New employee hires and employee turnover	Page 46
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Page 47
401-3	Parental leave	Page 47
Topic: Labor/Management Relations		
402-1	Minimum notice periods regarding operational changes	Page 49-50
Topic: Occupational Health and Safety		
403-1	Workers representation in formal joint management-worker health and safety committees	Page 47-48
403-2	Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	Page 47-48
403-3	Workers with high incidence or high risk of diseases related to their occupation	N.A.
404-4	Health and safety topics covered in formal agreements with trade unions	Disclosure is not applicable as ValueMax is not operating in an unionised industry.
Topic: Training and Education		
404-1	Average hours of training per year per employee	Page 45-47
404-2	Programs for upgrading employee skills and transition assistance programs	Page 45-47
404-3	Percentage of employees receiving regular performance and career development reviews	Page 45-47
Topic: Diversity and Equal Opportunity		
405-1	Diversity of governance bodies and employees	Page 22-23, 43-46
405-2	Ratio of basic salary and remuneration of women to men	N.A. Workers' remuneration are ascertained based on individual work performance and not on any gender consideration.
Topic: Non-discrimination		
406-1	Incidents of discrimination and corrective actions taken	Page 31-34
Topic: Freedom of Association and Collective Bargaining		
407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	N.A.
Topic: Child Labor		
408-1	Operations and suppliers at significant risk for incidents of child labor	N.A. ValueMax does not employ staff below the legal age for employment.
Topic: Forced or Compulsory Labor		
409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	N.A.
Topic: Security Practices		
410-1	Security personnel trained in human rights policies or procedures	N.A.
Topic: Rights of Indigenous Peoples		
411-1	Incidents of violations involving rights of indigenous people	N.A.
Topic: Human Rights Assessment		
412-1	Operations that have been subject to human rights reviews or impact assessments	N.A.
412-2	Employee training on human rights policies or procedures	N.A.
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	N.A.
Topic: Local Communities		
413-1	Operations with local community engagement, impact assessments, and development programs	Page 52-54
413-2	Operations with significant actual and potential negative impacts on local communities	Our business and operations have no negative impacts on local communities.

General Standard Disclosure		Page Reference and Reasons for Omission, if Applicable
Topic: Supplier Social Assessment		
414-1	New suppliers that were screened using social criteria	N.A
414-2	Negative social impacts in the supply chain and actions taken	N.A
Topic: Public Policy		
415-1	Political contributions	ValueMax has no association with any political parties.
Topic: Customer Health and Safety		
416-1	Assessment of the health and safety impacts of product and service categories	Page 48
416-2	Incidents of non-compliance concerning the health and safety impacts of products and services	Page 48
Topic: Marketing and Labeling		
417-1	Requirements for product and service information and labeling	Page 32-34
417-2	Incidents of non-compliance concerning product and service information and labeling	N.A
417-3	Incidents of non-compliance concerning marketing communications	N.A
Topic: Customer Privacy		
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Page 51
Topic: Socioeconomic Compliance		
419-1	Non-compliance with laws and regulations in the social and economic area	Page 14-21, 42-51

Note:

ValueMax takes a phased approach to the adoption of GRI indicators and will review the relevance of indicators marked as N.A. to its operations annually.