

EXPLORING NEW CAPABILITIES

SUSTAINABILITY REPORT 2024

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This Sustainability Report has been reviewed by the Company's Sponsor; SAC Capital Private Limited (the "Sponsor"). This Sustainability Report has not been examined or approved by the Singapore Exchange Securities Trading Limited ("SGX" or the "Exchange"), and the Exchange assumes no responsibility for the contents of this Sustainability Report, including the correctness of any of the statements or opinions made or the reports contained in this Sustainability Report. The contact person for the Sponsor is Ms. Charmian Lim, at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542, telephone (65) 6232 3210.

About MEDI LIFESTYLE LIMITED



Listed on the Catalist Board of the Singapore Exchange Securities Trading Limited ("**Exchange**") since 2011, Medi Lifestyle Limited ("**Medi Lifestyle**" or the "**Company**", and together with its subsidiaries, the "**Group**" or "**We**") has now completed its transformation to become a provider of healthcare and wellness services, and a trader in agricultural commodities.

Medi Lifestyle is headquartered in Singapore and focused on providing high quality healthcare services in Asia. Building on its initial focus in postpartum care, the Group now also offers a range of other healthcare products and services, and is continuously reviewing its plans and strategies for expanding further in the healthcare sector, particularly in the arena of aesthetics and wellness services and physiology services.

During the financial year ended 31 December 2024 ("**FY2024**"), the Group operated a chiropractic and physiotherapy centre at Jaya One, Petaling Jaya. The Group also engaged in the distribution of cell-therapy products, providing recruitment agency services and agricultural commodity trading.

Our Brands AND SERVICES

OUR BRANDS



Back to Life

BACK TO LIFE offers services related to alternative medicines and physical therapy services such as chiropractic & physiotherapy and Traditional Chinese Medicine. These services will be available at our postpartum centres as well as stand-alone centres.



HEALTHPRO MARKETING is a trusted provider of cutting-edge cell therapy products. Partnering healthcare professionals and wellness centers, our portfolio includes a range of scientifically-backed therapies that aid in tissue repair, immune support, and overall wellness, ensuring that healthcare providers have access to the latest advancements in regenerative medicine.

At HealthPro Marketing, we bridge the gap between ground-breaking cellular science and real-world healthcare applications. Our mission is to equip medical professionals with safe, effective, and ethically-sourced products that drive the future of medicine.



IMPACT BPO is a dynamic recruitment agency dedicated to connecting businesses with top-tier talent across diverse industries. We specialise in providing customised staffing solutions aligned with the unique needs of our clients, ensuring the right people to drive success.

With a strong network of professionals and a commitment to excellence, we streamline the hiring process by sourcing, vetting, and placing highly qualified candidates who bring value and expertise.

At Impact BPO, we go beyond traditional recruitment by offering strategic workforce solutions that enhance productivity and growth.



GLOBAL AGRICULTURE PRODUCTS (GAP) is a commodity trading company specialising in the sourcing and distribution of premium agricultural goods, including high-quality coffee beans and other essential commodities. Drawing on our expertise in commodity trading, we provide competitive pricing, reliable logistics, and consistent quality to meet the demands of international markets.

At GAP, we are committed to fostering sustainable agricultural practices and building long-term partnerships with producers and buyers worldwide. Our mission is to enhance the global agricultural trade by ensuring transparency, efficiency, and ethical sourcing throughout the supply chain.

This is the fifth annual sustainability report ("**Report**") for the Group as Medi Lifestyle. The Report covers economic, environmental, social, and governance ("**EESG**") related factors identified for FY2024.

After completely divesting from its previous involvement in the oil and gas engineering sector during the financial year ended 31 December 2021, the Group successfully shifted its focus to the consumer healthcare sector. The current sustainability strategy, outlined in this Report, is based on an assessment of healthcare-related services that the Group provides or plans to offer in the near future, including chiropractic and physiotherapy services, and distribution of cell-therapy products.

In 2024, with a new management team onboard, the Group diversified its operations to include commodities trading in agricultural products. This strategic expansion reflects our commitment to exploring new avenues for growth while maintaining a focus on sustainability. The Report covers operations and all subsidiaries for which Medi Lifestyle has operational control, unless otherwise stated, guiding our stakeholders through our evolving landscape.

This Report discloses the sustainability indicators that the Group has identified as material, as well as the Group's performance against these indicators in FY2024. These indicators were selected with reference to both guidance from the Exchange, including the set of Core ESG Metrics published in April 2023 (where the Group has deemed these metrics to be material to its operations), and the Group's own sustainability assessment. The Group has taken steps and prepared the report with reference to the recommended disclosures of the Task Force on Climate-Related Financial Disclosures ("**TCFD**"). Further information on the assessment process can be found in subsequent sections.

The Group now has at least four years of sustainability metrics in its current iteration as a healthcare company, allowing it to track trends in its EESG-related performance over time. The Group will continue to monitor these metrics and report any trends in subsequent Sustainability Reports. The Group regards its sustainability strategy to be a continuously evolving one, reflecting the Group's ongoing growth and expansion into new business segments, including diversification into the trading of agricultural commodities and related goods (as announced by the Company on 15 April 2024). As the Group's business activities continue to develop, the Group expects that this may lead to changes in the sustainability-related metrics and information that it reports, and will elaborate on such changes as they occur.

This Report is set out on a "comply or explain" basis in accordance with Listing Rule 711B and Practice Note 7F of the Listing Manual Section B: Rules of Catalist of the Exchange. This Report has been prepared with reference to the Global Reporting Initiative ("**GRI**") Standards 2021 ("**GRI Standards**"). The Group has elected to adopt the GRI Standards as they are a globally recognised framework for companies to measure and communicate EESG performance, and for consistency with the other Sustainability Reports that have been published by the Group thus far. The Group will endeavor to fulfill the requirements to report in accordance with the GRI Standards over time in future editions of its Sustainability Report.

No restatements of information have been made from previous reporting periods in this Report. The Group has not sought external assurance for this Report. While the data and information provided within this report have not been reviewed by an independent third party, we have relied on internal assurance to ensure accuracy. We will consider seeking external independent assurance review in the future to further ensure the accuracy of the data and information provided in our Sustainability Reports. This Report should be read in conjunction with the Group's Annual Report for FY2024 ("**Annual Report 2024**").

The Group highly values the input and inquiries from all stakeholders as they play a crucial role in shaping sustainable future for the Group. For any inquiries or feedback, feel free to reach out to agm2025@medi-lifestyle.com.

Sustainability

ASSESSMENT PROCESS

The Group's sustainability management and reporting process is based on an annual materiality assessment that aims to identify the EESG issues that are particularly relevant to its stakeholders. Our process begins with identifying the key stakeholder groups that are material to the Group's business and ongoing interests. The key stakeholder groups that the Group has identified are:

EMPLOYEES



REGULATORS



SUPPLIERS AND CREDITORS



CUSTOMERS



SHAREHOLDERS



Sustainability ASSESSMENT PROCESS

We then engage with each of these groups individually on issues related to the Group's environmental impact, contribution to society, and corporate governance. Such engagements are conducted in ways that best suit each stakeholder group, and include, but are not limited to Annual General Meetings, employee surveys, and other formal and informal meetings. The objective of these engagements is to ensure that these stakeholder groups have an opportunity to share their views on the Group's performance with the management of the Group, as well as to align the Group's understanding of the key EESG issues it faces with that of its stakeholders. For more details, please refer to the "Stakeholder Engagement" section.

Through this assessment process, the Group has identified a list of EESG issues relevant to the Group's activities, which will form the basis of the remainder of this Report. The issues are:

ECONOMIC



- Economic Performance
- Anti-corruption

ENVIRONMENTAL



- Environmental Management and Climate Change

SOCIAL



- Employment
- Diversity and Equal Opportunity
- Customer Health and Safety
- Customer Privacy

GOVERNANCE



- Ethics and Integrity

Message from **THE BOARD**

DEAR SHAREHOLDERS,

FY2024 has been a year characterised by both transition and growth for Medi Lifestyle. On a global scale, the economy continues to encounter heightened risks and volatility, presenting both challenges and opportunities. Additionally, rising inflation and elevated interest rates have created an environment of uncertainty, while high energy prices have further strained resources.

In response to these challenges, Medi Lifestyle is committed to strengthening its resilience and adaptability. We are focusing on sustainable practices and innovative solutions that not only address immediate market demands but also align with our long-term vision. Our dedication to sustainability remains unwavering, as we strive to minimise our environmental footprint and contribute positively to the communities we serve.

In this Sustainability Report 2024, our Board of Directors (the “**Board**”) would like to share Medi Lifestyle’s sustainability strategy and sustainability-related performance during FY2024. We have revisited and confirmed the relevance of our materiality matrix and EESG factors we have identified. We also note that the new reporting requirements of the GRI Standards 2021 are effective as of 1 January 2023, we will endeavour to make disclosures fully in accordance with such standards over time.

As a healthcare group, customer health and safety was maintained as our core sustainability focus in FY2024. The expansion of our patient care facilities, and our anticipated future growth into other business lines, means that we need to take extra care to maintain our existing performance standards in these areas. Other sustainability issues that we view as key to our performance include anti-corruption, customer privacy, employment, and diversity and equal opportunity. Besides, we take sustainability seriously. All the directors of the Group have attended the sustainability training courses to equip themselves with basic knowledge on sustainability matters. We will continue to monitor and review our performance in all of these areas on a regular basis, as well as implement ways in which we can raise our standards further.

On top of this, we have begun to consider what Medi Lifestyle can do to help address climate change. We also incorporated climate impact reporting as per the recommendations of the TCFD in this Report, in line with the phased approach recommended by the Exchange. Where possible, Medi Lifestyle will seek to adopt more environmentally friendly practices, reduce avoidable waste, and minimise energy consumption. Such approach will not only help our bottom line, but also highly compatible with Medi Lifestyle’s mission of promoting health and well-being. We anticipate reporting our progress on this front in future editions of our Sustainability Report. As always, we will continue to actively engage our shareholders and stakeholders when reviewing our sustainability strategy and performance.

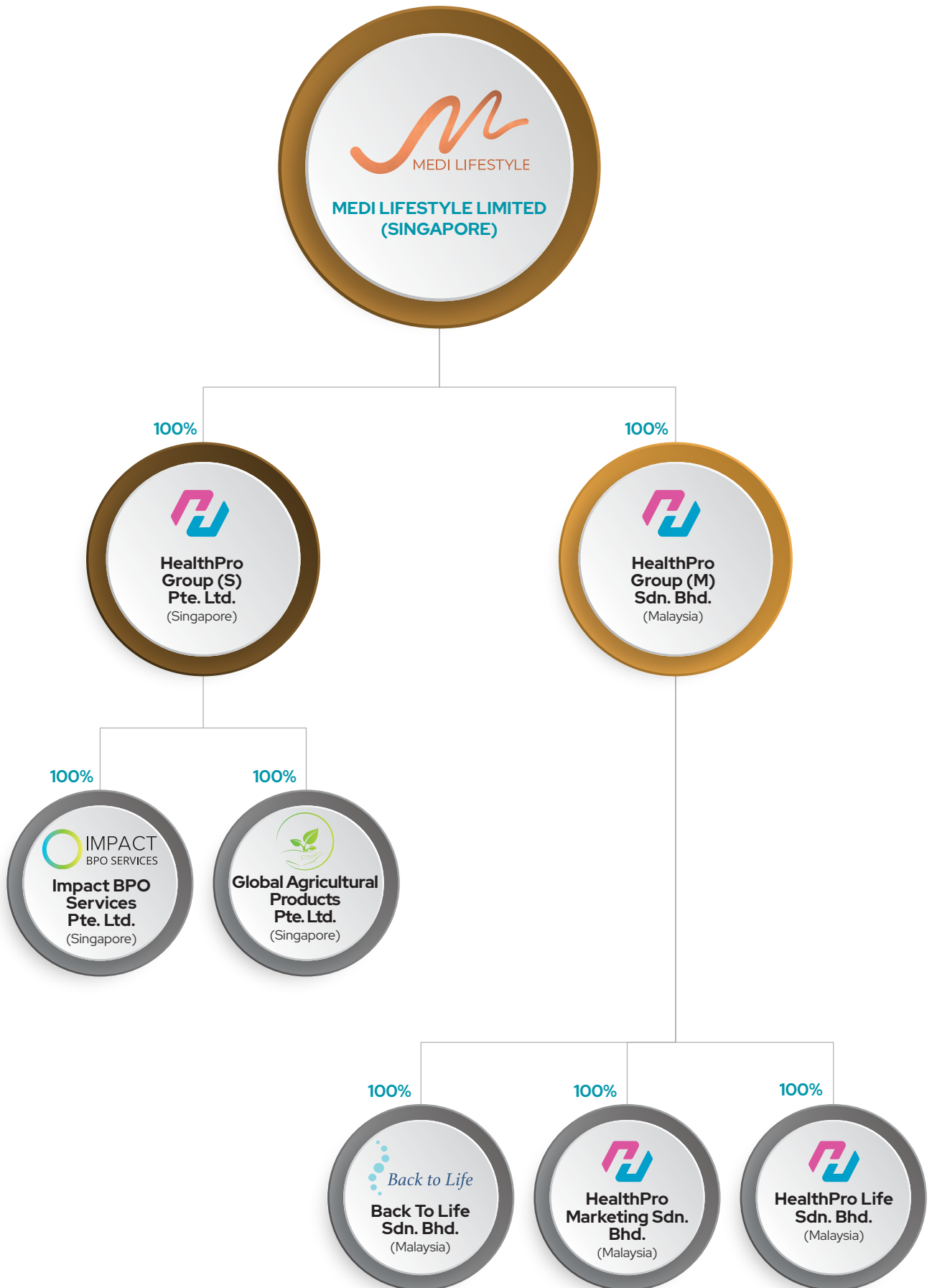
We hope you enjoy reading this Sustainability Report 2024.

On behalf of the Board

HERRY PUDJIANTO

Executive Chairman and Chief Executive Officer

Corporate STRUCTURE



Corporate GOVERNANCE

The Board is the highest governing body of Medi Lifestyle and is responsible for the strategic direction and long-term success of the Group, including overseeing the Group's sustainability-related initiatives, approving its sustainability-related targets, and approving the reporting of sustainability-related information.

The Board is currently made up of 4 members with a diverse set of skills and qualifications in areas such as business management, finance, and specific experience in industries related to Medi Lifestyle's business segments and regions of operation. The Group has taken into account its evolving operational and strategic needs, while balancing the financial position and performance of the Group at determining the size and composition of the Board. The Board currently comprises 1 Executive Chairman, 1 Non-independent Non-executive Deputy Chairman, 1 Lead Independent Director, and 1 Independent Director.

For FY2024, the Board has generally complied with the principles and guidelines of the Singapore Code of Corporate Governance 2018. As steward of the Group's strategic direction, the Board has taken steps to integrate sustainability objectives into its corporate strategy. Consistent with this role, the Board determines the EESG issues identified as material to the Group, establishes the Group's process for monitoring and managing these issues, and oversees the Group's progress against its sustainability-related targets. The Board is supported in this by a team of senior managers, who report to the Board on sustainability-related issues on a regular basis and ensure the successful execution of the Group's sustainability strategy at all levels of management.

For more information on the Group's corporate governance, please refer to the Report on Corporate Governance as set out in the Annual Report 2024.



Stakeholder ENGAGEMENT

As a healthcare group, active engagement of the stakeholders is central to both the business model and sustainability strategy of Medi Lifestyle. Our customers and other stakeholders entrust us with the responsibility to provide the highest level of medical care, and we view it as a key part of our remit to constantly engage them to ensure that their needs are being met and that their rights and interests are being adequately protected during their interactions with the Group. As we continue to work on expanding the number of our healthcare facilities, as well as branch out into new areas of operation, maintaining active communication with our stakeholders will be essential to retain the trust that we have built up in our initial years as a healthcare provider.

Material EESG factors can have a significant positive or negative impact on our business performance. Our highest concern is providing safe and beneficial services to our customers. Ensuring the well-being of our customers is critical to achieving customer satisfaction and improving customer retention and uptake. To do this, we need to ensure that our staff is adequately trained, properly remunerated, and empowered through fair employment and equal opportunity policies. We aim to operate a formal employee training programme to ensure continuous employee skills upgrading. We extend this duty of care and oversight to our suppliers and creditors that we work with in our supply chains, as we work with highly advanced and sensitive technologies that adhere to strict health and safety standards. In a similar vein, we recognise that our license to operate is dependent on obtaining the necessary permits and following the regulatory approval processes of the relevant authorities. Finally, we have a fiduciary duty to our shareholders, and we aim to keep them abreast of the latest developments in our business and sustainability strategy, as well as provide them with ample means to communicate with, and provide feedback to, the Group's management.

METHOD OF STAKEHOLDER ENGAGEMENT

Medi Lifestyle has identified five key stakeholder groups, namely employees, suppliers and creditors, shareholders, regulators, and customers. As the characteristics of each stakeholder group differ widely, the Group takes a tailored approach to engaging with each group. All stakeholder groups are engaged on at least an annual basis. However, depending on the group, engagements may take place more frequently. The nature of engagements also varies for different stakeholder groups, such as formal meetings and evaluations (for employees); active monitoring and reviewing of customers' feedback by management (for customers); and informal conversations, surveys, and open feedback channels (for suppliers and creditors, shareholders, and regulators). The information gathered in our process of stakeholder engagement allows us to review both our materiality assessment of EESG factors and the strategy that we put in place to manage these factors.

The Group regularly revisits its methods of stakeholder engagement to ensure that they continue to be of relevance to our stakeholders. We are constantly devising ways to improve our stakeholder engagement process to better reach out to and receive feedback from our stakeholders. The table below sets out the key stakeholder groups identified by the Group, the main channels for engaging with each group of stakeholders, and a non-exhaustive list of the material EESG issues identified by the Group relating to each group of stakeholders.

Stakeholder ENGAGEMENT

ENGAGEMENT CHANNELS		MATERIAL EESG ISSUES
EMPLOYEES 	• Annual appraisals, including mandatory annual skills upgrading • Regular Quality, Health, Safety and Environment (QHSE) employee feedback • Meetings with senior management	• Staff performance • Career advancement • Company performance • Company strategies • Diversity and equal opportunity • Training and education
SUPPLIERS AND CREDITORS 	• Annual vendor evaluation • Feedback channels	• Assessment of goods and services provided by vendors • Environmental compliance • Social compliance
SHAREHOLDERS 	• Annual General Meeting • Annual Reports • Company website • SGXNET announcements	• Company performance • Company direction • Strategies and developments • Company sustainability performance • Ethics and integrity • Anti-corruption
REGULATORS 	• Electronic communications • SGXNET announcements	• Corporate governance • Operational performance • Economic performance • Company sustainability performance • Compliance with local laws and regulations • Anti-corruption
CUSTOMERS 	• Daily customer check-ins during therapy period • Customer satisfaction surveys at end of therapy period • Feedback channels • Online customer reviews	• Improvements in customer service • Improvements in customer health and safety performance • Customer privacy • Ethics and integrity

Materiality ASSESSMENT

In order to understand and prioritise the EESG factors that are material for both the Group and its stakeholders, and in line with guidelines from the Exchange and guidance from reporting frameworks such as the GRI Standards, Medi Lifestyle has constructed a materiality matrix. The matrix evaluates each material EESG factor identified against two criteria: 1) the significance of potential economic, environmental, and social impacts resulting from the EESG factor on the Group's activities; and 2) the importance of the EESG factor to the Group's stakeholders on their assessments and decisions. The matrix is updated on an annual basis, based on stakeholder engagements and management assessments.

The main steps that the Group takes to construct the materiality matrix are as follows:

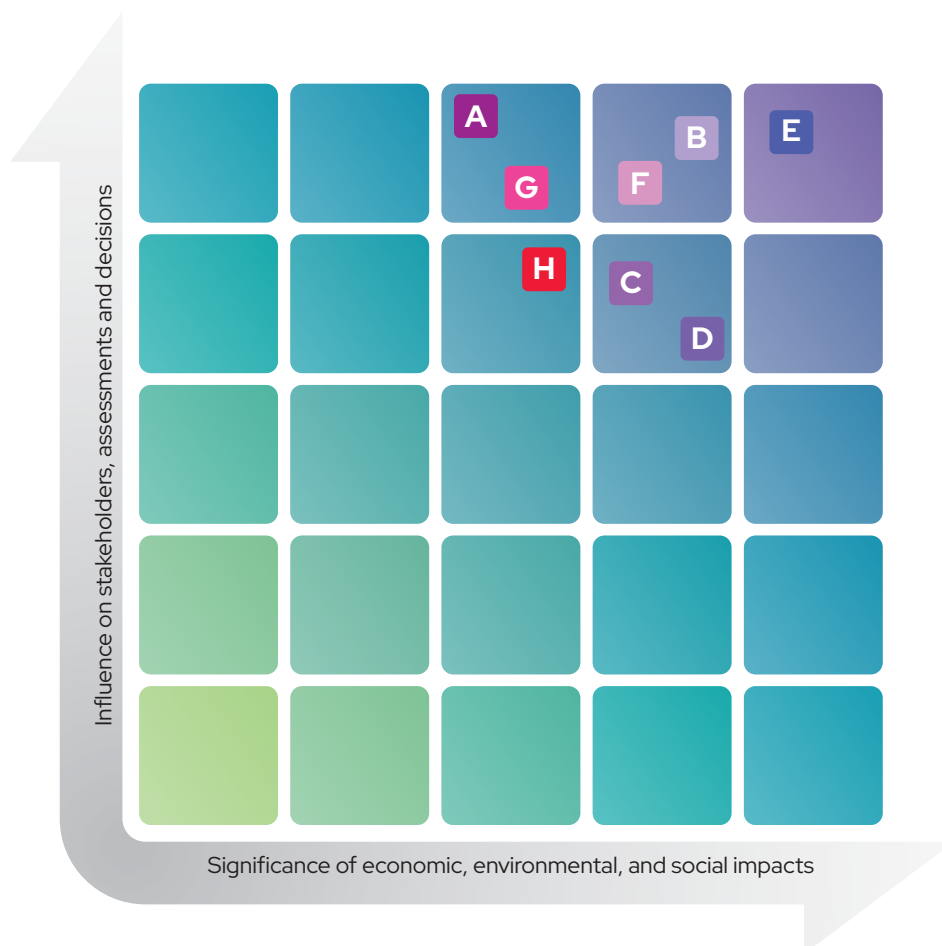
- 1 Identify and understand factors that are important to our stakeholders**
- 2 Identify issues that are important to the Group's business strategy**
- 3 Rank the importance of the factors using a materiality matrix that weights factors according to a) importance to stakeholders, and b) significance of impacts**
- 4 Present list of material factors to the Board for validation and approval**
- 5 Identify mitigation and enhancement measures/targets for material factors**
- 6 Review material factors in reporting periods for relevance and success in meetings measures/targets**



Materiality

ASSESSMENT

The Group acknowledges the international concerns regarding environmental aspects. Although the environmental factor may be ranked relatively low in the materiality matrix below due to the lower materiality level for the Group's business, it is still considered a fundamental aspect. For more detailed information on environmental-related disclosures, please refer to the "Environmental" section. We applied the abovementioned steps, and with reference to the relevant guidelines of GRI Standards for material disclosures, relevant material EESG factors were identified and prioritised as follows:



Economic

A Economic Performance GRI 201

B Anti-corruption GRI 205

Social

C Employment GRI 401

D Diversity and Equal Opportunity GRI 405

E Customer Health and Privacy GRI 416

F Customer Health and Privacy GRI 416

Governance

G Ethics and Integrity GRI 418

Environmental

H Environmental Management and Climate Change GRI 307

In preparing this Report, the Group has considered the Core ESG Metrics defined by the Exchange and has made reference to metrics that are relevant to the Group's operations. The metrics are as follows

ENVIRONMENTAL

Topic	Metric	Unit	GRI Framework Alignment / Description
Greenhouse Gas Emission ("GHG")	Absolute emissions by: (a) Total; (b) Scope 1, Scope 2; and (c) Scope 3, if appropriate	tonnes of carbon dioxide equivalent ("tCO ₂ e")	GRI 305: Emissions 2016
	Emissions intensities by: (a) Total; (b) Scope 1, Scope 2; and (c) Scope 3, if appropriate	tCO ₂ e/organisation-specific metrics	
Energy Consumption	Total energy consumption	MWh	GRI 302: Energy 2016
	Energy consumption intensity	MWh/organisation-specific metrics	
Water Consumption	Total water consumption	m ³	GRI 303: Water and Effluents 2018
	Water consumption intensity	m ³ /organisation-specific metrics	
Waste Generation	Total waste generation	tonne	The Group's operations do not generate a significant amount of waste.



SGX Core ESG

METRICS

SOCIAL

Topic	Metric	Unit	GRI Framework Alignment / Description
Gender Diversity	Current employees by gender	Percentage (%)	GRI 405: Diversity and Equal Opportunity 2016
	New hires and turnover by gender	Percentage (%)	GRI 401: Employment 2016
Age-Based Diversity	Current employees by age groups	Percentage (%)	GRI 405: Diversity and Equal Opportunity 2016
	New hires and turnover by age groups	Percentage (%)	GRI 401: Employment 2016
Employment	Total turnover	Number and percentage (%)	GRI 401: Employment 2016
	Total number of employees	Number	GRI 2: General Disclosures 2021
Development and Training	Average training hours per employee	Hours/No. of employees	The Group does not operate a formal employee training programme. The Group aims to operate a formal employee training programme to ensure continuous employee skills upgrading.
	Average training hours per employee by gender	Hours/No. of employees	
Occupational Health and Safety	Fatalities	Number of cases	The Group's employees are not exposed to significant health or injury risks in the course of their duties.
	High-consequence injuries	Number of cases	
	Recordable injuries	Number of cases	
	Recordable work-related ill health cases	Number of cases	

GOVERNANCE

Topic	Metric	Unit	GRI Framework Alignment / Description
Board Composition	Board independence	Percentage (%)	GRI 2: General Disclosures 2021
	Women on the Board	Percentage (%)	GRI 2: General Disclosures 2021, GRI 405: Diversity and Equal Opportunity 2016
Management Diversity	Women in the management team	Percentage (%)	GRI 2: General Disclosures 2021, GRI 405: Diversity and Equal Opportunity 2016
Ethical Behaviours	Anti-corruption measures	Discussion and number of standards	GRI 205: Anti-Corruption 2016
	Anti-corruption training for employees	Number and percentage (%)	GRI 205: Anti-Corruption 2016
Certifications	List of relevant certifications	List	GRI 416: Customer Health and Safety
Alignment with Frameworks	Alignment with frameworks and disclosure practices	GRI/TCFD/SASB/SDGs/others	GRI 2: General Disclosures 2021
Assurance	Assurance of sustainability report	Internal/External/none	GRI 2: General Disclosures 2021

ECONOMIC PERFORMANCE

GRI 201

DIRECT ECONOMIC VALUE GENERATED AND DISTRIBUTED

GRI 201-1

Financial sustainability is key to other aspects of the Group's sustainability strategy. A successful and well-managed business model is the foundation upon which the Group is able to deliver its other sustainability-related impacts and targets. As the Group continues its expansion in the healthcare sector, the Group will continue to consider the interests of all stakeholders and incorporate them in its operational decisions. Doing this will help the Group achieve long-term sustainability in the following ways:

- **Customers:** Regular engagement with customers and responding to their feedback and concerns in a timely and effective manner builds a relationship of trust, improves customer acquisition and retention, and allows the Group to deliver more value-added goods and services.
- **Employees:** Improving and regularising communication channels between management and employees of the Group, as well as setting targets and providing resources for employees to improve their skills on a regular basis, will enhance employee welfare, satisfaction, and performance. This has a direct and positive impact on customer satisfaction.
- **Suppliers and creditors:** Building a strong network of suppliers not only offers high value-added products, which adhere with stringent environmental and social standards, but also allows us to deliver improved and differentiated services to our customers.
- **Shareholders:** A comprehensive, holistic, and well-executed business strategy helps the Group to generate business performance and deliver capital returns to its shareholders.
- **Regulators:** Regularly monitoring the Group's operational procedures helps to ensure that we remain in full compliance with the relevant laws and regulations in the jurisdictions where we operate and maintain our ongoing licence to operate in the healthcare sector.

In FY2024, the Group operated an outlet in Malaysia located at Jaya One, Petaling Jaya providing chiropractic and physiotherapy treatments. We remain proactive in exploring opportunities to enhance the Group's capabilities and expand our offerings into diversified areas, including the trading of agricultural commodities and related products.

For FY2024, the Group recorded a loss after tax of RM 5.3 million, compared to a loss after tax of RM 7.2 million in FY2023. This reduction in loss is primarily attributed to an absence of corporate and legal costs in relation to corporate exercises undertaken during the previous financial year, a decrease in manpower costs, reduced depreciation of property, plant and equipment, and a decline in the depreciation of the right-of-use asset following the expiry of an office lease in Singapore in mid-2024.

For FY2024, the Group generated revenue of RM 1.8 million, marking the fifth consecutive financial year of recording revenue from our healthcare business. This amount represents a decrease of approximately 5% compared to FY2023, when revenue was RM 1.9 million. The decline in revenue is primarily attributed to the suspension of postpartum care services, a drop in sales of cell-therapy related products as we review our sales and marketing strategies, and a reduction in revenue from manpower recruitment services due to delays in renewing recruitment licenses in Singapore. However, this decrease was partially offset by the initiation of agricultural commodity trading, which generated RM 1.0 million from palm oil derivatives and coffee beans.

ECONOMIC

We remain cautiously optimistic for our chiropractic and physiotherapy business in Malaysia which has been supported by a growing clientele. Demand for chiropractic and physiotherapy centres in Malaysia is currently high, and we foresee this demand growing in the future, due to the increasing popularity of exercise and active lifestyles among all age groups. We believe that the rise in popularity of physical activity will also increase awareness of, and demand for, non-invasive and drug-free treatments for musculoskeletal issues.

For a more detailed look at our financial results, please refer to the following sections in our Annual Report 2024:

- Director's Statement
- Independent Auditor's Report
- Statements of Financial Position
- Consolidated Statement of Profit or Loss and Other Comprehensive Income
- Statement of Changes in Equity
- Consolidated Statement of Cash Flows

ANTI-CORRUPTION

GRI 205

OPERATIONS ASSESSED FOR RISKS RELATED TO CORRUPTION

GRI 205-1

The Group is involved in multiple business lines in the healthcare sector, and relies on a network of suppliers and various distributorship agreements to deliver its goods and services. Furthermore, it engages various contractors, suppliers, agents, and other partners in different regions. It is therefore the key for the Group to put in place a robust policy to manage and prevent risks associated with corrupt practices.

To identify potential points of vulnerability for and incidents of corruption, we employ both internal and external audits of the Group's accounting and procurement practices. On top of regular internal audits conducted by management of the Group, we also undergo an annual external audit to ensure that no gaps or lapses in our procedures have occurred, which may have led to improper or suspicious payments. Any transactions which may have been exposed to corruption, or are otherwise linked to interested or related parties, are referred to external auditors and also reported to the audit committee of the Group (the "**Audit Committee**"). The external auditors and the Audit Committee are then responsible for evaluating whether the transaction constitutes a violation of the Group's anti-corruption policy.

Our no-gift policy incorporates a zero-tolerance policy toward accepting any gifts or favours from individuals, organisations, vendors, or contractors doing or seeking to do business with the Group. The responsibility for ensuring that controls and monitoring systems are adequate to prevent incidents of corruption, improper payments, and bribery lies with senior management officers. Directors of Medi Lifestyle are also required to attend an SGX-mandated Director Training Programme that includes sessions on risk management and internal controls, with an emphasis on identifying and rectifying control deficiencies, fraud, money laundering, and processes for improving whistle-blowing channels. In addition to providing training on anti-corruption to the Directors, our employees and management also receive the necessary and relevant training on anti-corruption to strengthen their awareness and understanding of ethical practices.

As an additional safeguard against incidents of corruption, the Group manages its Accounting, Finance, and Supply Chain Management departments across both Singapore and Malaysia at the Group's Malaysian office, as this is where the majority of the Group's Operations and Senior Management teams are based. For FY2024, we have received zero reports, incidents, public legal cases or complaints about corruption regarding corruption brought against the organisation or the employees.

To support our anti-corruption efforts, we have implemented a whistle-blowing mechanism. This enables employees to confidentially report any suspicious transactions or any other corruption-related concerns to the management of the Group and/or the Chairman of the Audit Committee. Any such transactions are reviewed as a recurring agenda in our quarterly Audit Committee meetings, which are attended by the Directors, Chief Executive Officer ("CEO"), and Chief Financial Officer. The Audit Committee oversees the investigation of any suspicious transactions and implements appropriate follow-up actions, where necessary. If no such transactions have been reported in the previous quarter, the Audit Committee also confirms that the risk of corruption is being adequately monitored and managed.

COMMUNICATIONS AND TRAINING ABOUT ANTI-CORRUPTION POLICIES AND PROCEDURES

GRI 205-2

To ensure the successful operationalisation of our zero corruption targets, it is essential for all employees to be familiar with our anti-corruption related policies and procedures. Our anti-corruption related policies are communicated to all our employees, including but not limited to the Board and our senior management, as part of our induction programme for new staff members. The induction programme places particular emphasis on the areas that are most relevant to staff members, specifically the no-gift policy and whistle-blowing mechanism.

Our anti-corruption policies are readily accessible to staff via our Company's intranet. Whenever there are any changes to these policies, all staff are notified via internal notices and emails. Should there be any clarifications required regarding these policies, our staff are encouraged to consult HR and senior management personnel who are responsible for managing our anti-corruption policy.

CONFIRMED INCIDENTS OF CORRUPTION AND ACTIONS TAKEN

GRI 205-3

We have achieved our target of zero incidents of corruption in the past four years (FY2021 to FY2024). No whistle-blowing reports were lodged over the same period. We aim to maintain our record of zero incidents of corruption for the next financial year and in the long term.

ENVIRONMENTAL

ENVIRONMENTAL MANAGEMENT

GHG EMISSIONS

GRI 305

The Group is aware that its businesses involve emissions and recognises that reduction of emission is essential. Since the Group does not have industrial production or own any vehicles, it does not involve direct (Scope 1) GHG emissions. The major source of GHG emissions¹ of the Group is the energy indirect (Scope 2) GHG emissions arising from the consumption of purchased electricity², which has been measured and included in this Report. In FY2024, Scope 2 emissions amounted to approximately 10.43 tCO₂e (FY2023: 41.18 tCO₂e) as the total GHG emissions, which is equivalent to the intensity³ of approximately 5.67 tCO₂e/million revenue in RM (FY2023: 21.67 tCO₂e/million revenue in RM). The Group achieved a reduction in GHG emission for FY2024 due to reduction in electricity consumption primarily as we have consolidated our client operations into a single centre.

By streamlining our locations, we have significantly reduced the energy demand associated with running multiple facilities, such as lighting, air conditioning, and equipment usage. This strategic move has not only lowered our overall electricity consumption but also contributed to a more sustainable and cost-efficient operation.

Additionally, centralising our services has enhanced operational efficiency, allowing us to optimise resources and improve service delivery. By focusing on one centre, we have minimised redundancies, improved workflow, and ensured better utilisation of energy-efficient systems. This shift aligns with our commitment to cost management and service excellence while reducing our environmental impact.

The Group is committed to reducing its GHG emissions by setting emissions reduction targets, aiming to maintain current level of GHG emissions intensity in the future upon the stabilisation of its operations.

ENERGY MANAGEMENT

GRI 302

The Group is committed to reducing energy consumption and ensuring energy efficiency in its activities. Relevant energy management measures have been developed to strive for energy conservation and efficiency. We encourage our employees to implement energy conservation initiatives in the office such as switching off unnecessary lighting when not in use or after working hours, and encouraged its staff to participate in campaigns and activities relating to promoting a green environment.

In FY2024, the Group consumed approximately 19.08 MWh (FY2023: 74.87 MWh) of purchased electricity, which is equivalent to the intensity of approximately 10.37 MWh/million revenue in RM (FY2023: 39.41 MWh/million revenue in RM). The Group recognised the importance of energy management, hence we aim to organise at least one activity each year to raise awareness among stakeholders on energy conservation. The Group achieved a reduction in energy consumption for FY2024 due to the consolidation of multiple facilities into one centre. We also aim to maintain the current level of energy consumption intensity in the future and will set an energy consumption target upon the stabilisation of our operations..

WATER MANAGEMENT

GRI 303

The local water suppliers provide water consumed by the Group. In FY2024, the Group consumed approximately 1,852.00 m³ (FY2023: 2,704.37 m³) of water⁴, which is equivalent to the intensity of approximately 1.01 m³/thousand revenue in RM (FY2023: 1.42 m³/thousand revenue in RM). We encourage all employees to develop the habit of consciously saving water, such as strengthening our water-saving promotion by posting slogans around the offices and outlets and educating employees to use water reasonably to strengthen the water conservation awareness of our employees to emphasise its importance. The Group achieved the water consumption reduction target set for FY2024 due to the consolidation of our client operations into a single centre. By operating

Note(s):

¹ The data on GHG emissions are calculated based on widely recognised standards, including but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development, the Sustainability Report 2023 published by Tenaga Nasional Berhad in Malaysia, and the "Sixth Assessment Report (AR6)" issued by the Intergovernmental Panel on Climate Change.

² As the Singapore office operates within a shared office space, electricity usage is managed by the facility management. Due to the impracticality of obtaining separate measurement data, the electricity consumption of the Singapore office is not included in these figures. The lease of the Singapore office had expired in FY2024.

³ In FY2024, the total revenue was approximately RM 1.84 million. This data is also used for calculating other intensity data.

from one location instead of multiple sites, we have significantly decreased overall water usage, including daily facility needs such as restrooms, cleaning, and equipment maintenance. This strategic decision has allowed us to eliminate inefficiencies and reduce unnecessary water wastage.

In addition to cost savings, centralizing our operations has enabled us to implement better water management practices, ensuring more effective resource utilization. With only one centre, we can monitor and control water consumption more efficiently, leading to improved sustainability and operational effectiveness. This move aligns with our commitment to responsible resource management while maintaining high service standards. We also aim to maintain the current level of water consumption intensity in the future.

CLIMATE CHANGE MITIGATION AND ADAPTATION

GRI 201-2

From FY2025, the Group will have to provide further details of climate related risk and opportunities, as well as to perform a scenario analysis.

The Group recognises that making climate-related disclosures aligned with the recommendations of the TCFD framework has been recommended by the Exchange in its Practice Note 7F. The Group understands the importance of developing a strong strategy and risk management framework that sets the foundation for its climate resilience. We assessed the impact of key climate-related risks and opportunities and disclosed the adopted strategies under four overarching elements, including governance, strategy, risk management and metric and targets. The Group will continue to strengthen its disclosure with reference to the TCFD.

Governance

The Board oversees and directs the implementation of sustainability-related initiatives across different business departments, and reviews climate-related disclosure and its actions to enhance climate resilience. The Group monitors and oversees progress on sustainability and climate-related risks and opportunities that meet the expectations of the shareholders, and reviews significant issues raised. Under the Board's delegations, the management of the Group is responsible for developing objectives, building plans and performance metrics, and managing the overall climate-related sustainability performance. The management of the Group will also report to and make recommendations to the Board, where appropriate, regarding the material sustainability issues, including climate-related matters.

Strategy

Combating different challenges remains to be a top priority for many companies around the world. We recognised that climate change presents both risks and opportunities for us. The Group will integrate climate-related risks into the internal control procedures or enterprise risk management processes in the future.

The increased frequency and severity of extreme weather events locally such as extreme heat and flash floods can disrupt business operations by hampering and injuring the Group's employees on the way to work or during their work. These events could interrupt business operations, and damage the Group's assets. The Group has identified these risks and prioritise those with severe impact to take precautionary and contingency measures. The Group formulates crisis response plans to reduce negative impacts brought by extreme weather events, and formulates a typhoon and extreme weather condition work arrangement guideline to standardise the operating procedures under bad weather conditions. Besides, the Group will evaluate the possible extreme weather events that may suspend the business operations.

Risk Management

The Board is responsible for risk governance and ensuring that the management of the Group maintains a comprehensive system of risk management and internal controls. Some climate-related risks have been categorised as emerging risks and the Group recognises that climate-related risks are inherently linked to other strategic, financial and operational risks. To mitigate the identified risks, the Group regularly monitors existing and emerging trends, policies and regulations related to climate change, and reminds the management of the Group when necessary to avoid violations or reputation risks due to delayed response. In addition, the Group aims to maintain the level of GHG emissions intensity to contribute to global efforts to mitigate climate change. The Group will continue to monitor and review developments to relevant standards and fine-tune our management framework.

Metrics and Targets

Relevant metrics, targets, and measures to monitor the Group's energy consumption and emissions can be found in the sections headed "GHG Emissions" and "Energy Management".

Note(s):

⁴ The Singapore office operates within a shared office space, water usage is managed by the facility management. Due to the impracticality of obtaining separate measurement data, the water consumption of the Singapore office is not included in these figures.

SOCIAL

EMPLOYMENT

GRI 401

NEW EMPLOYEE HIRES AND EMPLOYEE TURNOVER

GRI 401-1

Our staff and employees are central to the delivery of Medi Lifestyle’s services. Having skilled and high-performing staff is key to our ability to grow our business and retain high customer satisfaction. To this end, we believe that investing in our employees and our work environment is the best way for us to generate value for our business. As we are currently in the growth phase and have a relatively small scale of employees, we consider it a management priority at this current time to monitor and invest in the well-being and satisfaction of our staff.

As of the end of FY2024, Medi Lifestyle employed a total of 10 employees across all its subsidiaries, including senior management and the CEO. 2 (20%) of these employees were hired in FY2024. Of these, 2 (20%) were below 30 years old, 6 (60%) were between 30 and 50 years old, and 2 (20%) were above 50 years old. 6 (60%) were male and 4 (40%) were female. 6 (60%) were located in Malaysia and 4 (40%) were located in Singapore.

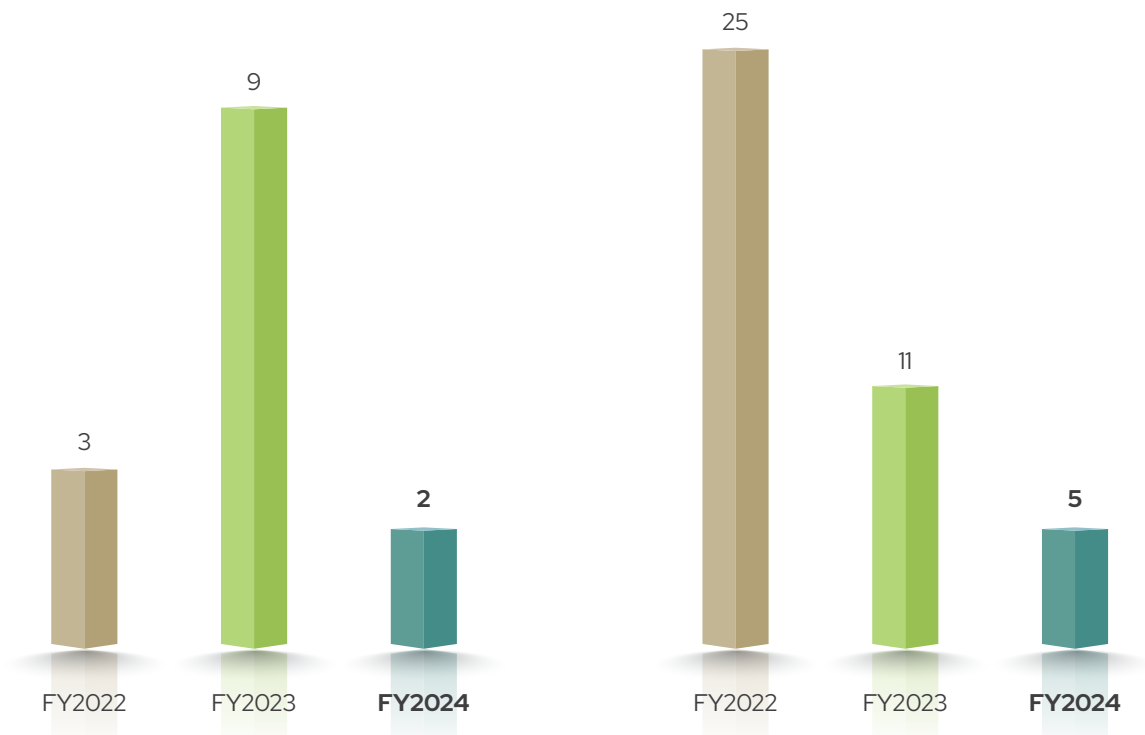
Over the course of FY2024, 5 employees resigned or had their contracts expire, totaling a turnover rate of 50% (FY2023: 85%⁵). Of these, 1 (20%) was below 30 years old, 3 (60%) were between 30 and 50 years old, and 1 (20%) was over 50 years old. 4 (80%) were male and 1 (20%) was female. 4 (80%) were located in Malaysia and 1 (20%) in Singapore.

Our turnover rate in FY2024 is lower than that of FY2023. We believe that this is in line with our pivot to different business lines, and will likely reduce organically once our transition is completed. Most of our turnover were not members of senior management and among relatively new joiners, which meant that there was no significant disruption to the execution of our strategic objectives.

We will continue to monitor changes in our employee composition and turnover rate as we implement our business expansion plans. In particular, we intend to introduce new requirements for regular skills training for our physiotherapists and chiropractors, to promote personal growth and improve employee satisfaction and retention, at least once a year. We are considering reimbursing payments and dedicated leave allowances for studies and/or skills upgrading.

NEW EMPLOYEE BY YEAR

RESIGNED EMPLOYEE BY YEAR



Note(s):

⁵ The total number of employees across all subsidiaries in FY2023 has fine-tuned to 13.

DIVERSITY AND EQUAL OPPORTUNITY

GRI 405

DIVERSITY OF GOVERNANCE BODIES AND EMPLOYEES

GRI 405-1

Diversity and providing an inclusive environment are included in Medi Lifestyle's values. We believe that an open and non-discriminatory policy will help us recruit the best and most qualified employees from across demographics, without being influenced by biases or restrictions, which will in turn translate to improved business performance.

Under our non-discriminatory policy, when considering hiring and human resources-related decisions, we do not discriminate against race, age, gender, religion, ethnicity, nationality, physical ability, or any other physical or demographic factors unrelated to an employee's ability to execute their roles and responsibilities. This policy is codified in our employee handbook, which is disseminated to all our staff when they join the Group.

We have a strict policy against sexual harassment. We view this policy as important to ensure a safe and conducive work environment, especially considering our female-majority workforce. The policy defines sexual harassment as conduct of a sexual nature, which can take the form of verbal (e.g. innuendo, comments), non-verbal (e.g. leering, obscene gesticulations), visual (e.g. posters, signs), physical (e.g. touching, coerced sexual acts) or textual/electronic (e.g. e-mails, texts) abuse. Should any complaint regarding sexual harassment be received, a thorough investigation will be launched, and those found guilty will be punished accordingly. These punishments may range from formal warnings to termination of employment. In FY2024, we received zero complaints concerning discrimination, as was also the case in FY2023. We aim to continue to maintain zero incidents of discrimination for the foreseeable future.

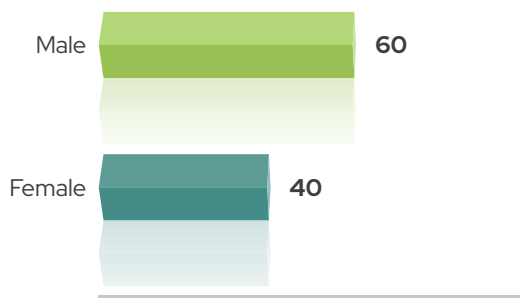
Of the 10 employees in the Group across all its subsidiaries as at the end of FY2024, 6 (60%) were male and 4 (40%) were female. 2 (20%) were below 30 years old, 6 (60%) were between 30 and 50 years old, and 2 (20%) were over 50 years old. 6 (60%) were located in Malaysia and 4 (40%) in Singapore. All of the 10 employees are permanent and full-time employees. The Group does not have any workers who are not employees, but whose work are controlled by the Group.

At the date of this Report, the Board consists of four members, evenly split by gender with 2 males and 2 females. Among them, one director is over 50 years old, while three are between 30 and 50 years old.

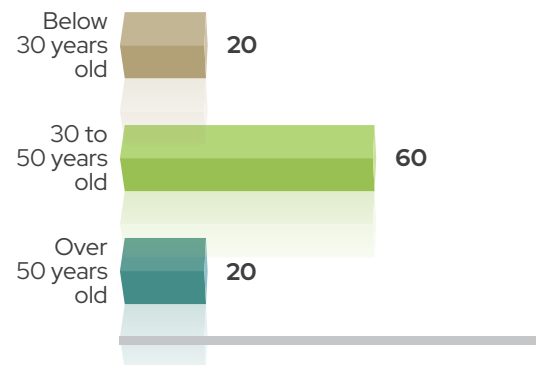
We endeavour to maintain an equal gender mix across all categories of employees, wherever possible. However, we have observed that in the healthcare sector, we have received more female applicants with the required skillsets than males, resulting in a female-majority workplace. We will continue to monitor the gender ratio of our workforce to see if this results in any material impact.

SOCIAL

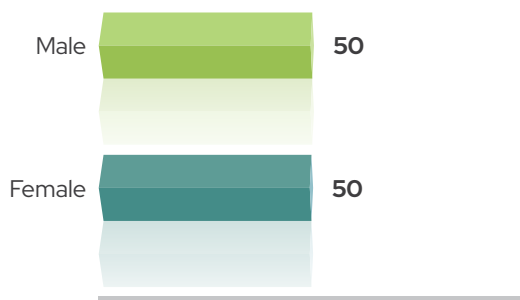
EMPLOYEE BY GENDER (%)



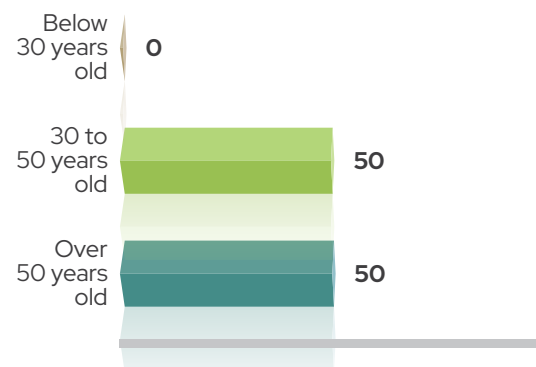
EMPLOYEE BY AGE (%)



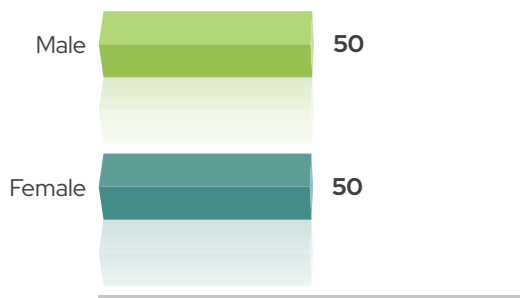
SENIOR MANAGEMENT BY GENDER (%)



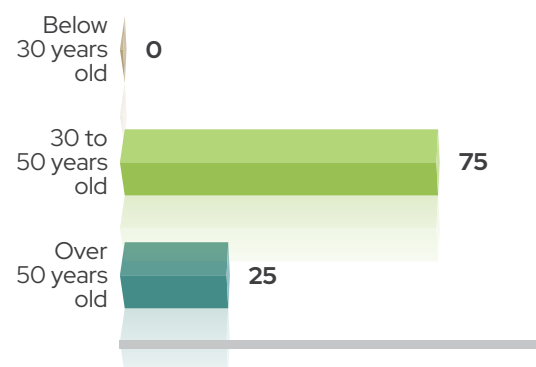
SENIOR MANAGEMENT BY AGE (%)



BOARD OF DIRECTORS BY GENDER (%)



BOARD OF DIRECTORS BY AGE (%)



CUSTOMER HEALTH AND SAFETY

GRI 416

ASSESSMENT OF THE HEALTH AND SAFETY IMPACTS OF PRODUCT AND SERVICE CATEGORIES

GRI 416-1

As a company operating in the healthcare sector, ensuring the health and safety of our customers when using our products and services is absolutely vital to our operations. As such, we implement a range of checks and procedures to ensure that our customers are offered products and services with the highest standards of quality and safety. While we are not regulated by the Ministry of Health, we endeavour to design and enforce standards of health and safety that are of comparable rigor.

The products that we use in our therapy procedures have met all applicable health and safety requirements. We implement this through our supplier screening policy, as well as by obtaining all relevant certifications for distributing and operating medical devices through our subsidiaries. We have obtained the Good Distribution Practices for Medical Devices certification from certification bodies in Singapore and Malaysia.

We inspect our facilities on an annual basis for malfunctions and wear and tear, as well as consider possible improvements in managing health and safety risks. Most of our healthcare facilities are either new or retrofitted to like-new standards, and hence adhere to optimal safety standards, such as preventing fire risks and accidental falls. We also ensure all our commercial healthcare facilities, with potential risks assessed on an annual basis to see if current insurance coverage is sufficient. In addition, all the equipment and consumables used in our facilities are checked for health and safety compliance at least once every three months, as part of our regular stock checks. Our General Manager, a member of our senior management, is ultimately responsible for carrying out and overseeing these inspections.

We ensure that our primary healthcare providers have received adequate professional training, and similar training is given to other employees if deemed necessary. We have also implemented more rigorous minimum qualifications for our patient care providers. Each practising chiropractor must have a Bachelor of Science (Hons) in Chiropractic. Each assistant physiotherapist must have at least a Diploma in Physiotherapy, while each full physiotherapist must have at least a Bachelor of Science (Hons) in Physiotherapy.

A clinical conference for internal staff, where details of patient cases are shared and discussed, is held regularly as monitored by our centre manager. In order to give the best treatment to our customers, we have set patient assessment procedure, in which we update patient diagnosis records into a new sheet of template from every visit and is kept according to the Group's patient privacy policy. Moving forward, we will seek to implement standardised patient monitoring metrics to ensure that our treatments are delivering tangible results. These will likely include measures such as mobility scoring, qualification satisfaction, patient scoring, visual analogue skill, and changes in range of motion pre- and post-treatment.

In our introductory meetings with patients, we remind them of their right to seek redress should they find our products or services not up to their satisfaction. For our inhouse services, we conduct daily feedback check-in sessions, as well as a customer service interview upon discharge.

On top of ensuring that the patient is satisfied with the care they have received, these sessions also serve as a means for patients to report any issues they have encountered during their therapy.

We are constantly implementing ways to improve customer care and safety and improve the patient experience. For example, we intend to create a shared data management system across our healthcare facilities containing essential patient details, so that patients can enjoy the same standard of care no matter which facility they visit.

INCIDENTS OF NON-COMPLIANCE CONCERNING THE HEALTH AND SAFETY IMPACTS OF PRODUCTS AND SERVICES

GRI 416-2

Any incidents of non-compliance with regulations and voluntary codes concerning the health and safety impacts of our products and services are communicated to Directors by senior management. In FY2024, as in FY2023, we had zero incidents of non-compliance. In FY2025, we aim to maintain zero incidents of non-compliance concerning the health and safety impacts of our products and services.

CUSTOMER PRIVACY

GRI 418

SUBSTANTIATED COMPLAINTS CONCERNING BREACHES OF CUSTOMER PRIVACY AND LOSSES OF CUSTOMER DATA

GRI 418-1

Medi Lifestyle treats the privacy and confidentiality of its customers with the utmost seriousness. To improve efficiency and deliver the highest standards of care, the Group is increasingly relying on digital technology and data management, in addition to various tech-enabled treatment and therapy methods. With this increasing digitisation comes a greater duty of care to safeguard the sensitive data of our customers, including biometric and personal health data. We are also keenly aware of the numerous and growing threats to data privacy and security from malicious actors.

As a healthcare provider with access to highly sensitive information about our customers' healthcare status and health condition, it is of paramount importance to us to ensure the highest possible standards of data privacy and information security for our customers across our entire operations and supply chain. Any potential breach may lead to highly negative and consequential impacts for our customers, such as damage to reputation, loss of privacy, discrimination, and the restriction or denial of access to employment and insurance, just to name a few.

Our policy is to be open and transparent about how we collect, use, and disclose our customers' personal data. Our patients are kept well-informed about the personal data that we collect, as well as the terms and conditions under which we use them. We protect patient confidentiality, and do not use personal data for any purpose beyond which is necessary for delivering our services. As our business continues to grow across multiple treatment centres, we have embarked on the process of considering how best to build a safe data storage system that is suited to managing increasing volumes of patient data. The Group will consider making relevant disclosures in future editions of the Sustainability Report.

In Singapore and Malaysia, where we operate, we conduct our business in compliance with the respective countries' Personal Data Protection Act ("PDPA"), which covers various rules governing the collection, use, disclosure, and care of personal data. In line with PDPA, we have appointed a Data Protection Officer, who ensures that adequate controls are in place to protect our customers' personal data and advises us on what policies to put in place to address data protection issues.

Some of the ways in which we ensure confidentiality and maintain our customer privacy include:

- Keeping sensitive customer information, such as completed forms, in safe, secure, and designated locations that can only be accessed by staff members of that facility
- Not disclosing customer information over the phone, and providing customer information only when the customer is physically present at our facility
- Not sending promotional or marketing messages via phone calls or text messages to customers who have registered their phone numbers with the national Do Not Call registries, except for those who have given clear and unambiguous consent to receive marketing messages
- Implementing a confidentiality clause that binds staff and penalises them for any leaks, thefts, or losses of customer data, with the possibility of dismissal in the event of severe breaches

We recognise that entering certain business ventures may require increased diligence to prevent information breaches. For instance, services that involve accessing customers' genetic data present significant sensitivity, even more so than the physical health data we currently collect. Similarly, sectors that involve therapies requiring the extraction of biological materials from patients may introduce additional challenges regarding data security and privacy.

Any substantiated complaints concerning breaches of customer privacy are communicated to the Directors by our senior management. Medi Lifestyle received zero substantiated complaints concerning breaches of customer privacy during FY2024. We aim to continue to maintain zero incidents in FY2025 concerning breaches of customer privacy, identified leaks, thefts or losses of customer data by strengthening our internal controls and implementing the best available technologies to ensure our procedures remain secure and compliant with changing regulation on data privacy.

ETHICS AND INTEGRITY

All of the Group's business practices are governed by its internal Code of Conduct, which provides guidance to its employees on the Group's key commitments, which include, but are not limited to:

- High standards in workplace health, safety, and the environment
- No discrimination in pay based on gender
- Fair and transparent employment practices
- Provision of whistle-blowing channels in event of breach
- Responsible behaviour while on-site (no drugs or alcohol policy)
- Provision of a safe work environment free from harassment
- Prevention of improper payments/corruption

We recognise that the creation and maintenance of a safe and secure workplace, free of risk or exposure to personal harm, property damage, or adverse impacts on the environment, hinges on keeping our employees informed of the Code of Conduct. Therefore, the Code of Conduct is made available to our employees via the Company's intranet, bulletin boards, and employee handbooks. Regular briefings are also conducted to ensure that staff remain familiar with the stipulations of the Code of Conduct. Senior management is responsible for ensuring that guidelines set out in the Code of Conduct are communicated to and understood by all employees, and for ensuring compliance.

In order to ensure that our Code of Conduct remains relevant over the course of our ever-evolving business, we review such code on an annual basis and update it as necessary. Our overall guiding principles are that all our business practices should be steered by our core values of respect, integrity, professionalism, and accountability.

CERTIFICATIONS

The Group is dedicated to upholding the highest standards of safety and quality in our products and services. We recognise the importance of adhering to regulatory requirements and industry best practices to ensure the reliability and efficacy of our offerings.

In previous years, certain subsidiaries within the Group obtained key industry certifications that aligned with international and regional regulatory standards. These certifications reinforced our commitment to responsible distribution practices and patient safety. While these certifications have since expired, we remain focused on maintaining compliance with applicable regulations and are evaluating the renewal or acquisition of new certifications where necessary.

Moving forward, we will continue to prioritise regulatory compliance and seek relevant accreditations to support our operations. Our goal is to ensure that our products meet stringent safety and quality benchmarks, providing confidence to both customers and stakeholders. This commitment aligns with our broader sustainability strategy, which emphasises ethical business practices, transparency, and long-term value creation in the operation.

GRI

CONTENT INDEX

Statement of use	Medi Lifestyle Limited has reported the information cited in this GRI content index for the period from 1 January 2024 to 31 December 2024 with reference to the GRI Standards.
GRI 1 used	GRI 1: Foundation 2021

GRI Standards	Disclosure		Page reference and reason for omission if applicable
GRI 2: General Disclosures 2021	2-1	Organisational details	Page 1
	2-2	Entities included in the organisation's sustainability reporting	Pages 3, 7, Annual Report 2024 Page 88
	2-3	Reporting period, frequency and contact point	Page 3, front cover
	2-4	Restatements of information	Page 3
	2-5	External assurance	Page 3
	2-6	Activities, value chain and other business relationships	Pages 1-2, 7, 9-10
	2-7	Employees	Pages 20-22
	2-8	Workers who are not employees	Page 21
	2-9	Governance structure and composition	Pages 8, 21, Annual Report 2024 Pages 17-47
	2-10	Nomination and selection of the highest governance body	Annual Report 2024 Pages 26-27
	2-11	Chair of the highest governance body	Annual Report 2024 Pages 24-25
	2-12	Role of the highest governance body in overseeing the management of impacts	Page 8, 24-25, Annual Report 2024 Pages 18-19
	2-13	Delegation of responsibility for managing impacts	Page 8, Annual Report 2024 Pages 18-19
	2-14	Role of the highest governance body in sustainability reporting	Page 8
	2-15	Conflicts of interest	Annual Report 2024 Pages 17, 22-23
	2-16	Communication of critical concerns	Pages 16-17, 23-24
	2-17	Collective knowledge of the highest governance body	Annual Report 2024 Pages 18, 21-24
	2-18	Evaluation of the performance of the highest governance body	Annual Report 2024 Pages 34-35
	2-19	Remuneration policies	Annual Report 2024 Pages 35-39
	2-20	Process to determine remuneration	Annual Report 2024 Pages 35-39
	2-21	Annual total compensation ratio	The Group does not disclose this information for confidentiality reasons.
	2-22	Statement on sustainable development strategy	Page 6
	2-23	Policy commitments	Pages 8-10

GRI

CONTENT INDEX

GRI Standards	Disclosure		Page reference and reason for omission if applicable
GRI 2: General Disclosures 2021	2-24	Embedding policy commitments	Pages 4-5, 11-12
	2-25	Processes to remediate negative impacts	Pages 16-17, 23-25
	2-26	Mechanisms for seeking advice and raising concerns	Pages 9-10, 16-17, 23-25, Annual Report 2024 Pages 39-44
	2-27	Compliance with laws and regulations	Pages 16-17, 23-25
	2-28	Membership associations	Not applicable as the Group is currently not involved in any membership of associations.
	2-29	Approach to stakeholder engagement	Pages 4-5, 9-10
	2-30	Collective bargaining agreements	No employees of the Group are covered by collective bargaining agreements.
GRI 3: Material Topics 2021	3-1	Process to determine material topics	Pages 11-14
	3-2	List of material topics	Page 12
	3-3	Management of material topics	Pages 15-25
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed	Pages 15-16, Annual Report 2024 Pages 13-15, 55-60
	201-2	Financial implications and other risks and opportunities due to climate change	Pages 18-19
GRI 205: Anti-corruption 2016	205-1	Operations assessed for risks related to corruption	Pages 16-17
	205-2	Communication and training about anti-corruption policies and procedures	Page 17
	205-3	Confirmed incidents of corruption and actions taken	Page 17
GRI 302: Energy 2016	302-1	Energy consumption within the organisation	Page 18
	302-3	Energy intensity	Page 18
GRI 303: Water and Effluents 2018	303-5	Water consumption	Page 18
GRI 305: Emissions 2016	305-2	Energy indirect (Scope 2) GHG emissions	Page 18
	305-4	GHG emissions intensity	Page 18
GRI 401: Employment 2016	401-1	New employee hires and employee turnover	Page 20
GRI 405: Diversity and Equal Opportunity 2016	405-1	Diversity of governance bodies and employees	Pages 21-22
GRI 416: Customer Health and Safety 2016	416-1	Assessment of the health and safety impacts of product and service categories	Page 23
	416-2	Incidents of non-compliance concerning the health and safety impacts of products and services	Page 23
GRI 418: Customer Privacy 2016	418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Page 24



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