## MEGHMANI ORGANICS LIMITED



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09/08/2018

National Stock Exchange of India Limited

"Exchange Plaza",

Bandra-Kurla Complex,

Bandra (East) Mumbai 400 051

**BSE** Limited

Floor- 25, P J Tower,

Dalal Street,

Mumbai 400 001

SYMBOL:- MEGH

Scrip Code 532865

Dear Sir

Sub: - Investor Presentation on - Q1 FY 19

We refer to above and forward herewith the Q1 FY 19 presentation prepared on <u>Un-Audited Financial Results</u> of the Company for the <u>First Quarter ended on</u> <u>30.06.2018</u> for the information of Member.

Thanking you.

Yours faithfully, For Meghmani Organics Limited

(K D Mehta)

ALMChIL

Company Secretary & Compliance Officer

C C to:- Singapore Stock Exchange

:- For information of Members







# Meghmani Organics Limited (MOL)

Q1 FY19 Results Presentation

August 2018

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# **Discussion Summary**





## **About Us**



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Q1 FY19 Results Update

### **Well-Established Presence Across International & Domestic Markets**



- Presence in more than 75 countries, serving over 400 customers across all three business segments
- Global distribution network with subsidiaries in the US, Indonesia, Dubai, Europe and a representative office in China
- 4 Warehouses in Turkey, Russia, USA and Uruguay
- ✓ 7 Dedicated manufacturing facilities in India



#### **4 Distribution Subsidiaries**

Meghmani Europe BVBA

Meghmani Organics USA INC.

P T Meghmani Organics Indonesia

Meghmani Overseas FZE (Dubai)

Agrochemicals	Basic Chemicals	Total Revenues		
67%	5%	52%		
		agrochemicals Basic Chemicals 67% 5%		

## **Leading Diversified Chemicals Company Poised for Rapid Growth**





#### **Pigments**

- Started in 1986
- Amongst top 3 global Phthalocyanine based pigment players
- 14% global market share
- FY18 Revenues: Rs 5,877 Mn
- EBITDA Margin: 14.4%
- 32.6% of Overall Company Revenues
- 33.8% of Overall Company Assets

Revenues – Rs 18,033 Mn (11.2% CAGR\*)

EBITDA Margin – 23.9% PAT Margin – 13.2%



### **Agrochemicals**

- Started in 1995
- One of the largest producers of pesticides in India
- Products across entire value chain
- FY18 Revenues: Rs 6,423 Mn
- EBITDA Margin: 15.3%
- 35.6% of Overall Company Revenues
- 28.3% of Overall Company Assets



#### **Basic Chemicals**

- Started in 2009
- 4<sup>th</sup> largest caustic-chlorine player in India
- One of the lowest cost producers of caustic soda in India
- FY18 Revenues: Rs 5,975 Mn
- EBITDA Margin: 42.7%
- 33.1% of Overall Company Revenues
- 36.5% of Overall Company Assets

EBITDA – Rs 4,312 Mn (21.8% CAGR\*)

Debt / Equity - 0.35x

PAT – Rs 2,379 Mn (60.9% CAGR\*)

**ROCE – 23.9% ROE – 24.2%** 

### **Sustainable Competitive Advantages**



# Experienced & Qualified Management and Technical Team

- Rich experience of many decades in chemical sector among the founding members of the company
- Highly qualified technical staff having earlier experience with MNCs and large Indian corporates

# Highly Respected Name in Global Chemical Industry

- Amongst top 3 global pigment players
- 4<sup>th</sup> largest caustic-chlorine player in India
- Well-recognized agrochemical brands (Megaking, Megastar, Megacyper, Megaban, Synergy, and Courage)
- More than 36 brands of various pesticides formulations in India



#### **Diversified Customer Base**

- 400+ customer base in Pigments & Agro-Chemicals across diverse industries
- 2,800 stockists, agents, distributors and dealers across India
- Close to 50% of revenue derived from export market

#### **Strong Financial Performance**

- Consistent Revenue Growth
- Improving Profitability & Return Ratios
- Healthy Balance Sheet

#### **Distinct Cost Advantage**

- Vertical integration of production processes
- Effective control on costs & raw material supply
- Produce agrochemical products across entire value chain (intermediates, technical, formulations)
- Strategic location of production facilities with close proximity to sources of raw materials
- Proximity to port leading to easier access to exports market

### **Key Financial Metrics**



#### **Consistent Revenue Growth**

- Revenues have grown at CAGR 11.2% over FY14-18, with higher contribution from Basic chemicals
- Improving capacity utilization and completion of on-going Rs 6.4 Bn capex will further provide significant scope for growth over coming years



#### **Robust Return Ratios**

- · Improving profitability
- Leaner balance sheet
- Significant improvement in return ratios
- ROCE 8.7% in FY14 to 23.9% in FY18
- ROE 6.0% in FY14 to 24.2% in FY18

#### **Consistent Improvement in EBITDA margins**

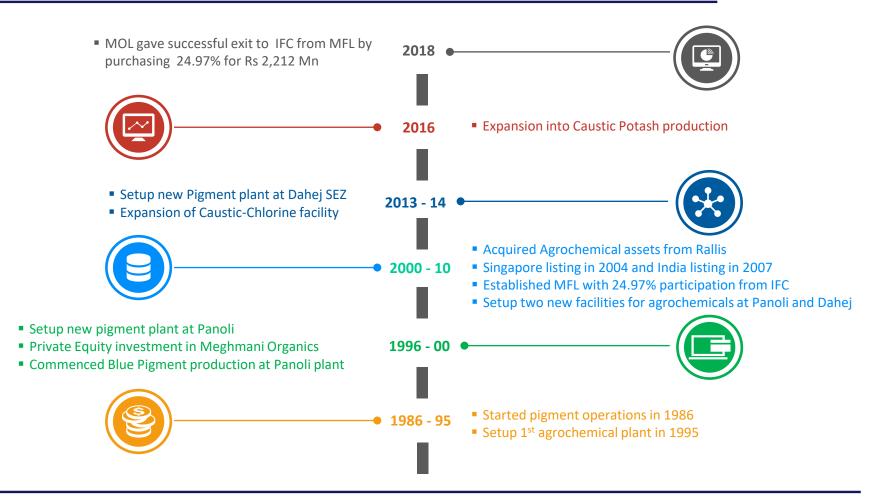
- EBITDA margin has improved from 16.6% to 23.9% over FY14-18
- Operationalization (by Jun-19) of the on-going Rs 6.4 Bn capex in high margin Basic Chemicals segment will further drive the overall EBITDA margin for the company

# **Strong FCF Generation leading to Significant Debt Repayment**

- Strong FCF generation of Rs 3,685 Mn over FY14-18
- Cumulative debt repayment of Rs 3,313 Mn over FY14-18
- D/E reduced from 1.24x in FY14 to 0.35x in FY18

### **Key Milestones**





### **Strong Leadership Team to Deliver Long Term Growth**





#### Mr. Jayanti Patel Executive Chairman

- 37 yrs of experience
- Overseas international marketing
- B.E (Chemical)



Mr. Ashish Soparkar Managing Director

- 37 yrs of experience
- Overseas corporate affairs & finance
- B.E (Chemical)

### **Experienced Leadership Team**



Mr. Natwarlal Patel Managing Director

- 35 yrs of experience
- Overseas technical matters & marketing in Agrochemical division
- MSc degree



Mr. Ramesh Patel Executive Director

- 31 yrs of experience
- Overseas purchasing function & liaisons with govt. / regulatory bodies
- B.A degree



Mr. Anand Patel Executive Director

- 28 yrs of experience
- Overseas pigments marketing, manufacturing
- BSc degree

### Well-qualified Second Generation of Management



# Mr. Ankit Patel CEO (MOL)

- 10 yrs of experience
- Executive Director at MFL
- Master of Engineering from Griffith, Australia & MBA from SP Jain Mgmt



Mr. Maulik Patel CMD (MFL)

- 12 yrs of experience
- Heads Basic Chemicals
- Masters from University of Southern California



Mr. Kaushal Soparkar MD (MFL)

- 11 yrs of experience
- Heads Basic Chemicals
- B.S (Chemical) and M.S from USA



Mr. Darshan Patel COO (Pigments) MOL

- 7 yrs of experience
- Heads Pigments business
- M.S. from Griffith University, Australia



Mr. Karana Patel
COO (Agrochemicals) MOL

- 11 yrs of experience
- Heads liaisoning & procurement
- Diploma & BSc (Chemical)

# **Discussion Summary**





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### **Pigments Business: Key Highlights**

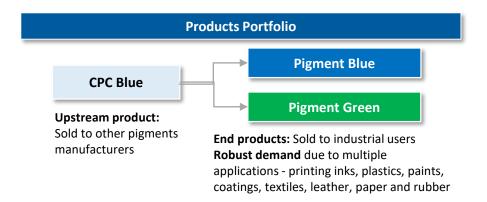


#### **Established Business Profile**

- Largest manufacturers of Phthalocyanine-based pigments with 14% global market share & amongst top 3 (capacity wise) global pigments players
- Strong global presence in 70 countries,
- Global distribution network direct presence with subsidiaries in the US, Indonesia, Dubai and a representative office in China
- Strong client relationships (90% business from repeat clients). High
  degree of product customisation, consistent quality and compliance
  regulations add to client stickiness.

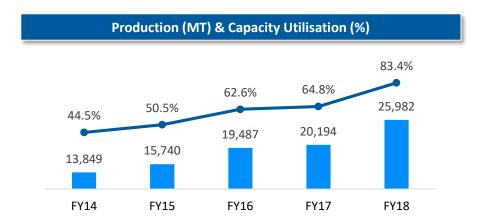
### **Vertically Integrated Manufacturing Facilities**

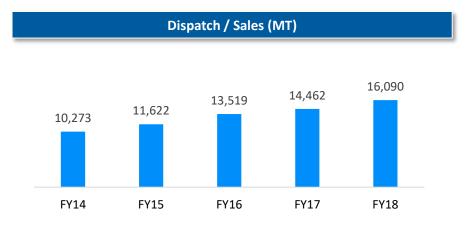
Total Capacity – 32,940 MTPA			
Location	Capacity (MTPA)	Products	
GIDC Vatva, Ahmedabad	2,940	Pigment Green	
GIDC Panoli, Bharuch	17,400	CPC Blue, Alpha and Beta Blue	
Dahej SEZ	12,600	CPC Blue, Alpha and Beta Blue	

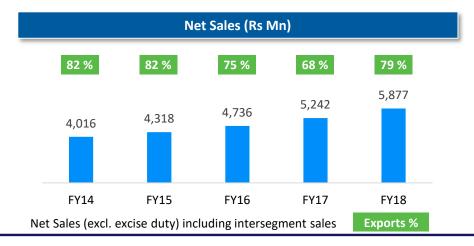


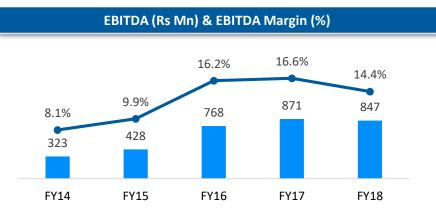
## **Pigments Business: Operational Overview**











## **Pigments Business: Industry Overview**



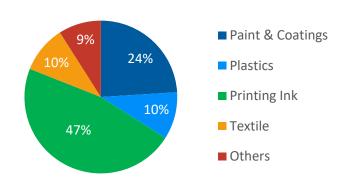
#### **Global Pigments Market**

- The global pigments industry consists of three segments organic, in-organic and specialty pigment
- Organic pigments account for 35-40% mkt. share out of total pigments industry
- Organic pigments include Azo Pigments (yellow & red) (50-55% share), Phthalocyanine Pigments (blue & green) (20% share) and other Pigments (25-30% share)
- Organic Pigments growth is linked to end-user industries mainly printing inks, paints and coatings and textile industries
- Paints & coatings and plastics industry have been the major growth drivers (especially from automotive sector)
- India and China are fast becoming the centre of the global Organic Pigments market
- India is leader in Phthalocyanine blue and green pigments
- India's pigment sales have been growing at 13-14% CAGR driven by exports due to India's good quality products, stricter environmental standards and higher regulatory compliance

#### **Global Pigments Market Size (USD Bn)**



#### **Demand Driver - Diverse Industrial Use**



### **Agrochemicals Business: Key Highlights**

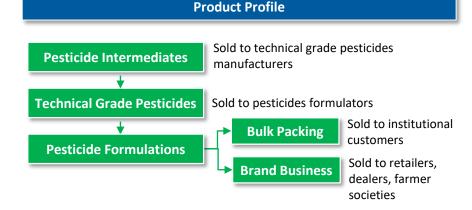


#### **Established Business Profile**

- Leading manufacturer of pesticides products across entire value chain
- Established global presence across Africa, Brazil, LatAm, US and Europe
- Strong pan-India presence across 17 states, with ~2,800 stockists, agents, distributors, and dealers network
- 567 registrations, 333 registrations in pipeline, 35 registered trademarks
- Major products 2,4-D, Cypermethrin, Permethrin, Chlorpyrifos and Profenophos
- Well-recognized formulation brands Megastar, Megacyper, Megaban, Synergy, Courage
- Over 36 brands of various pesticides formulations in India

Total Capacity – 28,260 MTPA		
Location	Capacity (MTPA)	
GIDC Panoli	7,200	
GIDC Ankleshwar	6,420	
GIDC Dahej	14,640	

**Vertically Integrated Manufacturing Facilities** 

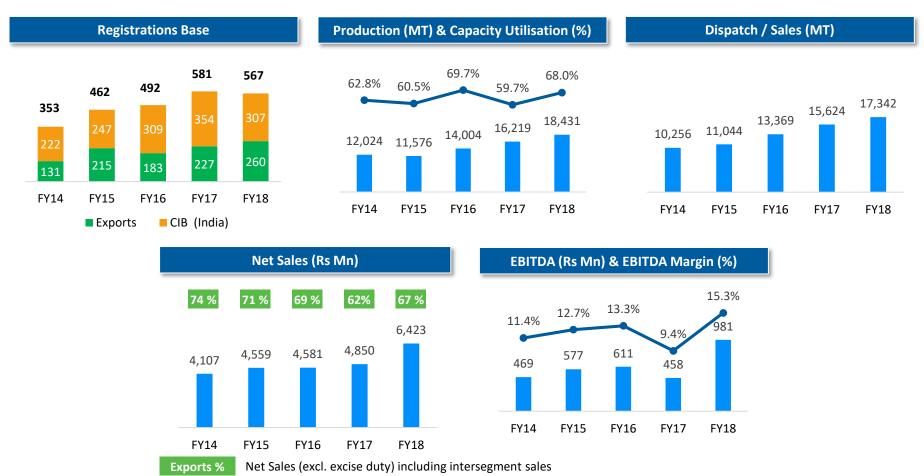


### **Branded Agrochemical Formulations**



### **Agrochemicals Business: Operational Overview**



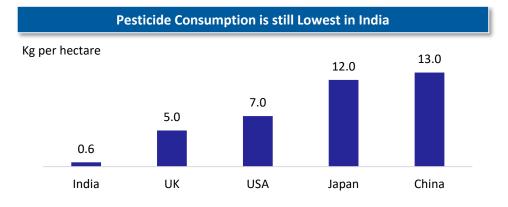


## **Agrochemicals Business: Crop-protection Industry Overview**

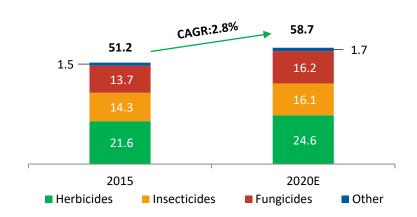


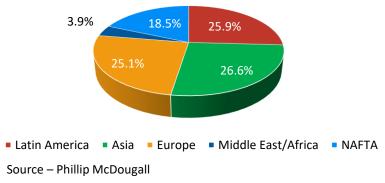
#### **Global Crop Protection Market**

- The global crop protection market is set to grow steadily to reach USD 58.7 Bn by 2020
- Key drivers growing population, declining arable land & rising pest concerns
- Products worth ~USD 3 Bn to go off-Patent over 2017-20, gives strong opportunity to generic agrochemical players
- India is the 4<sup>th</sup> largest global producer of Pesticides with an estimated market size of USD 4.9 Bn in FY17 after United States, Japan and China
- The demand for agrochemicals in India is split in equal proportions between domestic consumers and exports



#### **Global Crop Protection Market (USD Bn)**





### **Basic Chemicals Business: Key Highlights**



#### **Established Business Profile**

- 4<sup>th</sup> largest (by capacity) Caustic-Chlorine producer in India
- Latest 4<sup>th</sup> generation 'Zero Gap Membrane Technology' sourced from Asahi Kasei Chemical Corp, Japan
- One of the most efficient caustic soda producers (CPP of 60MW)
- Strategically located with close proximity to the port (importing coal) and customers (Caustic Soda & Chlorine supplied via pipeline), leading to lower logistics costs
- New 60 TPD facility to manufacture Caustic Potash

Products Profile		
Caustic Soda	Used in soap & detergents, pulp & paper, textiles processing, Organic & Inorganic Chloro solvents	
Chlorine	Used in PVC manufacturing, alumining, dyes & dyes intermediates, organic & inorganic chemicals, drinking water disinfection, pharmaceuticals	
Soda Ash	Used in glass, soap & detergent and silicate production	
Caustic Potash	Used in Soaps, Detergents, Fertilizers Chemicals	

### **Vertically Integrated Manufacturing Facilities**

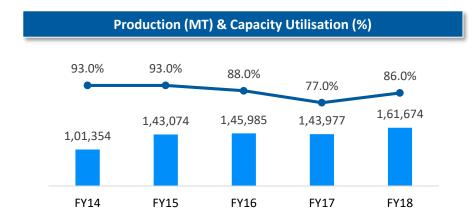
Dahej Facility		
Products	Capacity (MTPA)	
Caustic-Chlorine	166,600	
Caustic Potash	21,000	

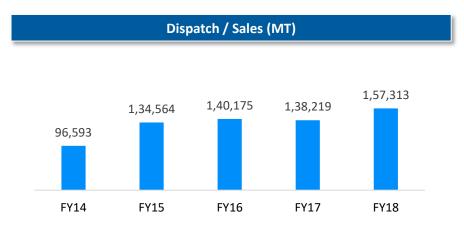
#### Rs 6.4 Bn Capex Plan:

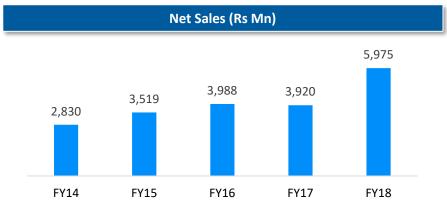
- Strategic investment in 3 projects to expand basic chemicals business
- **Project 1:** CMS project of 40,000 MTPA (operational by Dec-18)
   Produce MDC, Chloroform and Carbon Tetra Chloride
- Project 2: Expansion of Caustic Soda capacity to 2,71,600 MTPA and CPP capacity to 96 MW (operational by Jun-19)
- **Project 3:** Hydrogen Peroxide capacity of 30,000 MTPA (operational by Jun-19)
- The expansion will be margin accretive at company level due to higher EBITDA margins in the basic chemicals business

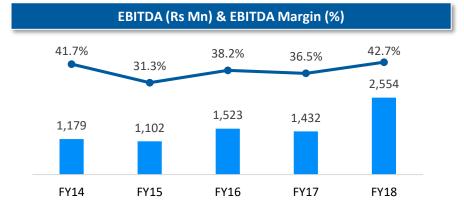
## **Basic Chemicals Business: Operational Overview**











Net Sales (excl. excise duty) including intersegment sales

### **Basic Chemicals Business: Industry Overview**



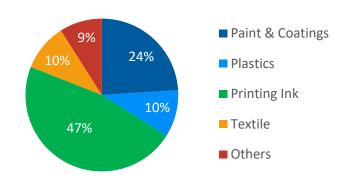
#### Global Chlor-Alkali Market

- The global Chlor-Alkali industry is expected to grow at 5.3-5.9% CAGR (2017-2023), to reach USD 125 Bn by 2023
- The global demand for Chlor-Alkali products will continue to grow driven by diverse industrial uses - glass, alumina, vinyl, water treatment, polyvinyl Chloride (PVC) plastics, soaps, detergents, pulp and paper, textiles etc
- APAC region will continue to dominate the market due to its growing economies, increasing infrastructure and manufacturing base and large population base
- Indian Chlor-Alkali Industry is poised to grow a CAGR of 6.5% during 2017-2022
- The Indian Caustic industry is a well-established mature industry with a capacity of 3.4 Mn MTPA (Caustic Soda) and an annual turnover of Rs 70 Bn
- The Indian industry is regarded by global peers as being among the most efficient, eco-friendly and progressive industries

#### **Global Pigments Market Size (USD Bn)**



#### **Demand Driver - Diverse Industrial Use**



# **Discussion Summary**





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Q1 FY19 Results Update

## **Revenue Target Rs 10 Bn From Each Business Segment**





- MOL is one of the largest producer of phalocyanine pigments
- Diversify into new pigment products
- Continue to focus on increasing domestic presence and capture market share

- MOL's backward integrated facilities puts it in an advantageous position, given the current rising raw material prices from China
- Increase the penetration of existing products in global markets
- Expand branded products portfolio

- This is MOL's high margin segment
- The Rs 6.4 Bn on-going capex plan provides a solid revenue growth visibility over coming years
- Continue to leverage the market leadership position and capitalise on domestic market demand

# **Discussion Summary**





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### **Last Five Years Summary**

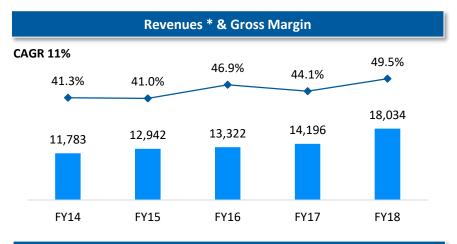


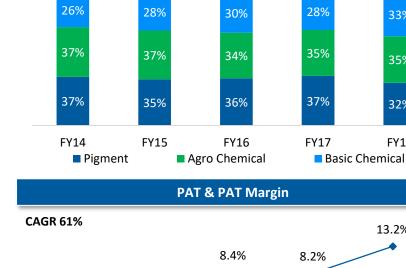
33%

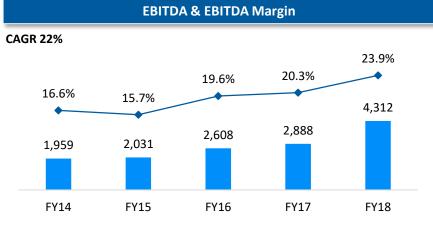
32%

FY18









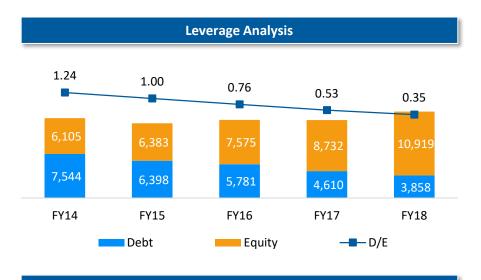


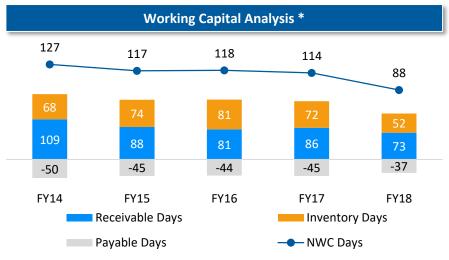
**Revenues - Segment Breakup** 

### **Last Five Years Summary**

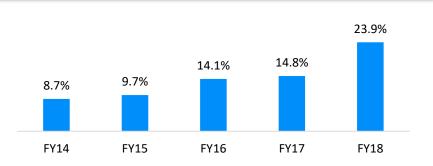


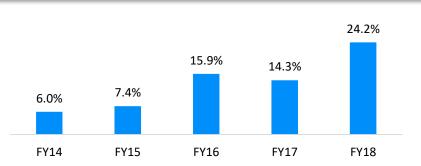






### **Return on Capital Employed**





**Return on Equity** 

<sup>24</sup> 

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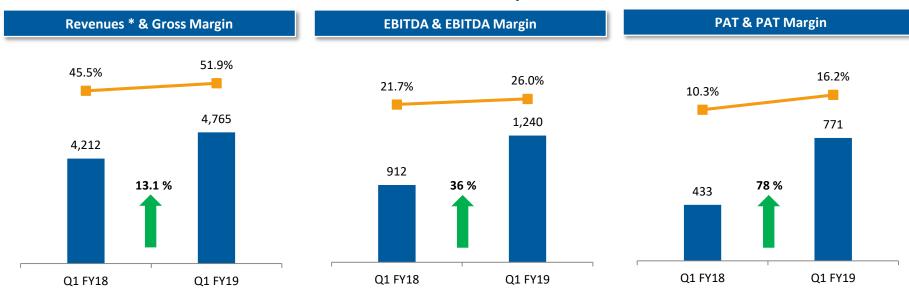


**Q1 FY19 Results Update** 



Rs Mn

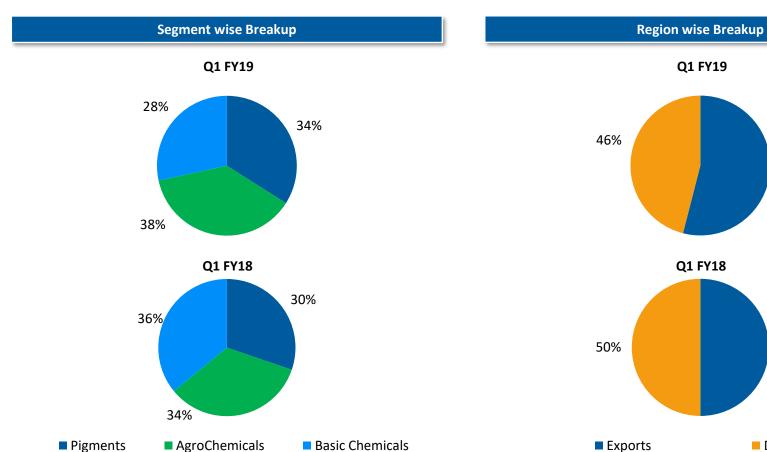
### **Q1 FY19 YoY Analysis**

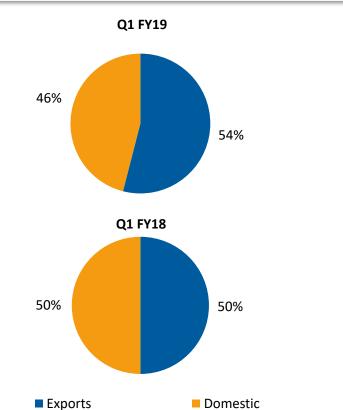


## **Q1 FY19 Results: Revenue Analysis**



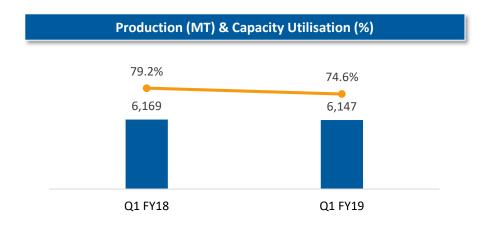
Rs Mn

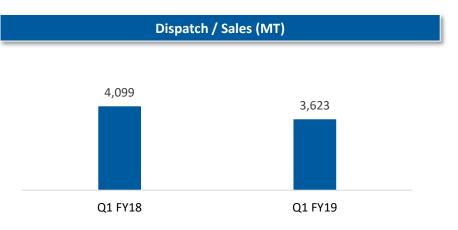


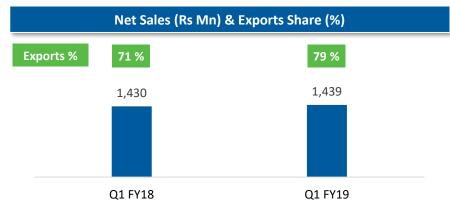


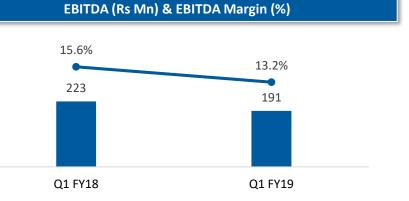
# **Q1 FY19 Results: Pigments Business**







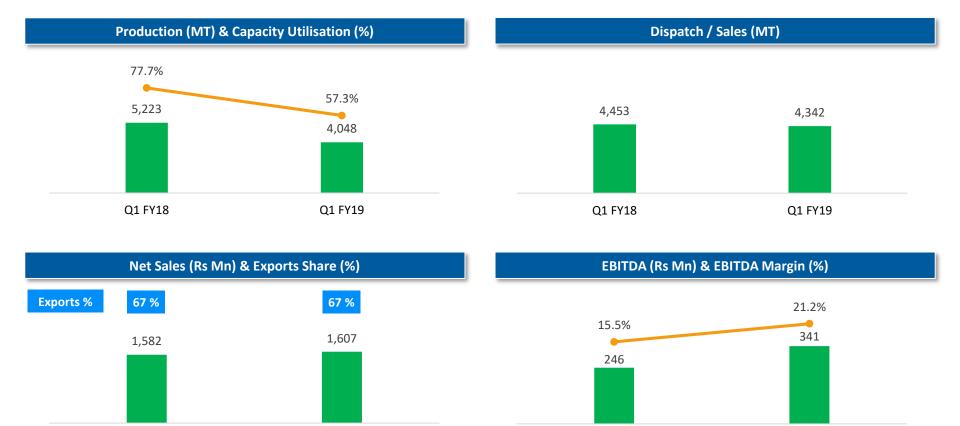




Net Sales (excl. excise duty) including intersegment sales

## **Q1 FY19 Results: Agrochemicals Business**





Q1 FY18

Net Sales (excl. excise duty) including intersegment sales

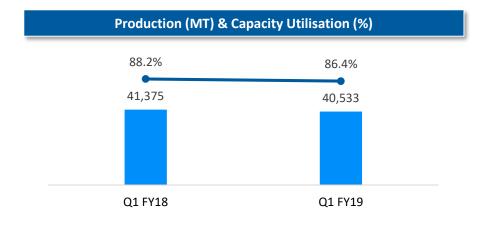
Q1 FY19

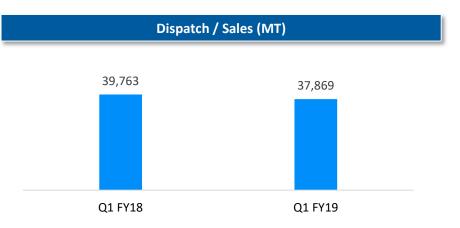
Q1 FY18

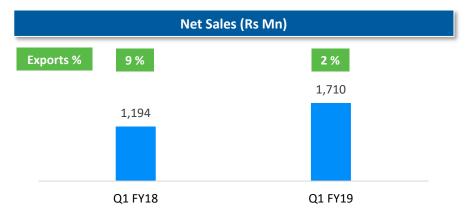
Q1 FY19

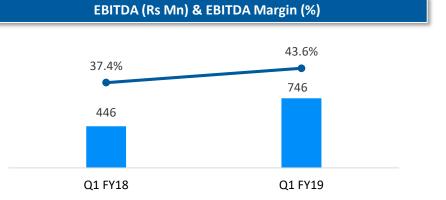
### **Q1 FY19 Results: Basic Chemicals Business**











Net Sales (excl. excise duty) including intersegment sales

# **Q1 FY19 Results: Consolidated Profit & Loss Statement**

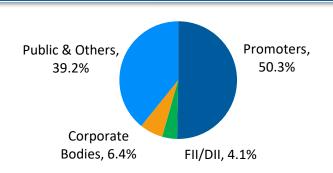


Particulars (Rs. in Mn)	Q1 FY19	Q1 FY18	YoY%	FY18	FY17	YoY%
Total Revenues	4,765	4,212	13%	18,033	14,196	27%
COGS	2,294	2,197	4%	9,103	7,940	15%
Gross Profit	2,471	2,015	23%	8,930	6,256	43%
Gross Margins %	51.9%	47.8%	402 bps	49.5%	44.1%	545 bps
Employee Expenses	215	169	28%	998	648	54%
Other Expenses	1,016	934	9%	3,620	2,721	33%
EBITDA	1,240	912	36%	4,312	2,888	49%
EBITDA Margin %	26.0%	21.7%	437 bps	23.9%	20.3%	357 bps
Depreciation	243	230	5%	948	907	4%
Finance Cost	135	107	26%	399	509	-22%
Other Income	141	45	215%	303	124	144%
Exceptional Items	-	-	NA	-11	-38	70%
PBT	1,004	620	62%	3,257	1,558	109%
Taxes	233	187	25%	878	396	122%
PAT	771	433	78%	2,379	1,162	105%
PAT Margin %	16.2%	10.3%	589 bps	13.2%	8.2%	501 bps
PAT after Minority	637	329	94%	1,713	877	95%

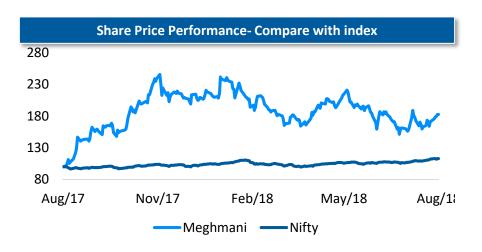
# **Shareholding Pattern**



### **Shareholding Pattern - June 2018**



Market Data	As on 18.07.18
Share Price	92.5
Market Capitalisation (Rs. Mn)	23,513
No of Shares Outstanding (Mn)	254.3
Face Value (Rs.)	1
52 Week High – Low (Rs.)	129.4 – 48.5



## **For Further Queries:**



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