9R LIMITED

(Company Registration No. 199307300M)
(Incorporated in Singapore)

ALLOTMENT OF 6,344,100 NEW ORDINARY SHARES TO BODY POWER SDN. BHD. PURSUANT TO THE FULFILMENT OF THE CONDITION FOR 2024 CALCULATION PERIOD

Unless otherwise defined, all capitalised terms used in this announcement shall bear the same meanings as ascribed to them in the Company's circular dated 14 December 2023.

1. Introduction

1.1. The board of directors (the "**Board**") of 9R Limited (the "**Company**") refers to the Company's circular dated 14 December 2023 in relation to the proposed acquisition of certain companies (the "**Target Companies**") by 9R Leisure Sdn. Bhd., a wholly owned subsidiary of the Company, from Body Power Sdn. Bhd. ("**Body Power**").

1.2. Based on the Sales and Purchase Agreement ("**SPA**"), Body Power was to have been entitled to an earn-out amount ("**Earn-Out Amount**") to be satisfied by the allotment and issuance of new ordinary shares ("**Earn-Out Shares**") of the Company to Body Power in the event the Target Companies fulfil certain EBITDA conditions.

2. Allotment of the Earn-Out Shares

2.1 The Board wishes to announce that pursuant to fulfilment of the EBITDA condition for the 2024 Calculation Period by the Target Companies, the first tranche of the Earn-Out Amount amounting to RM1.33 million is payable to Body Power in accordance with the terms of the SPA. Accordingly, the Company has on 2 Mar 2026 allotted and issued 6,344,100 Earn-Out Shares to Body Power.

2.2 The Earn-Out Shares shall rank *pari passu* in all respects with the existing Shares of the Company at the time of the allotment and issuance of the Earn-Out Shares, save for rights to any dividends, rights, allotments or distributions, the record date of which falls prior to the date of issuance of the Earn-Out Shares.

2.3 Following the allotment and issuance of Earn-Out Shares, the total number of Shares of the Company has increased from 1,113,207,596 shares to 1,119,551,696 shares (excluding 159,230 treasury shares).

2.4 The Earn-Out Shares is expected to be listed and quoted on the Catalist board of the SGX-ST on or around 4 March 2026.

BY ORDER OF THE BOARD

Khoo Kai Yang
Chief Executive Officer
2 March 2026

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*This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement. The contact person for the Sponsor is Mr Lance Tan, Senior Vice President, at 83 Clemenceau Avenue, #10-01 UE Square, Singapore 239920, telephone (65) 6590 6881.*