## **CEI AGM 2020: Questions and Answers**

| 1. Near term impact of Covid-19 on CEI's |   | For Oil & Gas sector, there is a decrease in revenue from  |
|--|---|--|
| performance                              |   | one U.S. customer. However, this is compensated by an      |
|  |   | increase in revenue of another customer from China.        |
| а.                                       | Oil & Gas, Aviation customers; how                                    | Overall, the revenue remains stable in this sector.        |
|  | many % reduction in total revenue from                                |  |
|  | this segment of customers?  |  |
|  |   | Although there is a 25% decrease in revenue of aviation    |
| b.                                       | Does CEI have customers in  | sector, the overall impact to the Group's revenue is       |
|  | ventilators, Covid-19 test kits and                                   | limited as aviation sector only contributes about 4% of    |
|  | related equipment businesses? Did                                     | the Group's revenue.                                       |
|  | CEI experience increase orders from                                   |  |
|  | these customers? Did this mitigate                                    | Industrial sector's revenue is stable.                     |
|  | reduction in orders from Oil & Gas and                                |  |
|  | Aviation customers?   |  |
|  |   | There is also a material weakening of Life Science and     |
| C.                                       | Have supply chains been disrupted?                                    | MedTech business in the first half of this year.           |
|  |   |  |
| d.                                       | Have component prices gone up?  | Overall, the revenue for this year is expected to decrease |
| -  | Ware CEVe exercisers in Beter   | by less than double digits in percentage.                  |
| e.                                       | Were CEI's operations in Batam,<br>Indonesia and Bien Duong, Vietnam, |  |
|  | disrupted because of shortage of                                      | The Company has about 3 customers in ventilators,          |
|  | components and manpower?  | Covid-19 test kits and related equipment business.         |
|  |   |  |
| f.                                       | How many % drop in revenue and profit                                 | Supply chain of components has been disrupted and the      |
|  | in 2020 over 2019, is expected?                                       | Company is chasing hard to bring in components to fulfil   |
|  | ý <b>I</b>  |  |
|  |   | customers' orders.   |
|  |   |  |
|  |   | Certain component prices have increased.                   |
|  |   | CEI is under essential services and about 50% is working   |
|  |   | on premises, and remaining working from home. Batam        |
|  |   |  |
|  |   | and Vietnam factories are working on full strength         |
|  |   | throughout.  |
|  |   | Cook position remains bookton and CEL will and a set to    |
|  |   | Cash position remains healthy, and CEI will endeavour to   |
|  |   | continue paying decent dividends to shareholders.          |
|  |   |  |
|  |   | The Company will continue to work hard to generate         |
|  |   | revenue.   |
|  |   |  |

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| 2 1  | The Company will continue to focus on high mix, low                                    |   |
|------|--|---|
|      | onger Term performance   | volume business.  |
| a.   | What areas are management looking at, to grow the revenue base?                        | There are opportunities for the Company to explore in   |
| b.   | What are some of the main projects for EQM business in 2020 and 2021?                  | second half of 2020 and 2021: robotics for medical/disinfectants, tester assemblies for semiconductor, simulator for aviation industry,                                     |
| C.   | Will electronic components supply and pricing continue to be challenging into 2021?    | automation of processes, and, COVID-19 equipment.   |
| d.   | Will CEI be increasing manpower in   | Although there is a decrease in the Group's overall business, the EQM business segment will remain stable.  |
|      | 2020 and 2021?   | Due to the challenging supply chain situation, some   |
| e.   | Will CEI be increasing CAPEX for automation, such as robots, to reduce manpower needs? | customers have given firm orders to CEI for the next 6 to 12 months.  |
|      |  | CEI will selectively add about ½ dozen of headcount to strengthen the engineering capabilities.   |
|      |  | Investment in CAPEX will be for digitalisation, productivity, safety and operational needs.   |
| 3. G | overnance Matters  | We will consider adding "Revenue by Business Segment"<br>in our 2020 Annual Report.   |
| a.   | In 2019 Annual Report, CEI provided  |   |
|      | revenue by geographical regions. Will<br>CEI provide revenue by business<br>segment?   | There is no plan to provide "quarterly business updates".<br>However, we will abide by SGX rules to announce all<br>material information timely, especially those which may |
| b.   | Will CEI provide quarterly "business<br>updates", besides half year and full           | have an impact on CEI's financial performance.  |
|      | year reports?  | We will upload the answers to questions on SGXNet and   |
| C.   | Will CEI upload answers to questions<br>on SGX website prior to AGM?                   | CEI website after this AGM.   |
|      | · · · · · ·  | Our Directors attend AGM either physically or remotely  |
| d.   | How can the Company better ensure<br>Directors attend the AGM?                         | for those who are travelling or residing overseas.  |
|      |  |   |