

Jardine Matheson Holdings Limited Jardine House, Reid Street Hamilton, Bermuda

# Press Release www.jardines.com

To:	Business Editor	26th February 2019 For immediate release
Pre	dine Lloyd Thompson Group plc liminary Results Statement for the Year Endo audited)	ed 31st December 201
	following announcement was issued today by the Company's ciate, Jardine Lloyd Thompson Group plc.	s 41%-owned
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**26 FEBRUARY 2019** 

Jardine Lloyd Thompson Group plc

## PRELIMINARY RESULTS STATEMENT

#### FOR THE YEAR ENDED 31 DECEMBER 2018 (UNAUDITED)

Jardine Lloyd Thompson Group plc ("JLT" or the "Group") announces its preliminary results for the year ended 31 December 2018. Due to the recommended cash offer for JLT by MMC Treasury Holdings (UK) Limited (the "MMC transaction"), this statement replaces JLT's usual announcement of its preliminary results and provides an update on key financial items in accordance with Listing Rule 9.7A.1. There will not be a presentation to investors and analysts at JLT's office today.

As announced on 7 November 2018, the MMC transaction has been approved by shareholders and is expected to complete in spring 2019, subject to the satisfaction or (where applicable) waiver of the conditions set out in the scheme document published on 15 October 2018 (the "Scheme Document") (available to view at <a href="https://www.jlt.com/investors/recommended-cash-acquisition-of-jlt">https://www.jlt.com/investors/recommended-cash-acquisition-of-jlt</a>). The process of satisfying the anti-trust and regulatory conditions is continuing, with MMC having received clearance from the US anti-trust authority in October 2018.

#### **GROUP FINANCIAL HIGHLIGHTS<sup>1</sup>**

- Revenues of £1,451m, up 5%
- Organic<sup>2</sup> revenue growth of 5%
- Underlying<sup>3</sup> profit before tax of £233.6m, up 25%
- Underlying<sup>3</sup> trading margin of 17.5%, up 240bps
- Reported profit before tax of £88.1m, reflecting £145.4m<sup>4</sup> of exceptional items consisting principally of MMC transaction-related costs, regulatory-related costs and Global Transformation Programme restructuring charges
- Net Debt<sup>5</sup> of £535m (2017: £506m). Net Debt to EBITDA was 1.8:1 on a reported basis, consistent with 2017

#### **BUSINESS HIGHLIGHTS**

- All divisions delivered organic revenue growth year on year, with 7% in Global Specialty and 7% in UK Employee Benefits.
- Trading profit grew 21% year on year, driven by organic revenue growth and the Global Transformation Programme. Trading Profit increased by 25% in Global Specialty to £192.7m, 10% in Global Reinsurance to £45.8m and 8% in Global Employee Benefits to £51.2m.
- US Specialty revenue increased by US\$38.8m to US\$134.4m, net investment losses decreased to US\$9.9m and the business remains on track to achieve profit in 2019.
- UK Employee Benefits increased trading profit by 55% year on year to £21.6m, driven by organic revenue growth, combined with higher trading margins. The business remains on track to achieve a 15% trading margin in 2019.
- The Global Transformation Programme delivered benefits of £20.7m for a cost of £28.6m and remains on track to deliver further incremental benefits of £16.3m in 2019, and full annualised benefits of £40m in 2020.

<sup>&</sup>lt;sup>1</sup> 2017 figures restated for IFRS 15 Revenue from Contracts with Customers

<sup>&</sup>lt;sup>2</sup> Organic revenue growth is based on total revenue excluding the effect of currency, acquisitions, disposals and investment income

<sup>&</sup>lt;sup>3</sup> Underlying results exclude exceptional items

<sup>&</sup>lt;sup>4</sup> The MMC transaction-related costs have been estimated based on anticipated completion in spring 2019

<sup>&</sup>lt;sup>5</sup> Net Debt is defined as own funds less total borrowings net of transaction costs

Exceptional items principally consist of MMC-related transaction costs of £77.2m (predominantly staff costs relating to the amortisation of remuneration payments and the acceleration of share awards vesting outlined in the Scheme Document), estimated net costs of £38.4m arising from the UK regulatory review disclosed in JLT's 2017 Annual Report relating to enhanced transfer value products, and Global Transformation Programme restructuring charges of £28.6m.

In light of the cash consideration of £19.15 per share to be paid by MMC to JLT shareholders on completion of the MMC transaction, and consistent with the terms of the MMC cash offer, no final dividend will be paid for the 2018 financial year.

#### **ENQUIRIES**

#### **Jardine Lloyd Thompson Group plc**

Dominic Burke	Group Chief Executive	020 7558 3373
Charles Rozes	Group Finance Director	020 7558 3380
Paul Dransfield	Head of Investor Relations	020 7528 4933

#### **Brunswick Group LLP**

Tom Burns/Rosheeka Field Brunswick Group LLP 020 7404 5959

#### **Disclaimer**

This document may contain forward-looking statements that may or may not prove accurate. For example, statements regarding expected revenue growth, margins and market trends are forward-looking statements. Phrases such as "aim", "plan", "intend", "anticipate", "well-placed", "believe", "estimate", "expect", "target", "consider" and similar expressions are generally intended to identify forward-looking statements. Forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause actual results to differ materially from what is expressed or implied by the statements. Any forward-looking statement is based on information available to JLT as of the date of the statement. All written or oral forward-looking statements attributable to JLT are qualified by this caution. JLT does not undertake any obligation to update or revise any forward-looking statement to reflect any change in circumstances.

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CONDENSED INCOME STATEMENT	Year ended 31 December 2018		
FOR THE YEAR ENDED 31 DECEMBER 2018	Underlying profit £'000	Exceptional items £'000	Total £'000
Fees and commissions	1,438,416	-	1,438,416
Investment income	12,865	-	12,865
Operating costs	(1,197,198)	(145,442)	(1,342,640)
Trading profit	254,083	(145,442)	108,641
Finance costs - net	(23,562)	-	(23,562)
Share of results of associates	3,055	-	3,055
Profit before taxation	233,576	(145,442)	88,134
Income tax expense	(56,653)	22,861	(33,792)
Profit for the year	176,923	(122,581)	54,342
Profit attributable to:			
Owners of the parent	163,318	(120,317)	43,001
Non-controlling interests	13,605	(2,264)	11,341
Earnings per share attributable to the owners of the parent during the year (expressed	d in pence per share)		
Basic earnings per share	77.0p		20.3p
Diluted earnings per share	74.4p		19.6p
	Year ended 31 De	cember 2017 (restate	-
	Year ended 31 De Underlying profit £'000	cember 2017 (restate Exceptional items £'000	-
Fees and commissions	Underlying profit	Exceptional items	ed) Total
Fees and commissions Investment income	Underlying profit £'000	Exceptional items £'000	Total £'000
	Underlying profit £'000 1,373,689	Exceptional items £'000	Total £'000
Investment income	Underlying profit £'000 1,373,689 7,474	Exceptional items £'000	Total £'000 1,373,689 7,474
Investment income Operating costs	Underlying profit £'000 1,373,689 7,474 (1,171,999)	Exceptional items £'000	Total £'000 1,373,689 7,474 (1,181,881)
Investment income Operating costs Trading profit	Underlying profit £'000 1,373,689 7,474 (1,171,999) 209,164	Exceptional items £'000	Total £'000 1,373,689 7,474 (1,181,881) 199,282
Investment income Operating costs  Trading profit Finance costs - net	Underlying profit £'000 1,373,689 7,474 (1,171,999) 209,164 (24,349)	Exceptional items £'000	Total £'000 1,373,689 7,474 (1,181,881) 199,282 (24,349)
Investment income Operating costs  Trading profit Finance costs - net Share of results of associates	Underlying profit £'000 1,373,689 7,474 (1,171,999) 209,164 (24,349) 2,149	Exceptional items £'000  - (9,882)  (9,882)	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964	Exceptional items £'000  - (9,882)  (9,882)  - (9,882)	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation Income tax expense	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964  (52,424)	Exceptional items £'000  - (9,882)  (9,882)  - (9,882)  422	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082  (52,002)
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation Income tax expense  Profit for the year	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964  (52,424)	Exceptional items £'000  - (9,882)  (9,882)  - (9,882)  422	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082  (52,002)
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation Income tax expense  Profit for the year  Profit attributable to:	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964  (52,424)  134,540	Exceptional items £'000  - (9,882)  (9,882)  - (9,882)  422  (9,460)	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082  (52,002)  125,080
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation Income tax expense  Profit for the year  Profit attributable to: Owners of the parent	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964  (52,424)  134,540  123,154  11,386	Exceptional items £'000	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082  (52,002)  125,080
Investment income Operating costs  Trading profit  Finance costs - net Share of results of associates  Profit before taxation Income tax expense  Profit for the year  Profit attributable to: Owners of the parent Non-controlling interests	Underlying profit £'000  1,373,689  7,474  (1,171,999)  209,164  (24,349)  2,149  186,964  (52,424)  134,540  123,154  11,386	Exceptional items £'000	Total £'000  1,373,689  7,474  (1,181,881)  199,282  (24,349)  2,149  177,082  (52,002)  125,080

### CONDENSED BALANCE SHEET

as at 31 December 2018		Restated
	2018 £'000	2017 £'000
NET ASSETS		
Non-current assets		
Goodwill & other intangible assets	732,641	686,732
Property, plant and equipment	66,770	68,645
Investments in associates	54,234	53,055
Other financial assets	20,385	16,858
Derivative financial instruments	83,996	82,569
Trade and other receivables*	60,355	39,950
Deferred tax assets	76,696	63,751
	1,095,077	1,011,560
Current assets		
Trade and other receivables*	648,063	564,301
Current tax assets	7,219	-
Derivative financial instruments	3,241	5,545
Other financial assets	164,163	115,269
Cash and cash equivalents	1,007,484	1,015,087
	1,830,170	1,700,202
Current liabilities		
Borrowings	(17,867)	(19,226)
Trade and other payables**	(1,483,815)	(1,280,245)
Derivative financial instruments	(9,634)	(10,265)
Current tax liabilities	-	(10,290)
	(1,511,316)	(1,320,026)
Net current assets	318,854	380,176
Non-current liabilities		
Borrowings	(715,525)	(690,872)
Trade and other payables**	(258,032)	(247,678)
Derivative financial instruments	(112,617)	(85,516)
Deferred tax liabilities	(11,656)	(11,773)
	(1,097,830)	(1,035,839)
	316,101	355,897
TOTAL FOURTY		
TOTAL EQUITY  Conital and receives attributable to the owners of the parent		
Capital and reserves attributable to the owners of the parent	202 400	000 444
Shareholders' equity	296,132	336,444
Non-controlling interests	19,969	19,453

<sup>\*</sup>includes Contract Assets and Retirement benefit surpluses

<sup>\*\*</sup>includes Contract Liabilities, Provisions for Liabilities and Charges and Retirement Benefit Obligations

The accounting policies applied in the preparation of the condensed Income Statement and Balance Sheet are consistent with those of the Interim Financial Statements for the 6 months ended 30 June 2018