



BBR HOLDINGS (S) LTD

(Incorporated in the Republic of Singapore)
(Company Registration Number: 199304349M)

APPOINTMENT OF NON-EXECUTIVE DEPUTY CHAIRMAN, ACTING CHIEF EXECUTIVE OFFICER AND RECONSTITUTION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors of BBR Holdings (S) Ltd (“**BBR**” or the “**Group**”) wishes to announce:-

- a. Mr. Jan Frederic Moermann’s appointment as Non-Executive Deputy Chairman; and
- b. Mr. Havard Chi Cher Pan’s appointment as Acting Chief Executive Officer

with effect from 31 August 2026.

The constitution of the Board and the various Board Committees with effect from 31 August 2026 will be as follows:-

Board Members		Audit & Risk Committee ¹	Remuneration Committee ¹	Nominating Committee ¹
Mr. Lim Boon Cheng	Non-Executive Chairman, Independent Director	C	M	M
Mr. Jan Frederic Moermann	Non-Executive Deputy Chairman, Non-Independent Non-Executive Director	M	M	M
Mr. Chan Mun Wei	Independent Director	M	C	C
Mr. Tan Kheng Hwee Andrew ²	Senior Executive Director			
Mr. Bruno Sergio Valsangiacomo/ Marcel Poser	Non-Independent Non-Executive Director			
Ms. Karen Lee Kiah Ling ³	Non-Independent Non-Executive Director	M		M
Mr. Havard Chi Cher Pan	Executive Director, Acting Chief Executive Officer			

Notes:

1. C – Chairman of Committee, M – Member of Committee
2. Mr. Tan Kheng Hwee Andrew will step down as Executive Deputy Chairman and be redesignated as Senior Executive Director
3. Ms Karen Lee Kiah Ling is re-designated as Non-Independent Non-Executive Director following an assessment of her independence by the Nominating Committee

Rule 210(5)(c) of the SGX-ST Mainboard Listing Manual requires an issuer's board to have at least two (2) non-executive directors who are independent and free of any material business or financial connection with the issuer and further requires independent directors to comprise at least one-third of the Board. In view of the changes in the board composition, the Board endeavours to restore compliance as soon as practicable.

By Order of the Board
BBR Holdings (S) Ltd

Liew Meng Ling
Company Secretary
28 August 2026