

LETTER TO SHAREHOLDERS

Directors:	Registered Office:
Mr Pang Xinyuan	19 Keppel Road
Dr Knut Unger	#08-01 Jit Poh Building
Mr Chao Mun Leong	Singapore 089058

To: The Shareholders of Brook Crompton Holdings Ltd.

Dear Sir/Madam

THE PROPOSED RENEWAL OF THE GENERAL MANDATE FOR TRANSACTIONS WITH INTERESTED PERSONS OF THE COMPANY (THE GENERAL MANDATE)

1. BACKGROUND

We refer to (a) the Notice of the Annual General Meeting (“2024 AGM”) of Brook Crompton Holdings Ltd. (the “Company”) dated 05 April 2024 (the “Notice of AGM”) accompanying the Annual Report of the Company for the financial year ended 31 December 2023 (the “2023 Annual Report”) in relation to the convening of the 2023 AGM of the Company which is scheduled to be held on 29 April 2024, and (b) Ordinary Resolution 5 in relation to the renewal of the General Mandate under the heading “Special Business” set out in the Notice of the 2024 AGM.

2. THE PROPOSED RENEWAL OF THE GENERAL MANDATE

2.1 THE EXISTING GENERAL MANDATE

At the General Meeting held on 19 July 2023 (the “2023 EGM”), shareholders of the Company (“Shareholders”) approved the General Mandate to enable the Company, its subsidiaries and associated companies to enter into any transactions falling within the categories of ATB/Wolong Interested Person Transactions described in the Company’s circular to Shareholders dated 4 July 2023.

2.2 PROPOSED RENEWAL OF THE GENERAL MANDATE

The General Mandate was expressed to continue to be in force until the conclusion of the next Annual General Meeting of the Company, being the forthcoming 2024 AGM. Accordingly, the directors of the Company (the “Directors”) propose that the General Mandate be renewed at the forthcoming 2024 AGM. The particulars of the interested person transactions in respect of which the General Mandate is sought to be renewed remained unchanged.

2.3 DETAILS OF THE GENERAL MANDATE

Details of the General Mandate, including the rationale for and the benefits to the Company, the review procedures for determining transaction prices with interested persons and other general information in relation to Chapter 9 of the Listing Manual of the Singapore Exchange Securities Trading Limited (the “Listing Manual”), are set out in the Appendix to this letter.

LETTER TO SHAREHOLDERS

2. THE PROPOSED RENEWAL OF THE GENERAL MANDATE (CONT'D)

2.4 CONFIRMATION OF AUDIT COMMITTEE

Pursuant to Rule 920(1)(c) of the Listing Manual, the Audit Committee of the Company confirms that:

- (a) the methods or procedures for determining the transaction prices under the General Mandate have not changed subsequent to the 2023 EGM; and
- (b) the methods or procedures referred to paragraph 2.4(a) above are sufficient to ensure that the transactions will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders.

3. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS

3.1 THE INTEREST OF THE DIRECTORS AND SUBSTANTIAL SHAREHOLDERS IN THE SHARES AS AT THE LATEST PRACTICABLE DATE ARE SET OUT BELOW:

	Direct Interest		Deemed Interest	
	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾
Directors				
Knut Unger	10,000	0.03	–	–
Pang Xinyuan	–	–	21,702,037 ⁽¹¹⁾	61.20
Chao Mun Leong	–	–	–	–
Substantial Shareholders (other than Directors)				
ATB Austria Antriebstechnik AG	–	–	21,702,037 ⁽²⁾	61.20
Wolong Investments Gmbh	–	–	21,702,037 ⁽³⁾	61.20
Wolong Holding Group Gmbh	–	–	21,702,037 ⁽⁴⁾	61.20
Hongkong Wolong Holding Group Co Ltd	–	–	21,702,037 ⁽⁵⁾	61.20
Wolong Electric Group Co Ltd	–	–	21,702,037 ⁽⁶⁾	61.20
Zhejiang Wolong Shunyu Investment Co. Ltd	–	–	21,702,037 ⁽⁷⁾	61.20
Wolong Holding Group Co Ltd	–	–	21,702,037 ⁽⁸⁾	61.20
Chen Jiancheng	–	–	21,702,037 ⁽⁹⁾	61.20
Chen Yanni	–	–	21,702,037 ⁽¹⁰⁾	61.20

LETTER TO SHAREHOLDERS

3. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS (CONT'D)

- (1) The percentage shareholding interest is based on the issued share capital of 35,458,818 shares as at the Latest Practicable Date.
- (2) ATB Austria Antriebstechnik AG ("ATB") is deemed to be interested in the 21,702,037 ordinary shares held under the name of nominee – CGS International Securities Singapore Pte. Ltd.
- (3) Wolong Investments GmbH ("Wolong Investments") holds 100% shares in ATB and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Companies Act 1967 ("the Act").
- (4) Wolong Holding Group GmbH ("Wolong Holding") is the sole shareholder of Wolong Investments and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (5) Hongkong Wolong Holding Group Co Ltd ("Hongkong Wolong") is the sole shareholder of Wolong Holding and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (6) Wolong Electric Group Co Ltd ("Wolong Electric") is the sole shareholder of HongKong Wolong and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (7) Zhejiang Wolong Shunyu Investment Co. Ltd ("Zhejiang Wolong Shunyu") holds 32.24% shares in Wolong Electric and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (8) Wolong Holding Group Co Ltd ("WHGCL") is the sole shareholder of Zhejiang Wolong Shunyu and holds 4.71% shares in Wolong Electric, and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (9) Chen Jiancheng holds 48.93% equity interest in WHGCL and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (10) Chen Yanni holds 38.73% equity interest in WHGCL and is therefore deemed to be interested in the shares held by ATB by virtue of Section 7(4) of the Act.
- (11) Pang Xinyuan is spouse of Chen Yanni and son-in-law of Chen JianCheng, and is therefore deemed to be interested in the shares held by ATB by virtue of Section 164(15) of the Act.

3.2 ABSTENTION FROM VOTING

ATB, the Controlling Shareholder of the Company, and Wolong, which is deemed to be interested in the Shares held by ATB by virtue of Section 4 of the Securities and Futures Act 2001 of Singapore, are "interested persons" for the purposes of Chapter 9 of the Listing Manual. Accordingly, ATB, Wolong and their respective associates will abstain from voting in respect of the Ordinary Resolution relating to the proposed renewal of the General Mandate at the forthcoming 2024 AGM.

Further, each of the persons mentioned in this paragraph 3.2 undertakes to decline to accept appointment to act as proxies for other Shareholders of the Company at the 2024 AGM or Ordinary Resolution 5 unless the Shareholder concerned shall have been given specific instructions as to the manner in which his votes are to be cast.

4. DIRECTORS' RECOMMENDATION

The Directors who are considered independent for the purposes of the proposed renewal of the General Mandate (the "Independent Directors") are Dr Knut Unger, and Mr Chao Mun Leong. The Independent Directors having considered, inter alia, the terms, the rationale and the benefits of the General Mandate, are of the view that the General Mandate is in the interests of the Company. Accordingly, they recommend that Shareholders vote in favour of the Ordinary Resolution 5 relating to the proposed renewal of the General Mandate set out in the Notice of AGM.

5. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors jointly and severally accept responsibility for the accuracy of the information contained in this letter and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, the facts and opinions expressed in this letter are fair and accurate and that there are no material facts the omission of which would make any statement in this letter misleading.

LETTER TO SHAREHOLDERS

6. ADVICE TO SHAREHOLDERS

Shareholders who are in any doubt as to the action they should take should consult their stockbroker, bank manager, solicitor, accountant or other professional advisor immediately.

7. SGX-ST

The SGX-ST takes no responsibility for the accuracy of any statements or opinions made in this letter.

Yours faithfully

BROOK CROMPTON HOLDINGS LTD.
Chao Mun Leong

Singapore

APPENDIX

1. CHAPTER 9 OF THE LISTING MANUAL

- 1.1 Chapter 9 of the Listing Manual (“Chapter 9”) governs transactions which a listed company or any of its subsidiaries or associated companies proposes to enter into with a party who is an interested person of the listed company. The purpose is to guard against the risk that interested persons could influence the listed company, its subsidiaries or associated companies to enter into transactions with interested persons that may adversely affect the interests of the listed company or its minority shareholders.
- 1.2 For the purposes of Chapter 9:
- (a) an “approved exchange” means a stock exchange that has rules which safeguard the interests of shareholders against interested person transactions according to similar principles in Chapter 9;
 - (b) an “associate” in relation to any director, chief executive officer, substantial shareholder or controlling shareholder (being an individual) means his immediate family (i.e., spouse, child, adopted child, stepchild, sibling and parent), the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object, and any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more. An “associate” in relation to a substantial shareholder or a controlling shareholder (being a company) means any other company which is its subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more;
 - (c) an “associated company” means a company in which at least 20% but not more than 50% of its shares are held by the listed company or group;
 - (d) a “controlling shareholder” is a person who holds directly or indirectly 15% or more of all voting shares in a listed company (subject to the SGX-ST determining that such a person is not a controlling shareholder) or in fact exercises control over the company;
 - (e) an “entity at risk” means a listed company, a subsidiary of the listed company that is not listed on the SGX-ST or an approved exchange, or an associated company of the listed group that is not listed on the SGX-ST or an approved exchange, provided that the listed group or the listed group and its interested person(s) has control over the associated company;
 - (f) an “interested person” means a director, chief executive officer or controlling shareholder of a listed company, or an associate of such director, chief executive officer or controlling shareholder;
 - (g) an “interested person transaction” means a transaction between an entity at risk and an interested person; and
 - (h) a “transaction” includes (i) the provision or receipt of financial assistance; (ii) the acquisition, disposal or leasing of assets; (iii) the provision or receipt of products and services; (iv) the issuance or subscription of securities; (v) the granting of or being granted options; and (vi) the establishment of joint ventures or joint investments, whether or not entered into in the ordinary course of business and whether or not entered into directly or indirectly.

APPENDIX

- 1.3 Save for transactions which are not considered to put the listed company at risk and which are therefore excluded from the ambit of Chapter 9, an immediate announcement and/or shareholders' approval would be required in respect of transactions with interested persons if the value of the transaction is equal to or exceeds certain financial thresholds. In particular, an immediate announcement is required where:
- (a) the value of a proposed transaction is equal to or exceeds 3% of the listed group's latest audited consolidated net tangible assets ("NTA"); or
 - (b) the aggregate value of all transactions entered into with the same interested person during the same financial year is equal to or more than 3% of the listed group's latest audited consolidated NTA. An announcement will have to be made immediately of the latest transaction and all future transactions entered into with that same interested person during the financial year, and shareholders' approval (in addition to an immediate announcement) is required where:
 - (c) the value of a proposed transaction is equal to or exceeds 5% of the listed group's latest audited consolidated NTA; or
 - (d) the aggregate value of all transactions entered into with the same interested person during the same financial year, is equal to or more than 5% of the listed group's latest audited consolidated NTA. The aggregate will exclude any transaction that has been approved by shareholders previously or is the subject of aggregation with another transaction that has been previously approved by shareholders.

For the purposes of aggregation, interested person transactions below S\$100,000 each are to be excluded.

- 1.4 Part VIII of Chapter 9 allows a listed company to seek a General Mandate from its shareholders for recurrent transactions with interested persons of a revenue or trading nature or those necessary for its day-to-day operations such as the purchase and sale of supplies and materials, but not in respect of the purchase or sale of assets, undertakings or businesses. A General Mandate granted by shareholders is subject to annual renewal.

2. RATIONALE FOR THE GENERAL MANDATE

2.1 The Directors believe that the General Mandate is in the interests of the Group for the following reasons:–

- (a) the ATB/Wolong Interested Persons are in a similar business as the Group and as such, the Group has been leveraging on the products and services and the range of such products and services provided by the ATB/Wolong Interested Persons. The General Mandate will allow the Group to continue to take advantage of such opportunities, thereby increasing its revenue.
- (b) Timely delivery is an essential element in the Group's business. If the Company were required to seek Shareholders' approval on each occasion it deals with the ATB/Wolong Interested Persons, it would make it unviable for the ATB/Wolong Interested Persons to transact with the Group.

The General Mandate would facilitate such transactions with the ATB/Wolong Interested Persons being carried out in a timely manner.

- (c) If the Company is constantly required to seek Shareholders' approval for transactions with the ATB/Wolong Interested Persons, the Company would have to expand administrative time and resources as well as incur additional expenses associated therewith. The proposed General Mandate would allow such resources and time to be channelled towards the Company's other objectives.

APPENDIX

(d) In the Group's ordinary course of business, transactions with the ATB/Wolong Interested Persons constitute a significant portion of the Group's business activities and operations and occur on a regular basis. Accordingly, the ATB/Wolong Interested Persons Transactions are necessary to the day-to-day operations of the Group and the non-adoption of the IPT General Mandate is expected to cause significant disruption to the Group's day-to-day operations and will not be in the best interest of our Shareholders.

2.2 The General Mandate and the renewal thereof on an annual basis are intended to facilitate the ATB/Wolong Interested Person Transactions in the ordinary course of business of the Group which the Directors envisage likely to be transacted with some frequency from time to time with the ATB/Wolong Interested Persons, provided that they are carried out at arm's length and on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

3. CLASSES OF ATB/WOLONG INTERESTED PERSONS

The proposed General Mandate will apply to the transactions set out in paragraph 4.2 below proposed to be carried out with the following classes of persons: (a) ATB; (b) Wolong Group Holding Co. Ltd ("Wolong"), who is holding company of ATB; and (c) any associate (as defined in the Listing Manual) of ATB or Wolong.

4. SCOPE OF THE GENERAL MANDATE

4.1 Chapter 9 of the Listing Manual governs transactions by a listed company as well as transactions by its subsidiaries and associated companies that are considered to be at risk with the listed company's interested persons. When this Chapter applies to a transaction and the value of that transaction alone or in aggregation with all other transactions conducted with the same interested person during the financial year exceeds certain materiality thresholds, the listed company is required to seek its shareholders' approval for that transaction.

The materiality thresholds are:-

- (a) 5% of the listed group's latest audited consolidated NTA; or
- (b) 5% of the listed group's latest audited consolidated NTA, when aggregated with all other transactions entered into with the same interested person (as such term is construed under Chapter 9 of the Listing Manual) during the same financial year.

However, Chapter 9 of the Listing Manual permits a listed company to seek a mandate from its shareholders for recurrent transactions with interested persons of a revenue or trading nature or those necessary for its day-to-day operations such as the purchase and sale of supplies and materials that may be carried out with the listed company's interested persons.

As mentioned, in light of the fact that the Group and the ATB/Wolong Interested Persons are in similar businesses, it is envisaged that in the ordinary course of their businesses, certain transactions (as more particularly set out in paragraph 4.2 below) between the Group Companies and the ATB/Wolong Interested Persons may occur from time to time. Such ATB/Wolong Interested Person Transactions would be transactions in the ordinary course of business in the Group.

APPENDIX

Accordingly, the General Mandate is being proposed to enable the group of companies (Group Companies) to, in the ordinary course of business, enter into the categories of ATB/Wolong Interested Person Transactions set out in paragraph 4.2 below with the ATB/Wolong Interested Persons, provided such transactions are entered into on an arm's length basis and on normal commercial terms, and are not prejudicial to the interest of the Company and its minority Shareholders.

The General Mandate does not cover any transaction between a Group Company and any ATB/Wolong Interested Person that is below S\$100,000 in value, as the threshold and aggregation requirements of Chapter 9 of the Listing Manual do not apply to such transactions.

4.2 Types of Transactions under the Scope of the General Mandate

The ATB/Wolong Interested Person Transactions to be covered by the General Mandate would include the following classes of transactions which are entered into during the Group's normal course of business. The General Mandate does not cover any purchase or sale of assets, undertakings or businesses from or to the ATB/Wolong Interested Persons.

(a) Trading of electric motors, drives, energy storage products, monitoring devices and components

As the Group Companies and the ATB/Wolong Group each specialise in the manufacture and trading of different categories of electric motors, occasions may arise from time to time where it is necessary for the Group Companies to sell or purchase electric motors, drives, energy storage products, monitoring devices and components from the ATB/Wolong Group. Currently, the Group Companies are in the business of trading high voltage and low voltage industrial electric motors as well as the drives and monitoring devices which are required for specific electric motor/drive applications with respect to the electric motors whereas the ATB/Wolong Group specialises in the production of electric motors. In addition, as energy storage products are utilised in many renewable energy markets which involves the supply of electric motor technology, the Group Companies are also involved in the business of trading such energy storage products to enable the Group to tap deeper into the renewable energy markets as part of the Group's growth strategy.

The sale and purchase prices for such electric motors, drives, energy storage products, monitoring devices and components to be sold or bought from the ATB/Wolong Group are determined by the sales or purchasing departments of the relevant Group Companies on the same bases as if the relevant Group Company were dealing with an unrelated third party.

The Group will benefit from having access to a wide range of electric motors, drives, energy storage products, monitoring devices and components at competitive quotes from the ATB/Wolong Group, in addition to obtaining quotes from or transacting with unrelated third parties.

(b) Storage and warehousing of electric motors and components

Transactions falling within this category are the provision of storage services for electric motors and components to the ATB/Wolong Group by the Group Companies at an agreed storage fee. Such fees are negotiated for the contractual period and are based on the prevailing rental rates for similar storage and warehouse space available on the market.

It is expected that the sharing of storage and warehousing facilities with the ATB/Wolong Group would enable the Group Companies to save on rental costs.

APPENDIX

(c) Receipt of financial assistance

This category covers transactions between companies within the Group and the ATB/Wolong Interested Persons, which include (i) the borrowing of money from the ATB/Wolong Interested Persons and (ii) the provision of guarantees, indemnities or security by the ATB/Wolong Interested Persons in favour of the Group's creditors in respect of borrowings which are incurred by the Group. The Group may seek financial assistance from the ATB/Wolong Interested Persons in cases where there are insufficient funds for the Group's operations or for any other commercial reasons.

The cost of borrowing will be based on the prevailing rates of interest had the relevant company within the Group borrowed from the market. Commission rates (if any) which are charged by the ATB/Wolong Interested Persons for the provision of such guarantees or indemnities will be benchmarked against commission rates quoted by reputable financial institutions.

As any interest payable by the Group Companies to the ATB/Wolong Interested Persons would be no less favourable than what is offered in the market, the provision of financial assistance by the ATB/Wolong Interested Persons would also allow the Group Companies ready access to funds in an expedient manner to meet the Group Companies' liquidity and working capital needs.

(d) Management support services

The Group may, from time to time, receive or provide management and support services from/to the ATB/Wolong Interested Persons in the areas of general office administration services and support, financial and treasury advice, business development, investment risk review, governmental relations, strategic development, management information and information technology systems, internal audit and human resources management and development ("management support services"). By having access to and providing such management support services, the Group will derive operational and financial leverage in its dealings with third parties as well as benefits from the global network of the ATB/Wolong Interested Persons.

5. REVIEW PROCEDURES FOR THE ATB/WOLONG INTERESTED PERSON TRANSACTIONS

To ensure that the ATB/Wolong Interested Person Transactions are conducted on an arm's length basis, on normal commercial terms consistent with the Group's usual business practices and on terms which are generally no more favourable than those extended to unrelated third parties, as a general practice, the relevant company within the Group will only enter into an ATB/Wolong Interested Person Transaction if the terms offered by/extended to an ATB/Wolong Interested Person are no less/more favourable than terms offered by/extended to unrelated third parties. To this end, the Group will adopt the procedures set out below.

5.1 All ATB/Wolong Interested Person Transactions (except storage and warehousing and financial assistance)

The Company will monitor the ATB/Wolong Interested Person Transactions which are covered by the General Mandate by implementing the following review and approval procedures:

- (a) Quotations will be obtained from the relevant ATB/Wolong Interested Person and at least two other similar unrelated third-party providers to determine if the price and terms offered by such ATB/Wolong Interested Person are fair and reasonable. In determining if the price and terms offered by the relevant ATB/Wolong Interested Person are fair and reasonable, factors such as (but not limited to) quality, specification compliance, track record, experience and expertise, preferential rates, rebates or discounts accorded for bulk purchases may also be taken into account.

APPENDIX

- (b) Where it is not possible to obtain quotations from unrelated third parties and in order to determine whether the terms of the transaction with the relevant ATB/Wolong Interested Person are fair and reasonable, the designated approving party will assess whether the pricing and terms of the transaction is in accordance with the Group's pre-approved price lists. These price lists will be reviewed and approved every six months by the Group Product Manager to ensure they are in accordance with the prevailing industry norms. The transactions will be approved based on the threshold limits as set out in Threshold Limits. The Group will always ensure that the Group's usual profit margin in respect of the subsequent sale of its products or services will not materially decrease with the purchase of components from ATB/Wolong Interested Person.
- (c) For sales to ATB/Wolong Interested Persons, the Group will apply a reasonable percentage mark-up (pre-approved by the Regional Sales Manager on a quarterly basis) from cost to ensure that the pricing for such products or services to a ATB/Wolong Interested Person is in accordance with industry norms and usual business practices, the strategic direction of the Group and pricing policies of the relevant company in the Group and the Group obtains positive gross margin on the transactions. In determining the percentage mark-up for such products, the Regional Sales Manager will take into account factors such as, but not limited to, specifications, quantity, volume, customer requirements, duration of contract, cost of funds to the Group and credit worthiness.

5.2 Storage and warehousing

In relation to storage and warehousing services for electric motors and components, the agreed storage fees should be no less favourable than prevailing rental rates. The Company will obtain at least one quotation* from an unrelated third party to determine if the price and terms are fair and reasonable. In the event that market rental rates are not readily available, the rental fees will be determined based on third party valuations.

* Note: Compared to the type of transactions, the Company notes that it is often difficult to obtain quotes from unrelated third parties for storage and warehousing services that are comparable. Hence, the Company will endeavour to obtain at least one quote, and failing which, the Company will engage third party valuers to determine the appropriate rental fees

5.3 Financial Assistance

In relation to receipt of financial assistance, the borrowing of funds from any ATB/Wolong Interested Persons should be at rates and on conditions no less favourable than those quoted by a reputable financial institution licensed by the Monetary Authority of Singapore or, in the case of borrowings made by the Group's foreign subsidiaries, at rates quoted by reputable financial institutions located in the relevant foreign jurisdictions.

In relation to the provision of guarantees, indemnities or security by the ATB/Wolong Interested Persons in favour of the Group's creditors, in respect of borrowings which are incurred by the Group, any commission rates (if any) which are chargeable by the ATB/Wolong Interested Persons for the provision of such guarantees or indemnities shall be at rates no less favourable than that quoted by reputable financial institutions.

All financial assistance transactions will be reviewed and approved by the Group Chief Executive Officer. Any financial assistance transaction which exceeds €1,500,000 each in value will be reviewed and approved unanimously by the Audit Committee.

APPENDIX

5.4 Management support services

In relation to the provision and/or obtaining of management support services in areas of general office administration services and support, financial and treasury advice, business development, investment risk review, governmental relations, strategic development, management information and information technology systems, internal audit and human resources management and development to or from the ATB/Wolong Interested Persons, all contracts entered into or transactions with ATB/ Wolong Interested Persons are to be carried out at the prevailing market prices determined by market conditions on terms which are no more favourable to the ATB/Wolong Interested Persons than the usual commercial terms extended to or obtained from unrelated third parties.

Where the prevailing market prices or rates for services obtained from the ATB/Wolong Interested Persons are not available due to the nature of the services to be obtained from an ATB/Wolong Interested Person, the Company will assess and ensure that the pricing for such services from the ATB/Wolong Interested Persons is not prejudicial to the interests of the Company and its minority Shareholders and/or is in accordance with industry norms and usual business practices.

In determining the transaction price or rate payable by the Group for such services, the Company will take into account factors such as, but not limited to, service requirements, duration of contract, credit worthiness, cost of funds to the Company and the benefit of such transactions to the Group.

5.5 Approval Thresholds for all ATB/Wolong Interested Persons Transactions

Save for financial assistance transactions, the Company will be implementing the following approval thresholds for all its ATB/Wolong Interested Persons Transactions:

- (i) Transactions less than €200,000 each in value will be reviewed and approved by the designated management levels in accordance with the Group's procedures on the delegation of authority.
- (ii) Transactions exceeding €200,000 but less than €500,000 each in value will be reviewed and approved by the General Manager and the Finance Manager of the relevant company within the Group.
- (iii) Transactions exceeding €500,000 but less than €1,500,000 each in value will be reviewed and approved by the Group Chief Executive Officer.
- (iv) Transactions exceeding €1,500,000 each in value will be reviewed and approved unanimously by the Audit Committee.

The aforementioned approvals shall be obtained before the transactions are entered into or carried out.

5.6 General Administrative Procedures for the ATB/Wolong Interested Person Transactions

The Company will also implement the following administrative procedures in respect of transactions proposed to be entered into with the ATB/Wolong Interested Persons:–

- (a) A register will be maintained by each company within the Group to record all ATB/Wolong Interested Person Transactions which are entered into pursuant to the General Mandate. The annual internal audit plan shall incorporate a review of all ATB/Wolong Interested Person Transactions entered into pursuant to the General Mandate on the compliance of all the ATB/Wolong Interested Persons Transactions with the established guidelines and procedures and the results of these reviews will be reported to the Audit Committee.

APPENDIX

- (b) The person authorised to approve those transactions must not have a direct or indirect interest in the transactions. In instances where the authorised person has a direct or indirect interest in any ATB/Wolong Interested Person Transaction, he/she shall not take part in the approval process for such ATB/Wolong Interested Person Transactions. Such ATB/Wolong Interested Person Transactions shall be subject to the approval of such other non-interested persons who are authorised to approve transactions within that threshold limit or the next higher approving authority who has no direct or indirect interest in such transactions.
- (c) On a quarterly basis, the Audit Committee will review all ATB/Wolong Interested Person Transactions.

The General Manager and the Finance Manager of the relevant company within the Group shall submit a declaration form to the Head Office of the Group at the end of each financial quarter, stating that all ATB/Wolong Interested Persons Transactions have been fairly and reasonably executed and are consistent with the guidelines and review procedures for ATB/Wolong Interested Person Transactions. Persons authorised to approve the relevant ATB/Wolong Interested Person Transactions shall also make a declaration when approving the relevant ATB/Wolong Interested Person Transactions, confirming that he/she does not have a direct or indirect interest in the relevant ATB/Wolong Interested Person Transactions.

- (d) On the basis of these periodic reviews by the Internal Auditor of the Company and in the event the Audit Committee is of the view that the guidelines and procedures as stated above are not sufficient to ensure that the ATB/Wolong Interested Person Transactions will be on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders, the Company will seek a fresh general mandate from Shareholders for the ATB/Wolong Interested Persons Transactions based on new guidelines and procedures so that the ATB/Wolong Interested Persons Transactions will be carried out on an arm's length basis and on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders.
- (e) The Audit Committee has the overall responsibility for determining the review procedures with the authority to delegate to individuals within the Company as they deem appropriate.

For the purpose of the approval process, if any member of the Audit Committee has an interest in a transaction to be reviewed by the Audit Committee, he will abstain from any decision making by the Audit Committee in respect of the transaction. Accordingly, where any member of the Audit Committee has an interest in the transaction to be reviewed by the Audit Committee, the approval of that transaction will be undertaken by the remaining member(s) of the Audit Committee.

6. DISCLOSURE IN ANNUAL REPORT

Disclosure has been made in the section on Interested Person Transactions in this Annual Report of the aggregate value of transactions in excess of S\$100,000 conducted with Interested Persons (as described in paragraph 3 of the appendix to this letter) pursuant to the existing General Mandate approved at the 2023 EGM and disclosure shall be made in the Annual Reports for subsequent financial years that the General Mandate continues in force in accordance with the requirements of Chapter 9.