QAF LIMITED

Company Registration No. 195800035D (Incorporated in the Republic of Singapore)

ANNOUNCEMENT - BOARD & COMMITTEE CHANGES

The Board of Directors ("Board") of QAF Limited (the "Company" and together with its subsidiaries, the "Group") refers to the Company's disclosures in its FY2024 Annual Report, that a review of the composition of the Board and Board Committees ("Review") is currently being undertaken and the Company expects to complete this process by mid-2025.

The Board wishes to update that the Review has been completed. As disclosed in the Company's announcement dated 16 June 2025, a new Non-Executive Independent Director, Ms Foo Kwee Joen Junie, has been appointed with effect from 16 June 2025. In addition, with effect from 16 July 2025:

- (i) Mr Basil Chan, Mr Tan Chuan Lye and Mr John Martin Miller have been appointed as Non-Executive Independent Directors of the Board. The announcements containing the particulars of Mr Chan, Mr Tan and Mr Miller pursuant to Rule 704(7) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST") will be released on SGXNet today.
- (ii) Non-Executive Independent Directors, Dr Lian Hwee Peng Rebecca and Mr Aw Syee Chia, have stepped down from the Board. The Board expresses its thanks and appreciation to Dr Lian and Mr Aw for their service and contributions to the Company.

In light of the above changes, as at 16 July 2025, the compositions of the Board and the respective Board Committees are as follows:

| BOARD OF DIRECTORS | |
|-------------------------|--|
| Lam Sing Chung | Chairman (Non-executive, Non-Independent) |
| Philip Yeo Liat Kok | Vice-Chairman (Non-executive, Independent) |
| Lin Kejian | Joint Group Managing Director (Executive, Non-Independent) |
| Michael Darren Hewat | Joint Group Managing Director (Executive, Non-Independent) |
| Norman Ip | Director (Non-executive, Independent) |
| Chee Teck Kwong Patrick | Director (Non-executive, Independent) |
| Loh Wee Lee | Director (Non-executive, Independent) |
| Foo Kwee Joen Junie | Director (Non-executive, Independent) |
| Basil Chan | Director (Non-executive, Independent) |
| Tan Chuan Lye | Director (Non-executive, Independent) |
| John Martin Miller | Director (Non-executive, Independent) |
| Rachel Liem Yuan Fang | Alternate Director to Mr Lam Sing Chung |

| AUDIT & RISK COMMITTEE | |
|-------------------------|---------------------------------------|
| Norman Ip | Chairman (Non-executive, Independent) |
| Chee Teck Kwong Patrick | Member (Non-executive, Independent) |
| Basil Chan | Member (Non-executive, Independent) |
| Tan Chuan Lye | Member (Non-executive, Independent) |

| NOMINATING COMMITTEE | |
|----------------------|--|
| Foo Kwee Joen Junie | Chairperson (Non-executive, Independent) |
| Lam Sing Chung | Member (Non-executive, Non-Independent) |
| Philip Yeo Liat Kok | Member (Non-executive, Independent) |

| REMUNERATION COMMITTEE | |
|------------------------|--|
| Foo Kwee Joen Junie | Chairperson (Non-executive, Independent) |
| Lam Sing Chung | Member (Non-executive, Non-Independent) |
| Philip Yeo Liat Kok | Member (Non-executive, Independent) |

By Order of the Board

Soh Chai Lih Company Secretary 15 July 2025