Company Registration No. 193800054G

BRC Asia Limited and its Subsidiaries

Condensed Unaudited Financial Statements For the Half Year and Full Year Ended 30 September 2025

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Condensed unaudited consolidated Statement of Comprehensive Income For half year and year ended 30 September 2025

Revenue		Note	Gro Half yea 30 Sept 2025 \$'000	r ended	Change %	Full yea 30 Sep	oup ar ended tember 2024 \$'000	Change %
Other income 5 1,928 20,301 (91) 9,050 22,454 (60) Expenses Distribution expenses Distribution expenses (5,569) (3,996) 39 (9,800) (7,586) 29 Administrative expenses (20,141) (20,874) (4) (33,396) (32,835) 2 Finance costs (3,566) (4,686) (24) (7,388) (11,273) (34) Other operating expenses (4,000) (6,779) (41) (6,739) (12,318) (45) Reversal of allowance for expected credit losses on trade receivables 475 736 (35) 731 66 1,008 Share of results of joint venture 220 360 (39) 449 364 23 Share of results of joint venture 220 360 (39) 449 364 23 Share of results of joint venture 220 360 (39) 449 364 23 Income tax 249 27,072 55,018 <td< td=""><td></td><td></td><td>•</td><td></td><td></td><td></td><td></td><td></td></td<>			•					
Distribution expenses 1,5,569 1,3,996 39 1,9,800 1,7,586 29	Gross profit	•	92,286	79,128	17	159,696	153,803	4
Distribution expenses (5,569) (3,996) 39 (9,800) (7,586) 29 29 20 20,84m (4) (33,396) (32,835) 2 25 20,141 (20,874) (4) (33,396) (32,835) 2 20,141 (20,874) (4) (33,396) (32,835) 2 20 (4,886) (24) (7,388) (11,273) (34) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (45) (26,779) (41) (6,739) (12,318) (45) (26,779) (41) (6,739) (12,318) (45) (45) (26,779) (41) (6,739) (12,318) (45)	Other income	5	1,928	20,301	(91)	9,050	22,454	(60)
Administrative expenses (20,141) (20,874) (4) (33,396) (32,835) 2 Finance costs (3,566) (4,686) (24) (7,388) (11,273) (34) Other operating expenses (4,000) (6,779) (41) (6,739) (12,318) (45) Reversal of allowance for expected credit losses on trade receivables Share of results of joint venture 220 360 (39) 449 364 23 Share of results of joint venture 220 360 (39) 449 364 23 Share of results of one associate (1,500) n.m. Profit before tax 6 61,633 64,190 (4) 112,603 111,175 1 Income tax expense 8 (9,561) (9,172) 4 (18,463) (17,631) 5 Profit for the period/year 52,072 55,018 (5) 94,140 93,544 1 Other comprehensive income: Items that will not be reclassified to profit or loss Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	Expenses							
Credit losses on trade receivables 473 736 (35) 731 68 1,006	Administrative expenses Finance costs Other operating expenses		(20,141) (3,566)	(20,874) (4,686)	(4) (24) (41)	(33,396) (7,388)	(32,835) (11,273)	2 (34) (45)
Share of results of an associate	credit losses on trade receivables							· ·
Income tax expense 8 (9,561) (9,172) 4 (18,463) (17,631) 5 Profit for the period/year 52,072 55,018 (5) 94,140 93,544 1 Other comprehensive income: Items that will not be reclassified to profit or loss Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the			220 -	360				
Profit for the period/year 52,072 55,018 (5) 94,140 93,544 1 Other comprehensive income: Items that will not be reclassified to profit or loss Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	Profit before tax	6	61,633	64,190	(4)	112,603	111,175	1
Other comprehensive income: Items that will not be reclassified to profit or loss Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	Income tax expense	8	(9,561)	(9,172)	4	(18,463)	(17,631)	5
Items that will not be reclassified to profit or loss Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	Profit for the period/year		52,072	55,018	(5)	94,140	93,544	1
Net fair value gain on equity instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	Other comprehensive income:							
instruments at fair value through other comprehensive income Items that may be reclassified subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the								
subsequently to profit or loss Net exchange gain/(loss) on net investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the	instruments at fair value through		1	4	(75)	5	1	400
investment in foreign operations Foreign currency translation: Exchange differences on translation of foreign operations Other comprehensive income for the period/year, net of tax Total comprehensive income for the								
Exchange differences on translation of foreign operations 249 738 (66) (80) 506 n.m. Other comprehensive income for the period/year, net of tax Total comprehensive income for the	investment in foreign operations		154	(483)	n.m.	135	561	(76)
period/year, net of tax 404 239 30 00 1,000 (94) Total comprehensive income for the 52 476 55 277 (5) 94 200 94 612 (0)	Exchange differences on translation of	F	249	738	(66)	(80)	506	n.m.
		•	404	259	56	60	1,068	(94)
		•	52,476	55,277	(5)	94,200	94,612	(0)

n.m. denotes not meaningful

Condensed unaudited consolidated Statement of Comprehensive Income For half year and year ended 30 September 2025

	Note	Group Half year ended 30 September 2025 2024 Change		Group Full year ended 30 September 2025 2024		Change	
		\$'000	\$'000	%	\$'000	\$'000	%
Profit for the period/year attributable to:	•						
Owners of the Company Non-controlling interests	_	52,236 (164)	55,018 -	(5) n.m.	94,304 (164)	93,544 -	1 n.m.
	-	52,072	55,018	(5)	94,140	93,544	1
Total comprehensive income for the period/year attributable to:							
Owners of the Company Non-controlling interests		52,546 (70)	55,277 -	(5) n.m.	94,270 (70)	94,612 -	(0) n.m.
		52,476	55,277	(5)	94,200	94,612	(0)
Basic and diluted earnings per share (cents)	:	19.04	20.05		34.37	34.10	

n.m. denotes not meaningful

BRC Asia Limited and its Subsidiaries

Condensed unaudited Statement of Financial Position As at 30 September 2025

	Note	30 September 30 September						
	11010	\$'000	\$'000	\$'000	\$'000			
Non-current assets								
Property, plant and equipment Investment properties	9	127,237 1,985	110,930 2,054	88,953 -	100,089			
Investment in subsidiaries Interest in joint venture Investment securities	10	10,365 19,420	10,004 19,021	39,990 6,076 19,420	24,634 6,076 19,021			
Deferred tax assets	_	1,448	, <u>-</u>	, <u>-</u>	_			
	-	160,455	142,009	154,439	149,820			
Current assets								
Inventories Trade and other receivables Prepayments Deposits	11	316,061 204,723 51,679 724	377,454 153,148 39,526 507	291,207 203,512 50,749 516	367,529 153,329 38,555 487			
Derivatives Cash and cash equivalents		152 203,121	- 191,374	86 198,201	- 189,292			
	_	776,460	762,009	744,271	749,192			
Total assets	-	936,915	904,018	898,710	899,012			
Current liabilities	_							
Trade and other payables Contract liabilities Loans and borrowings	12	113,462 41,194 196,882	128,475 20,440 220,780	106,085 40,727 195,044	127,446 20,400 220,780			
Lease liabilities Provisions Derivatives	13	5,129 4,973 -	6,484 2,123 2,662	5,129 4,889 -	6,484 2,123 2,508			
Income tax liabilities	_	19,314	17,401	19,307	17,330			
	_	380,954	398,365	371,181	397,071			
Net current assets		395,506	363,644	373,090	352,121			
Non-current liabilities	_							
Lease liabilities Provisions Deferred tax liabilities	13	13,338 3,046 10,199	18,467 4,053 7,849	13,338 1,814 6,225	18,467 4,053 7,117			
	-	26,583	30,369	21,377	29,637			
Total liabilities	_	407,537	428,734	392,558	426,708			
Net assets	= 	529,378	475,284	506,152	472,304			

Condensed unaudited Statement of Financial Position As at 30 September 2025

	Note	Group 30 September 2025 2024		Comp 30 Sept 2025	•	
		\$'000	\$'000	\$'000	\$'000	
Equity attributable to owners of the Company						
Share capital Treasury shares Other reserves Retained earnings	14 14	184,546 (1,105) (1,574) 332,817	184,546 (1,105) (1,540) 293,383	184,546 (1,105) 5,569 317,142	184,546 (1,105) 5,564 283,299	
		514,684	475,284	506,152	472,304	
Non-controlling interests		14,694	-	-	-	
Total equity	_	529,378	475,284	506,152	472,304	
Total equity and liabilities	_	936,915	904,018	898,710	899,012	

Condensed unaudited Statements of Changes in Equity For the year ended 30 September 2025

					Group		Non-	
	Note	Share capital \$'000	Treasury shares \$'000	Other reserves \$'000	Retained earnings \$'000	Total \$'000	controlling interests \$'000	Total equity \$'000
Balance at 1 October 2023	3	184,546	(1,105)	(2,608)	246,478	427,311	-	427,311
Profit for the financial year Other comprehensive income for the financial	-	-	-	-	93,544	93,544	-	93,544
year		-	-	1,068	-	1,068	-	1,068
Total comprehensive income for the financial year	<u>-</u>	-	_	1,068	93,544	94,612	-	94,612
Cash dividends on ordinary shares	15	_	-	-	(46,639)	(46,639)	-	(46,639)
Total contributions by and distributions to owners		-	-	-	(46,639)	(46,639)	-	(46,639)
Balance at 30 September 2024 and 1 October 2024	1	184,546	(1,105)	(1,540)	293,383	475,284	-	475,284
Profit for the financial year Other comprehensive		-	-	-	94,304	94,304	(164)	94,140
income for the financial year		-	-	(34)	-	(34)	94	60
Total comprehensive income for the financial year		-	_	(34)	94,304	94,270	(70)	94,200
Cash dividends on ordinary shares Acquisition of a subsidiary	15	- -	- -	- -	(54,870) -	(54,870) -	- 14,764	(54,870) 14,764
Total contributions by and distributions to owners	1	_	_	_	(54,870)	(54,870)	14,764	(40,106)
Balance at 30 September 2025	- -	184,546	(1,105)	(1,574)	332,817	514,684	14,694	529,378

Condensed unaudited Statements of Changes in Equity For the year ended 30 September 2025

lote	Share capital \$'000	Treasury shares \$'000	Other reserves \$'000	Retained earnings \$'000	Total equity \$'000
	184,546	(1,105)	5,563	237,914	426,918
	-	-	- 1	92,024	92,024 1
	-	-	1	92,024	92,025
15	-	_	_	(46,639)	(46,639)
I.	-	-	-	(46,639)	(46,639)
·	184,546	(1,105)	5,564	283,299	472,304
	-	-	-	88,713	88,713
	-	_	5	_	5
<u>[</u>	-	-	5	88,713	88,718
15	-	_	_	(54,870)	(54,870)
Į.	-	-	-	(54,870)	(54,870)
	184,546	(1,105)	5,569	317,142	506,152
	15 [capital \$1000 184,546	capital shares \$'000 184,546 (1,105)	Share capital shares reserves \$'000	Share capital shares shares \$'000 \$'

Condensed unaudited consolidated Statement of Cash Flows For the year ended 30 September 2025

Operating activities 112,603 2024 2024 2024 2024 2024 2020 2024 2020 2024 2020 2024 2020 2024 2020 2024 2020 2020 2020 2020 2020 2024 2020		Gro Year e	nded
Operating activities \$ 5000 Profit before tax 112,603 111,175 Adjustments for: 112,603 111,175 Share of results of joint venture (449) (364) Share of results of an associate - 1,500 Depreciation of investment properties 69 70 Depreciation of property, plant and equipment 18,839 19,131 Write-off of property, plant and equipment 50 4 Allowance for inventory obsolescence 104 557 Reversal of allowance for expected credit losses on trade (731) (66) receivables (731) (66) Fair value changes on trade receivables subject to provisional pricing (139) (643) Fair value changes on derivatives, net (2,814) 3,657 Fair value changes on investment securities (400) (1,200) Loss/(gain) on disposal of property, plant and equipment 18 (133) Gain on acquisition of a subsidiary (2,000) - Provision/(reversal of provision) for onerous contracts 559 (7,347) (Reve			
Operating activities Profit before tax Adjustments for: Share of results of joint venture Share of results of an associate Depreciation of investment properties Depreciation of investment properties Depreciation of property, plant and equipment Write-off of property, plant and equipment Allowance for inventory obsolescence Inventory obsolesce			
Profit before tax Adjustments for: Adjustments for: Share of results of joint venture Share of results of an associate Depreciation of investment properties Depreciation of property, plant and equipment Profit of property, plant and equipment Share of results of an of property, plant and equipment Share of results of a property, plant and equipment Share of results of allowance for investment by the deliversal of allowance for inventory obsolescence Reversal of allowance for expected credit losses on trade Prair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on investment securities (2,814) Sharing (2,814) Shar		\$ 000	\$ 000
Adjustments for: Share of results of joint venture Share of results of an associate Depreciation of investment properties Depreciation of property, plant and equipment Operaciation of a subscience Operaciation of a subscience Operaciation of careciations of property, plant and equipment Operaciation of disposal of property, plant and equipment Operaciation of a subscience Operaciation of a subscience Operaciation of a subscience Operaciation of a subscience Operaciation of provision for onerous contracts Operaciation of provision of or etirement benefits Operaciation of Operaciation Ope			
Share of results of joint venture Share of results of an associate Share of results of an associate Spereciation of investment properties Spereciation of property, plant and equipment Spereciation of allowance for inventory obsolescence Spereciation of allowance for expected credit losses on trade Sperecia of allowance for expected from operations Sperecia of allowance for expected from operating activities Sperecia of allowance for expected fro		112,603	111,175
Share of results of an associate Depreciation of investment properties Depreciation of property, plant and equipment Write-off of property, plant and equipment So 4 Allowance for inventory obsolescence 104 557 Reversal of allowance for expected credit losses on trade receivables Fair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on investment securities Loss/(gain) on disposal of property, plant and equipment Loss/(gain) on disposal of property, plant and equipment Loss/(gain) on disposal of provision) for onerous contracts Gain on acquisition of a subsidiary Forvision/(reversal of provision) for onerous contracts Feversal of)/provision for retirement benefits Loss/(gain) on disposal of provision) for onerous contracts For provision/(reversal of provision) for retirement benefits Loss/(gain) on disposal of provision for retirement benefits Loss/(gain) on acquisition of a subsidiary Loss/(gain) on disposal of provision) for onerous contracts For provision/(reversal of)/provision for retirement benefits Loss/(gain) on disposal of provision) for onerous contracts For provision/(reversal of)/provision for retirement benefits Loss/(gain) on disposal of provision) Loss/(gain) on disposal of provision) Loss/(gain) on disposal of provision) Loss/(gain) on disposal of provision Loss/(gain) on			
Depreciation of investment properties Depreciation of property, plant and equipment Depreciation of property, plant and equipment So 4 Allowance for inventory obsolescence Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of allowance for expected credit losses on trade Reversal of provisions on trade receivables subject to provisional Revir value changes on trade receivables subject to provisional Revir value changes on derivatives, net Revir value changes on derivatives, net Revir value changes on investment securities Revir value changes on investment securities Revir value changes on investment securities Reversal of provision of property, plant and equipment Reversal of interest in an associate Reversal of provision for onerous contracts Reversal of provision for retirement benefits Reversal of provision for retirement securities Reversal of Reversal of Reversal reversal securities Reversal of Reversal of Reversal reversal securities Reversal of Reversal revers		(449)	
Depreciation of property, plant and equipment Write-off of property, plant and equipment For of property, plant and equipment Allowance for inventory obsolescence 104 10557 Reversal of allowance for expected credit losses on trade receivables Fair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on investment securities Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on derivatives Fair value changes on frade receivables Fair value changes on derivatives, net Fair value changes on derivatives, net Fair value changes on frade receivables Fair value changes on derivatives Fair value changes on derivatives, net Fair value changes on derivatives of (4,000) Fair value changes on derivatives, net Fair value changes on derivatives, net Fa		_	•
Write-off of property, plant and equipment Allowance for inventory obsolescence Reversal of allowance for expected credit losses on trade receivables Fair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net Fair value changes on investment securities (400) Loss/(gain) on disposal of property, plant and equipment Loss/(gain) on disposal of interest in an associate Gain on acquisition of a subsidiary Reversal of)/provision/ (reversal of provision) for onerous contracts Formulaised exchange differences Interest expense Interest expense Interest income Dividend income from investment securities Coperating cash flow before working capital changes Trade and other receivables Trade and other receivables Trade and other payables and contract liabilities Cash flows generated from operating activities Cash flows generated from operating activities Reversal of) Ret cash flows generated from operating activities Reversal of Provision for retirement benefits (15) 6 (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (2000) - (16,476) (2000) - (20			
Allowance for inventory obsolescence 104 557 Reversal of allowance for expected credit losses on trade receivables receivables and changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net (2,814) 3,657 Fair value changes on investment securities (400) (1,200) Loss/(gain) on disposal of property, plant and equipment 18 (133) Gain on disposal of interest in an associate - (16,476) Gain on acquisition of a subsidiary (2,000) - Provision/(reversal of provision) for onerous contracts 559 (7,347) (Reversal of)/provision for retirement benefits (15) 6 Unrealised exchange differences 161 6,896 Unterest expense 7,388 11,273 Interest income (3,361) (3,703) Dividend income from investment securities - (4) Operating cash flow before working capital changes 129,882 124,333 Changes in working capital: Trade and other receivables (41,931) 28,331 Inventories 77,932 29,083 Prepayments and deposits 77,932 29,083 Prepayments and deposits (12,370) 3,086 Trade and other payables and contract liabilities (12,722) 36,785 Cash flows generated from operations 140,791 221,618 Income taxes paid (17,530) (14,205) Restoration costs paid - (670) Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Depreciation of property, plant and equipment	18,839	19,131
Reversal of allowance for expected credit losses on trade receivables Fair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net (2,814) 3,657 Fair value changes on investment securities (400) (1,200) Loss/(gain) on disposal of property, plant and equipment 18 (133) Gain on disposal of interest in an associate - (16,476) Gain on acquisition of a subsidiary (2,000) - Provision/(reversal of provision) for onerous contracts 559 (7,347) (Reversal of)/provision for retirement benefits (15) 6 Unrealised exchange differences 161 6,896 Interest expense 7,388 11,273 Interest income (3,361) (3,703) Dividend income from investment securities - (4) Operating cash flow before working capital changes 129,882 124,333 Changes in working capital: Trade and other receivables (41,931) 28,331 Inventories 77,932 29,083 Prepayments and deposits (12,370) 3,086 Trade and other payables and contract liabilities (12,722) 36,785 Cash flows generated from operations 140,791 221,618 Income taxes paid (17,530) (14,205) Restoration costs paid - (670) Retirement benefits paid 206,684	Write-off of property, plant and equipment	50	4
receivables Fair value changes on trade receivables subject to provisional pricing Fair value changes on derivatives, net Fair value changes on investment securities (400) (1,200) Loss/(gain) on disposal of property, plant and equipment 18 (133) Gain on disposal of interest in an associate Gain on acquisition of a subsidiary (2,000) - Provision/(reversal of provision) for onerous contracts (559 (7,347) (Reversal of)/provision for retirement benefits (15) 6 Unrealised exchange differences 161 6,896 Interest expense 7,388 11,273 Interest income (3,361) (3,703) Dividend income from investment securities - (4) Operating cash flow before working capital changes Changes in working capital: Trade and other receivables Inventories 77,932 29,083 Prepayments and deposits Trade and other payables and contract liabilities (12,772) 36,785 Cash flows generated from operations Income taxes paid Restoration costs paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Allowance for inventory obsolescence	104	557
pricing Fair value changes on derivatives, net Fair value changes on investment securities Loss/(gain) on disposal of property, plant and equipment Gain on disposal of interest in an associate Gain on acquisition of a subsidiary Provision/(reversal of provision) for onerous contracts Formulation of a subsidiary Provision/(reversal of provision) for onerous contracts Formulation of a subsidiary Formulation of subsidiary Formulation	·	(731)	(66)
Fair value changes on derivatives, net Fair value changes on investment securities (400) (1,200) Loss/(gain) on disposal of property, plant and equipment Gain on disposal of interest in an associate Gain on acquisition of a subsidiary (2,000) Frovision/(reversal of provision) for onerous contracts (559) (7,347) (Reversal of)/provision for retirement benefits (15) Gain on acquisition of a retirement benefits (15) Gebelle exchange differences (161) Gebelle exchange differences (162) Gebelle exchange differences (164) Gebelle exchange differences (174) Gebelle exchange differences (175) Gebelle exchange differences (176) Gebelle exchange differences (176) Gebelle exchange differences (176) Gebelle exchange differences (176) Gebelle exchange dif		(139)	(643)
Fair value changes on investment securities Loss/(gain) on disposal of property, plant and equipment Is (133) Gain on disposal of interest in an associate Gain on acquisition of a subsidiary Provision/(reversal of provision) for onerous contracts (Reversal of)/provision for retirement benefits Unrealised exchange differences Interest expense Interest income Operating cash flow before working capital changes Changes in working capital: Trade and other receivables Prepayments and deposits Trade and other payables and contract liabilities Cash flows generated from operations Restoration costs paid Ret cash flows generated from operating activities (400) (1,200) (1,200) (1,200) (16,476) (2,000) (2,000) (2,000) (2,000) (1,200) (2,000) (1,200) (2,000) (1,200) (2,000) (1,2479) (4) (59) (684)	'	(2.814)	3.657
Loss/(gain) on disposal of property, plant and equipment18(133)Gain on disposal of interest in an associate-(16,476)Gain on acquisition of a subsidiary(2,000)-Provision/(reversal of provision) for onerous contracts559(7,347)(Reversal of)/provision for retirement benefits(15)6Unrealised exchange differences1616,896Interest expense7,38811,273Interest income(3,361)(3,703)Dividend income from investment securities-(4)Operating cash flow before working capital changes129,882124,333Changes in working capital:Trade and other receivables(41,931)28,331Inventories77,93229,083Prepayments and deposits(12,370)3,086Trade and other payables and contract liabilities(12,370)3,086Trade and other payables and contract liabilities(12,722)36,785Cash flows generated from operations140,791221,618Income taxes paid(17,530)(14,205)Restoration costs paid-(670)Retirement benefits paid(25)(59)Net cash flows generated from operating activities123,236206,684			
Gain on disposal of interest in an associate Gain on acquisition of a subsidiary Provision/(reversal of provision) for onerous contracts (Reversal of)/provision for retirement benefits (I5) 6 Unrealised exchange differences Interest expense Interest income Interest inco			
Gain on acquisition of a subsidiary Provision/(reversal of provision) for onerous contracts (Reversal of)/provision for retirement benefits (15) 6 Unrealised exchange differences Interest expense Interest income (3,361) (3,703) Dividend income from investment securities Operating cash flow before working capital changes Changes in working capital: Trade and other receivables Trade and other receivables Prepayments and deposits Trade and other payables and contract liabilities Cash flows generated from operations Income taxes paid Restoration costs paid Retirement benefits paid (2,000) - (7,347) (6,001) (15) 6 (7,347) (15) 6 (7,347) (15) 6 (41,938 (12,733 (13,703) (13,703) (14,333 (12,333 (12,333) (12,333) (12,331) (12,370) (12,331 (12,370) (12,370) (12,370) (14,205) (12,722) (14,205) (14,205) (15,901) Retirement benefits paid (17,530) (14,205) (14,205) (15,901) Retraction costs paid (25) (59) Net cash flows generated from operating activities			
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Interest income Dividend income from investment securities Operating cash flow before working capital changes Changes in working capital: Trade and other receivables Inventories Prepayments and deposits Trade and other payables and contract liabilities Cash flows generated from operations Income taxes paid Restoration costs paid Retirement benefits paid Net cash flows generated from operating activities (3,361) (3,703) (4) (3,703) (12,382) (12,382) (12,382) (41,931) (28,331) (12,370) (12,370) (12,370) (12,370) (12,370) (12,722) (13,785) (14,205) (17,530) (14,205) (670) (759) (759) (759)			
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Operating cash flow before working capital changes Changes in working capital: Trade and other receivables Inventories Prepayments and deposits Trade and other payables and contract liabilities Cash flows generated from operations Income taxes paid Restoration costs paid Retirement benefits paid Net cash flows generated from operating activities 129,882 124,333 124,333 124,333 128,331 123,330 124,931) 28,331 123,336 123,330 3,086 123,730) 3,086 123,722) 36,785 140,791 221,618 17,530) 17		(3,301)	
Changes in working capital: Trade and other receivables Inventories Prepayments and deposits Trade and other payables and contract liabilities Cash flows generated from operations Income taxes paid Restoration costs paid Retirement benefits paid Net cash flows generated from operating activities (41,931) 28,331 (12,370) 3,086 (12,722) 36,785 (12,722) 36,785 (17,530) (14,205) (670) (670) (25) (59)		120 992	
Inventories 77,932 29,083 Prepayments and deposits (12,370) 3,086 Trade and other payables and contract liabilities (12,722) 36,785 Cash flows generated from operations 140,791 221,618 Income taxes paid (17,530) (14,205) Restoration costs paid - (670) Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Changes in working capital:		
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Trade and other payables and contract liabilities (12,722) 36,785 Cash flows generated from operations 140,791 221,618 Income taxes paid (17,530) (14,205) Restoration costs paid - (670) Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Inventories	77,932	
Cash flows generated from operations140,791221,618Income taxes paid(17,530)(14,205)Restoration costs paid-(670)Retirement benefits paid(25)(59)Net cash flows generated from operating activities123,236206,684	Prepayments and deposits	(12,370)	3,086
Income taxes paid (17,530) (14,205) Restoration costs paid - (670) Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Trade and other payables and contract liabilities	(12,722)	36,785
Restoration costs paid – (670) Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Cash flows generated from operations	140,791	221,618
Retirement benefits paid (25) (59) Net cash flows generated from operating activities 123,236 206,684	Income taxes paid	(17,530)	(14,205)
Net cash flows generated from operating activities 123,236 206,684	Restoration costs paid	· -	(670)
	Retirement benefits paid	(25)	
Investing activities	• • •	123,236	206,684
investing detivities	Investing activities		
Purchase of property, plant and equipment (6,809) (4,307)	Purchase of property, plant and equipment	(6,809)	(4,307)
Proceeds from disposal of property, plant and equipment 82 448		` ' '	
Proceeds from disposal of an associate - 18,917		_	18,917
Interest received 3,361 3,703		3,361	
Dividend income from interest in joint venture – 1,846		-	
Dividend income from investment securities – 4		_	
Proceeds from disposal of investment securities 6 -		6	-
Net cash outflow from acquisition of a subsidiary (14,749) –	•		_
Acquisition of investment securities – (17,792)		-	(17,792)
Net cash flows (used in)/generated from investing activities (18,109) 2,819	Net cash flows (used in)/generated from investing activities	(18,109)	

Condensed unaudited consolidated Statement of Cash Flows For the year ended 30 September 2025

	Year	oup ended otember
	2025 \$'000	2024 \$'000
Financing activities		
Repayment of principal obligations under lease liabilities Proceeds from bills payable Repayment of bills payable Repayment of bank loans Dividends paid on ordinary shares Interest paid	(6,484) 1,059,759 (1,083,577) (992) (54,870) (7,231)	(6,548) 985,706 (1,115,166) (6,054) (43,896) (10,792)
Net cash flows used in financing activities	(93,395)	(196,750)
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of financial year Effects of exchange rate changes on cash and cash equivalents	11,732 191,374 15	12,753 184,624 (6,003)
Cash and cash equivalents at end of financial year	203,121	191,374

Notes to the financial statements
For the year ended 30 September 2025

1. Corporate information

BRC Asia Limited (the "Company") is a public limited liability company incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST"). The immediate and ultimate holding company is Green Esteel Pte. Ltd. ("Esteel"), a private limited company incorporated and domiciled in Singapore.

The registered office and principal place of business of the Company is at 350 Jalan Boon Lay, Jurong Industrial Estate, Singapore 619530.

The principal activities of the Company are the prefabrication of steel reinforcement for use in concrete, trading of steel reinforcing bars, and manufacturing and sale of wire mesh fences.

2. Basis of preparation

The condensed unaudited financial statements for the six months and full year ended 30 September 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed unaudited financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 30 September 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed unaudited financial statements are presented in Singapore Dollars ("SGD" or "\$") and all values in the tables are rounded to the nearest thousand ("\$'000"), except when otherwise indicated.

2.1 New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards. Except for the below, the adoption of these standards did not have any material effect on the financial performance or position of the Group and the Company.

Amendments to SFRS(I) 1-7 Statement of Cash Flows and SFRS(I) 7 Financial Instruments: Disclosures

The amendments to SFRS(I) 1-7 Statement of Cash Flows and SFRS(I) 7 Financial Instruments: Disclosures have clarified the characteristics of supplier finance arrangements and introduced additional disclosure requirements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk. As a result of the adoption of the amendments to SFRS(I) 1-7 and SFRS(I) 7, the Group provided new disclosures for its accounting policy information, as well as liabilities under supplier finance arrangements and the associated cash flows in Note 12 to the financial statements. The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect current or future periods.

Notes to the financial statements For the year ended 30 September 2025

2. Summary of significant accounting policies (cont'd)

2.2 Use of judgements and estimates

In preparing the condensed unaudited financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates. The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 September 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in Note 3.2 in the audited financial statements for the year ended 30 September 2024.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

Notes to the financial statements For the year ended 30 September 2025

4. Segment and revenue information

(a) Reportable segments

Period from 1 April 2025 to 30 September 2025	Fabrication and manufacturing \$'000	Others \$'000	Trading \$'000	Adjustments and eliminations \$'000	Group \$'000
Revenue:					
External customers Inter-segment	663,677		173,768 -	-	837,445 -
Total revenue	663,677	-	173,768	-	837,445
Results:					
Interest income	1,678	_	4	_	1,682
Interest expense	(3,059)	-	(507)	-	(3,566)
Depreciation expense	(9,561)	(34)	-	-	(9,595)
Share of results of joint venture	220	-	-	-	220
Reversal of provision for onerous contracts	7,164	-	-	-	7,164
Reversal of expected credit losses on trade receivables	475	-	-	-	475
Fair value changes on trade receivables subject to provisional pricing	262	-	-	-	262
Other non-cash expense	125	-	-	-	125
Income tax expense	(9,136)	-	(425)	-	(9,561)
Segment profit	49,604	1,996	472	-	52,072

(a) Reportable segments (cont'd)

Period from 1 April 2024 to 30 September 2024	Fabrication and manufacturing \$'000	Others \$'000	Trading \$'000	Adjustments and eliminations \$'000	Group \$'000
Revenue:					
External customers Inter-segment	600,728	-	122,342 -	-	723,070 -
Total revenue	600,728	-	122,342	-	723,070
Results:					
Interest income	1,999	_	_	_	1,999
Interest expense	(4,555)	_	(131)	-	(4,686)
Depreciation expense	(9,356)	(35)	-	-	(9,391)
Share of results of joint venture	360	_	-	-	360
Reversal of provision for onerous contracts	4,284	_	_	-	4,284
Reversal of expected credit losses on trade receivables	736	_	_	-	736
Fair value changes on trade receivables subject to provisional pricing	79	_	_	-	79
Other non-cash expense	(144)	_	_	-	(144)
Income tax expense	(8,863)	(19)	(290)	-	(9,172)
Segment profit	36,790	17,112	1,116	-	55,018

(a) Reportable segments (cont'd)

Period from 1 October 2024 to 30 September 2025	Fabrication and manufacturing \$'000	Others \$'000	Trading \$'000	Adjustments and eliminations \$'000	Group \$'000
Revenue:					
External customers Inter-segment	1,246,419 -	-	306,652 -		1,553,071 -
Total revenue	1,246,419	-	306,652	-	1,553,071
Results:					
Interest income Interest expense	3,357 (6,606)	-	4 (782)	- -	3,361 (7,388)
Depreciation expense	(18,839)	(69)	(702)	_	(18,908)
Share of results of joint venture	449	_	_	_	449
Provision for onerous contracts	(559)	-	_	-	(559)
Reversal of expected credit losses on trade receivables	731	-	_	-	731
Fair value changes on trade receivables subject to provisional pricing	139	-	-	-	139
Other non-cash expense	(154)	-	-	-	(154)
Income tax expense/(credit) Segment profit	(17,707) 89,857	22 1,996	(778) 2,287	-	(18,463) 94,140
30 September 2025 Assets:		,,,,,	, -		
Segment assets	883,254	17,119	36,542	_	936,915
Additions to property, plant and equipment	6,799	, <u> </u>	[^] 10	-	6,809
Interest in joint venture	10,365	-	_	_	10,365
Liabilities:					
Segment liabilities	(359,681)	(6,754)	(41,102)	-	(407,537)
		•	•	•	•

(a) Reportable segments (cont'd)

Period from 1 October 2023 to 30 September 2024	Fabrication and manufacturing \$'000	Others \$'000	Trading \$'000	Adjustments and eliminations \$'000	Group \$'000
Revenue:					
External customers Inter-segment	1,263,674 -	- -	217,687 -	-	1,481,361 -
Total revenue	1,263,674	-	217,687	-	1,481,361
Results:					
Interest income	3,703	-	_ (44 7)	-	3,703
Interest expense	(10,806)	-	(467)	-	(11,273)
Dividend income Depreciation expense	(19,131)	(70)	_	_	(19,201)
Share of results of joint venture	364	(70)	_	_	364
Share of results of associates	J0 1	(1,500)	_	_	(1,500)
Reversal of provision for onerous contracts	7,347	(1,500)	_	_	7,347
Reversal of expected credit losses on trade receivables	66	_	_	_	66
Fair value changes on trade receivables subject to provisional pricing	643	_	_	_	643
Other non-cash expense	(561)	-	_	-	(561)
Income tax expense	(17,108)	(19)	(504)	-	(17,631)
Segment profit	76,176	14,969	2,399	_	93,544
30 September 2024 Assets:					
Segment assets	862,173	17,063	24,782	_	904,018
Additions to property, plant and equipment	4,306	_	1	_	4,307
Interest in joint venture	10,004	-	-	_	10,004
Liabilities:					
Segment liabilities	(387,244)	(6,725)	(34,765)	-	(428,734)

(b) Disaggregation of revenue

	Group Half year ended 30 September		ar ended Full year ended	
	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000
Primary geographical markets				
Australia	4,661	2,502	5,823	5,317
Brunei	719	1,226	1,748	5,257
Hong Kong	9,292	_	9,292	1,650
India	715	2,623	6,123	4,337
Indonesia	19,972	26,391	44,710	41,101
Malaysia	115,963	63,617	180,073	116,865
Singapore	647,754	613,394	1,240,235	1,279,617
Thailand	36,965	12,749	62,051	26,537
Others	1,404	568	3,016	680
	837,445	723,070	1,553,071	1,481,361
Timing of transfer of goods				
At a point in time	837,445	723,070	1,553,071	1,481,361

5. Other income

	Group Half year ended 30 September 2025 2024		Half year ended		Gro Full yea 30 Sept 2025	r ended
	\$'000	\$'000	\$'000	\$'000		
Bad debts recovered	_	22	150	23		
Dividend income from investment securities	-	4	-	4		
Interest income from debt instruments at amortised cost	1,682	1,999	3,361	3,703		
Gain on acquisition of a subsidiary	2,000	_	2,000	-		
Government grant	14	112	83	188		
Rental income	116	97	207	185		
Sundry income	(178)	33	15	116		
(Loss)/gain on disposal of property, plant and equipment	(12)	6	-	133		
Fair value changes on investment securities	400	1,200	400	1,200		
Foreign exchange loss, net	(2,514)	-	-	-		
Fair value changes on derivatives, net	420	-	2,811	-		
Insurance claims for bad debts	_	352	23	426		
Gain on disposal of an associate	_	16,476	_	16,476		
_	1,928	20,301	9,050	22,454		

6. Profit before tax

Profit before tax is arrived after charging/(crediting) the following:

	Group Half year ended 30 September		Group Full year ended 30 September	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Depreciation of property, plant and equipment	9,561	9,356	18,839	19,131
Depreciation of investment properties	34	35	69	70
Interest expense	3,566	4,686	7,388	11,273
Expenses relating to short-term leases	1,969	1,191	3,162	2,577
Expenses relating to low-value assets	51	7	58	16
Foreign exchange loss, net	4,069	1,895	1,555	5,069
Fair value changes on derivatives, net	(420)	2,993	(2,814)	3,657
(Reversal of provision)/provision for onerous contracts	(7,164)	(4,284)	559	(7,347)
(Reversal of)/allowance for inventory obsolescence	(175)	144	104	557
Reversal of allowance for expected credit losses on trade receivables	(475)	(736)	(731)	(66)
Fair value changes on trade receivables	(262)	(79)	(139)	(643)
Loss/(gain) on disposal of property, plant and equipment	30	(6)	18	(133)
Write-off of property, plant and equipment	50	-	50	4

7. Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following were significant transactions between the Group and related parties on rates and terms agreed during the financial year:

Sales and purchases of goods and services

	Group Half year ended 30 September		Grou Full year 30 Septe	ended
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Sales to companies related to substantial shareholders Purchases from a company related to substantial	72,123	20,418	103,384	30,789
shareholder Acquisition of a subsidiary from a company related to	10,548	106	12,202	341
shareholder	16,045	-	16,045	-

8. Income tax expense

Major components of income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed unaudited consolidated statement of profit or loss are:

	Group Half year ended 30 September		Half year ended Full year end		Half year ended Full year ended	
	2025	2024	2025	2024		
	\$'000	\$'000	\$'000	\$'000		
Current income tax	10,510	8,377	19,482	16,968		
Deferred income tax	(949)	795	(1,019)	663		
Income tax expense recognised in profit or loss	9,561	9,172	18,463	17,631		

Notes to the financial statements For the year ended 30 September 2025

8. Income tax expense (cont'd)

The OECD has published the Pillar Two Model Rules, which include a minimum 15% tax rate by jurisdiction ("Pillar Two"). The Group is within the scope of the OECD Pillar Two Model Rules. The Pillar Two legislation has been enacted in certain jurisdictions that the Group operates in, namely Singapore, Malaysia, Thailand and Australia.

The legislation is effective for the Group's financial year beginning on or after 1 January 2024 for Australia and on or after 1 January 2025 for Singapore, Thailand and Malaysia. The Group is in scope of the enacted legislation.

The Group applied the mandatory temporary exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes, as provided in the amendments to SFRS(I) 1-12 issued in May 2023. The Group assessed that there is no material exposure to Pillar Two income taxes in Australia.

9. Property, plant and equipment

During the financial year, the Group acquired assets amounting to \$6,809,000 (30 September 2024: \$4,307,000) and disposed or written off assets with net book values amounting to \$150,000 (30 September 2024: \$319,000).

10. Investment in subsidiaries

During the financial year, the Company acquired 55% equity interest of Southern Steel Mesh Sdn. Bhd. ("SSM"). SSM is principally engaged in the business of manufacturing, sales and marketing of steel wire mesh, concrete wires, hard-drawn wires, cut and bend rebars and other related products in Malaysia. Upon the acquisition, SSM became a subsidiary of the Group. The acquisition aligns with the Group's strategy to tap into regional markets and further diversify its revenue streams

The fair value of the identifiable assets and liabilities as at acquisition date were:

	Group \$'000
Property, plant and equipment Deferred tax assets Inventories Trade and other receivables Income tax assets Cash and cash equivalents	28,510 1,315 16,643 8,774 108 1,296
	56,646
Trade and other payables Loans and borrowings Provision Deferred tax liabilities	(18,306) (912) (1,314) (3,305) (23,837)
Total identifiable net assets at fair value Proportion of the Group's ownership Group's share of identifiable net assets at fair value	32,809 55% 18,045
Effect of the acquisition of SSM on cash flows Total consideration settled in cash Less: Cash and cash equivalents acquired	16,045 (1,296) 14,749
Net cash outflow from acquisition	14,/47

11. Trade and other receivables

	Group 30 September		Comp 30 Sept	•
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Trade receivables (current) Trade receivables, net:				
- Third parties	187,575	149,098	172,136	142,924
Related partiesSubsidiaries	16,421 -	3,543 -	15,446 15,421	2,614 6,928
	203,996	152,641	203,003	152,466
Other receivables (current)				
- Third parties	725	506	-	_
- Subsidiaries	_	-	507	862
- Joint venture	2	11	2	1
_	727	507	509	863
Total trade and other receivables (current)	204,723	153,148	203,512	153,329
Total trade and other receivables (current and non-current)	204,723	153,148	203,512	153,329

Expected credit losses

The movement in allowance for expected credit losses of trade receivables computed based on lifetime ECL are as follows:

	Group 30 September		
	2025 \$'000	2024 \$'000	
Movements in allowance accounts:			
At beginning of financial year	5,628	6,547	
Acquisition of a subsidiary	319	-	
Reversal for the financial year	(731)	(66)	
Exchange differences	(6) 2		
Written off	(593)	(880)	
At end of financial year	4,617	5,628	

Trade receivables relating to debtors who were undergoing liquidation were written off as the Group does not expect to receive future cash flows from these debtors.

12. Loans and borrowings

	Group 30 September		Company 30 September	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Current Bills payable to banks				
(unsecured) Bank loans (unsecured)	196,882 -	219,788 992	195,044 -	219,788 992
	196,882	220,780	195,044	220,780
Total loans and borrowings	196,882	220,780	195,044	220,780

Included within bills payable to banks amounting to \$195,044,000 (2024: \$219,788,000) are borrowings under supplier finance arrangement, whereby the Group's suppliers have received payments from the banks. Under this arrangement, suppliers receive payment on approved invoices upon the transfer of title of purchases to the Group. The amounts owing to suppliers are generally on cash-on-delivery terms and are settled by the banks upon presentation of delivery documents. The Group settles the bills payable with the banks within 180 (2024: 180) days.

Bills payable to banks are denominated in Singapore Dollars ("SGD") or United Stated Dollars ("USD"), and bear interest at rates ranging from 1.78% to 5.04% (2024: 3.66% to 5.88%) per annum. There are no significant non-cash changes that will affect the liabilities under the supplier finance arrangement for the year ended 30 September 2025 and 2024.

13. Provisions

	Group 30 September		Comp 30 Septe	•
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Current				
Provision for onerous contracts	2,682	2,123	2,675	2,123
Provision for restoration costs	2,214	-	2,214	_
Provision for retirement benefits	77	_	-	_
	4,973	2,123	4,889	2,123
Non-current				
Provision for retirement benefits	1,254	47	22	47
Provision for restoration costs	1,792	4,006	1,792	4,006
_	3,046	4,053	1,814	4,053

Provision for onerous contracts

Provision for onerous contracts are recorded in respect of certain sales contracts for which the estimated unavoidable costs to meet contractual obligations are expected to exceed the economic benefits to be received under it. Reversal of the provision is dependent on the timing of fulfilment of the contracts and the actual steel prices at that point.

	Group 30 September		Comp 30 Sept	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
At beginning of the financial year Charge/(reversal) for the year,	2,123	9,471	2,123	9,434
net Exchange differences	559 -	(7,347) (1)	552 -	(7,311) -
At end of the financial year	2,682	2,123	2,675	2,123

14. Share capital and treasury shares

	No. of ordinary shares		Amount	
Group and Company	Issued share capital '000	Treasury shares '000	Share capital \$'000	Treasury shares \$'000
Balance as at 1 October 2023, 30 September 2024, 1 October 2024 and 30 September 2025	275,977	1,627	184,546	(1,105)

Percentage of number of treasury shares against the total number of issued share capital excluding treasury shares was 0.59% as at 30 September 2024 and 30 September 2025.

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value. Treasury shares relate to ordinary shares of the Company that are held by the Company.

There has been no purchase of treasury shares during the financial years ended 30 September 2024 and 30 September 2025 and there has been no reissuance of treasury shares since their acquisitions.

15. Dividends

	Year ended 30 September	
Group and Company	2025 \$'000	2024 \$'000
Declared and paid/payable during the financial year: Cash dividends on ordinary shares: Interim tax-exempt (one-tier) dividend for 2025: 6	,	,
cents (2024: 6 cents) per share - Final tax-exempt (one-tier) dividend for 2024: 8 cents	16,461	16,461
(2023: 5.5 cents) per share - Special tax-exempt (one-tier) dividend for 2024: 6	21,948	15,089
cents (2023: 5.5 cents) per share	16,461	15,089
_	54,870	46,639
Proposed but not recognised as a liability as at 30 September: Dividends on ordinary shares, subject to shareholders' approval at the forthcoming AGM: - Final tax-exempt (one-tier) dividend for 2025: 7 cents (2024: 8 cents) per share - Special tax-exempt (one-tier) dividend for 2025: 7 cents (2024: 6 cents) per share	19,205 19,205 38,410	21,948 16,461 38,409

16. Net asset value

	Group 30 September		Company 30 September	
	2025	2024	2025	2024
Net asset value per ordinary share attributable to owners of the company (cents)	187.60	173.24	184.49	172.15
(ceries)	107.00	173.27	ידידטו	172.13

Net asset value per ordinary share was calculated based on 274,350,089 outstanding shares as at 30 September 2025 and 30 September 2024.

17. Fair value of assets and liabilities

(a) Fair value hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

16. Fair value of assets and liabilities (cont'd)

(b) Assets and liabilities measured at fair value

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of the reporting period:

	Group			
	Quoted prices in active markets for identical instruments	Significant observable inputs other than quoted prices	Significant unobservable inputs	Total
	(Level 1)	(Level 2)	(Level 3)	
	\$'000	\$'000	\$'000	\$'000
30 September 2025				
Assets measured at fair value				
Financial assets:				
Investment securities - Quoted equity securities at FVOCI - Unquoted equity securities at FVPL	28	-	- 19,392	28 19,392
<u>Debt instruments at FVPL</u> - Trade receivables subject to provisional pricing	_	_	50,227	50,227
<u>Derivatives</u> - Currency forward contracts	_	152	-	152
Financial assets as at 30 September 2025	28	152	69,619	69,799

16. Fair value of assets and liabilities (cont'd)

(b) Assets and liabilities measured at fair value (cont'd)

	Group			
	Quoted prices in active markets for identical instruments	Significant observable inputs other than quoted prices	Significant unobservable inputs	Total
	(Level 1)	(Level 2)	(Level 3)	Total
	\$'000	\$'000	\$'000	\$'000
30 September 2024	****	,	7	7
Assets measured at fair value				
Financial assets:				
Investment securities - Quoted equity securities at FVOCI	29	_	_	29
- Unquoted equity securities at FVPL	_	_	18,992	18,992
Debt instruments at FVPL - Trade receivables subject to provisional			10,772	10,772
pricing		-	38,130	38,130
Financial assets as at 30 September 2024	29	_	57,122	57,151
Liabilities measured at fair value Financial liabilities:				
<u>Derivatives</u> - Currency forward contracts	_	2,662	-	2,662
Financial liabilities as at 30 September 2024	-	2,662		2,662

(c) Level 2 fair value measurements

The following is a description of the valuation techniques and inputs used in the fair value measurement for assets and liabilities that are categorised within Level 2 of the fair value hierarchy:

Derivatives:

Currency forward contracts are valued according to valuations obtained from reputable financial institutions as at the end of the reporting period.

Notes to the financial statements For the year ended 30 September 2025

16. Fair value of assets and liabilities (cont'd)

(d) Level 3 fair value measurements

Debt instruments at FVPL:

The Group applied the 'most likely amount method' to predict steel reinforcement index based on historical published indices from the Building and Construction Authority, spot sales prices and steel price trends. The Group also takes into consideration the credit risk with reference to the provisional matrix developed under the simplified approach for lifetime ECL, which involves adjustment to historical credit loss experience with forward-looking information such as forecast of economic conditions.

Investment securities at FVPL:

The Group acquired the unquoted equity securities at FVPL in August 2024 and determined that the net asset value of the entity, adjusted for the fair value of properties using market comparable approach on the price per square foot, reflected fair value as at 30 September 2024. For the financial year ended 30 September 2025, the Group has applied discounted cash flow and market comparable approach as valuation techniques to determine the fair value of the investment in the unquoted equity securities at FVPL as of 30 September 2025.

17. Subsequent events

There are no known subsequent events which have led to adjustments to this set of unaudited financial statements.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

1. Review

The condensed consolidated statement of financial position of the Company and its subsidiaries as at 30 September 2025 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the financial period then ended and certain explanatory notes have not been audited or reviewed.

2. Review of performance of the Group

Statement of Comprehensive Income

Revenue

For the twelve months ending 30 September 2025 ("12M2025"), the Group achieved a revenue increase of 5%, bringing in S\$1.553 billion compared to S\$1.481 billion for the prior year ended 30 September 2024 ("12M2024"). Revenue for the six months ended 30 September 2025 ("2H2025") climbed 16% to S\$837.4 million, up from S\$723.1 million during the same period in 2024 ("2H2024"). This growth was largely driven by higher delivery volumes arising from increased activities in both domestic and overseas markets, although it was tempered by lower selling prices due to falling steel prices.

Gross profit margin and gross profit

The Group's gross profit margin remained stable, with gross profit increasing 4% to \$\$159.7 million in 12M2025 and 17% to \$\$92.3 million in 2H2025, driven by higher tonnage delivered.

Other income

Other income dropped by 60% to \$\$9.1 million in 12M2025 (from \$\$22.5 million in 12M2024) and by 91% to \$\$1.9 million in 2H2025 (from \$\$20.3 million in 2H2024), mainly due to the absence of a \$\$16.5 million gain from the sale of an associate and fair value gain on investment securities \$\$0.8mil lower in 12M2025. Some of these reductions were offset by a \$\$2.8 million gain from foreign exchange contracts and a \$\$2.0 million gain from acquiring a subsidiary.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

2. Review of performance of the Group (cont'd)

Statement of Comprehensive Income (cont'd)

Distribution and administrative expenses

The Group's distribution expenses in 12M2025 rose 29% to \$\$9.8 million from \$\$7.6 million in 12M2024. For 2H2025, distribution expenses increased by 39% to \$\$5.6 million, up from \$\$4.0 million in 2H2024. These increases were mainly due to costs associated with the newly acquired SSM and the full operations of BRC Asia (Thailand) Limited in 2025.

In 12M2025, the Group's administrative expenses rose 2% to \$\$33.4 million, mainly due to costs from SSM. For 2H2025, administrative expenses fell 4% to \$\$20.1 million, as lower legal and professional fees for acquisitions and disposals in 2H2025 compared to 2H2024 offset increases from the new subsidiary.

Finance costs

The Group achieved a notable reduction in finance costs, which decreased by 34% to \$\$7.4 million in 12M2025, compared to \$\$11.3 million in 12M2024. This positive trend continued into the second half of 2025, with finance costs declining by 24% to \$\$3.6 million, from \$\$4.7 million in 2H2024.

The main drivers behind these reductions included a general decrease in interest rates, and improved operating cash flow for the current financial year. These initiatives enabled the Group to efficiently manage and reduce its overall finance expenses.

Other operating expenses

In 12M2025, the Group's other operating expenses dropped 45% to \$\$6.7 million from \$\$12.3 million in 12M2024, mainly due to lower net foreign exchange losses (\$\$1.6 million vs \$\$5.1 million) and a \$\$2.8 million gain (classified as other income) compared to a \$\$3.7 million derivatives loss in the previous year.

In 2H2025, other operating expenses fell 41% to \$\$4.0 million from \$\$6.7 million in 2H2024, reflecting reduction in net foreign exchange losses and lower losses arising from fair value changes on derivatives.

Reversal of allowance for expected credit losses on trade receivables

The Group reversed \$\$0.7 million in expected credit loss allowances on trade receivables for 12M2025, up from \$\$0.1 million in 12M2024. This increase was due to better market conditions factored into credit loss estimates. In 2H2025, the reversal dropped by 35% to \$\$0.5 million from \$\$0.7 million in 2H2024, as improvements in the market environment led to lower expected credit losses, which were partially offset by higher year-end receivables resulting from increased sales revenue.

Share of results of joint venture

For the financial year ended 30 September 2025, the Group's share of profit from its joint venture increased by 23% to \$\$0.4 million, primarily due to higher tonnage delivered by the Group's China joint venture.

Conversely, in 2H2025, the Group's share of profit from the joint venture decreased by 39% to \$\$0.2 million, compared to \$\$0.4 million in 2H2024. This decline was chiefly attributable to the absence of a reversal of expected credit losses on trade receivables during 2H2025. In 2H2024, a reversal of \$\$0.2 million in credit losses provisions had been recognised.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

2. Review of performance of the Group (cont'd)

Statement of Comprehensive Income (cont'd)

Share of results of an associate

In the second half of the previous financial year, the Group sold its stake in Pristine Islands Investment Pte Ltd, which owned a subsidiary managing an airport, hotel, and resort in the Maldives. Following this sale, the Group no longer has any interest in associate.

Statement of Financial Position

As of 30 September 2025, the Group's balance sheet remained strong with net assets attributable to owners of the Company of \$\\$514.7 million and net asset value per ordinary share attributable to owners of the Company of \$\\$1.88.

The Group's property, plant, and equipment saw an increase of S\$16.3 million, attributable primarily to SSM.

The Group's inventories decreased by \$\$61.4 million, while prepayments rose by \$\$12.2 million. Loans and borrowings were reduced by \$\$23.9 million, and trade and other payables declined by \$\$15.0 million. The increase in prepayments was mainly attributable to advance payments made to suppliers for raw materials scheduled for future delivery.

The Group's trade and other receivables increased by \$\$51.6 million mainly due to higher sales revenue.

The Group's derivatives increased by \$\$2.8 million. This was the mark to market gain on US dollars forward contracts at the end of the financial year.

The Group's provisions increased by S\$1.8 million, mainly due to the provision for retirement benefits in SSM.

The Group's contract liabilities increased by S\$20.8 million, mainly caused by advance received from customers for raw materials scheduled for delivery.

The Group's lease liabilities decreased by \$\$6.4 million. This was mainly due to the repayment of lease obligations.

The Group's current tax liabilities increased by \$\$1.8 million mainly due to the Company's higher taxable profits.

Statement of Cash Flow

Net cash flows of S\$123.2 million from operations were mainly used for buying plant and equipment, acquiring SSM, repaying bank loans, and paying dividends.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The Group's results for the year ended 30 September 2025 are in line with the commentary in paragraph 4 of the half year results announcement dated 13 May 2025.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

4. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Singapore's construction sector remains integral to the nation's economic and urban progress, demonstrating resilience and adaptability in response to evolving market conditions and policy directions. In 2025, the sector is experiencing robust activity, propelled by major infrastructure investments, sustained public housing initiatives, and ongoing commercial and industrial development.

Construction demand for 2025 is forecasted at \$\$47 billion to \$\$53 billion in nominal terms, or \$\$35 billion to \$\$39 billion in real terms, marking a 0.3% to 11.7% increase over 2019 prepandemic levels. This follows a stronger-than-expected \$\$44.2 billion in actual demand for 2024, driven by accelerated public institutional and housing projects.

Both public and private sectors contribute significantly. The public sector leads, with projects in housing, transport, healthcare, and education accounting for the majority of demand. The Housing & Development Board (HDB) plans to launch approximately 55,000 flats between 2025 and 2027, including 29,975 new units in 2025 alone. Major infrastructure projects such as Changi Airport Terminal 5 (T5), Marina Bay Sands Integrated Resort expansions, and Mass Rapid Transit (MRT) extensions further reinforce public sector dominance. Additional developments include the Cross Island Line Phase 3, Downtown Line extension to Sungei Kadut, new hospitals, integrated waste management facilities, and urban rejuvenation schemes. These are complemented by ongoing redevelopment of junior colleges, commercial buildings, and industrial estates.

Private sector demand is supported by commercial building redevelopments, industrial estate expansions, and urban renewal efforts. The private residential market benefits from government land sales and a healthy supply pipeline, with 54,000 units expected to be completed in the coming years. Commercial construction is driven by office and retail space redevelopments, particularly in the Marina Bay and central business districts. Industrial demand is bolstered by logistics hubs and expansions in estates such as Woodlands North Coast.

Looking ahead, the Building and Construction Authority (BCA) projects annual construction demand to average \$\$39 billion to \$\$46 billion from 2026 to 2029. This outlook is underpinned by continued infrastructure and public housing projects, as well as the completion of large-scale developments like Changi T5, ongoing MRT expansions, and new healthcare and educational facilities. While T5 is expected to be a one-off exceptional contributor, overall demand should remain elevated, sustained by a steady pipeline of public and private sector initiatives.

Despite the positive outlook, several risks warrant attention. Macroeconomic uncertainties—including global trade tensions, financial market volatility, and potential supply chain disruptions—could affect project timelines and investment decisions. Project-specific risks, such as delays or changes in major developments, may also impact annual demand figures. The BCA cautions that industry demand could moderate after 2029, particularly as mega-projects like Changi T5 reach completion.

Further, while the Singapore construction market remains a relative bright spot in an Asia Pacific region contending with overcapacity and uncertainty. This vigor is prompting the entry of new market participants, such as in reinforcing steel, alongside capacity expansions by established players. This dynamic is expected to intensify competitive pressures markedly going forward.

Nevertheless, the current construction demand landscape bodes well for the Singapore reinforcing steel sector, which BRC Asia is an integral part of. In this regard, BRC's sales order book, bolstered by the recent T5 win, stood at S\$1.9 billion as at 30 September 2025.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

5. Dividend

a) Current Financial Period reported on

FY2025

Interim tax exempt (one-tier)	Final tax exempt (one-tier)	Special exempt (one-tier)
Cash	Cash	Cash
6 cents	7 cents	7 cents
	(one-tier) Cash 6 cents 23 October 2025	(one-tier) (one-tier) Cash Cash

b) Corresponding period of the immediately preceding financial year

FY2024

Name of dividend Dividend type	Interim tax exempt	Final tax exempt	Special exempt
	(one-tier)	(one-tier)	(one-tier)
	Cash	Cash	Cash
Dividend rate (per ordinary share)	6 cents	8 cents	6 cents

c) If no dividend has been declared/recommended, a statement to that effect

Not applicable.

6. Interested person transactions

	interested per during the fi (excluding tr than \$\$10 transactions c shareholde	value of all son transactions nancial period ansactions less 00,000 and onducted under ers' mandate to Rule 920)	Aggregate value of all interested person transactions under shareholders' mandate pursuant to Rule 920 during the financial period (excluding transactions less than \$\$100,000)		
Name of interested	FY2025	FY2024	FY2025	FY2024	
person and nature of transaction	S\$'000	S\$'000	S\$'000	S\$'000	
HL Building Materials Pte Ltd - Sale of goods to	-	-	19,627	7,145	
HL-Manufacturing Industries S - Sale of goods to	dn.Bhd. -	-	13,678	14,178	
HL-Sunway JV Pte. Ltd. - Sale of goods to	-	14	-	-	
Southern Steel Mesh Sdn. Bhd - Purchase of goods from - Sale of goods to	324 5	- -	4,693 13,951	- -	
- Sale of machinery to	150	-	_	-	
Southern Steel Berhad - Purchase of goods from	1,642	-	2,313	308	
 Acquisition of a subsidiary from 	16,045	-	-	-	
Southern PC Steel Berhad - Purchase of goods from	2,433	33	8,610	-	
HG Construction Steel Pte. Lt - Purchase of goods from - Sale of goods to	d. - 17,272	- -	505 28,107	- -	

Interested person transactions mandates for the following had been renewed at the annual general meeting held on 27 January 2025:

- the mutual supply of steel products between the Company and associates of the Company's controlling shareholder, Bright Point Trading Pte. Ltd. and Shanghai Emetal Hong Energy Co., Ltd; and
- sales and purchases of raw materials and steel products between the Company and associates of the Company's shareholder, HL Building Materials Pte. Ltd., Southern Steel Berhad and HL-Manufacturing Industries Sdn. Bhd.

Interested person transactions mandates for mutual supply of steel products and provision of management and/or support services between the Company and associates of the Company's controlling shareholder, HG Metal Manufacturing Limited Group and Southern Steel Berhad Group, have been approved on the extraordinary general meeting held on 20 June 2025.

Other Information required by Listing Rule Appendix 7.2 For the year ended 30 September 2025

7. Breakdown of sales

	2025 S\$'000	2024 S\$'000	Change %
Sales reported for the first half year	715,626	758,291	(6)
Profit after tax reported for first half year	42,068	38,526	9
Sales reported for remaining period	837,445	723,070	16
Profit after tax reported for remaining period	52,072	55,018	(5)

8. Breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

	2025 S\$'000	2024 S\$'000
Interim dividend	16,461	16,461
Final dividend*	19,205	21,948
Special dividend*	19,205	16,461
Total annual dividend	54,871	54,870

^{*} Proposed final dividend of 7 cents and special dividend of 7 cents for the financial year ended 30 September 2025 will be subject to shareholder's approval at the forthcoming Annual General Meeting. The dividends are computed based on 274,350,089 shares excluding treasury shares as at the date of this announcement.

9. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement

Not applicable.

10. Confirmation that the issuer has procured undertakings for all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Group confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the listing manual.

On behalf of the Board of Directors

Xu Jiguo Executive Director Seah Kiin Peng Executive Director

Singapore

23 November 2025