

Change of Directors

We hereby inform the following changes for Directors, which were approved at our Board of Directors' meeting on January 16, 2025.

Directors

1) Newly appointed Director: 1 person

June 18, 2025 *

Name	As of April 1, 2025	As of June 18, 2025
Tetsuya Fukuda	Senior Executive Managing Officer; Chief Digital Information Officer	Representative Director Senior Executive Managing Officer; Chief Digital Information Officer

2) Reappointed Director: 1 person

June 18, 2025 *

Kazumasa Nakai	Senior Executive Managing Officer; Chief Strategy Officer	Representative Director Senior Executive Managing Officer; Chief Strategy Officer

3) Change of Representative Directors: 2 persons

April 1, 2025

Name	Present	As of April 1, 2025
Makoto Sato	Representative Director Senior Executive Managing Officer; Chief Strategy Officer	Director Executive Vice President
Toru Matsui	Representative Director Senior Executive Managing Officer; Chief Digital Information Officer	Director Executive Vice President

4) Change of Directors: 2 persons

June 18, 2025 **

Name	As of April 1, 2025	As of June 18, 2025
Makoto Sato	Director Executive Vice President	Executive Vice President
Toru Matsui	Director Executive Vice President	Executive Vice President

* Subject to approval at the Ordinary General Meeting of Shareholders to be held on June 18, 2025.

** Effective on the close of the Ordinary General Meeting of Shareholders to be held on June 18, 2025.