

## Ascott Residence Trust A Leading Global Serviced Residence REIT

SGX-CS Singapore Corporate Day

13 June 2018





The value of units in Ascott Residence Trust ("Ascott REIT") (the "Units") and the income derived from them may fall as well as rise. The Units are not obligations of, deposits in, or guaranteed by Ascott Residence Trust Management Limited, the Manager of Ascott REIT (the "Manager") or any of its affiliates. An investment in the Units is subject to investment risks, including the possible loss of the principal amount invested. The past performance of Ascott REIT is not necessarily indicative of its future performance.

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of property rental income, changes in operating expenses, including employee wages, benefits and training, property expenses and governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. Prospective investors and Unitholders are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of the Manager on future events.

Unitholders of Ascott REIT (the "Unitholders") have no right to request the Manager to redeem their units in Ascott REIT while the units in Ascott REIT are listed. It is intended that Unitholders may only deal in their Units through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units.







- Overview Of Ascott REIT
- Ascott REIT Value Creation
- Key Highlights For 1Q 2018
- Portfolio Performance
- Conclusion
- Appendix





## L A Leading Global Serviced Residence REIT



Diversified And Defensive Portfolio Of Quality Assets Located In Major Gateway Cities



# 11,430 units 37 cities 14 countries

Most geographically diversified REIT listed on the SGX-ST



Notes:

Figures above as at 31 March 2018, unless otherwise indicated

- 1. Source: Bloomberg as at 31 May 2018.
- 2. Consists all distributions and capital appreciation of Ascott Reit's unit price from IPO to 31 May 2018.



Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

## Diversified Geographical Footprint Across 37 Cities in 14 Countries

Citadines Michel Hamburg

Madison Hambura

0

0



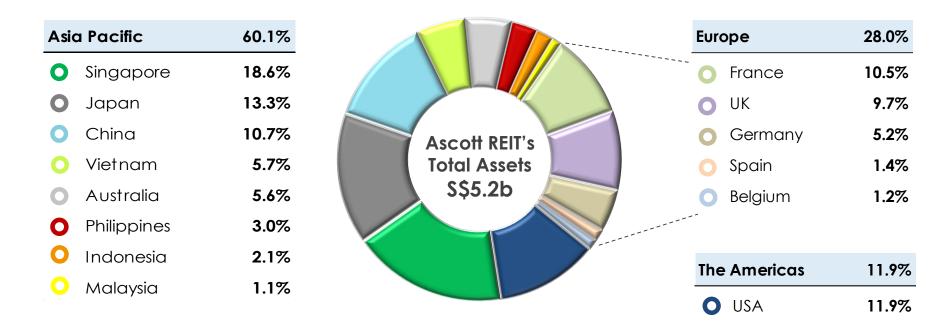
### Japan

#### China **United Kingdom** Citadines Central Shinjuku Tokyo 0 Ascott Guanazhou 0 Citadines Shiniuku Tokvo 0 **United States of America** Citadines Xinghai Suzhou Citadines Barbican London 0 Somerset Azabu East Tokyo 0 Citadines Zhuankou Wuhan Citadines Holborn-Covent 0 0 Citadines Karasuma-Gojo Kyoto DoubleTree by Hilton Hotel Somerset Grand Central Dalian 0 Garden London Actus Hakata V-Tower New York - Times Square 0 Somerset Heping Shenyang Citadines South Kensington 0 0 Big Palace Kita 14jo South 0 Somerset Olympic Tower Property Tianjin Iondon 0 Element New York Times Gravis Court Kakomachi 0 0 Somerset Xuhui Shanahai Citadines Trafalgar Square 0 0 Gravis Court Kokutaii Sauare West 0 London Sheraton Tribeca New York Gravis Court Nishiharaekimae 0 0 Hotel Infini Garden Ropponai Residences Tokvo S-Residence Hommachi Marks 0 S-Residence Tanimachi 9 chome S-Residence Midoribashi Serio 0 S-Residence Fukushima Luxe 0 Spain Vietnam \_ Citadines Ramblas Barcelona 0 Somerset Grand Hanoi Somerset Hoa Binh Hanoi 0 France Somerset West Lake Hanoi 0 Somerset Chancellor Court Ho • Citadines Austerlitz Paris Chi Minh Citv Citadines Didot Montparnasse Paris 0 Somerset Ho Chi Minh City Citadines Les Halles Paris 0 Citadines Maine Montparnasse Paris Sinaapore Citadines Montmartre Paris 0 **Philippines** Citadines Place d'Italie Paris 0 Ascott Orchard 0 Citadines République Paris 0 Ascott Makati Ascott Raffles Place 0 0 Citadines Tour Eiffel Paris 0 Somerset Millenium Citadines Mount Sophia 0 0 Citadines Trocadéro Paris 0 Somerset Liang Court Makati 0 La Clef Louvre Paris 0 Citadines Croisette Cannes 0 Malaysia Belgium Citadines City Centre Grenoble 0 **Australia** Citadines City Centre Lille Somerset Ampana Citadines Sainte-Catherine Brussels 0 Citadines Presqu'île Lyon 0 Kuala Lumpur Citadines Toison d'Or Brussels Citadines On Bourke Melbourne 0 Citadines Castellane Marseille 0 0 Citadines St Georges Terrace Perth Citadines Prado Chanot Marseille Indonesia 0 Quest Campbelltown Germany 0 Citadines Antigone Montpellier 0 Ascott Jakarta Quest Mascot 0 Citadines Arnulfpark Munich 0 Quest Sydney Olympic Park Somerset Grand 0 0 Citadines City Centre Frankfurt Citra Jakarta Citadines Kurfürstendamm Berlin 0

## Stable Performance Driven by A Balanced and Diversified Portfolio



## Breakdown of total assets by geography As at 31 March 2018





## J Balanced Portfolio Underpinned By Stable And Growth Income



Cap/tal

	Stable	Growth Income		
	Properties under Master Lease	Properties under Management Contracts with Minimum Income Guarantee	Properties on Management Contracts	
Description	Master Lessees pay fixed rental per annum <sup>1</sup> to Ascott REIT	Properties on management contracts that enjoy minimum guaranteed income	No fixed or guaranteed rental but Ascott / third party operator manages Ascott REIT's properties for a fee	
Percentage of Gross Profit <sup>2</sup>	39%	11%	50%	
Notes:	50	///////////////////////////////////////		

#### Notes:

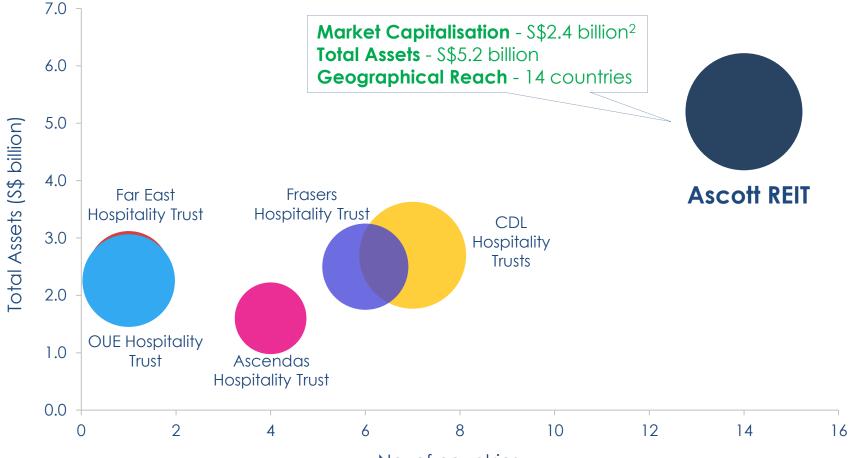
8

1. The rental payments under the master leases are generally fixed for a period of time. However, the master leases provide for annual rental revisions and/or pegged to indices representing construction costs, inflation or commercial rental prices according to market practice. Accordingly, the rental revisions may be adjusted upwards or downwards depending on the above factors.

2. Based on 1Q 2018 gross profit.

## Ascott REIT Is The Most Geographically Diversified REIT And The Largest Hospitality S-REIT By Asset Size And Market Capitalisation<sup>1</sup>





### No. of countries

#### Notes:

Figures above as at 31 May 2018, based on latest company filings.

1. Size of bubbles of other hospitality S-REITs denotes market capitalisation extracted from Bloomberg as at 31 May 2018.

2. Market capitalisation of Ascott REIT is based on unit closing price of \$\$1.10 on 31 May 2018.







## **What Are Serviced Residences?** *"Home away from home"*

- Fully furnished apartments catered for both short and extended stays
- Kitchen facilities with separate living and dining area









## **Under Contract Serviced Residences?**



	Hotels	Serviced Residences						
Lease Structure & Terms	<ul> <li>Short-term accommodation</li> </ul>	<ul> <li>Variable lease terms</li> </ul>						
Revenue	<ul> <li>Revenue from rooms and other sources e.g. F&amp;B, ancillary, etc.</li> </ul>	<ul> <li>Revenue predominantly from rooms</li> </ul>						
Cost Structure	<ul> <li>Higher staff-to-room ratio</li> <li>Full range of hospitality services</li> </ul>	<ul><li>Lower staff-to-room ratio</li><li>Limited services provided</li></ul>						
Seasonality	<ul> <li>Predominantly seasonal nature of tourism industry</li> </ul>	<ul> <li>Predominantly driven by long- term macroeconomic factors such as GDP growth and FDI inflows</li> </ul>						



# **Awards and Accolades**



## Clinched Highly Coveted Accolades

## Asia Pacific Best of the Breeds REITs Awards 2017

Best Hospitality REIT - Platinum



### Singapore Governance and Transparency Index 2017

• Ranked 6 out of the 42 Trusts

## World Travel Awards 2017

- Leading Serviced Apartments' in respective countries
  - Citadines Michel Hamburg
  - Citadines Sainte-Catherine Brussels
  - Citadines Shinjuku Tokyo
  - Somerset Grand Hanoi



## **Business Traveller Asia-Pacific Awards 2017**

- Best Serviced Residence in Asia Pacific
  - Ascott Raffles Place Singapore

## Travel Weekly Asia Readers' Choice Awards 2017

Best Serviced Residence Property
 Ascott Orchard Singapore



### **TripAdvisor Awards**

- Travellers' Choice Award 2017
  - Ascott Raffles Place Singapore
  - La Clef Louvre Paris
  - Citadines Karasuma-Gojo Kyoto
  - Somerset Grand Hanoi
  - Somerset Ho Chi Minh City
- Certificate of Excellence Award 2017
   37 properties<sup>1</sup>

12

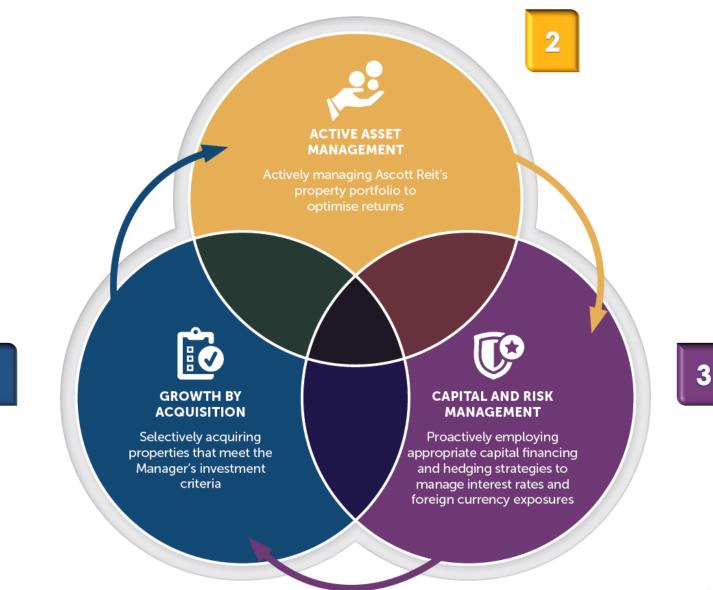
## Ascott REIT Value Creation

Citadines City Centre Frankfurt

Citadines

# **Ascott REIT's Value Creation**







Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

1

# **L** Growth By Acquisition



## Ascott REIT's Total Assets Has Increased Fivefold Since Its Listing In 2006

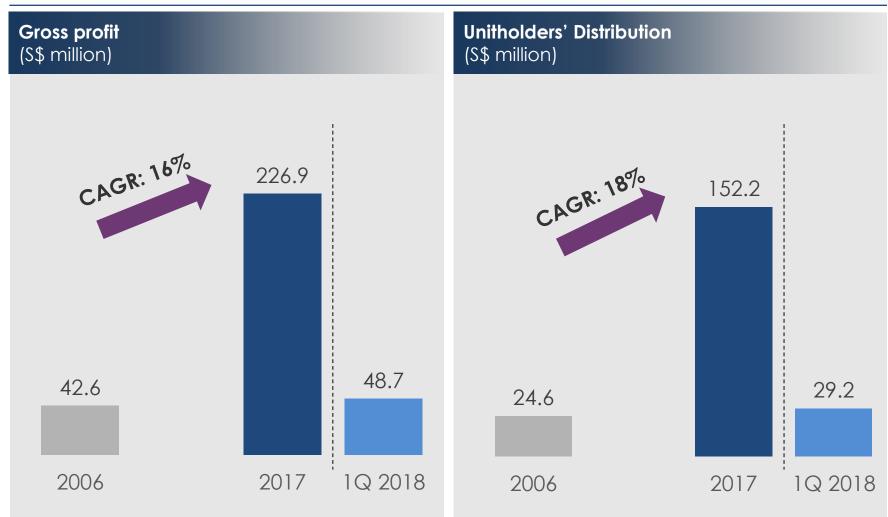
## **Total Assets** (S\$ billion)



# **L** Growth By Acquisition



Robust Growth In Gross Profit And Unitholders' Distribution Delivered Since IPO in 2006

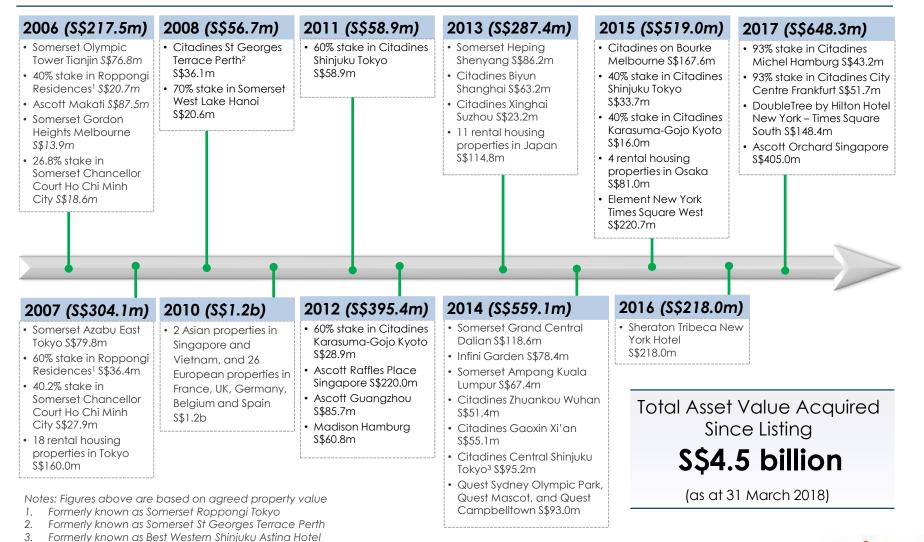


Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

# **L** Growth By Acquisition



## Ascott REIT's Strong Acquisition Track Record Since Listing



Cap/taLand

## Active Asset Management Through Capital Recycling



## Properties With A Total Divestment Value Of **\$\$1.3 billion** Have Been Recycled And Re-deployed Into Higher Yielding Assets Since 2010

<section-header><list-item><list-item></list-item></list-item></section-header>	The proceeds from the 2012 divestments were deployed to fund the yield accretive acquisitions of • Ascott Raffles Place Singapore • Ascott Guangzhou	2014 (S\$140.0m) • Fortune Garden Apartments <sup>1</sup> Fortune Garden Apartments <sup>1</sup>	2015 (\$\$60.3m) • 6 Rental Housing Properties in Japan \$\$53.1m • Salcedo Residence \$\$7.2m Balcedo Residences	<ul> <li>Ascott REIT Divested</li> <li>18 Rental Housing Properties in Japan</li> <li>Citadines Biyun Shanghai</li> <li>Citadines Gaoxin Xi'an</li> </ul>
<ul> <li>The proceeds from the 2010 divestments were used to partly fund the yield accretive acquisitions of</li> <li>Citadines Mount Sophia Property Singapore,</li> <li>Somerset Hoa Binh Hanoi</li> <li>26 European properties in France, UK, Germany, Belgium and Spain</li> </ul>	2012 (S\$374.6m) • Somerset Gordon Heights Melbourne S\$15.6m • Somerset Grand Cairnhill Singapore S\$359.0m • Somerset Gordon Heights Melbourne Singapore	Ascott REIT has completed the strata sale of 81 apartment units as at July 2017.	<ul> <li>Ascott REIT Divested</li> <li>Six Rental Housing Properties In Japan</li> <li>Salcedo Residences in Philippines</li> </ul>	2017 (S\$351.6m) • 18 Rental Housing Properties in Japan \$\$153.6m • Citadines Biyun Shanghai & Citadines Gaoxin Xi'an \$\$198.0m Citadines Biyun Shanghai

Aggregate net divestment gain of \$\$304.4m during the period FY 2010 - FY 2017

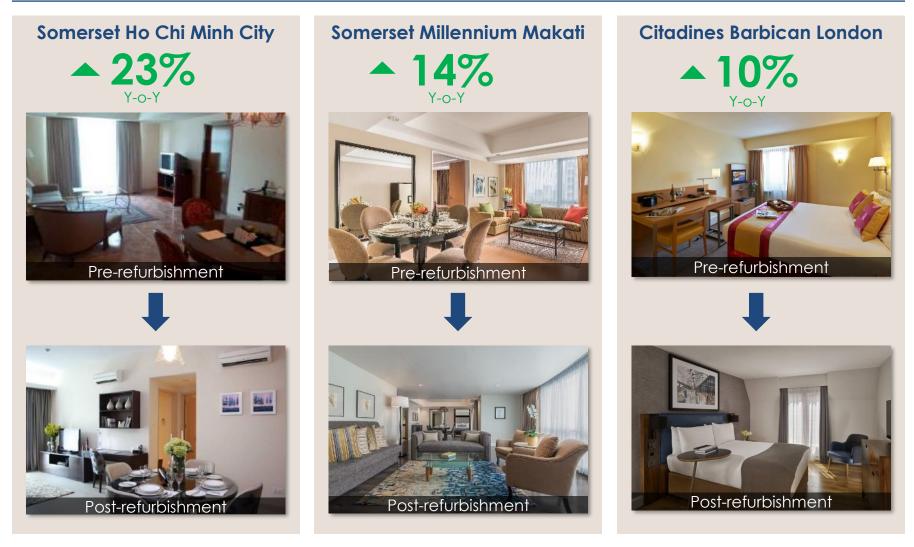
Note: Figures above are based on agreed sale price.

18

## Learning Value Through Asset Enhancement Initiatives



## Robust ADR Uplift At Refurbished Properties Completed In 2017



Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

## Learning Value Through Asset Enhancement Initiatives



**Citadines Barbican London** Additional rental revenue from Sourced Market, a F&B retailer











### Lobby: Post-refurbishment



**Citadines Mount Sophia Singapore** Rejuvenated Lobby and Breakfast Lounge



## Active Asset Management – Ongoing AEls<sup>1</sup>



<b>Sheraton Tribeca New</b> <b>York Hotel</b> The United States of America	Description	Phase I: Renovation of public areas Phase II: Renovation of guestrooms and toilets	
The office sidles of America	Period of renovation	Target to complete in 2Q 2018	
Ascott Makati (Phase II)	Description	Renovation of 183 apartment units	
The Philippines	Period of renovation	Target to complete in 2Q 2018	
Somerset Grand Hanoi	Description	Renovation of apartment units, toilets and public area	
Vietnam	Period of renovation	Completed phase I in Dec 2017, phase II to commence in 2Q 2018	
Somerset Grand Citra Jakata (Phase 1)	Description	Renovation of 44 apartment units	
Indonesia	Period of renovation	10 2018 - 10 2019	

Note: Status as at 31 March 2018.

21

1. Excluding properties under Master Lease agreement

# **Capital And Risk Management**



Disciplined And Prudent Approach Towards Capital And Risk Management





NAV Per Unit

Adjusted NAV Per Unit<sup>1</sup>

S\$1.21

Notes:

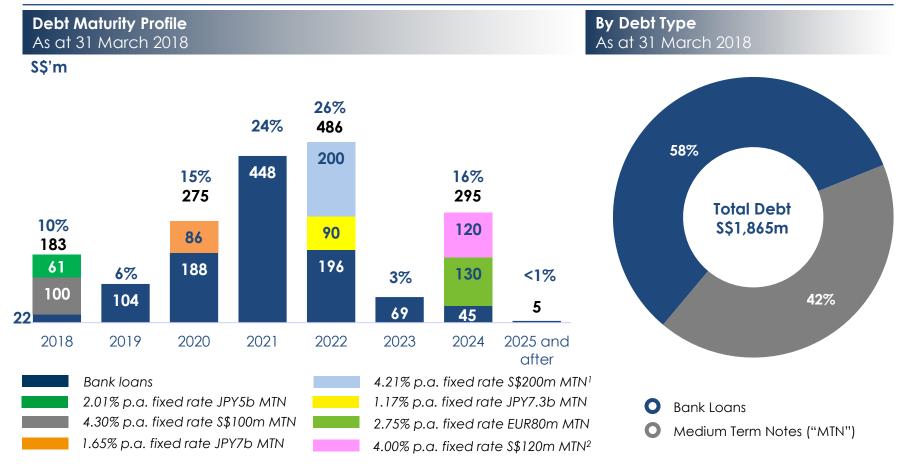
Figures above as at 31 March 2018, unless otherwise indicated.

1. Excluding the distributable income to Unitholders.

# Continues to diversify funding sources and spread out debt maturity over the long-term



Well-spread debt maturity; have commenced discussions to refinance the remaining **10%** of loan facilities due in 2018



#### Notes:

1. S\$ proceeds from the notes have been swapped into Euros at a fixed interest rate of 1.82% p.a. over the same tenure

2. \$\$ proceeds from the notes have been swapped into Euros at a fixed interest rate of 2.15% p.a. over the same tenure

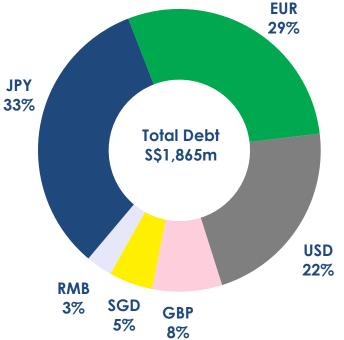


# **J** Soreign Currency Risk Management

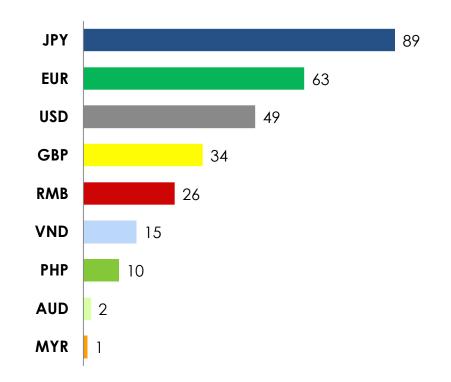


Ascott REIT adopts a natural hedging strategy to the extent possible; ~46% of the total assets denominated in foreign currency has been hedged

# Debt By Currency (%) As at 31 March 2018



### Balance Sheet Hedging (%) As at 31 March 2018





### Foreign Currency Risk Management 3 Member of Canital an

Overall exchange rate fluctuations have been largely mitigated with impact to gross profit at **0.4%** 

Currency	Gross Profit 1Q 2018 (%)	Exchange Rate Movement From 31 Dec 2017 to 31 Mar 2018 (%)
EUR	26.9	1.4
JPY	13.8	(0.1)
SGD	13.3	_
VND	11.9	(3.3)
AUD	10.3	2.1
RMB	9.9	1.5
GBP	7.7	1.8
PHP	2.9	(3.2)
USD	2.5	(1.6)
MYR	0.8	2.1
Total	100.0	0.4

 $\sim 44\%$  of the distributable income derived in EUR, GBP, JPY and USD had been hedged. We will continue to monitor the foreign exchange movement and hedge our exposure.



# Key Highlights of 1Q 2018

Ascott Orchard Singapore

# **L** Key Highlights of 1Q 2018



## Gross Profit and Unitholders' Distribution grew 3% and 16% y-o-y respectively



#### Notes:

27

1. DPU has been restated for the Rights Issue, through which 481,688,010 units were issued on 11 April 2017.

2. Excluding the one-off realised exchange gain of \$\$1.6m.

# **L** Key Highlights of 1Q 2018



## Stable Operating Performance

- Master Leases and MCMGI<sup>1</sup>: Revenue and gross profit grew 24% and 25% respectively mainly due to the assets acquired in FY 2017 and stronger performance in Belgium and UK
- Belgium and UK continued to register robust RevPAU growth of 20% and 7% respectively y-o-y
- Management Contracts: Lower revenue and gross profit mainly due to divestment and foreign exchange impact
- Ongoing renovations at Ascott Makati and Sheraton Tribeca affected 1Q 2018 performance
- Stable and resilient return underpinned by 50% growth income and 50% stable income
- Diversified portfolio of quality assets with 60% of total assets in Asia Pacific, 28% in Europe and 12% in The United States
- Average length of stay maintained at ~3 months; Weighted average tenure remained stable at ~5.2 years
- Adjusted DPU<sup>2</sup> increased **9%** y-o-y

Notes:

28





# **L** Key Highlights of 1Q 2018



## Prudent Capital & Risk Management

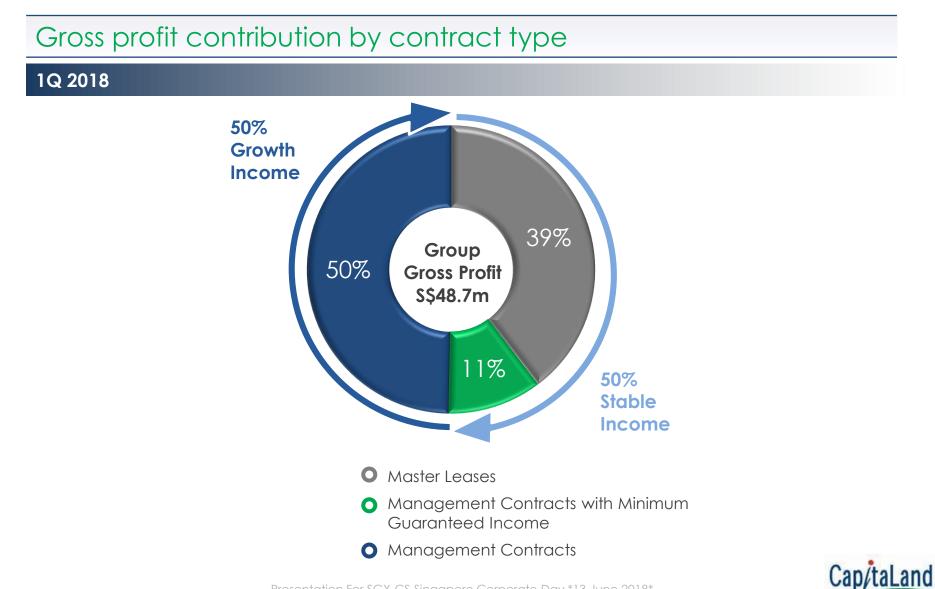
- Gearing maintained at a healthy level of 36.1% as at 31 March 2018
- Lowered effective borrowing rate to 2.3% per annum, due to refinancing at lower interest rates
- Remaining ~10% of total borrowings to be refinanced in 2018, have commenced discussions to refinance the loan facilities due in 2018
- ~86% of total borrowings at fixed interest rates to hedge against rising interest rate
- ~46% of the total assets denominated in foreign currencies has been hedged
- Impact of foreign exchange fluctuation on gross profit was positive at 0.4%





# Portfolio underpinned by growth and stable income



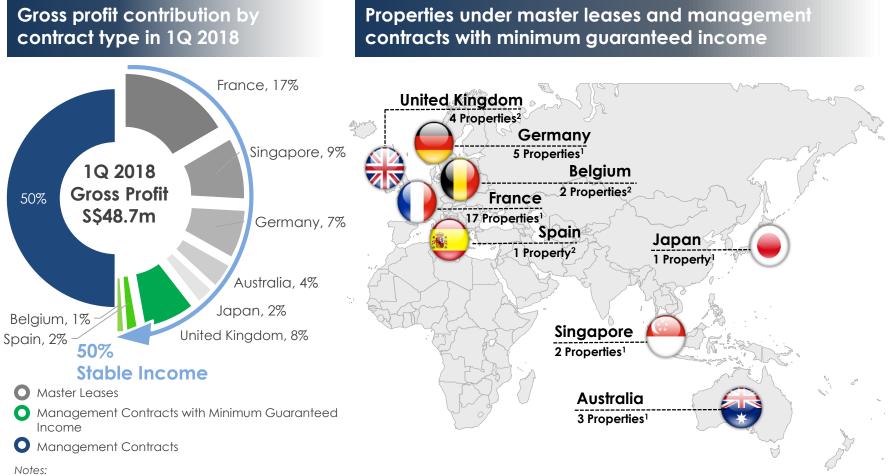


Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

# 50% of Gross Profit in 1Q 2018 contributed by stable income

ASCOTT RESIDENCE TRUST

**35** out of 73 properties enjoy income visibility derived from master leases and minimum guaranteed income contracts with weighted average tenure extended to ~5.2 years



<sup>1.</sup> Properties under master leases.

32

2. Properties under management contracts with minimum guaranteed income.

# Leases (1Q 2018 vs 1Q 2017)



Louvre Paris



Les Halles Paris



Citadines

Croisette

Cannes



Citadines

Arnulfpark

Munich



Ascott C Raffles Place C Singapore

Quest Sydney Olympic Park

Revenue and gross profit grew **33%** and **32%** y-o-y respectively mainly due to inorganic growth

		Revenue ('mil	)	Gross Profit ('mil)			
	1Q 2018	1Q 2017	% Change	1Q 2018	1Q 2017	% Change	
Australia (AUD) <sup>1</sup> 3 Properties	1.9	1.8	6	1.7	1.7	-	
France (EUR) <sup>2</sup> 17 Properties	5.5	5.8	(5)	5.0	5.3	(6)	
<b>Germany (EUR)<sup>3</sup></b> 5 Properties	2.4	1.3	85	2.2	1.2	83	
<b>Japan (JPY)</b> 1 Property	133.3	133.3	-	106.5	105.1	1	
Singapore (SGD)⁴ 2 Properties	5.3	1.9	179	4.5	1.8	150	
Total (SGD) 28 Properties	21.6	16.3	33	19.3	14.6	32	

Notes:

- 1. Compared to last year, revenue increased due to annual rent increment.
- 2. Both revenue and gross profit decreased due to reversal of over recovery of prior year's costs and lower rent upon renewal of master leases for four properties from 1 January 2018.
- 3. Against last year, both revenue and gross profit increased due to the acquisition of Citadines Michel Hamburg and Citadines City Centre Frankfurt.
- 4. As compared to last year, revenue and gross profit increased due to the acquisition of Ascott Orchard and better performance from Ascott Raffles Place.

33

## Management Contracts with Minimum Guaranteed Income (1Q 2018 vs 1Q 2017)



Citadines Toison Citadines Ramblas Citadines Trafalgar d'Or Brussels Barcelona Square London

Revenue and RevPAU grew 14% y-o-y and Gross Profit increased 4% y-o-y due to turnaround of Belgium performance and organic growth

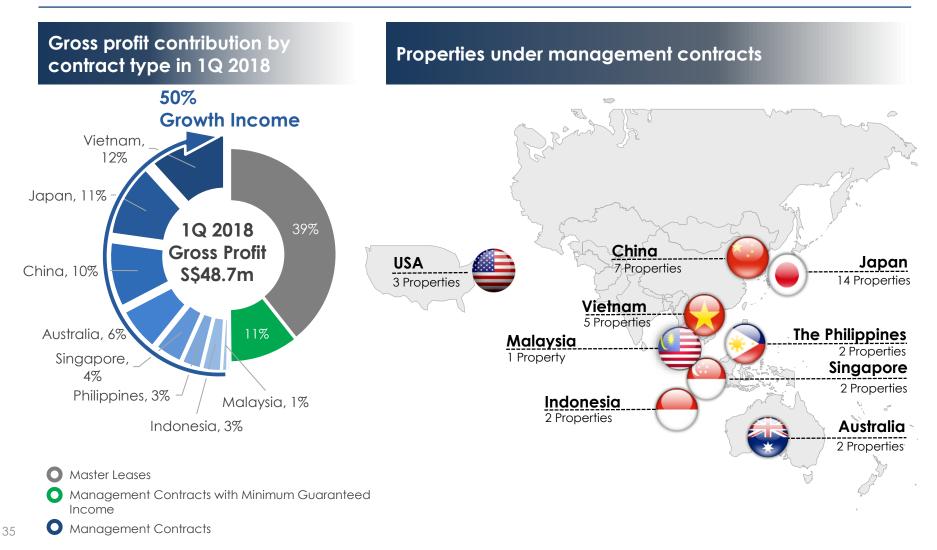
	Revenue ('mil)			Gros	ss Profit	('mil)	RevPAU		
	1Q 2018	1Q 2017	% Change	1Q 2018	1Q 2017	% Change	1Q 2018	1Q 2017	% Change
<b>Belgium (EUR)</b> 2 Properties	2.0	1.7	18	0.3	0.5	(40)	60	50	20
<b>Spain (EUR)</b> 1 Property	1.1	1.1	-	0.5	0.5	-	78	78	-
United Kingdom (GBP) 4 Properties	6.0	5.5	9	2.0	2.0	-	102	95	7
Total (SGD) 7 Properties	15.9	13.9	14	5.2	5.0	4	151	133	14



## 50% of Gross Profit in 1Q 2018 contributed by growth income

ASCOTT RESIDENCE TRUST

**38** out of 73 properties enjoy upside growth potential derived from management contracts



## **Management Contracts** (1Q 2018 vs 1Q 2017)



On a same store basis, excluding foreign exchange fluctuations, revenue and gross profit would have decline **2%** and **5%** y-o-y respectively

	Revenue ('mil)			Gro	Gross Profit ('mil)			RevPAU		
	1Q 2018	1Q 2017	% Change	1Q 2018	1Q 2017	% Change	1Q 2018	1Q 2017	% Change	
Australia (AUD)	7.0	7.0	-	3.1	3.0	3	153	155	(1)	
China (RMB)	63.1	71.5	(12)	23.4	22.4	4	449	387	16	
Indonesia (USD)	3.0	2.9	3	1.0	1.0	-	79	76	4	
Japan (JPY) <sup>1</sup>	911.5	1,106.5	(18)	449.2	604.8	(26)	10,396	11,130	(7)	
Malaysia (MYR)	3.8	4.1	(7)	1.2	1.2	-	207	220	(6)	
Philippines (PHP)	199.5	225.1	(11)	54.3	70.9	(23)	4,049	4,626	(13)	
Singapore (SGD)	5.2	5.7	(9)	2.0	2.2	(9)	165	178	(7)	
United States (USD)	13.8	11.5	20	(0.1)	0.1	N.M.	147	161	(9)	
Vietnam (VND) <sup>2</sup>	173.2	178.1	(3)	99.0	101.3	(2)	1,614	1,669	(3)	
Total (SGD)	75.3	81.1	(7)	24.2	27.8	(13)	125	127	(2)	

Notes:

36

1. RevPAU for Japan refers to serviced residences and excludes rental housing

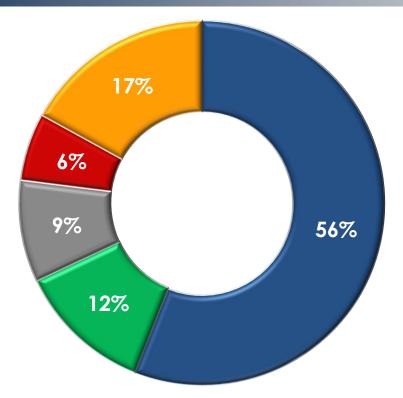
2. Revenue and gross profit figures for VND are stated in billions. RevPAU figures are stated in thousands

# Average length of stay remains high, providing income stability

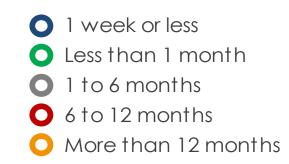


Breakdown Of Apartment Rental Income By Length Of Stay

### 1Q 2018



Average length of stay was ~3 months<sup>1, 2</sup>, which provides income stability



#### Notes:

1. Based on rental income. Excluding properties on master leases.

2. Excluding Citadines Biyun Shanghai and Citadines Gaoxin Xi'an which were divested on 5 January 2018.



Presentation For SGX-CS Singapore Corporate Day \*13 June 2018\*

# Conclusion

10

......

Ascott Makati

## **Ascott REIT Investment Proposition**



Largest hospitality REIT in Singapore

- Total asset of **\$\$5.2b**
- Market capitalisation of \$\$2.4b

Well-balanced portfolio with **50%1** of gross profit

contributed by growth income and 50%<sup>1</sup> by stable income

2

3

4

Stable & resilient returns through a portfolio of quality & geographically diversified assets in strategic locations - 73 properties across 37 cities and 14 countries

Flexible Business Model

- Enhances demand and value with the ability to cater to both

short and extended stays

### Strong sponsor support

- Extensive global footprint
- Proven track record of serviced residence management
- A suite of well established brands



5

# 



Focused and committed on delivering stable and resilient returns to Unitholders through the depository of diversified and quality assets, together with the extended-stay business model and its master leases and management contracts with minimum guaranteed income

1 Growth Through Yield Accretive Acquisitions	<ul> <li>Remains on the lookout for suitable opportunities for accretive opportunities in key gateway cities</li> </ul>
2 Proactive Asset Management	<ul> <li>Closely monitor and evaluate the assets to identify opportunities to unlock values of the properties that have reached their optimal stage</li> <li>Continues to enhance value of properties through AEI for certain properties in Vietnam, Philippines and United Kingdom which uplifted the ADR</li> </ul>
3 Disciplined and Prudent Capital Management	<ul> <li>Maintained effective borrowing rate at a healthy level with ~86% of the Group's borrowings on fixed interest rates</li> <li>Ensure no major refinancing required in any specific period and stay vigilant to changes in macro and credit environment that may impact Ascott REIT's financing plans</li> </ul>



# **L** Strong Sponsor – The Ascott Limited



## A wholly-owned subsidiary of CapitaLand Limited



One of the leading international serviced residence owneroperators with extensive presence

>30 year track record, pioneered Pan-Asia's first international-class serviced residence property in 1984

Sponsor – c.44% CapitaLand ownership in Ascott REIT

Award-winning brands with worldwide recognition

1. Exclude the number of properties under the Synergy corporate housing portfolio













Ascott Orchard Singapore

### Ascott

Exclusive city living homes with discreet services for business travellers in key gateway cities.



Citadines Saint-Germain-des-Prés Paris, France

### Citadines

Ideal home in the city with flexible services for individuals on the go.



Somerset Wusheng Wuhan, China

### Somerset

Stylish apartments offering the comforts and familiarity of home for executives.



# **Ascott's Brands**





The Crest Collection





### Quest

Spacious serviced apartment style hotel rooms perfect for short and long stays, located across Australia, New Zealand and Fiji.



La Clef Tour Eiffel Paris, France

### The Crest Collection Luxurious city living with discreet services for business travellers.



## lyf

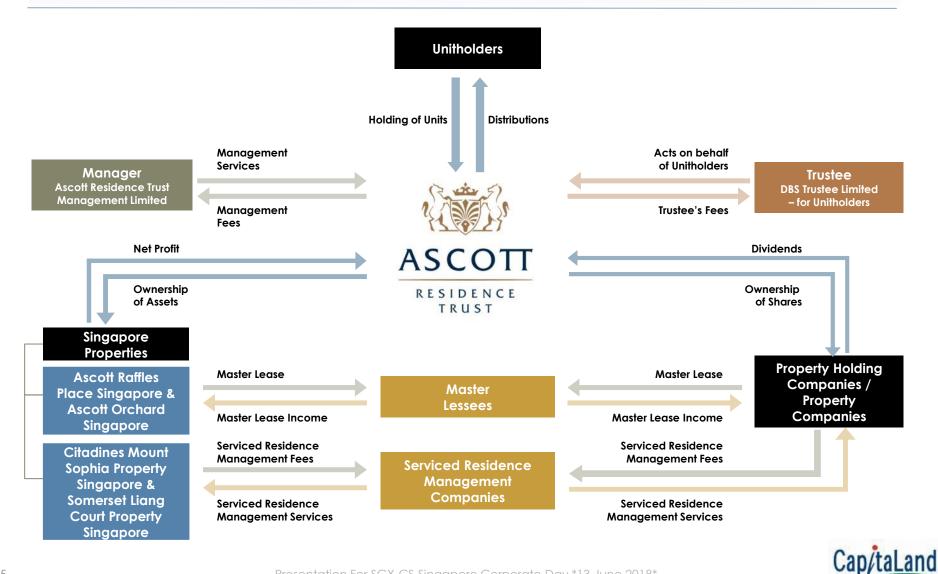
A new way of living and collaborating as a community, connecting guests with fellow travellers and change-makers.



# **L** Overview of Ascott REIT



## Trust Structure





## Thank You