

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

NOTICE IS HEREBY GIVEN that the annual general meeting ("**AGM**") of BRC Asia Limited ("**Company**") will be held at Chartroom, Level 2, Raffles Marina Ltd, 10 Tuas West Drive, Singapore 638404 on Thursday, 29 January 2026 at 10.00 a.m. to transact the following businesses:

ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and Audited Financial Statements for the financial year ended 30 September 2025 and the Auditor's Report thereon. **(Resolution 1)**
2. To declare a final tax-exempt (one-tier) dividend of 7 Singapore cents per ordinary share for the financial year ended 30 September 2025. **(Resolution 2)**
3. To declare a special tax-exempt (one-tier) dividend of 7 Singapore cents per ordinary share for the financial year ended 30 September 2025. **(Resolution 3)**
4. To approve the Directors' fees of S\$650,000 for the financial year ending 30 September 2026 (2025: S\$650,000). **(Resolution 4)**
5. To re-elect Mr. Toh Kian Sing, who is retiring pursuant to Regulation 104 of the Constitution of the Company, as director of the Company. *(See Explanatory Note 1)* **(Resolution 5)**
6. To re-elect Mr. Teo Ser Luck, who is retiring pursuant to Regulation 104 of the Constitution of the Company, as director of the Company. *(See Explanatory Note 1)* **(Resolution 6)**
7. To re-elect Mr. Darrell Lim Chee Lek, who is retiring pursuant to Regulation 104 of the Constitution of the Company, as director of the Company. *(See Explanatory Note 1)* **(Resolution 7)**
8. To re-elect Mr. Zhang Xingwang, who is retiring pursuant to Regulation 104 of the Constitution of the Company, as director of the Company. *(See Explanatory Note 1)* **(Resolution 8)**
9. To re-appoint Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix its remuneration. **(Resolution 9)**

SPECIAL BUSINESS

To consider and, if thought fit, to pass with or without any modifications, the following ordinary resolutions:

10. Authority to Issue Shares **(Resolution 10)**

"That pursuant to Section 161 of the Companies Act 1967 ("**Act**") and the listing manual ("**Listing Manual**") of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), as may for the time being be applicable, authority be and is hereby given to the directors of the Company ("**Directors**") to:

 - (a)
 - (i) allot and issue shares in the capital of the Company ("**Shares**") whether by way of bonus, rights or otherwise;
 - (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued or other transferable rights to subscribe for or purchase Shares, including but not limited to the creation and issue of warrants, options, debentures or other instruments convertible into Shares; and/or
 - (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of rights, bonus or capitalisation issues, at any time upon such terms and conditions and for such purposes and to such persons as the Directors may, in their absolute discretion, deem fit; and,

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

- (b) issue Shares in pursuance of any Instrument made or granted by the Directors while such authority was in force (notwithstanding that the authority conferred by the members may have ceased to be in force),

Provided that:

- (i) the aggregate number of Shares to be issued pursuant to this resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) shall not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings (as defined in the Listing Manual)) in the capital of the Company (as calculated in accordance with sub-paragraph (iii) below) or such other limit as may be prescribed by the SGX-ST as at the date this resolution is passed;
- (ii) the aggregate number of Shares (including Shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) to be issued other than on a pro-rata basis to the shareholders of the Company ("**Shareholders**") shall not exceed 20% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (iii) below) or such other limit as may be prescribed by the SGX-ST as at the date this resolution is passed;
- (iii) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraphs (i) and (ii) above, the aggregate number of Shares (excluding treasury shares and subsidiary holdings) that may be issued shall be calculated based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this resolution, after adjusting for (1) new Shares arising from the conversion or exercise of any convertible securities, or (2) new Shares arising from the exercise of employee stock options or vesting of share awards which are outstanding or subsisting at the time of the passing of this resolution, and (3) any subsequent bonus issue, consolidation or subdivision of the Shares, where applicable; and
- (iv) in exercising the authority conferred by this resolution, the Company shall comply with the provisions of the Listing Manual for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (v) unless earlier revoked or varied by the Company in general meeting, the authority conferred on the Directors pursuant to this Resolution may be exercised by the Directors at any time and from time to time during the period commencing from the date of passing of this Resolution and expiring on the earliest of (1) the date on which the next AGM is held, or (2) the date by which the next AGM is required by law to be held." (See *Explanatory Note 2*)

11. Renewal of the Share Purchase Mandate

(Resolution 11)

"That:

- (a) for the purposes of Sections 76C and 76E of the Act, the exercise by the Directors of all the powers of the Company to purchase or otherwise acquire issued Shares not exceeding in aggregate the Maximum Percentage (as hereinafter defined), at such price(s) as may be determined by the Directors from time to time up to the Maximum Price (as hereinafter defined), whether by way of:

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

- (i) purchases or acquisitions of Shares made on the SGX-ST transacted through the ready market, through one or more duly licensed stockbrokers appointed by the Company for such purpose ("**On-Market Purchases**"); and/ or
- (ii) purchases or acquisitions of Shares made otherwise than on the SGX-ST, in accordance with an equal access scheme(s) for the purchase of issued Shares from Shareholders ("**Off-Market Purchases**") as may be determined or formulated by the Directors as they consider fit in the interests of the Company, which scheme(s) shall satisfy the conditions prescribed by the Listing Rules and the Act,

and otherwise in accordance with all other laws and regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "**Share Purchase Mandate**");

- (b) unless varied or revoked by the Company in a general meeting, the authority conferred on the Directors pursuant to the Share Purchase Mandate in paragraph (a) of this resolution may be exercised by the Directors at any time and from time to time during the period commencing from the date of the passing of this resolution and expiring on the earliest date on which:

- (i) the next AGM is held;
- (ii) the next AGM is required by law to be held; or
- (iii) purchases or acquisitions of Shares pursuant to the Share Purchase Mandate have been carried out to the full extent mandated;

- (c) in this resolution:

"Average Closing Price" means the average of the Closing Market Prices of the Shares for the last five (5) Market Days on which transactions in the Shares were recorded, immediately before the day of the Market Purchase, or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted, in accordance with the Listing Manual, for any corporate action that occurs during the relevant five (5) Market Day period and the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase;

"Closing Market Price" means the last dealt price for a Share transacted through the SGX-ST's trading system as shown in any publication of the SGX-ST or other sources;

"date of the making of the offer" means the date on which the Company announces its intention to make an offer for an Off-Market Purchase, stating therein the purchase price (which shall not be more than the Maximum Price for an Off-Market Purchase calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase;

"Market Day" means a day on which the SGX-ST is open for trading in securities;

"Maximum Percentage" means that number of Shares representing not more than ten per cent (10%) of the total number of issued Shares as at the date of the passing of this Resolution (excluding any Shares which are held as treasury shares and subsidiary holdings), subject always to the free float requirement as set out in paragraph 2.10 of appendix I to the annual report for the financial year ended 30 September 2025 ("**Appendix**") as at the date of passing of this Resolution (excluding any Shares which are held as Treasury Shares or subsidiary holdings as at that date); and

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

"Maximum Price" in relation to a Share to be purchased, means the purchase price (excluding related brokerage, commission, applicable goods and services tax, stamp duties, clearance fees and other related expenses) which shall not exceed:

- (i) in the case of an On-Market Purchase, 105% of the Average Closing Price of the Shares; and
- (ii) in the case of an Off-Market Purchase, 110% of the Average Closing Price of the Shares, in each case, excluding related expenses of the purchase or acquisition; and
- (d) the Directors and/or any of the Directors be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider expedient or necessary in the interests of the Company to give effect to the Share Purchase Mandate and/or this resolution."

All capitalised terms used in this Notice of AGM which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to, *inter alia*, the proposed renewal of the Share Purchase Mandate. (See *Explanatory Note 3*)

12. Renewal of the BPT/SEHE IPT Mandate

(Resolution 12)

"That:

- (a) approval be and is hereby given, for the purposes of Chapter 9 of the Listing Manual ("**Chapter 9**"), for the Company and its subsidiaries that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions as set out in paragraph 4 of the Appendix, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions as set out in the Appendix (the "**BPT/SEHE IPT Mandate**");
- (b) the BPT/SEHE IPT Mandate shall, unless revoked or varied by the Company in a general meeting, continue in force until the date of the next AGM or the date on which the next AGM is required by the law to be held, whichever is earlier; and
- (c) the Directors be and are hereby authorised to do all acts and things as they may in their discretion deem necessary, desirable or expedient in the interests of the Company to give effect to the BPT/SEHE IPT Mandate and/or this resolution."

All capitalised terms used in this Notice of AGM which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to, *inter alia*, the proposed renewal of the BPT/SEHE IPT Mandate. (See *Explanatory Note 4*)

13. Renewal of the HLIH Group IPT Mandate

(Resolution 13)

"That:

- (a) approval be and is hereby given, for the purposes of Chapter 9, for the Company and its subsidiaries that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions as set out in paragraph 5 of the Appendix, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions as set out in the Appendix (the "**HLIH Group IPT Mandate**");

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

- (b) the HLIH Group IPT Mandate shall, unless revoked or varied by the Company in a general meeting, continue in force until the date of the next AGM or the date on which the next AGM is required by the law to be held, whichever is earlier; and
- (c) the Directors be and are hereby authorised to do all acts and things as they may in their discretion deem necessary, desirable or expedient in the interests of the Company to give effect to the HLIH Group IPT Mandate and/or this resolution."

All capitalised terms used in this Notice of AGM which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to, *inter alia*, the proposed renewal of the HLIH Group IPT Mandate. (See *Explanatory Note 5*)

14. Renewal of the SSB Group IPT Mandate

(Resolution 14)

"That:

- (a) approval be and is hereby given, for the purposes of Chapter 9, for the Company and its subsidiaries that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions as set out in paragraph 6 of the Appendix, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions as set out in the Appendix (the "**SSB Group IPT Mandate**");
- (b) the SSB Group IPT Mandate shall, unless revoked or varied by the Company in a general meeting, continue in force until the date of the next AGM or the date on which the next AGM is required by the law to be held, whichever is earlier; and
- (c) the Directors be and are hereby authorised to do all acts and things as they may in their discretion deem necessary, desirable or expedient in the interests of the Company to give effect to the SSB Group IPT Mandate and/ or this resolution."

All capitalised terms used in this Notice of AGM which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to, *inter alia*, the proposed renewal of the SSB Group IPT Mandate. (See *Explanatory Note 6*)

15. Renewal of the HG Group IPT Mandate

(Resolution 15)

"That:

- (a) approval be and is hereby given, for the purposes of Chapter 9, for the Company and its subsidiaries that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions as set out in paragraph 7 of Appendix I to the Annual Report 2025, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions as set out in the Appendix (the "**HG Group IPT Mandate**");
- (b) the HG Group IPT Mandate shall, unless revoked or varied by the Company in a general meeting, continue in force until the date of the AGM or the date on which the next AGM is required by the law to be held, whichever is earlier; and
- (c) the Directors be and are hereby authorised to do all acts and things as they may in their discretion deem necessary, desirable or expedient in the interests of the Company to give effect to the HG Group IPT Mandate and/ or this resolution."

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

All capitalised terms used in this Notice of AGM which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to, *inter alia*, the proposed renewal of the HG Group IPT Mandate. (See *Explanatory Note 7*)

16. To transact any other ordinary business which may be properly transacted at an annual general meeting.

NOTICE OF BOOKS CLOSURE

NOTICE IS HEREBY GIVEN that, subject to the approval of shareholders for the proposed dividends being obtained at the Annual General Meeting, the Register of Members and Share Transfer Books of the Company will be closed on 4 May 2026 at 5.00 p.m. to determine the shareholders' entitlements to the proposed dividends.

Duly completed transfers of shares received by the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place #26-01 Republic Plaza, Singapore 048619, up to 5.00 p.m. on 4 May 2026 will be registered to determine shareholders' entitlements to the proposed dividends. Shareholders whose securities accounts with The Central Depository (Pte) Limited are credited with shares as at 5.00 p.m. on 4 May 2026 will be entitled to the proposed dividends.

The proposed dividends, if approved by the members at the Annual General Meeting, will be paid on 15 May 2026.

BY ORDER OF THE BOARD

Lee Chun Fun
Chiang Wai Ming
Company Secretaries

14 January 2026

Explanatory Notes:

1. For ordinary resolutions 5, 6, 7 and 8 above, detailed information of the directors who are subject to retiring can be found under the "Board of Directors" and "Corporate Governance Report" sections of the annual report for the financial year ended 30 September 2025 ("**Annual Report 2025**").
2. Resolution 10, if passed, will authorise and empower the Directors from the date of the AGM to be held on 29 January 2026 until the next AGM to issue shares and/or shares to be issued in pursuance of Instruments made or granted pursuant to this resolution in the Company up to an amount not exceeding in aggregate 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of which the total number of shares and shares to be issued in pursuance of Instruments made or granted pursuant to this resolution issued other than on a pro-rata basis to existing shareholders shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at the time the resolution is passed, for such purposes as they consider would be in the interests of the Company. This authority will, unless revoked or varied at a general meeting, expire at the next Annual General Meeting of the Company.

For the purpose of Resolution 10, the total number of issued shares (excluding treasury shares and subsidiary holdings) is based on the Company's total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this proposed ordinary resolution is passed after adjusting for new shares arising from the conversion or exercise of Instruments or the vesting of share awards outstanding or subsisting at the time when this proposed ordinary resolution is passed and any subsequent bonus issue, consolidation or subdivision of shares.

3. Resolution 11 relates to the proposed renewal of the Share Purchase Mandate which was last approved by Shareholders at the AGM held on 27 January 2025 and, if passed, will authorise the Directors to make purchases or otherwise acquire Shares from time to time subject to and in accordance with the guidelines set out in the Appendix, the Listing Manual and such other laws as may for the time being be applicable. Please refer to the Appendix for further information.

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

4. Resolution 12 relates to the proposed renewal of the BPT/SEHE IPT Mandate which was last approved by Shareholders at the AGM held on 27 January 2025 and, if passed, will empower the Company and its subsidiaries or any of them to enter into certain interested person transactions with persons who are considered “interested persons” as defined in Chapter 9 of the Listing Manual. Please refer to the Appendix for further information.
5. Resolution 13 relates to the proposed renewal of the HLIH Group IPT Mandate which was last approved by Shareholders at the AGM held on 27 January 2025 and, if passed, will empower the Company and its subsidiaries or any of them to enter into certain interested person transactions with persons who are considered “interested persons” as defined in Chapter 9 of the Listing Manual. Please refer to the Appendix for further information.
6. Resolution 14 relates to the proposed renewal of the SSB Group IPT Mandate which was approved by Shareholders at an extraordinary general meeting of the Company (“EGM”) held on 20 June 2025 and, if passed, will empower the Company and its subsidiaries or any of them to enter into certain interested person transactions with persons who are considered “interested persons” as defined in Chapter 9 of the Listing Manual. Please refer to the Appendix for further information.
7. Resolution 15 relates to the proposed renewal of the HG Group IPT Mandate which was approved by Shareholders at an EGM held on 20 June 2025 and, if passed, will empower the Company and its subsidiaries or any of them to enter into certain interested person transactions with persons who are considered “interested persons” as defined in Chapter 9 of the Listing Manual. Please refer to the Appendix for further information.

Notes:

1. The members of the Company are invited to **attend physically** at the AGM. **There will be no option for the members to participate virtually.** The Notice of AGM, Proxy Form, Request Form, the Annual Report 2025 (including the Appendix) will be made available on the SGXNET at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.brc.com.sg/investors/announcements/>. A printed copy of the Notice of AGM, Proxy Form and Request Form will be sent to members of the Company.
2. Please bring along your NRIC/passport so as to enable the Company to verify your identity.

Voting by proxy

3. A member who is unable to attend the AGM and wishes to appoint proxy(ies) to attend, speak and vote at the AGM on his/her/its behalf should complete, sign and return the instrument of proxy in accordance with the instructions printed thereon. Completion and return of the instrument appointing a proxy shall not preclude a member from attending, speaking and voting at the AGM if he/she/it so wishes. Any appointment of a proxy or proxies shall be deemed revoked if a member subsequently attends the AGM in person and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument of proxy to the AGM.
4. A proxy need not be a member of the Company.
5. In relation to the appointment of proxy(ies) to attend, speak and vote on his/her/its behalf at the AGM, a member (whether individual or corporate) appointing his/her/its proxy(ies) should give specific instructions as to his/her/its manner of voting, or abstentions from voting, in respect of a resolution in the instrument of proxy. If no specific instructions as to voting are given, or in the event of any other matter arising at the AGM and at any adjournment thereof, the proxy(ies) will vote or abstain from voting at his/her/their discretion.
6. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal, executed as a deed in accordance with the Companies Act 1967 or under the hand of an attorney or an officer duly authorised, or in some other manner approved by the Directors. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument of proxy.
7. The instrument appointing the proxy, together with the letter or power of attorney or other authority under which it is signed or a duly certified copy thereof (if applicable), must be submitted either:
 - (a) if sent personally or by post, the proxy form must be lodged at the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619; or
 - (b) if by email, the proxy form must be received at sg.is.proxy@vistra.com,

in either case, by 10.00 a.m. on 26 January 2026 (being 72 hours before the time fixed for the AGM), and in default the instrument of proxy shall not be treated as valid.

A member can appoint the Chairman of the AGM as his/her/its proxy, but this is not mandatory.

The proxy must bring along his/her NRIC/passport so as to enable the Company to verify his/her identity.

NOTICE OF ANNUAL GENERAL MEETING

BRC ASIA LIMITED

(Company Registration No.: 193800054G)

(Incorporated in the Republic of Singapore)

8. (a) A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote on his/her/its behalf at the AGM. Where such member appoints two (2) proxies, he/she/it should specify the proportion of his/her/its shareholding (expressed as a percentage of the whole) to be presented by each proxy in the instrument appointing a proxy or proxies. If no proportion is specified, the Company shall be entitled to treat the first named proxy as representing the entire number of shares entered against his name in the Depository Register and any second named proxy as an alternate to the first named.
- (b) A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies.

"Relevant Intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

9. For investors who hold shares through Relevant Intermediaries, including Central Provident Fund ("CPF") Investment Schemes (such investors, the **"CPF Investors"**) and/or Supplementary Retirement Scheme ("SRS") (such investors, the **"SRS Investors"**) should approach their respective CPF Agent Banks or SRS Agent Banks to submit their votes at least seven (7) working days before the AGM. CPF Investors and SRS Investors should contact their respective CPF Agent Banks or SRS Agent Banks for any queries they may have with regard to the appointment of proxy for the AGM.
10. The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the shareholder, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Submission of questions in advance of the AGM

11. Shareholders may raise questions at the AGM or submit questions related to the resolutions to be tabled for approval for the AGM in advance of the AGM. Shareholders who would like to submit questions in advance of the AGM, may do so by submitting their questions by no later than 5.00 p.m. on 21 January 2026 either:
- (a) by email to sg.is.proxy@vistra.com; or
- (b) by post to the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619.

Shareholders submitting questions are requested to state: (a) their full name; (b) their identification/registration number; and (c) the manner in which his/her/its shares in the Company are held (e.g. via CDP, CPF, SRS and/or scrip), failing which the Company shall be entitled to regard the submission as invalid and not respond to the questions submitted.

12. The Company will endeavour to address all substantial and relevant questions received from Shareholders either before the AGM on SGXNET at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.brc.com.sg/investors/announcements/> before 10.00 a.m. on 23 January 2026 or during the AGM. Where there are substantially similar questions, the Company will consolidate such questions; consequently, not all questions may be individually addressed. For questions received after 10.00 a.m. on 23 January 2026, the Company will endeavour to address these during the AGM.
13. The Company will, within one (1) month after the date of the AGM, publish the minutes of the AGM on SGXNET at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.brc.com.sg/investors/announcements/> and the minutes will include the responses to the substantial and relevant questions raised during the AGM.

Personal data privacy:

By attending the AGM, submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, and/or submitting any question to the Company in advance of the AGM in accordance with this Notice, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines and (collectively, the **"Purposes"**), (ii) warrants that all information submitted is true and accurate, and where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.