

In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notifications of share transactions of Directors and persons closely associated with them have been made on behalf of Jardine Matheson Holdings Limited:-

“JARDINE MATHESON HOLDINGS LIMITED

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Ben Keswick

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	70,776

d) Aggregated price:

Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Sidney Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	18,588

d) Aggregated price:

Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (3)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Sylvie Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:
Acquisition of ordinary shares pursuant to scrip dividend scheme
- c) Price(s) and Volume(s):
- | | | |
|--|--------------|-----------|
| | Price(s) | Volume(s) |
| | US\$72.58074 | 18,404 |
- d) Aggregated price:
Aggregated volume: N/A – Single transaction
- e) Date of the transaction: 13 May 2026
- f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (4)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Isla Keswick

2 Reason for the notification

- a) Position/Status: A person closely associated with Ben Keswick, Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:
Acquisition of ordinary shares pursuant to scrip dividend scheme
- c) Price(s) and Volume(s):
- | | | |
|--|--------------|-----------|
| | Price(s) | Volume(s) |
| | US\$72.58074 | 5,372 |
- d) Aggregated price:
Aggregated volume: N/A – Single transaction
- e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (5)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: May Keswick

2 Reason for the notification

a) Position/Status: A person closely associated with Ben Keswick, Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	5,372

d) Aggregated price:

Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (6)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Butterfield Trust (Bermuda) Limited, in its capacity as the trustee of family trusts declared as persons closely associated with Ben Keswick and Adam Keswick, Directors (the 'Directors')

2 Reason for the notification

a) Position/Status: In the capacity as the trustee of family trusts declared as persons closely associated with the Directors

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

(i) Acquisition of 732,226 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Bermuda) Limited (in its capacity as the trustee of a family trust declared as a person closely associated with the Directors)

(ii) Acquisition of 69,669 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Bermuda) Limited (in its capacity as the trustee of a family trust declared as a person closely associated with Adam Keswick, Director)

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	732,226
	US\$72.58074	69,669

d) Aggregated price:	US\$72.58074
Aggregated volume:	801,895

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (7)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Butterfield Trust (Guernsey) Limited, in its capacity as the trustee of family trusts declared as persons closely associated with Ben Keswick, Director (the 'Director')

2 Reason for the notification

a) Position/Status: In the capacity as the trustee of family trusts declared as persons closely associated with the Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 167,299 ordinary shares pursuant to scrip dividend scheme by Butterfield Trust (Guernsey) Limited (in its capacity as the trustee of family trusts declared as persons closely associated with the Director)

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	167,299

d) Aggregated price:

Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (8)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: HSBC International Trustee Limited, Jersey Branch, in its capacity as the trustee for a family trust considered to be a person closely associated with Ben Keswick and Adam Keswick (the 'Directors')

2 Reason for the notification

a) Position/Status: In its capacity as the trustee of a family trust considered to be a person closely associated with the Directors

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:

Acquisition of 255,017 ordinary shares pursuant to scrip dividend scheme by HSBC International Trustee Limited, Jersey Branch (in its capacity as the trustee of a family trust declared as a person closely associated with the Directors)
- c) Price(s) and Volume(s):

Price(s)	Volume(s)
US\$72.58074	255,017
- d) Aggregated price:
Aggregated volume: N/A – Single transaction
- e) Date of the transaction: 13 May 2026
- f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (9)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Lincoln PAN

2 Reason for the notification

- a) Position/Status: Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme
- c) Price(s) and Volume(s):

Price(s)	Volume(s)
US\$72.58074	4,526
- d) Aggregated price:
Aggregated volume: N/A – Single transaction

- e) Date of the transaction: 13 May 2026
- f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (10)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Graham Baker

2 Reason for the notification

- a) Position/Status: Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

- b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

- c) Price(s) and Volume(s):

Price(s)	Volume(s)
US\$72.58074	3,457

- d) Aggregated price:
Aggregated volume: N/A – Single transaction

- e) Date of the transaction: 13 May 2026
- f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (11)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Stuart Gulliver

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	1,496

d) Aggregated price:

Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (12)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Adam KESWICK

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:
Acquisition of ordinary shares pursuant to scrip dividend scheme
- c) Price(s) and Volume(s):
- | | | |
|--|--------------|-----------|
| | Price(s) | Volume(s) |
| | US\$72.58074 | 34,089 |
- d) Aggregated price:
Aggregated volume: N/A – Single transaction
- e) Date of the transaction: 13 May 2026
- f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (13)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Ming LU

2 Reason for the notification

- a) Position/Status: Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
- b) Nature of the transaction:
Acquisition of ordinary shares pursuant to scrip dividend scheme
- c) Price(s) and Volume(s):
- | | | |
|--|--------------|-----------|
| | Price(s) | Volume(s) |
| | US\$72.58074 | 251 |
- d) Aggregated price:
Aggregated volume: N/A – Single transaction
- e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (14)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Tim WISE

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of ordinary shares pursuant to scrip dividend scheme

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$72.58074	61

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 13 May 2026

f) Place of the transaction: Outside a trading venue

Sean Ward
Company Secretary
Jardine Matheson Holdings Limited

18 May 2026