



(Incorporated in the Republic of Singapore)

(Company Registration No. 201424372N)

**FULL YEAR FINANCIAL STATEMENTS ANNOUNCEMENT
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2021**

PART I - INFORMATION REQUIRED FOR HALF-YEARLY AND FULL YEAR ANNOUNCEMENTS

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Group		
	Full Financial Year Ended		
	31 Mar 2021 (Unaudited) S\$'000	31 Mar 2020 (Audited) S\$'000	Change %
Revenue	75,230	235,774	-68.1%
Cost of sales	(69,271)	(146,387)	-52.7%
Gross profit	5,959	89,387	-93.3%
Other income			
- Interest	43	104	-58.7%
- Others	13,721	471	2813.2%
Other (losses)/gains - net			
- Expected credit loss on financial assets	(5,063)	(1,035)	389.2%
- Others	(10,175)	8,184	n.m.
Administrative expenses	(83,981)	(67,902)	23.7%
Finance expenses	(20,699)	(19,436)	6.5%
Share of profits/(losses) of associated companies and joint venture	74	(147)	n.m.
(Loss)/Profit before income tax	(100,121)	9,626	n.m.
Income tax expense	(1,874)	(3,337)	-43.8%
Net (loss)/profit for the financial year	(101,995)	6,289	n.m.
Other comprehensive (loss)/income, net of tax:			
<i>Items that may be reclassified subsequently to profit or loss:</i>			
Currency translation differences arising from consolidation - gains/(losses)	40	(47)	n.m.
Total comprehensive (loss)/ income for the financial year	(101,955)	6,242	n.m.
(Loss)/Profit attributable to:			
Equity holders of the Company	(92,703)	3,334	n.m.
Non-controlling interests	(9,292)	2,955	n.m.
	(101,995)	6,289	n.m.
Total comprehensive (loss)/income attributable to:			
Equity holders of the Company	(92,647)	3,274	n.m.
Non-controlling interests	(9,308)	2,968	n.m.
	(101,955)	6,242	n.m.

n.m.. - Not meaningful

1(a)(ii) Notes to Consolidated Statement of Comprehensive Income.

(Loss)/Profit before income tax is arrived at after (crediting)/charging:

	Group		
	Full Financial Year Ended		
	31 Mar 2021 (Unaudited) S\$'000	31 Mar 2020 (Audited) S\$'000	Change %
Amortisation of film rights	10,195	22,158	-54.0%
Amortisation of film intangibles and film inventories	5,152	3,584	43.8%
Amortisation of intangible assets	2,060	1,300	58.5%
Bad debts written off	-	49	-100.0%
Depreciation of property, plant and equipment	8,063	8,735	-7.7%
Depreciation of right-of-use assets	22,463	22,407	0.2%
Employees compensation	18,598	25,210	-26.2%
Expected credit loss on financial assets	5,063	1,035	389.2%
Interest expenses on:			
- Borrowings	17,223	14,859	15.9%
- Lease liabilities	3,476	4,577	-24.1%
Interest income	(43)	(104)	-58.7%
Property, plant and equipment written off	590	-	100.0%
Government grants income, including JSS	(6,545)	(153)	4177.8%
Rental concession / rebates	(6,557)	-	100.0%
Impairment loss on:			
- Goodwill	27,000	10,698	152.4%
- Film intangible and inventories	3,859	-	100.0%
- Film rights	6,225	-	100.0%
- Films under production	1,746	-	100.0%
Loss/(Gain) on disposal of property, plant and equipment	1,038	(19)	n.m.
Loss/(Gain) on fair value changes in derivative financial instrument	6,019	(5,805)	n.m.
Loss on fair value changes in financial assets, FVPL	431	62	595.2%
Loss/(Gain) on foreign exchange, net	2,102	(2,422)	n.m.

N.M. - Not meaningful

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

	Group		Company	
	31 Mar 2021 (Unaudited) S\$'000	31 Mar 2020 (Audited) S\$'000	31 Mar 2021 (Unaudited) S\$'000	31 Mar 2020 (Audited) S\$'000
ASSETS				
Current assets				
Cash and cash equivalents	12,117	29,383	96	308
Trade and other receivables	112,587	138,434	268,877	281,976
Inventories	1,830	412	-	-
Other current assets	75,914	84,498	-	-
Film products and films under production	1,079	2,825	-	-
Income tax recoverable	342	277	-	-
	<u>203,869</u>	<u>255,829</u>	<u>268,973</u>	<u>282,284</u>
Non-current assets				
Trade and other receivables	20,168	21,603	-	-
Financial assets, at fair value through profit or loss ("FVPL")	3,223	4,765	-	-
Investments in subsidiaries	-	-	70,226	70,225
Investments in associated companies	2,641	2,522	2,457	2,425
Investment in a joint venture	37	87	-	-
Property, plant and equipment	87,989	112,894	22	89
Intangible assets and goodwill	255,006	279,812	-	-
Film rights	33,364	41,635	-	-
Film intangibles and film inventories	19,484	16,442	-	-
Deferred income tax assets	-	1,721	-	-
	<u>421,912</u>	<u>481,481</u>	<u>72,705</u>	<u>72,739</u>
TOTAL ASSETS	<u>625,781</u>	<u>737,310</u>	<u>341,678</u>	<u>355,023</u>
LIABILITIES				
Current liabilities				
Trade and other payables	79,171	91,720	67,075	70,671
Contract liabilities	9,143	11,662	-	-
Borrowings	196,639	131,693	94,932	43,713
Lease liabilities	16,112	23,093	23	67
Derivative financial instruments	6,295	163	-	-
Current income tax liabilities	3,073	5,929	-	-
	<u>310,433</u>	<u>264,260</u>	<u>162,030</u>	<u>114,451</u>
Non-current liabilities				
Borrowings	72,963	126,144	51,714	103,631
Lease liabilities	59,438	61,743	-	23
Derivative financial instruments	-	113	-	-
Provisions	4,553	5,009	-	-
Deferred income tax liabilities	6,743	6,435	-	-
	<u>143,697</u>	<u>199,444</u>	<u>51,714</u>	<u>103,654</u>
TOTAL LIABILITIES	<u>454,130</u>	<u>463,704</u>	<u>213,744</u>	<u>218,105</u>
NET ASSETS	<u>171,651</u>	<u>273,606</u>	<u>127,934</u>	<u>136,918</u>
EQUITY				
Capital and reserves attributable to equity holders of the Company				
Share capital	152,870	152,870	152,870	152,870
Reserves	(14,379)	(14,435)	-	-
(Accumulated losses)/ retained profits	(13,621)	79,082	(24,936)	(15,952)
	<u>124,870</u>	<u>217,517</u>	<u>127,934</u>	<u>136,918</u>
Non-controlling interests	46,781	56,089	-	-
TOTAL EQUITY	<u>171,651</u>	<u>273,606</u>	<u>127,934</u>	<u>136,918</u>

1(b)(ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less or on demand

As at 31 Mar 2021 (Unaudited)		As at 31 Mar 2020 (Audited)	
Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
190,089	6,550	125,143	6,550

Amount repayable after one year

As at 31 Mar 2021 (Unaudited)		As at 31 Mar 2020 (Audited)	
Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
72,025	938	126,144	-

Details of any collateral

The Group's secured portion of borrowings are secured by:

- (i) corporate guarantees from the Company and certain subsidiaries
- (ii) equity interest of certain subsidiaries
- (iii) assignment of all of a subsidiary's rights, title, benefits and interests in connection with the agreement executed relating to a project.

1(b)(iii) Additional information.

	Group	
	31 Mar 2021 (Unaudited) S\$'000	31 Mar 2020 (Audited) S\$'000
(A) Property, plant and equipment		
Property, plant and equipment	30,394	29,227
Right-of-use assets	57,595	83,667
	87,989	112,894
(B) Intangible assets and goodwill		
Goodwill	221,356	248,974
Intangible assets	33,650	30,838
	255,006	279,812
(C) Trade and other receivables - Current		
Trade receivables	76,299	88,010
Accrued revenue	3,098	2,245
Other receivables and deposits	33,190	48,179
	112,587	138,434
<u>Trade receivables analysed by ageing</u>		
Below 3 months	14,091	48,077
3 - 6 months	7,367	4,343
Above 6 months	61,061	38,663
	82,519	91,083
Expected credit loss ("ECL")	(6,220)	(3,073)
	76,299	88,010
(D) Trade and other payables - Current		
Trade payables	36,054	44,972
Other payables and accruals	43,117	46,748
	79,171	91,720

- 1(d) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Statement of Changes in Equity

Group (Unaudited)

	Attributable to equity holders of the Company					
	Share capital S\$'000	Reserves S\$'000	Retained profits/ (Accumulated losses) S\$'000	Total S\$'000	Non-controlling interests S\$'000	Total equity S\$'000
As at 1 April 2020	152,870	(14,435)	79,082	217,517	56,089	273,606
Net loss for the financial year	-	-	(92,703)	(92,703)	(9,292)	(101,995)
Other comprehensive income/(loss) for the financial year	-	56	-	56	(16)	40
Total comprehensive income/(loss) for the financial year	-	56	(92,703)	(92,647)	(9,308)	(101,955)
As at 31 March 2021	152,870	(14,379)	(13,621)	124,870	46,781	171,651
As at 1 April 2019	152,870	(14,455)	75,748	214,163	52,466	266,629
Net profit for the financial period	-	-	3,334	3,334	2,955	6,289
Other comprehensive loss for the financial year	-	(60)	-	(60)	13	(47)
Total comprehensive (loss)/income for the financial year	-	(60)	3,334	3,274	2,968	6,242
Acquisition of non-controlling interest	-	80	-	80	(80)	-
Increase in a subsidiary's share capital by non-controlling interest	-	-	-	-	735	735
As at 31 March 2020	152,870	(14,435)	79,082	217,517	56,089	273,606

Company (Unaudited)

	Share capital S\$'000	Accumulated losses S\$'000	Total equity S\$'000
As at 1 April 2020	152,870	(15,952)	136,918
Net loss for the financial year	-	(8,984)	(8,984)
As at 31 March 2021	152,870	(24,936)	127,934
As at 1 April 2019	152,870	(5,405)	147,465
Net loss for the financial year	-	(10,547)	(10,547)
As at 31 March 2020	152,870	(15,952)	136,918

- 1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Statement of Cash Flows

	Group	
	Full Financial Year Ended	
	31 Mar 2021	31 Mar 2020
	(Unaudited)	(Audited)
	S\$'000	S\$'000
Cash flows from operating activities		
Net (loss)/profit	(101,995)	6,289
Adjustments for:		
- Income tax expense	1,874	3,337
- Interest income	(43)	(104)
- Finance expenses	20,699	19,436
- Amortisation of film rights	10,195	22,158
- Amortisation of film intangibles and film inventories	5,152	3,584
- Amortisation of intangible assets	2,060	1,300
- Bad debts written off	-	49
- Depreciation of property, plant and equipment	8,063	8,735
- Depreciation of right-of-use assets	22,463	22,407
- Expected credit loss on financial assets	5,063	1,035
- Gain on derecognition of right-of-use assets	(47)	-
- Gain on disposal of an associated company	(100)	-
- Loss/(gain) on fair value changes in derivative financial instrument	6,019	(5,805)
- Loss on fair value changes in financial assets, FVPL	431	62
- Loss on disposal of intangible assets - others	-	1,095
- Loss/(gain) on disposal of property, plant and equipment	1,035	(19)
- Impairment loss on:		
- Goodwill	27,000	10,698
- Film intangibles and inventories	3,859	-
- Film rights	6,225	-
- Films under production	1,746	-
- Inventories written off	106	6
- Property, plant and equipment written off	593	-
- Rental concession	(6,557)	-
- Share of (profits)/losses of associated companies and joint venture	(74)	147
- Loss on unrealised foreign exchange	953	983
Operating cash flows before working capital changes	14,720	95,393
Changes in working capital:		
- Trade and other receivables	15,820	20,783
- Inventories	76	(56)
- Other current assets	2,658	(18,157)
- Film products and films under production	-	221
- Film intangible and film inventories	(11,029)	(5,606)
- Trade and other payables	(12,964)	(46,059)
- Contract liabilities	(2,519)	(5,391)
Cash generated from operations	6,762	41,128
Income tax paid	(2,922)	(8,542)
Income tax refund	88	-
Net cash generated from operating activities	3,928	32,586
Cash flows from investing activities		
Acquisition of an associated company	(50)	-
Proceeds from disposal of an associated company	114	-
Proceeds from disposal of intangible assets	-	100
Proceeds from disposal of property, plant and equipment	293	120
Additions to investment in financial assets, FVPL	-	(2,232)
Additions to property, plant and equipment	(860)	(6,091)
Additions of film rights	(828)	(15,862)
Additions to intangible assets	(8,130)	(3,030)
Interest received	17	71
Net cash used in investing activities	(9,444)	(26,924)

- 1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Statement of Cash Flows

	Group	
	Full Financial Year Ended	
	31 Mar 2021	31 Mar 2020
	(Unaudited)	(Audited)
	S\$'000	S\$'000
Cash flows from financing activities		
Interest paid	(15,868)	(15,930)
Proceeds from issuance of shares of subsidiary to non-controlling interests	5	660
Proceeds from issuance of convertible debt securities	1,990	5,000
Proceeds from borrowings	24,425	56,113
Repayments of borrowings	(18,628)	(25,018)
Repayments of lease liabilities	(3,517)	(16,982)
Net cash (used in)/generated from financing activities	(11,593)	3,843
Net changes in cash and cash equivalents	(17,109)	9,505
Cash and cash equivalents		
At beginning of financial year	28,088	18,566
Effects of currency translation on cash and cash equivalents	(155)	17
At end of financial year	10,824	28,088
Cash and cash equivalent comprise:		
Cash and bank balances	11,886	24,515
Fixed deposits	231	4,868
Bank overdraft	(1,293)	(1,295)
Cash and cash equivalents as per consolidated statement of cash flows	10,824	28,088

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issue on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Shares Capital - Ordinary Shares

	Number of shares	Issued and paid- up share capital S\$
Ordinary shares of the Company		
As at 31 March 2020	<u>1,162,804,610</u>	<u>152,869,417</u>
As at 31 March 2021	<u>1,162,804,610</u>	<u>152,869,417</u>

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	31 Mar 2021	31 Mar 2020
Total number of issued shares	<u>1,162,804,610</u>	<u>1,162,804,610</u>

The Company did not have any treasury shares as at 31 March 2020 and 31 March 2021.

1(d)(iv) A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. The Company did not have any treasury shares during and as at the end of the current financial period reported on.

1(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial year reported on.

During the current financial period, there were no transactions pertaining to subsidiary holdings.

2 Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors of the Company.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

3 (a) Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion, the financial statements have been adequately disclosed.

3 (a)(i) Updates on the efforts taken to resolve each outstanding audit issue.

3 (a)(ii) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Same as disclosed in paragraph 5 below, the accounting policies and methods of computation have been consistently applied by the Group and the Company and are consistent with the financial statements for the financial year ended 31 March 2021 compared to the audited financial statements for the financial year ended 31 March 2020.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group has adopted all the applicable new and revised Singapore Financial Reporting Standards (International) ("SFRS(I)") and SFRS(I) Interpretations ("SFRS(I) INT") which became effective for the accounting periods beginning on or after 1 April 2020, where applicable. The adoption of these new and revised standards from the effective date is not expected to result in any material adjustments to the financial statements of the Group for the current financial year or prior financial periods/years.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

	Group	
	Full Financial Year Ended	
	31 Mar 2021	31 Mar 2020
(Loss)/Earnings per share ("LPS" / "EPS")		
(Loss)/Profit attributable to equity holders of the Company (S\$'000) ⁽¹⁾	(92,703)	3,334
Weighted average number of ordinary share issued	1,162,804,610	1,162,804,610
Basic and fully diluted basis (LPS)/EPS (cents) ^{(1) (2) (3)}	<u>(7.97)</u>	<u>0.29</u>

⁽¹⁾ The basic (LPS)/EPS of the Group for the respective year was calculated based on the weighted average number of ordinary shares in issue for the respective years.

⁽²⁾ The fully diluted basis (LPS)/EPS of the Group for the respective years was calculated based on the weighted average number of ordinary shares in issue plus number of shares that may be issued on conversion of outstanding convertibles and share allotment for the respective years.

⁽³⁾ The Group's outstanding convertible bonds/notes were issued by the Company's wholly-owned subsidiary, mm Connect Pte. Ltd. which is convertible to mm Connect Pte. Ltd.'s shares. Accordingly, the Group's outstanding convertible bonds/notes do not have impact to the Company's ordinary shares.

7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:

(a) Current financial period reported on; and

(b) Immediately preceding financial year.

	Group		Company	
	31 Mar 2021	31 Mar 2020	31 Mar 2021	31 Mar 2020
Net asset value attributable to equity holders of the Company (S\$'000)	124,870	217,517	127,934	136,918
Number of ordinary shares issued	1,162,804,610	1,162,804,610	1,162,804,610	1,162,804,610
Net asset value per ordinary share (S\$)	<u>0.11</u>	<u>0.19</u>	<u>0.11</u>	<u>0.12</u>

8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss:**

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

REVIEW OF FINANCIAL PERFORMANCE (CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME)

12M FY2021 ("FY2021") vs 12M FY2020 ("FY2020")

Revenue

Group's revenue declined by approximately \$160.6 million or 68.1% y-o-y, from \$235.8 million in FY2020 to \$75.2 million in FY2021, was mainly due to Covid-19 pandemic which has been impacting the Group's major businesses in movies/drama production progresses, film exhibitions and distributions as well as live entertainment since January 2020. Despite the Covid-19 impacted across our business segments, the overall revenue in 2nd half of FY2021 (2H FY2021) has improved as Group recorded revenue of \$55.3 million as compared to \$19.9 million in 1st half of FY2021 (1H FY2021).

The summary of major segments' revenue for 1H FY2021 and 2H FY2021 are as follows:

Segments (in \$' million)	1H (April 2020 – Sep 2020)	2H (Oct 2020 – Mar 2021)	Total	Inter-segment eliminations	After inter- segments eliminations
Core	13.4	41.8	55.2	(2.700)	52.5
Post-productions	0.3	1.7	2.0	(0.008)	2.0
Cinema	3.6	12.3	15.9	(0.235)	15.7
Events	1.1	0.2	1.3	(0.003)	1.3
Others	1.6	2.2	3.8	(0.080)	3.7
Total	20.0	58.2	78.2	(3.026)	75.2

Revenue from Core business decreased by approximately \$23.5 million or 29.9% y-o-y, from \$78.7 million in FY2020 to \$55.2 million in FY2021. The decrease was mainly attributable to:

- (i) lower revenue from production as it is in line with lesser projects were completed as compared to last full financial year; and
- (ii) lower distribution income due to intermittent cinemas closure in the countries where the Group operates in as well as deferment of movie title releases.

Despite lower revenue recorded in 1H FY2021, Core business managed to close the gap in the 2H FY2021 as the revenue recorded for \$41.8 million with increased productions activities and project execution from its production segment, as compared to \$13.4 million in 1H FY2021.

Revenue from Post and digital content production ("Post-production") segment declined by approximately \$4.1 million or 67.2% y-o-y, from \$6.1 million in FY2020 to \$2.0 million in FY2021. The segment's revenue decline was mainly due its digital content production business' live entertainment projects such MICE (Meetings, Incentives, Conferences and Exhibitions) were deferred by customers. In contrast, Post-production business had performed well within this segment in 2H FY2021 as it posted revenue of \$1.7 million in 2H FY2021 as compared to \$0.3 million in 1H FY2021.

Revenue from Cinema segment fell by approximately \$72.3 million or 81.9% y-o-y, from \$88.2 million in FY2020 to \$15.9 million in FY2021, was mainly due to reduced admissions, deferral of movies titles as well as countries' directives in containing the Covid-19 virus. Revenue from operation in Singapore has improved since the beginning of 2H FY2021 as compared to 1H FY2021 despite the operating with reduced seating capacity and other enhance measures implemented by Singapore Government. Whilst the operation in Malaysia, it has been severely affected due to intermittent cinema closures and operating with reduced seating capacity due to social-distancing measures implemented by Malaysia government. Overall, the Cinema segment is gradually recovering from 2H FY2021 as recorded a total revenue of \$12.3 million as compare to \$3.6 million in 1H FY2021.

Revenue from Concert and event ("Event") segment decreased by approximately \$60.6 million or 97.8%, from \$61.9 million in FY2020 to \$1.3 million in FY2021. The significantly decline was primarily due the deferment of most of the segment's project such as concerts and large-scale events.

Other segment consist of media advertising activities, news agency activities, development of software for interactive digital media, brand consulting services, streaming digital films and short video contents and café business. Revenue from this segment increased by \$0.3 million or 8.5%, from \$3.5 million in FY2020 to \$3.8 million in FY2021. The increase is mainly contributed by our news agency and media advertising activities despite rationalising our cafe business in July 2020.

- 8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss: (continued)**

REVIEW OF FINANCIAL PERFORMANCE (CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME) (continued)

Cost of sales

Cost of sales decreased by approximately \$77.1 million or 52.7%, from \$146.4 million in FY2020 to \$69.3 million in FY2021. The decrease in cost of sales was in line with the decrease in revenue from respective business segments except for other direct fixed cost have been incurred consistently throughout the period such as depreciation and amortisation and staff cost.

Gross profit

Gross profit decreased by approximately \$83.4 million or 93.3%, from \$89.4 million in FY2020 to \$6.0 million in FY2021. Despite decrease in cost of sales, the overall gross profit margin decreased from 37.9% in FY2020 to 7.9% in FY2021. The gross profit in FY2021 was contributed by the Core and Cinema segments.

Other income

Other income increased by approximately \$13.1 million, from \$0.6 million in FY2020 to \$13.7 million in FY2021, was mainly due to

- (i) government grant income of approximately \$6.5 million, including Jobs Support Scheme ("JSS"); and
- (ii) rental concessions in the Cinema segment for approximately \$6.5 million during the FY2021.

Other (losses)/gains - net

Group recorded net other losses approximately of \$15.3 million in FY2021 compared to net gains of \$7.1 million in FY2020. The other losses in FY2021 was mainly contributed by:

- (i) fair value loss on derivatives financial instrument of approximately \$6.0 million, as a result of the extension of maturity date of convertible debt securities by mmConnect Pte Ltd, a wholly-owned subsidiary of mm2 Asia;
- (ii) fair value loss on financial assets through profit or loss of approximately \$0.4 million as compared to \$0.06 million in FY2020;
- (iii) provisions for expected credit loss on financial assets (receivables) by approximately \$5.1 million, mainly contributed by Post-production and Event segments amounting \$1.3mil and \$3.7 million respectively due to Covid-19 pandemic as it has impacted the recovery from debtors which are related to outdoor exhibitions; and
- (iv) increased property, plant and equipment written-off and disposals amounted to \$1.4 million and \$0.3 million respectively, due to rationalising part of Cinema segment and café business (of Others segment) due to Covid-19 pandemic.

8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):

Administrative expenses

The Group's administrative expenses increased by approximately \$16.1 million or 23.7% from \$67.9 million in FY2020 to \$84.0 million in FY2021. The summary breakdown of administrative expense is as follows:

In S\$' million	FY2021	FY2020	Savings/(Increase)	
Impairment losses (note a)	38.80	10.70	(28.10)	-263%
Depreciation of property, plant and equipment (excluding right-of-use)	0.80	0.90	0.10	11%
Amortisation of intangible assets - others	1.10	0.90	(0.20)	-22%
Other administrative expenses (note b)	43.30	55.40	12.10	22%
Total	84.00	67.90	(16.10)	-24%

- (a) The Group recognised a total impairment loss of \$38.8 million, an increase of \$28.1 million from \$10.7 million in FY2020 which were primary due to Covid-19 pandemic at current situation. The impairment losses were contributed by:
- (i) film rights of \$6.2 million (FY2020: Nil) and film Intangibles and inventories of \$3.9 million (FY2020: Nil) and films under productions of \$1.7 million (FY2020: Nil); and
 - (ii) goodwill of Cinema segment of \$27.0 million (FY2020: S\$10.7 million) (Please refer to 'Review of Financial Position' for details).
- (b) The Group's other administrative expenses decreased by \$12.1 million or 21.8% y-o-y, from \$55.4 million in FY2021 to \$43.3 million in FY2020. The savings in administrative expenses were mainly due to cost containment measures implemented by the Group resulting in major savings in:
- (i) staff costs reduced by approximately \$3.9 million due to group-wide salary reductions; and
 - (ii) cinema operation building maintenance expenses reduced by approximately \$5.3 million mainly comprising utilities, cleaning fee, repair and maintenance cost and other operations expenses mainly due to reduced activity levels in cinema operations as well as rationalisation of cinema sites in Malaysia where the number of cinema locations reduced from 19 to 14.

Finance expenses

In FY2021, finance expenses comprised:

- (a) interest expenses on borrowings of \$17.2 million (FY2020: \$14.9 million), an increase of \$2.3 million or 15%, mainly due to extension of maturity date of convertible debt securities by mmConnect Pte Ltd.
- (b) interest expenses on lease liabilities of \$3.5 million (FY2020: \$4.6 million), decreased by \$1.1 million or 24.1%, mainly due to repayment and decrease in rental rates.

Overall, the Group's finance expenses increased slightly by \$1.3 million or 6.7%, from \$19.4 million in FY2020 to \$20.7 million in FY2021.

Share of profits/(losses) of associated companies and joint venture

The share of profits/(losses) of associated companies and joint venture increased by approximately \$0.2 million y-o-y, was mainly due to better financial performance in an associated company in FY2021 as compared losses in FY2020.

(Loss)/Profit before income tax

As result of the aforementioned, the Group reported a loss before income tax of approximately \$100.1 million in FY2021, as compared to profit before tax of \$9.6 million in FY2020. The net loss position in FY2021 is primarily due to all major business segments' operations and its revenue were declined and disrupted by Covid-19 pandemic. The Group's performance was further affected by the following factors:

- (i) Non-cash impairment loss on goodwill of \$27 million from Cinema segment;
- (ii) Non-cash impairment loss on film library and other intangibles of \$11.8 million;
- (iii) Non-cash loss on fair value changes in derivative financial instrument and in financial assets, FVPL of \$6.0 million and \$0.4 million respectively; and
- (iv) expected credit loss on financial assets of \$5.1 million.

8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):**

Pro forma consolidated statement of profit or loss analysis

From 1 April 2019, the Group has adopted SFRS(I) 16 "Leases". The new accounting standard requires that lease agreements with a fixed or minimum rent are recognised in the Group's Statement of Financial Position as a right-of-use asset (presented in property, plant and equipment) and a lease liability. SFRS(I)16 has a significant impact on the Group's Statement of Financial Position and Statement of Comprehensive Income.

In the view of this, a pro forma of consolidated income statement have been prepared to illustrate the Group's financial performance by excluding the SFRS(I) 16 impact in the current and comparative year.

	As reported		Adjustment for exclusion		Pro forma	
	FY2021	FY2020	FY2021	FY2020	FY2021	FY2020
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue	75,230	235,774	-	-	75,230	235,774
Cost of sales	(69,271)	(146,387)	-	-	(69,271)	(146,387)
Gross profit	5,959	89,387	-	-	5,959	89,387
Other income						
- Interest	43	104	-	-	43	104
- Others	13,721	471	-	-	13,721	471
Other (losses)/gains - net						
- Expected credit loss on financial assets	(5,063)	(1,035)	-	-	(5,063)	(1,035)
- Others	(10,175)	8,184	-	-	(10,175)	8,184
Administrative expenses	(83,981)	(67,902)	(2,193)	(1,370)	(86,174)	(69,272)
Finance expenses	(20,699)	(19,436)	3,476	4,577	(17,223)	(14,859)
Share of profits/(losses) of associated companies and joint venture	74	(147)	-	-	74	(147)
(Loss)/Profit before income tax	(100,121)	9,626	1,283	3,207	(98,838)	12,833
Income tax expense	(1,874)	(3,337)	-	-	(1,874)	(3,337)
Net (loss)/ profit for the financial year	(101,995)	6,289	1,283	3,207	(100,712)	9,496
Adjusted (loss)/earnings before interest, tax, depreciation, amortisation and impairment ("LBITDA")/"EBITDA")	7,341	97,944	24,656	23,777	(17,315)	74,167

- 8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):

Pro forma consolidated statement of profit or loss analysis (continued)

Earnings/(Loss) before, interest, tax, depreciation, amortisation and impairment charges and SFRS 16, Leases ("Adjusted LBITDA")

The summary of **Adjusted LBITDA** as follows:-

FY2021	1H (April 2020 – Sep 2020)	2H (Oct 2020 – Mar 2021)	Total Segmental Adjusted EBITDA/ (LBITDA)	Inter-segment eliminations	After inter- segments eliminations
(in \$' million)					
Core	7.6	12.4	20.0	(0.817)	19.2
Post-productions	(1.0)	(1.9)	(2.9)	0.077	(2.8)
Cinema	(10.0)	(15.8) ¹	(25.8)	0.416	(25.4)
Events	(2.1)	(5.4)	(7.5)	(0.002)	(7.5)
Others	(0.5)	(0.4)	(0.9)	0.100	(0.8)
TOTAL	(6.0)	(10.1)	(17.1)	(0.226)	(17.3) ²

¹ In 2H FY2021, Cinema segment's negative EBITDA would be \$8.7 million if excluded fair value loss on derivatives financial instrument of approximately \$6.0 million, as a result of extension of maturity date of convertible debt securities by mm Connect Pte Ltd, and rationalising part of cinema business with loss on disposal of property, plant and equipment amounted to S\$1.1 million.

² (a) the reported EBITDA presented is based on the adoption of SFRS(I)16 ("Post-16 EBITDA"). Excluding the effect of SFRS(I) 16, the EBITDA ("Pre-16 EBITDA") for FY2021 and FY2020 will be -\$17.3million and +\$74.2 million respectively.

(b) Excluding the (i) non-cash loss on fair value changes in derivative financial instrument of S\$6.0m (FY2020: Gain of \$5.8 million), (ii) non-cash loss on fair value changes in financial assets, FVPL of \$0.4million (FY2020: Loss of \$0.06 million) and (iii) expected credit loss on financial assets of \$5.1 million (FY2020: \$1.0m), the Pre-16 EBITDA for FY2021 will be -\$5.8m and FY2020 will be +\$69.4 million.

8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):

REVIEW OF FINANCIAL POSITION (CONSOLIDATED STATEMENT OF FINANCIAL POSITION)

Current assets

Current assets decreased by \$51.9 million or 20.3%, from \$255.8 million as at 31 March 2020 to \$203.9 million as at 31 March 2021, was attributable from:

- (i) a net reduction of trade and other receivables by approximately \$25.8 million or 18.6% from \$138.4 million as at 31 March 2020 to \$112.6 million as at 31 March 2021. The net movement comprising the following:
 - total net reduction in trade receivables and unbilled receivables by approximately \$11.7 million, including additional expected credit losses on trade receivables of \$3.1 million in Core Business, Post-productions and Event segments; and
 - net decrease in other receivables and deposits for approximately \$15.5 million was mainly due to reduction in project deposits paid for approximately \$4.0 million in Core and Post-production segment and capitalisation of deposit paid for purchase of \$5.6 million to Property, plant and equipment.
- (ii) a decrease in cash and cash equivalents by approximately \$17.3 million or 58.8%, from \$29.4 million as at 31 March 2020 to \$12.1 million as at 31 March 2021, was mainly due to cash inflows generated from operation of \$3.9 million offset with cash utilisation in investing and financing activities of \$9.4 million and \$11.6 million respectively (refer to Review of Cash Position for details);
- (iii) a decrease in other current assets (i.e. costs incurred by the Group in fulfilling a contract with its customers (third party commissioned projects) by approximately \$8.6 million or 10.2%, from \$84.5 million as at 31 March 2020 to \$75.9 million as at 31 March 2021, was mainly due to production cost incurred charge out to profit or loss for completed projects in FY2021 .
- (iv) a decrease in film products and films under productions by \$1.7 million or 60.7%, from \$2.8 million as at 31 March 2020 to \$1.1 million as at 31 March 2021, was mainly due to recognition of impairment losses of \$1.7 million.
- (iv) an increase in inventories by approximately \$1.4 million, from \$0.4 million as at 31 March 2020 to \$1.8 million as at 31 March 2021, was mainly due to reclassification of a project from other current assets to inventories in Post-production segment.

Non-current assets

Non-current assets decreased by \$59.6 million or 12.4%, from \$481.5 million as at 31 March 2020 to \$421.9 million as at 31 March 2021, was mainly due to:

- (i) a decrease in long term non-trade receivables by \$1.4 million was mainly due to provisions for expected credit loss.
- (ii) a decrease in property, plant and equipment ("PPE") by approximately \$24.9 million or 22.1% was mainly due to depreciation expenses, including Right-of-use, of approximately \$30.5 million, partly offsets with additions of PPE approximately \$7.3 million of which mainly attributable to Event segment;
- (iii) a decrease in film rights by \$8.2 million or 19.7% was mainly due to amortisation of film rights amounted \$9.6 million and recognition of impairment losses of \$6.2 million due to Covid-19 pandemic at current situation. These partly offsets with additional in film rights transferred from film products amounted to \$4.9 million during the year;
- (iv) an addition of film intangibles and film inventories by \$3.1 million or 18.9% was mainly attributable to additions in film inventories in Core business and Post-production segment for \$11.0 million and \$2.0 million respectively, partly offset by amortisation of film intangibles and film inventories of approximately \$5.1 million and recognition of impairment losses of \$3.8 million due Covid-19 pandemic at current situation.

- 8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):**

REVIEW OF FINANCIAL POSITION (CONSOLIDATED STATEMENT OF FINANCIAL POSITION) (continued)

- (vi) a decrease in intangible assets and goodwill by \$24.8 million or 8.9% was mainly due to the Group recorded impairment losses on goodwill on Cinema operations of its respective cash-generating units. The COVID-19 pandemic created substantial adverse impact globally, including Malaysia and Singapore business, where its operations have been disrupted severely since January 2020. During the FY2021, the operation in Malaysia was disrupted by intermittent cinema closures and operating with reduced seating capacity whilst operation in Singapore also has been affected by adherence of strict safe distancing measures implemented by government. Consequently, management of the Group had reassessed the future cash flows of the Cinema operations and is of the view that impairment of goodwill on Cinema operations was necessary as at 31 March 2021.

Goodwill in cinema operation	FY2021 \$' million
Carrying amount as at 31 March 2020	226.8
Less: Impairment losses	(27.0)
Carrying amount as at 31 March 2021	199.8

Current liabilities

Current liabilities increased by \$46.1 million or 17.4%, from \$264.3 million as at 31 March 2020 to \$310.4 million as at 31 March 2021, was mainly due to:

- (i) an increase in short-term borrowings by approximately \$64.9 million or 49.3%, from \$131.7 million as at 31 March 2020 to \$196.6 million as at 31 March 2021, was mainly due to (a) reclassification of Medium Term Note Programme ("MTN") and convertible debt securities amounted \$50.0 million and \$5.0 million respectively from non-current to current liabilities in accordance with the terms and conditions of MTN; and (b) new issuance of convertible debt securities for \$1.99 million in FY2021.

Subsequent to the reporting period, on 27 April 2021, the Group has fully redeemed MTN of \$50.0 million, together with its accrued interests via issuance of rights issue by the Company for a total gross proceeds of \$54.5 million.

- (ii) an increase in derivatives financial instruments by approximately \$6.1 million mainly due to recognition of fair value loss on derivatives financial instruments due to extension of maturity date for convertible debt securities by mm Connect Pte. Ltd., a wholly-owned subsidiary of mm2 Asia Ltd.
- (iii) a net decrease in trade and other payable by \$12.5 million or 13.6% was mainly due to repayment of creditors during the period under review;
- (iv) a net decrease in lease liabilities by \$7.0 million or 30.3% was mainly attributable to Cinema segment's rental concession received from landlords for approximately \$6.5 million during the year under review; and
- (v) a net decrease in contract liabilities (advance billing but services yet to be delivered) by \$2.6 million or 22.2% was mainly attributable to Core segments amounted \$2.7 million due to recognition of progress billings to profit or loss as revenue for completed projects in FY2021.

Non-current liabilities

Non-current liabilities decreased by approximately \$55.7 million or 28.0%, from \$199.4 million as at 31 March 2020 to \$143.7 million as at 31 March 2021. The decrease was mainly due to the reclassification of MTN and convertible debt securities from non-current to current liabilities as described in "Current Liabilities" above.

8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss (continued):

REVIEW OF CASH POSITION (CONSOLIDATED STATEMENT OF CASH FLOW)

As at 31 March 2021, our cash and cash equivalents amounted to approximately \$10.8 million, including overdraft of \$1.3 million, as compared to \$28.1 million, including overdraft of \$1.3 million, as at 31 March 2020. The decrease in cash and cash equivalents is mainly arising from:

(a) Net cash used in operating activities

In FY2021, the non-cash adjustments to operating activities, other than interest, tax, depreciation and amortisation, mainly contributed by:

- (i) expected credit loss (\$5.1 million),
- (ii) loss on fair value on derivatives instruments (\$6.0 million) and financial assets FVPL (\$0.4 million),
- (iii) rental concessions/ rebates from landlord (\$6.6 million); and
- (iv) total impairment losses (\$38.8 million).

Accordingly, the Group generated approximately \$14.8 million (FY2020: \$95.4 million) net cash from operating activities before net working capital changes.

After applying net working capital changes, it generated net cash inflows of approximately \$3.9 million (FY2020: net cash inflows \$32.6 million). The net working capital changes are derived from:

- (i) a net decrease in trade and other receivables of \$15.8 million;
- (ii) a net decrease in contract liabilities of \$2.5 million due to progress billings completed projects recognised to profit or loss;
- (iii) a net decrease in other current assets of \$2.7 million due to production costs for completed projects recognised to profit or loss;
- (iv) an increase in film intangibles and film inventories of \$11.0 million mainly contributed by Core and Post-production segment.
- (v) a net decrease in trade and other payables of \$13.0 million; and
- (vi) a corporate tax payment of \$2.8 million (net of refund) during the year.

(b) Net cash used in investing activities

In FY2021, net cash used in investing activities amounted to approximately \$9.4 million as compared to FY2020 of 26.9 million, was mainly contributed by:

- (i) an acquisition of film rights for approximately \$0.8 million from Core business;
- (ii) an increase in intangible assets by Post-production segment for \$8.1 million which arising from project investments and provide opportunities for future projects; and
- (iii) additions to property, plant and equipment for \$0.9 million which mainly contributed by Events and Cinema segment.

(c) Net cash generated from financing activities

In FY2021, net cash outflows from financing activities amounted to approximately \$11.6 million (FY2020: net cash inflows \$3.8 million), mainly contributed by:

- (i) proceeds from bank borrowings approximately \$24.4 million..
- (ii) proceeds from issuance of convertible debt securities for approximately \$1.99 million
- (iii) repayment of borrowings for \$18.6 million, mainly derived from Core and Event segments;
- (iv) repayment of lease liabilities of \$3.5 million; and
- (v) interest payment of \$15.9 million (comprising interest on bank borrowing of \$12.4 million and interest on lease liabilities of \$3.5 million).

As aforesaid mentioned, the Group recorded a net cash decrease of approximately \$17.1 million in FY2021, as compared to a net cash increase of approximately \$9.5 million in FY2020.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The COVID-19 pandemic has hit the Group hard since the whole of FY2021, however the Group remains upbeat, seeing recovery to some extent in the second half of FY2021, and more so with China's almost full recovery in the last six months.

Unfortunately, the new wave of outbreak in some Asian markets in recent weeks as well as the return to Phase 2 (Heightened Alert) in Singapore has shaken up confidence in many areas. Still, with the progress seen in China and Hong Kong, the Group remains confident we should be on track soon.

Given the versatility of our businesses in content creation, concert and creative services, the Group will be quick to tap on the upswing when the market recovers, proven in the last quarter. The challenges of the Cinema business will also be overcome once Hollywood releases their content stacked up since the beginning of 2020, coupled with the Group's cinema transformation plans post COVID-19.

In addition, the Group will be continuing our plans to grow into the non-Chinese content markets, e.g. Thailand and Korea, utilising our competency and methodology that have done well in the Chinese markets. The Group's unique business in the entertainment world is about people and relationships. As a company with over a decade of track record covering many corners of the Chinese market, the Group continues to have a good platform to propel to be a formidable player in the content creation world.

Following the Group success in raising an aggregated gross proceeds amounting to \$54.65 million from the right issue to redeem the Medium Term Note ("MTN"), the Group now has engaged with our principal banker to refinance and seek new credit facilities to secure its financial sustainability. The Group will continue to exercise cost containment measures and cash management.

11 If a decision regarding dividend has been made:

(a) Whether an interim (final) dividend has been declared (recommended); and

None.

(b) Amount per share in cents

Not applicable.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(d) The date the dividend is payable

Not applicable.

(e) The date on which Registrable Transfers received by the company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

Not applicable.

12 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

There was no dividend declared or recommended for the current reporting period as the Group recorded a loss for the year.

13 If the group has obtained a general mandate from shareholders for interested person transactions ("IPT"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group does not have any general mandate from shareholders for interested person transactions pursuant to Rule 920.

14 Use of proceeds

Renounceable Underwritten Rights Issue ("Rights Issue")

The Company refers to announcement made on 3 February 2021 and its offer information statement ("OIS") dated 19 March 2021 in relation to the Right Issue. In this respect, the Company has successfully raised an aggregated gross proceeds amounting to \$54.65 million pursuant to the OIS and the Rights Issue was fully underwritten and all of the Rights Shares to be allotted and issued by the Company under the Rights Issue are fully subscribed and paid for.

As at the date of this announcement, the status of proceeds in Singapore dollar is as follows:

	Intended Use of Net Proceeds	Amount Allocated \$'000	Amount utilised \$'000	Balance of Net Proceeds \$'000
(a)	Repayment of the \$50 million 7% fixed rate notes and the accrued interest pursuant to Guaranteed Multicurrency Medium Term Note ("MTN")	51.75	51.75	-
(b)	Expenses incurred in relation to Right Issues ⁽¹⁾	2.50	2.28	0.22
(c)	General Working capital ⁽²⁾	0.40	0.20	0.20
		54.65	54.23	0.42

(1) Expenses incurred in relation to the Rights Issue relate to Professional Fees, Underwritten Commissions and Manager fees.

(2) General working capital includes payment to suppliers in connection with productions projects and other operating costs.

The use of proceeds from the Rights Issue as disclosed above is in accordance with the intended uses as disclosed in the Offer Information Statement.

15 Confirmation by Directors pursuant to Rule 705(5) of the SGX-ST Listing Manual.

The Board of Directors of the Company confirms that, to the best of their knowledge, nothing has come to their attention which may render the unaudited financial results of the Group and the Company for the financial year ended 31 March 2021 to be false or misleading, in any material aspect.

16 Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720 (1).

The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720 (1).

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

17 Segmented revenue and results for operating segments (of the Group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

	Core business ⁽¹⁾ S\$'000	Post & content production ⁽²⁾ S\$'000	Cinema operation ⁽³⁾ S\$'000	Concert and event ⁽⁴⁾ S\$'000	Others ⁽⁵⁾ S\$'000	Segment elimination S\$'000	Total S\$'000
31 March 2021 (Unaudited)							
Total segment sales	55,193	2,004	15,923	1,346	3,798	(3,034)	75,230
Inter-segment sales	(2,712)	(8)	(235)	(3)	(76)	3,034	-
Sales to external parties	52,481	1,996	15,688	1,343	3,722	-	75,230

Adjusted earnings before interest, tax depreciation, amortisation impairment losses ("EBITDA"/("LBITDA"))

	20,541	(2,688)	(2,059)	(7,507)	(714)	(232)	7,341
Impairment losses	(9,132)	-	(29,698)	-	-	-	(38,830)
Depreciation	(829)	(640)	(27,245)	(1,615)	(197)	-	(30,526)
Amortisation	(14,985)	(1,116)	(7)	(832)	(467)	-	(17,407)
Interest expense	(8,905)	(186)	(10,529)	(1,078)	(7)	6	(20,699)
Loss before income tax	(13,310)	(4,630)	(69,538)	(11,032)	(1,385)	(226)	(100,121)
Income tax expense	(2,536)	45	264	347	6	-	(1,874)
Net loss	(15,846)	(4,585)	(69,274)	(10,685)	(1,379)	(226)	(101,995)

For the comparison purposes, the following presentation of EBITDA is excluded the effect of SFRS(I) 16:

Adjusted EBITDA/(LBITDA)	20,014	(2,908)	(25,782)	(7,519)	(888)	(232)	(17,315)
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	Core business ⁽¹⁾ S\$'000	Post & content production ⁽²⁾ S\$'000	Cinema operation ⁽³⁾ S\$'000	Concert and event ⁽⁴⁾ S\$'000	Others ⁽⁵⁾ S\$'000	Segment elimination S\$'000	Total S\$'000
31 March 2020 (audited)							
Total segment sales	78,731	6,136	88,179	61,943	3,631	(2,846)	235,774
Inter-segment sales	(1,801)	(360)	(326)	(185)	(174)	2,846	-
Sales to external parties	76,930	5,776	87,853	61,758	3,457	-	235,774

Adjusted earnings before interest, tax depreciation, amortisation impairment losses ("EBITDA")

	49,175	55	39,257	9,937	(480)	-	97,944
Impairment losses	-	-	(10,698)	-	-	-	(10,698)
Depreciation	(681)	(663)	(27,719)	(1,632)	(447)	-	(31,142)
Amortisation	(25,699)	(196)	(6)	(832)	(309)	-	(27,042)
Interest expense	(10,191)	(23)	(7,968)	(1,232)	(22)	-	(19,436)
Profit/(loss) before income tax	12,604	(827)	(7,134)	6,241	(1,258)	-	9,626
Income tax expense	(1,120)	67	(1,159)	(1,135)	10	-	(3,337)
Net profit/(loss)	11,484	(760)	(8,293)	5,106	(1,248)	-	6,289

For the comparison purposes, the following presentation of EBITDA is excluded the effect of SFRS(I) 16:

Adjusted EBITDA/(LBITDA)	48,766	25	16,206	9,936	(766)	-	74,167
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17 Segmented revenue and results for operating segments (of the Group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year. (continued)

Revenue segmental by geographical location (After intragroup elimination)

	Core business ⁽¹⁾ S\$'000	Post & content production ⁽²⁾ S\$'000	Cinema operation ⁽³⁾ S\$'000	Concert and event ⁽⁴⁾ S\$'000	Others ⁽⁵⁾ S\$'000	Total S\$'000
31 March 2021 (Unaudited)						
Singapore	13,240	1,757	14,940	176	3,612	33,725
Malaysia	3,166	18	748	89	27	4,048
China	7,442	45	-	1,071	-	8,558
Taiwan	19,783	-	-	8	-	19,791
Hong Kong	2,253	10	-	-	16	2,279
Others	6,600	165	-	-	64	6,829
	<u>52,484</u>	<u>1,995</u>	<u>15,688</u>	<u>1,344</u>	<u>3,719</u>	<u>75,230</u>
31 March 2020 (audited)						
Singapore	14,158	2,304	62,732	40,324	3,340	122,858
Malaysia	4,822	2,199	25,121	6,163	85	38,390
China	17,923	1,019	-	650	-	19,592
Taiwan	29,022	212	-	4,445	-	33,679
Hong Kong	2,665	-	-	3,173	16	5,854
Others	8,340	42	-	7,003	16	15,401
	<u>76,930</u>	<u>5,776</u>	<u>87,853</u>	<u>61,758</u>	<u>3,457</u>	<u>235,774</u>

⁽¹⁾ Core segment refers to the Group's core business, which is relating to distribution and production of motion picture, video and television programme.

⁽²⁾ Post-production segment refers to provision of VFX/CGI post-production services and content production of thematic tour show with element of virtual reality.

⁽³⁾ Cinema operations segment refers to the cinema business in Malaysia and Singapore.

⁽⁴⁾ Concert and events segment refers to provision of production and promotion of event and/or concert.

⁽⁵⁾ Other segment consist of media advertising activities, news agency activities, development of software for interactive digital media, brand consulting services, streaming digital films and short video contents and café business.

18 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments.

Revenue from Core business decreased by approximately \$23.5 million or 29.9% y-o-y, from \$78.7 million in FY2020 to \$55.2 million in FY2021. The decrease was mainly attributable to (i) lower revenue from production as it is in line with lesser projects were completed as compared to last full financial year and (ii) lower distribution income due to intermittent cinemas closure in the countries where the Group operates in as well as deferment of movie title releases. Despite lower revenue recorded in 1H FY2021, Core business managed to close the gap in the 2H FY2021 as the revenue recorded for \$41.8 million with increased productions activities and project execution from its production segment, as compared to \$13.4 million in 1H FY2021.

Revenue from Post and digital content production ("Post-production") segment declined by approximately \$4.1 million or 67.2% y-o-y, from \$6.1 million in FY2020 to \$2.0 million in FY2021. The segment's revenue declined was mainly due its digital content production business' live entertainment projects such MICE (Meetings, Incentives, Conferences and Exhibitions) were deferred by customers. In contrast, Post-production business were performed well within this segment from 2H FY2021 as it posted revenue of \$1.7 million in 2H FY2021 as compared to \$0.3 million in 1H FY2021.

18 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments. (continued)

Revenue from Cinema segment fell by approximately \$72.3 million or 81.9% y-o-y, from \$88.2 million in FY2020 to \$15.9 million in FY2021, was mainly due to reduced admissions, deferral of movies titles as well as countries' directives in containing the Covid-19 virus. Revenue from operation in Singapore has improved since the beginning of 2H FY2021 as compared to 1H FY2021 despite the operating with reduced seating capacity and other enhance measures implemented by Singapore Government. Whilst the operation in Malaysia, it has been severely affected due to intermittent cinema closures and operating with reduced seating capacity due to social-distancing measures implemented by Malaysia government. Overall, the Cinema segment is gradually recovering from 2H FY2021 as recorded a total revenue of \$12.3 million as compare to \$3.6 million in 1H FY2021.

Revenue from Concert and event ("Event") segment decreased by approximately \$60.6 million or 97.8%, from \$61.9 million in FY2020 to \$1.3 million in FY2021. The significantly decline was primarily due the deferment of most of the segment's project such as concerts and large-scale events.

Other segment consist of media advertising activities, news agency activities, development of software for interactive digital media, brand consulting services, streaming digital films and short video contents and café business. Revenue from this segment increased by \$0.3 million or 8.5%, from \$3.5 million in FY2020 to \$3.8 million in FY2021. The increase is mainly contributed by our news agency and media advertising activities despite rationalising our cafe business in July 2020.

19 A breakdown of sales as follows:

	Group		
	For the financial year ended		
	31 March 2021	31 March 2020	Change %
Revenue reported for first half year	19,907	117,431	-83%
(Loss)/ Profit after tax before non-controlling interests reported for first half year	(25,793)	12,786	n.m
Revenue reported for second half year	55,323	118,343	-53%
Loss after tax before non-controlling interests reported for second half year	(76,202)	(6,497)	1073%

n.m - not meaningful

20 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:

(a) Ordinary

Not Applicable

(b) Preference

Not Applicable

(c) Total

Not Applicable

21 Disclosure of person occupying a managerial position in the issuer of any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer.

Pursuant to Rule 704(13) of the Listing Manual, we confirm that there are no persons occupying a managerial position in the Company of any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.

BY ORDER OF THE BOARD

Melvin Ang Wee Chye
Executive Chairman

29 May 2021