

Koda Ltd

(Incorporated in the Republic of Singapore)
(Company Registration Number 198001299R)

RE-CONSTITUTION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors (the “**Board**”) of Koda Ltd (the “**Company**” and together with its subsidiaries, the “**Group**”) wishes to announce that Mr Phua Boon Huat (“**Mr Phua**”), an Independent Non-Executive Director of the Company, has been re-designated as a Lead Independent Non-Executive Director of the Company with effect from 18 September 2026. Mr Phua shall remain the Chairman of the Remuneration Committee, a member of the Audit Committee and Nominating Committee of the Company.

The Board considers Mr Phua to be independent for the purpose of Rule 704(8) of the Singapore Exchange Securities Trading Limited Listing Manual (the “**Listing Rules**”).

The detailed announcement containing the particulars of Mr Phua’s appointment as required under Rule 704(7)(a) of the Listing Rules has been released separately by the Company via SGXNet today.

Consequently, following the above changes and with effect from 18 September 2026, the composition of the Board and each of the respective Board Committees of the Company shall be reconstituted as follows:

Board of Directors

James Koh Jyh Gang	Executive Chairman and CEO
Koh Shwu Lee	Executive Director
Koh Jyh Eng	Executive Director
Phua Boon Huat	Lead Independent Non-Executive Director
Ying Siew Hon, Francis	Independent Non-Executive Director
Ng Li-May Vanessa	Independent Non-Executive Director
Tay Eng Kiat Jackson	Independent Non-Executive Director

Audit Committee

Ying Siew Hon, Francis	Chairman
Phua Boon Huat	Member
Ng Li-May Vanessa	Member
Tay Eng Kiat Jackson	Member

Nominating Committee

Ng Li-May Vanessa	Chairman
Ying Siew Hon, Francis	Member
Phua Boon Huat	Member
Tay Eng Kiat Jackson	Member

Remuneration Committee

Phua Boon Huat	Chairman
Ng Li-May Vanessa	Member
Ying Siew Hon, Francis	Member
Tay Eng Kiat Jackson	Member

By Order of the Board
Koda Ltd

James Koh Jyh Gang
Executive Chairman and Chief Executive Officer

18 September 2026