POLARIS LTD.
(Company Registration No.: 198404341D)
(Incorporated in the Republic of Singapore)

COMPLETION OF THE PROPOSED SALE OF PROPERTY AT 81 UBI AVENUE 4 #03-13 UB. ONE SINGAPORE 408830

The board of directors (the "**Board**" or the "**Directors**") of Polaris Ltd. (the "**Company**", and together with its subsidiaries, the "**Group**") refers to the announcements made by the Company on 6 August 2026 and 26 August 2026 (the "**Announcements**") in relation to the Company's issuance of an option to purchase (the "**Option to Purchase**") to BC2 Asset Management Pte. Ltd. (the "**Purchaser**") whereby the Company granted an option (the "**Option**") to the Purchaser to purchase the Company's investment property at 81 Ubi Avenue 4 #03-13 UB. One Singapore 408830 (the "**Property**") (the "**Proposed Sale**"). Unless otherwise defined herein, all capitalised terms used herein shall bear the meanings ascribed to them in the Announcements.

Further to the Announcements, the Company wishes to announce that the Proposed Sale of the Property has been completed on 21 October 2026.

By Order of the Board,

Sugiono Wiyono Sugialam
Executive Director

22 October 2026

This document has been reviewed by the Company's sponsor, Evolve Capital Advisory Private Limited. It has not been examined or approved by the Exchange, and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.

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