

UNITED INDUSTRIAL CORPORATION LIMITED

(Company Registration No. 196300181E) (Incorporated in the Republic of Singapore)

### **Board of Directors:**

Wee Cho Yaw (Non-Executive Chairman) John Gokongwei, Jr. (Non-Executive Deputy Chairman) Lim Hock San (President & Chief Executive Officer) James L. Go (Non-Executive Director) Gwee Lian Kheng (Non-Executive Director) Hwang Soo Jin (Non-Executive and Independent Director) Alvin Yeo Khirn Hai (Non-Executive and Independent Director) Yang Soo Suan (Non-Executive and Independent Director) Wee Ee Lim (Non-Executive Director) Lance Yu Gokongwei (Non-Executive Director) Antonio L. Go (Non-Executive and Independent Director)

### **Registered Office:**

24 Raffles Place #22-01/06 Clifford Centre Singapore 048621

To: The Shareholders of United Industrial Corporation Limited (the "Company")

21 March 2016

Dear Sir/Madam

### 1. INTRODUCTION

- **1.1** Summary. We refer to **Resolution 8** in the Notice of 54<sup>th</sup> Annual General Meeting ("**AGM**") of the Company convening the AGM to be held on 22 April 2016, relating to the proposed adoption of the New Constitution (as defined in paragraph 2.2 below), which will be tabled for the approval of the shareholders of the Company ("**Shareholders**") by way of a Special Resolution at the AGM ("**Proposed Adoption of the New Constitution**").
- **1.2 This Letter.** The purpose of this Letter is to provide Shareholders with information relating to the Proposed Adoption of the New Constitution.
- **1.3 Disclaimer.** The Singapore Exchange Securities Trading Limited ("**SGX-ST**") takes no responsibility for the accuracy of any statements or opinions made or reports contained in this Letter. Shareholders who are in any doubt as to the action they should take, should consult their stockbrokers or other professional advisers immediately.

### 2. THE PROPOSED ADOPTION OF THE NEW CONSTITUTION

2.1 Background. The Companies (Amendment) Act 2014 (the "Amendment Act"), which was passed in Parliament on 8 October 2014 and took effect in phases on 1 July 2015 and 3 January 2016, respectively, introduced wide-ranging changes to the Companies Act. The changes are aimed at reducing the regulatory burden on companies, providing greater business flexibility and improving the corporate governance landscape in Singapore. The key changes include the introduction of a multiple proxies regime to enfranchise indirect investors and CPF investors, the simplification of the procedures for a company's use of

electronic transmission to serve notices and documents on members, and the merger of the memorandum and articles of association of a company into a single document called the "constitution".

**2.2 Rationale for the New Constitution.** Pursuant to new section 4(13) of the Companies Act (as amended by the Amendment Act), the memorandum and articles of association of the Company that were in force immediately before 3 January 2016 are collectively deemed to constitute, and have effect as, the constitution of the Company with effect from 3 January 2016 (the "Existing Constitution").

Instead of making alterations throughout the Existing Constitution in order to update and streamline its provisions generally and to be in line with the changes to the regulatory framework, the Company is proposing to adopt a new constitution (the "**New Constitution**") in place of the Existing Constitution. The New Constitution will contain provisions, *inter alia*, that take into account the changes to the Companies Act introduced pursuant to the Amendment Act. The New Constitution also contains updated provisions which are consistent with the listing rules of the SGX-ST prevailing as at 8 March 2016 (the "**Latest Practicable Date**"), in compliance with Rule 730(2) of the Listing Manual of the SGX-ST (the "**Listing Manual**"). The New Constitution will also include provisions to address the personal data protection regime in Singapore.

In this regard, **Resolution 8** in relation to the Proposed Adoption of the New Constitution will be proposed as a Special Resolution for Shareholders' approval at the AGM.

2.3 Summary of Principal Provisions. The following is a summary of the principal provisions of the New Constitution which are significantly different from the equivalent provisions in the Existing Constitution, or which have been included in the New Constitution as new provisions, and should be read in conjunction with the New Constitution which is set out in its entirety in Appendix 2 to this Letter. Numbered Articles referred to in the following summary pertain to relevant provisions of the New Constitution, unless otherwise stated.

### 2.3.1 Companies Act

The following Articles include provisions which are in line with the Companies Act, as amended pursuant to the Amendment Act:

- (a) **Article 1 (Article 2 of the Existing Constitution).** Article 1, which is the interpretation section of the New Constitution, includes the following new and/or updated provisions:
  - (i) an updated definition of "in writing" to make it clear that this expression includes any representation or reproduction of words, symbols or other information which may be displayed in a visible form, whether physical or electronic. This would facilitate, for example, a proxy instrument being in either physical or electronic form;
  - (ii) new definitions of "registered address" and "address" to make it clear that these expressions mean, in relation to any Shareholder, his physical address for the service or delivery of notices or documents personally or by post, except where otherwise expressly specified;

- (iii) a new provision stating that the expressions "Depositor", "Depository", "Depository Agent" and "Depository Register" shall have the meanings ascribed to them respectively in the Securities and Futures Act, Chapter 289 of Singapore (the "SFA"). This follows the migration of the provisions in the Companies Act which relate to the Central Depository System to the SFA pursuant to the Amendment Act;
- (iv) a new provision stating that the expressions "current address", "electronic communication" and "relevant intermediary" shall have the meanings ascribed to them respectively in the Companies Act. This follows the introduction of new provisions facilitating electronic communication and the multiple proxies regime pursuant to the Amendment Act; and
- (v) a new provision stating that a Special Resolution shall be effective for any purpose for which an Ordinary Resolution is expressed to be required under the New Constitution.
- (b) Article 6(B) (No equivalent provision in the Existing Constitution). Article 6(B) is a new provision which provides that new shares may be issued for no consideration. This is in line with new section 68 of the Companies Act, which clarifies that a company having a share capital may issue shares for which no consideration is payable to the issuing company.
- (c) **Article 12 (Article 5 of the Existing Constitution).** Article 12, which relates to the Company's power to alter its share capital, has new provisions which:
  - empower the Company, by Ordinary Resolution, to convert its share capital or any class of shares from one currency to another currency. This is in line with new section 73 of the Companies Act, which sets out the procedure for such re-denominations; and
  - (ii) empower the Company, by Special Resolution, to convert one class of shares into another class of shares. This is in line with new section 74A of the Companies Act, which sets out the procedure for such conversions.
- (d) Article 17 (Article 15 of the Existing Constitution). Article 17, which relates to the Company's power to pay commissions or brokerage on any issue of shares, additionally provides that such commissions or brokerage may be satisfied in cash and/or by the allotment of fully or partly paid shares. This is in line with new section 67 of the Companies Act which allows a company to use its share capital to pay any expenses, including brokerage and commission, incurred directly in the issue of new shares.
- (e) Article 56 (Article 74 of the Existing Constitution). Article 56, which relates to the routine business that is transacted at an Annual General Meeting, includes updates which:
  - substitute the references to "balance-sheet" with "financial statements", and references to the "reports of the Directors and the Auditors" with "Directors' statement and Auditor's report", respectively, for consistency with the updated terminology in the Companies Act;

- (ii) clarify that the routine business items include, in addition to the appointment of new Directors, the re-appointment of Directors retiring by rotation or otherwise at the Annual General Meeting; and
- (iii) clarify the types of Directors' remuneration which will be subject to approval by Shareholders as routine business.
- (f) Article 64(B) (Article 79 of the Existing Constitution). Article 64(B), which relates to the method of voting at a general meeting where mandatory polling is not required, contains reduced thresholds for the eligibility to demand a poll of 5% (previously one-tenth) of the total voting rights of the members having the right to vote at the meeting, and 5% (previously 10%) of the total sum paid up on all the shares held by the members conferring a right to vote at the meeting, respectively. The reduced thresholds are in line with section 178 of the Companies Act, as amended pursuant to the Amendment Act.
- (g) Articles 68, 74 and 76(A) (Articles 85, 91 and 90 of the Existing Constitution). Articles 68, 74 and 76(A), which relate to the voting rights of Shareholders, contain new provisions which cater to the multiple proxies regime introduced by the Amendment Act. The multiple proxies regime allows "relevant intermediaries", such as banks, capital markets services licence holders which provide custodial services for securities and the Central Provident Fund Board, to appoint more than two proxies to attend, speak and vote at general meetings. In particular:
  - Article 68 provides that in the case of a Shareholder who is a "relevant intermediary" and who is represented at a general meeting by two or more proxies, each proxy shall be entitled to vote on a show of hands. This is in line with new section 181(1D) of the Companies Act;
  - (ii) Article 74(A) provides that save as otherwise provided in the Companies Act, a Shareholder who is a "relevant intermediary" may appoint more than two proxies to attend, speak and vote at the same general meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such Shareholder, and where such Shareholder's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed must be specified in the form of proxy. This is in line with new section 181(1C) of the Companies Act;
  - (iii) Article 74(B) provides that the Company will be entitled and bound to reject an instrument of proxy lodged by a Depositor if he is not shown to have any shares entered against his name in the Depository Register as at 72 (previously 48) hours before the time of the relevant general meeting. Consequential changes have also been made in Articles 68 and 74(B) to make it clear that the number of votes which a Depositor or his proxy can cast on a poll is the number of shares entered against his name in the Depository Register as at 72 hours before the time of the relevant general meeting. This is in line with new section 81SJ(4) of the SFA; and

- (iv) Article 76(A) provides that the cut-off time for the deposit of proxies will be 72 (previously 48) hours before the time appointed for holding the general meeting. This is in line with section 178(1)(c) of the Companies Act, as amended pursuant to the Amendment Act.
- (h) Article 100 (Article 114 of Existing Constitution). Article 100, which relates to the Directors' power to fill casual vacancies and to appoint additional Directors, provides that the Company may also do so by Ordinary Resolution. This is in line with new section 149B of the Companies Act, which provides that unless the constitution otherwise provides, a company may appoint a director by ordinary resolution passed at a general meeting.
- (i) Article 113 (Articles 112 and 113 of the Existing Constitution). Article 113, which relates to the general powers of the Directors to manage the Company's business, clarifies that the business and affairs of the Company is to be managed by, or under the direction of or the supervision of, the Directors. This is in line with section 157A of the Companies Act, as amended pursuant to the Amendment Act.
- Articles 122, 141 and 142 (Articles 129, 130, 152 and 154 of the Existing (i) Constitution). Article 142, which relates to the sending of the Company's financial statements and related documents to Shareholders, additionally provides that such documents may, subject to the listing rules of the SGX-ST, be sent less than 14 days before the date of the general meeting with the agreement of all persons entitled to receive notices of general meetings. This is in line with new section 203(2) of the Companies Act, which provides that the requisite financial statements and other related documents may be sent less than 14 days before the date of the general meeting at which they are to be laid if all the persons entitled to receive notice of general meetings of the company so agree. Notwithstanding this proviso, the Company is currently required to comply with Rule 707(2) of the Listing Manual, which provides that an issuer must issue its annual report to shareholders and the SGX-ST at least 14 days before the date of its annual general meeting. The references to "financial statements" in Article 141 (relating to the presentation of the annual financial statements) and Article 142, instead of "profit and loss account", and Article 122 (relating to the authentication of company documents), are consistent with the updated terminology in the Companies Act.
- (k) Article 145 (Articles 159 and 161 of the Existing Constitution). Article 145, which relates to the service of notices to Shareholders, has new provisions to facilitate the electronic transmission of notices and documents following the introduction of simplified procedures for the sending of notices and documents electronically pursuant to new section 387C of the Companies Act.

Under new section 387C of the Companies Act, notices and documents may be given, sent or served using electronic communications with the express, implied or deemed consent of the member in accordance with the constitution of the company.

There is "express consent" if a shareholder expressly agrees with the company that notices and documents may be given, sent or served on him using electronic communications. There is "deemed consent" if the constitution (a) provides for the use of electronic communications and specifies the mode of electronic communications, and (b) specifies that shareholders will be given an opportunity to elect, within a specified period of time, whether to receive electronic or physical copies of such notices and documents, and the shareholder fails to make an election within the specified period of time. There is "implied consent" if the constitution (a) provides for the use of electronic communications and specifies the mode of electronic communications, and (b) specifies that shareholders agree to receive such notices or documents by way of electronic communications and do not have a right to elect to receive physical copies of such notices and documents. Certain safeguards for the use of the deemed consent and implied consent regimes are prescribed under new regulation 89C of the Companies Regulations.

New section 387C of the Companies Act was introduced to give effect to recommendations by the Steering Committee for Review of the Companies Act to ease the rules for the use of electronic transmission and to make them less prescriptive, and these recommendations were accepted by the Ministry of Finance ("**MOF**"). In accepting these recommendations, the MOF noted the concerns of some shareholders who would prefer to have an option to receive physical copies of the notices and documents, notwithstanding that the company adopts the implied consent regime, and indicated that such shareholders could highlight their concerns when a company proposes amendments to its constitution to move to an implied consent regime.

Shareholders who are supportive of the new deemed consent and implied consent regimes for electronic communications may vote in favour of the adoption of the New Constitution, which incorporates new provisions (contained in Article 145) to facilitate these regimes, while Shareholders who are not supportive of the new regimes may vote against it.

Article 145 provides that:

- notices and documents may be sent to Shareholders using electronic communications either to a Shareholder's current address (which may be an email address) or by making it available on a website;
- (ii) for these purposes, a Shareholder is deemed to have agreed to receive such notice or document by way of electronic communications and shall not have a right to elect to receive a physical copy of such notice or document (this is the implied consent regime permitted under new section 387C); and
- (iii) notwithstanding sub-paragraph (ii) above, the Directors may decide to give Shareholders an opportunity to elect to opt out of receiving such notice or document by way of electronic communications, and a Shareholder is deemed to have consented to receive such notice or document by way of electronic communications if he was given such an opportunity but failed to opt out within the specified time (this is the deemed consent regime permitted under new section 387C).

Article 145 additionally provides for when service is effected in the case of notices or documents sent by electronic communications. In particular, where a notice or document is made available on a website, it is deemed served on the date on which the notice or document is first made available on the website, unless otherwise provided under the Companies Act and/or other applicable regulations or procedures. Article 145 further provides that, in the case of service on a website, the Company must give separate notice of the publication of the notice or document on that website and the manner in which the notice or document may be accessed, to Shareholders by (1) sending such notice to them personally or through the post, (2) sending such notice to their current addresses (which may be email addresses), (3) advertisement in the daily press, and/or (4) by way of announcement on the SGX-ST.

Regulations were introduced on 3 January 2016 under the Companies Act (as amended by the Amendment Act) to provide for safeguards for the use of electronic communications under new section 387C of the Companies Act. These safeguards, in particular, exclude notices or documents relating to rights issues and take-overs from the application of section 387C, and thus are not permitted to be transmitted by electronic means pursuant to section 387C.

As at the Latest Practicable Date, the outcome of a public consultation by the SGX-ST on (*inter alia*) whether listed issuers should be allowed to send notices and documents to shareholders electronically under the new regimes permitted under the Companies Act is not known yet. In its consultation, the SGX-ST had also asked for comments on additional safeguards in relation to the new regimes. There is no certainty that the listing rules will be amended to allow electronic transmission of notices and documents under the new regimes. Going forward, for so long as the Company is listed on the SGX-ST, the Company will not make use of the new regimes to transmit notices or documents electronically to Shareholders unless the SGX-ST's listing rules allow it, and the Company will comply with the SGX-ST's listing rules on the subject.

(I) Article 152 (Article 170 of the Existing Constitution). Article 152, which relates to Directors' indemnification, has been expanded to permit the Company, subject to the provisions of and so far as may be permitted by the Companies Act, to indemnify a Director against losses "to be incurred" by him in the execution of his duties. This is in line with new sections 163A and 163B of the Companies Act, which permit a company to lend, on specified terms, funds to a director for meeting expenditure incurred or to be incurred by him in defending court proceedings or regulatory investigations.

# 2.3.2 Listing Manual

Rule 730(2) of the Listing Manual provides that if an issuer amends its articles or other constituent documents, they must be made consistent with all the listing rules prevailing at the time of amendment. The following Articles have been updated to ensure consistency with the listing rules of the SGX-ST prevailing as at the Latest Practicable Date, in compliance with Rule 730(2) of the Listing Manual:

- (a) Article 20(A) (Article 20(1) of the Existing Constitution). Article 20(A), which relates to the registration of joint holders and Depositors, clarifies that the Company shall not be bound to register more than three persons as registered holders of a share except in the case of executors or administrators or, additionally, trustees, of the estate of a deceased member. This clarification is in line with paragraph 4(d) of Appendix 2.2 of the Listing Manual.
- (b) Article 23 (Article 26 of Existing Constitution). Article 23, which relates to the replacement of share certificates, clarifies that a letter of indemnity is to be produced (if required) where a new certificate is to be issued in lieu of a defaced or worn out certificate. This clarification is in line with paragraph (1)(g) of Appendix 2.2 of the Listing Manual.
- (c) Article 54 (Articles 70 and 71 of Existing Constitution). Article 54, which relates to the provision of notices of general meetings, clarifies that the period of notice for the calling of a general meeting shall be exclusive of the day on which the notice is served or deemed to be served and of the day on which the meeting is to be held. This clarification is in line with paragraph 7 of Appendix 2.2 of the Listing Manual.
- (d) Article 64 (Article 79 of the Existing Constitution). Article 64, which relates to the method of voting at general meetings, contains provisions to make it clear that, if required by the listing rules of the SGX-ST, all resolutions at general meetings shall be voted by poll (unless such requirement is waived by the SGX-ST). This is in line with Rule 730A(2) of the Listing Manual which took effect on 1 August 2015.
- (e) Articles 65, 66 and 67 (Articles 81, 83 and 82 of the Existing Constitution). Articles 65, 66 and 67, which relate to conduct of the poll and incidental matters, make it clear that scrutineers will be appointed, if so required by the listing rules of the SGX-ST. This is in line with Rule 730A(3) of the Listing Manual which took effect on 1 August 2015.
- (f) Articles 93 and 96 (Article 100 of Existing Constitution). Article 93, which relates to the vacation of office of a Director in certain events, additionally provides that a Director shall cease to hold office if he is disqualified from acting as a director in any jurisdiction for reasons other than on technical grounds. Article 96 is a new provision which relates to the filling of the office vacated by a retiring Director in default circumstances except in certain cases. These changes are in line with paragraph (9)(n) of Appendix 2.2 of the Listing Manual.

### 2.3.3 Personal Data

In general, under the Personal Data Protection Act 2012, an organisation can only collect, use or disclose the personal data of an individual with the individual's consent, and for a reasonable purpose which the organisation has made known to the individual. Article 154 specifies, *inter alia*, the purposes for which the Company and/or its agents and service providers would collect, use and disclose personal data of Shareholders and their appointed proxies or representatives.

### 2.3.4 General

A number of provisions in the Existing Constitution will be updated, streamlined and rationalised generally in the New Constitution (if adopted). They include the following:

- (a) Articles 19 and 21 (Article 23, 25 and 24 of the Existing Constitution). Article 19 provides that a share certificate need only state (*inter alia*) the number and class of the shares, whether the shares are fully or partly paid up, and the amount (if any) unpaid on the shares. This is in line with the Companies Act which no longer requires the amount paid on the shares to be stated in the share certificate relating to those shares. Article 21, which relates to entitlement to share certificates, rationalises the timeline for despatch of share certificates after the closing date of any application for shares or (as the case may be) the lodgement of a registrable transfer of shares in physical scrip, to within 10 Market Days or such other period as may be approved by the SGX-ST.
- (b) Articles 39(A), 40, 41, 42, 43 and 44 (Articles 46, 47, 54, 51, 52, 49, 50 and 58(2) of the Existing Constitution). Article 39(A), which relates to the form of transfer of shares, provides that this shall be in the form as approved by the SGX-ST and, additionally, in any other form acceptable to the Directors. Further, the dispensation accorded to CDP from having to sign the transfer form as transferee of the shares, is extended to a nominee of CDP. Articles 40, 41, 42, 43 and 44 relating to closure of the transfer books and Register of Members, the Directors' power to decline to register a transfer of shares in physical scrip and administrative fees for registration of probate, etc., are rationalised and updated in line with prevailing laws and regulations, where applicable.
- (c) Articles 52, 58, 60 and 61 (Articles 65, 66, 77, 76 and 78 of the Existing Constitution). These Articles, which relate to general meetings, have been updated and rationalised. In particular, Article 52 which relates to the time-frame for holding Annual General Meetings, clarifies that such meetings must be held once every calendar year and at intervals of not more than 15 months, unless otherwise permitted under the Companies Act; Article 58 rationalises the selection of a chairman for a General Meeting in the event that the Chairman of the Board, the Deputy Chairman, and none of the other Directors (in that sequential order) are unable or unwilling to take the chair; Article 60 which deals with adjournment of a General Meeting, provides that where the meeting was adjourned for lack of a quorum, at the adjourned meeting any two or more members present in person or by proxy will constitute a quorum; and Article 61 is a new provision which permits a General Meetings to be adjourned *sine die* (i.e. without a date fixed at the time of adjournment). Where a General Meeting

is adjourned *sine die*, the time and place for the adjourned meeting is to be fixed by the Directors, and notice of the adjourned meeting must be given as in the case of the original meeting.

- (d) Articles 70 and 93(e) (Articles 87 and 100(d) of the Existing Constitution). These Articles have been updated to substitute the references to lunatic persons and persons of unsound mind with references to persons who are mentally disordered and incapable of managing himself or his affairs, following the enactment of the Mental Health (Care and Treatment) Act, Chapter 178A, which repealed and replaced the Mental Disorders and Treatment Act.
- (e) Articles 75 and 76 (Articles 89 and 90 of the Existing Constitution). Article 75, which relates to the appointment of proxies, has provisions to facilitate the appointment of a proxy through electronic means online. In particular, it provides that a Shareholder can elect to signify his approval for the appointment of a proxy via electronic communication, through such method and in such manner as may be approved by the Directors, in lieu of the present requirement of signing, or where applicable, the affixation of the corporate Shareholder's common seal. For the purpose of accommodating the deposit by Shareholders, and receipt by the Company, of electronic proxy instructions by Shareholders who elect to use the electronic appointment process, Article 76 (which relates to the deposit of proxies) has provisions which authorise the Directors to prescribe and determine the manner of receipt by the Company of the instrument appointing a proxy through digital means.
- (f) Articles 80, 82, 83, 87 and 88 (Articles 95, 98 and 99 of the Existing Constitution). Article 80, which relates to the number of Directors of the Company, provides for a minimum of two and there is no limitation on the maximum number (whereas Article 95 of the Existing Constitution sets the minimum number at 2 and the maximum number at 15). Articles 82 and 83 relate to Directors' remuneration and specify the types of Directors' remuneration which are subject to Shareholders' approval in line with prevailing listing rules of the SGX-ST and the Companies Act. Articles 87 and 88 are new provisions which relate to, in particular, the power of the Directors to appoint one or more Directors to an executive office or the office of Chairman or Deputy Chairman on such terms as may be determined by the Directors.
- (g) Articles 89, 90, 91 and 92 (Articles 109, 110 and 111 of the Existing Constitution). These Articles relate to the appointment, remuneration and office of Chief Executive Officer (or other equivalent position) ("CEO") of the Company and are similar to the equivalent provisions in the Existing Constitution relating to the appointment, remuneration and office of President and Managing Director ("MD") of the Company, except that unlike a President or an MD, a CEO need not be a Director.
- (h) Article 94 (Article 104 of the Existing Constitution). Article 94, which relates to the retirement of Directors by rotation, provides that one-third of the Directors for the time being, or if their number is not a multiple of three, then the number nearest to one-third of the Directors shall retire at each Annual General Meeting.

- (i) Articles 104, 105 and 108 (Articles 117, 121, 101(2) and 127 of the Existing Constitution). These Articles, which relate generally to meetings and proceedings of the Directors, rationalise and streamline the equivalent provisions of the Existing Constitution. In particular, Article 104 which relates to meetings of the Directors, provides for questions to be decided by a majority of votes, and the chairman of the meeting to have a casting vote in the event of an equality of votes except where only two Directors are present and form a quorum or when only two Directors are competent to vote on the question; Article 105 provides that a Director cannot vote in respect of any matter in which he has a personal material interest, directly or indirectly, and that a Director will not count in the quorum at a meeting in relation to a resolution on which he is debarred from voting; and Article 108 which relates to written resolutions of the Directors, provides that a resolution signed (as approved) by a majority of Directors.
- (j) Articles 131 and 133 (Articles 147 and 136 of the Existing Constitution). Article 131, which relates to the forfeiture of unclaimed dividends or monies after a period of six years from the date they are first payable, specifically provides that where CDP returns any such unclaimed dividends or monies to the Company, a Depositor shall not have any right or claim against the Company. Article 133, which relates to the payment of dividends in scrip, expands the equivalent provisions of Article 136 of the Existing Constitution to (*inter alia*) allow the implementation of a scrip dividend scheme for holders of any particular class of shares in the capital of the Company, and not only for holders of ordinary shares.
- (k) Article 139 (Article 148(3) of the Existing Constitution). Article 139, extends the power to issue free shares and/or to capitalise reserves, to them to be applied for share-based incentive plans, as well as for the benefit of non-executive Directors as part of their Directors' remuneration. This will enable the Company to deliver awards of shares to participants under a share-based incentive plan for the time being of the Company, as well as enable the Company, if it so desires, to remunerate its non-executive Directors (subject to Shareholders' approval being obtained therefor) by way of Directors' fees in the form of shares, or in a combination of cash and shares.
- (I) Article 128 of the Existing Constitution. Article 128 of the Existing Constitution, which relates principally to the obligation of the Directors to maintain minute books relating to, *inter alia*, board and shareholder resolutions is not replicated in the New Constitution as such requirement is obligatory on the part of the Company and its relevant officers, pursuant to the Companies Act and thus need not be restated in the New Constitution.
- 2.4 Appendices 1 and 2. The text of the principal provisions in the New Constitution which are significantly different from the equivalent provisions in the Existing Constitution, or which have been included in the New Constitution as new provisions, is set out in Appendix 1 to this Letter and the main differences are blacklined. The New Constitution is set out in the Appendix 2 to this Letter. The Proposed Adoption of the New Constitution is subject to Shareholders' approval.

# 3. DIRECTORS' RECOMMENDATIONS

The Directors are of the opinion that the Proposed Adoption of the New Constitution is in the best interests of the Company. Accordingly, the Directors recommend that Shareholders vote in favour of **Resolution 8**, being the Special Resolution relating to the Proposed Adoption of the New Constitution to be proposed at the AGM.

## 4. DOCUMENTS AVAILABLE FOR INSPECTION

The following documents are available for inspection at the registered office of the Company at 24 Raffles Place, #22-01/06, Clifford Centre, Singapore 048621 during normal business hours on any weekday (public holidays excluded) from the date of this Letter up to (and including) the date of the AGM:

- (a) the Annual Report of the Company for the financial year ended 31 December 2015;
- (b) the Existing Constitution; and
- (c) the New Constitution.

## 5. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Letter and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Letter constitutes full and true disclosure of all material facts about the Proposed Adoption of the New Constitution and the Company and its subsidiaries which are relevant to the Proposed Adoption of the New Constitution, and the Directors are not aware of any facts the omission of which would make any statement in this Letter misleading. Where information in the Letter has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in the Letter in its proper form and context.

Yours faithfully

For and on behalf of The Board of Directors of UNITED INDUSTRIAL CORPORATION LIMITED

Lim Hock San President & Chief Executive Officer

Set out below are the principal provisions in the New Constitution which are significantly different from the equivalent provisions in the Existing Constitution, or which have been included in the New Constitution as new provisions, with the main differences blacklined:

# 1. Article 1

21. In these Articles, unless this Constitution (if not inconsistent with the Interpretation subject or context—otherwise requires,) the words standingand expressions set out in the first column of the table next hereinafter contained below shall bear the meaning meanings set opposite to them respectively in the second column thereof:

Words	Meanings
account holder	A person who has a securities account directly with CDP and not through a Depository Agent.
"Act"	The Companies Act, Chapter 50 <del>, or any statutory modification or re-enactment thereof for the time being in force.</del>
Alternate Director	An Alternate Director appointed pursuant to Article 97.
<u>"in writing"</u>	Written or produced by any substitute for writing or partly one and partly another and shall include (except where otherwise expressly specified in this Constitution or the context otherwise requires, and subject to Article 97.any limitations, conditions or restrictions contained in the Statutes) any representation or reproduction of words, symbols or other information which may be displayed in a visible form, whether in a physical document or in an electronic communication or form or otherwise howsoever.
Articles	These Articles of Association as framed or as altered from time to time by Special Resolution.
Auditors	The auditors for the time being of the Company.
<del>Company</del>	United Industrial Corporation Limited.

CDP	The Central Depository (Pte) Limited or such other person who for the time being is the Depository for the purpose of Division 7A of the Act and (in each case) where the context so requires, shall include any person specified by it, in a notice given to the Company, as its nominee or such other person who for the time being is the Depository for the purpose of Division 7A of the Act.
Chairman	The Chairman of the Board of Directors for the time being.
<del>Depositor</del>	A person named as an account holder or a Depository Agent in the Depository Register but does not include a Sub-account holder.
<del>Depository</del>	The Central Depository (Pte) Limited established by the Exchange, or any other corporation approved by the Minister as a depository company or corporation for the purpose of the Act, which as a bare trustee operates the Central Depository System for the holding and transfer of book-entry securities.
Depository Agent	Has the meaning ascribed thereto in Section 130A of the Act.
Depository Agent	-
	130A of the Act. The register maintained by CDP in respect of the shares in the Company registered in the
Depository Register	<ul> <li>130A of the Act.</li> <li>The register maintained by CDP in respect of the shares in the Company registered in the name of CDP or its nominee.</li> <li>The Directors for the time being of the Company as a body or a quorum of the</li> </ul>
Depository Register Directors or Board Directors of the	<ul> <li>130A of the Act.</li> <li>The register maintained by CDP in respect of the shares in the Company registered in the name of CDP or its nominee.</li> <li>The Directors for the time being of the Company as a body or a quorum of the Directors present at a meeting of the Directors.</li> <li>Includes any person acting as a director of the Company and includes any persons duly appointed and acting for the time being as an</li> </ul>
Depository Register Directors or Board Directors of the Company	<ul> <li>130A of the Act.</li> <li>The register maintained by CDP in respect of the shares in the Company registered in the name of CDP or its nominee.</li> <li>The Directors for the time being of the Company as a body or a quorum of the Directors present at a meeting of the Directors.</li> <li>Includes any person acting as a director of the Company and includes any persons duly appointed and acting for the time being as an Alternate Director.</li> </ul>

"Market Day"	A day on which the <u>Stock</u> Exchange is open for the trading of in securities.
<del>Member or</del> <del>Shareholder</del>	Any registered holder of ordinary shares for the time being or if the registered holder is the Depository, a Depositor named in the Depository Register (for such period as Shares are entered in the Depositor's Securities Account).
"month"	Calendar Monthmonth.
_Office_	The registered office <u>of the Company</u> for the time being of the Company.
Ordinary Resolution	Shall have the meaning ascribed to in the Act.
<u>"paid"</u>	Paid or credited as paid.
Register	The Register of Members maintained by the Company pursuant to Section 190 of the Act.
<u>"registered address"</u> or "address"	In relation to any member, his physical address for the service or delivery of notices or documents personally or by post, except where otherwise expressly provided in this Constitution.
"Seal"	The Common Seal of the Company.
Secretary	Any person appointed to perform the duties of Secretary of the Company and includes any person appointed to perform the duties of Secretary temporarily and where more than one Secretary has been appointed, means any one of such secretaries.
Securities Account	A securities account maintained by a Depositor with CDP.
Special Resolution	Shall have the meaning ascribed by the Act.
<u>"Statutes"</u>	The Act and every other act for the time being in force concerning companies and affecting the Company.
<u>"Stock Exchange"</u>	Any stock exchange upon which shares in the Company may be listed.

Sub-account holder	A holder of an account maintained with a Depository Agent.
these Articles	These Articles of Association or other regulations of the Company for the time being in force.
"this Constitution"	This Constitution as from time to time altered.
treasury shares	Shall have the meaning ascribed to in the Act.
<del>year</del>	<del>Calendar year.</del>

The expressions "Depositor", "Depository", "Depository Agent" and "Depository Register" shall have the meanings ascribed to them respectively in the Securities and Futures Act, Chapter 289.

The expressions "current address", "electronic communication", "relevant intermediary" and "treasury shares" shall have the meanings ascribed to them respectively in the Act.

References in these Articlesthis Constitution to "holder(s)holders" of shares or a class of shares shall:

- (a) exclude <u>CDPthe Depository</u> or its nominee (as the case may be) except where otherwise expressly provided in <u>these Articlesthis</u> <u>Constitution</u> or where the term "registered holders" or "registered holder" is used in <u>these Articles</u>this Constitution;
- (b) where the context so requires, be deemed to include references to Depositors whose names are entered in the CDP registerDepository Register in respect of those shares; and
- (c) except where otherwise expressly provided in these Articlesthis Constitution, exclude the Company in relation to shares held by it as treasury shares,

and "holding" and "held" shall be construed accordingly.

Writing shall include printing and lithography and any other mode or modes of representing or reproducing words in a visible form.

References in this Constitution to "member" shall, where the Act requires, exclude the Company where it is a member by reason of its holding of its shares as treasury shares.

The expression "Secretary" shall include any person appointed by the Directors to perform any of the duties of the Secretary and where two or more persons are appointed to act as Joint Secretaries shall include any one of those persons.

All such of the provisions of these Articles this Constitution as are applicable to paid-up shares shall apply to stock, and in all such provisions the words "shares" share" and "shareholder" shall include "stock" and "stockholder" be construed accordingly.

Words importing denoting the singular number only shall include the plural number, and vice versa. Words importing denoting the masculine <del>gender only</del>shall include the feminine gender. Words importingdenoting persons shall include corporations.

Any reference in this Constitution to any enactment is a reference to that enactment as for the time being amended or re-enacted. References to any statute shall be deemed also to refer to any statutory modification or re-enactment thereof or any statutory instrument, order or regulation made thereunder or under such reenactment.

Subject as aforesaid, any words or expressions expression defined in the Act shall, except where (if not inconsistent with the subject or context forbids,) bear the same meaning in these Articles meanings in this Constitution.

A Special Resolution shall be effective for any purpose for which an Ordinary Resolution is expressed to be required under any provision of this Constitution.

The headnotes and marginal notes are inserted for convenience only and shall not affect the construction of thesethis Constitution.

### 2. Article 6(B)

The Company may issue shares for which no Issue of (B) consideration is payable to the Company. shares for no consideration

#### Article 12 3.

- <del>5</del>12. (A) The Company may by Ordinary Resolution—:
  - (a) consolidate and divide all or any of its share capital into shares of larger amount than its redenominate existing shares. On any consolidation of fully paid shares shares into shares of larger amount, the Directors may settle any difficulty which may arise as they think expedient and in particular (but without prejudice to the generality of the foregoing) may as between the shares of Members to be consolidated determine which particular shares are to be consolidated into each consolidated share and in the case of any shares of Members being consolidated with shares of another Member may make such arrangements as may be thought fit for the sale of the consolidated share or
- Alteration of capital.Power to consolidate. sub-divide and

any fractions thereof and for such purpose may appoint some person to transfer the consolidated share to the purchaser and arrange either for the distribution among the persons entitled thereto of the net proceeds of such sale after deduction of the expenses of sale or for the payment of such net proceeds to the Company PROVIDED THAT when the necessary unissued shares are available the Directors may in each case where the number of shares in respect of which any holder or Depositor is a Member is not an exact multiple of the number of shares to be consolidated into a single share issue to each such holder or Depositor credited as fully paid up by way of capitalisation the minimum number of shares required to round up his shareholding to such a multiple (such issue being deemed to have been effected immediately prior to consolidation) and the amount required to pay up such shares shall be appropriated at the Directors' discretion from any of the sums standing to the credit of any of the Company's reserve accounts or to the credit of profit and loss account and capitalised by applying the same in paying up such shares;

- (b) cancel the number of shares which at the date of the passing of the resolution in that behalf have not been taken or agreed to be taken by any person or which have been forfeited and diminish the amount of its share capital by the number of the shares so cancelled; and
- (eb) subdividesub-divide its shares, or any of them (subject, nevertheless, to the provisions of the Act) PROVIDED ALWAYS that in such subdivision the proportion between the amount paid and the amount (if any) unpaid on each reduced share shall be the same as it was in the case of the share from whichStatutes and this Constitution), and so that the resolution whereby any share is sub-divided may determine that, as between the holders of the shares resulting from such subdivision, one or more of the reduced shares is derived. shares may, as compared with the others, have any such preferred, deferred or other special rights, or be subject to any such restrictions, as the Company may be empowered to attach to new shares; and
- (c) subject to the provisions of the Statutes, convert its share capital or any class of shares from one currency to another currency.

(B) The Company may by Special Resolution, subject to and Power to convert shares in accordance with the Statutes, convert one class of shares into another class of shares.

### 4. Article 17

<del>15</del>17. The Company may pay a commission commissions or brokerage Commission for toon any person in consideration of his subscribing, or agreeing to subscribe, whether absolutely or conditionally, or procuring or agreeing to procure subscriptions, whether absolute or brokerage conditional, for any shares or debentures in the capital of the Company or options therefor. Any such commission may be paidissue of shares at such rate or amount and in such manner as the Directors may deem fit and the Company may, in addition to, or in lieu of, such commission or brokerage, in consideration of any person so subscribing or agreeing to subscribe, whether absolutely or conditionally, or of his procuring or agreeing to procure subscriptions, whether absolute or conditional, for any shares or debentures in the Company or options therefor, confer on any such person an option to call within a specified time for a specified number or amount of shares in the Company at a specified price. The requirements of the provisions of the Act shall be observed, so far as applicable. Such commissions or brokerage may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in one way and partly in the other.

#### 5. Article 19

<del>23</del>19. Every share certificate for shares shall be issued under the Seal Share or the Share Seal as provided in Article 131. 25. Every certificate of shares and shall specify the number and class of shares to which it relates and, whether the amount shares are fully or partly paid up, and the amount (if any) unpaid thereon and shall bear the autographic or facsimile signatures of one Director and the Secretary or a second Director or some other person appointed by the Directors. The facsimile signatures may be reproduced by mechanical, electronic or other method approved by the Directors. No certificate shall be issued representing shares of more than one class.

# certificates.

subscribing.

Power to pay

commission and

**Certificates shall** specify number and class of shares.

### 6. Article 20(A)

20. (<del>1</del>A) The Company and the CDP shall not be bound to register Joint holders and more than three persons as the jointregistered holders of Depositors. anya share except in the case of executors or administrators (or trustees) of the estate of a deceased Membermember.

A1-7

## 7. Article 21

Every registered holderperson whose name is entered as a <del>24</del>21. member in the Register of Members shall be entitled to receive, and the Company shall allot and despatch to CDP for the account of every Depositor who are Members, within ten Market Days (or such other period as may be prescribed or approved by the Stock Exchange from time to time) of the closing date for the subscription of securities or within such period as the conditions of issue shall provide or, where applicable, within ten Market Days (or such other period as may be prescribed or approved by the Exchange from time to time) after the day of lodgement of a registered transfer (as defined in Article 46) (other than such transfer as the Company is for any reason entitled to refuse to register and does not register), one certificate in respect of each class of shares held by him or registered in the name of CDP, as the case may be,) of the closing date of any application for shares, or as the case may be, the date of lodgement of a registrable transfer, one certificate for all his shares or shares registered in the name of CDP, as the case may be, of that of any class several certificates in suchreasonable one or denominations as the Company shall, in its absolute discretion, consider reasonable for his shares or shares registered in the name of CDP, as the case may be, of that class, in the case of the registered holder, upon payment of two dollars per certificate (or such lesser sum as the Directors shalleach for a part of the shares so allotted or transferred. Where such a member transfers part only of the shares comprised in a certificate, the old certificate shall be cancelled and a new certificate or certificates for the balance of such shares issued in lieu thereof and such member shall pay a maximum fee of S\$2 for each new certificate or such other fee as the Directors may from time to time determine) and in the case of a Depositor, the Directors shall waive all payments for every certificate after the first. PROVIDED THAT (i) the Company shall not be bound to issue more than one certificate in respect of a share held jointly by several persons (including Depositors) and delivery thereof to one or several joint holders or, in the case of shares registered in the name of CDP, to CDP, shall be sufficient delivery to all such holders (including Depositors) and (ii) where a registered holder or CDP has transferred part of his shares or shares registered in the name of CDP, as the case may be, comprised in a share certificate the Company shall without charge and within ten Market Days (or such other period as may be prescribed or approved having regard to any limitation thereof as may be prescribed by the Stock Exchange from time to time) after the lodgement of the registered transfer despatch to the registered holder or CDP as the case may be a certificate in respect of the shares not transferred.

Registered holder's rights to certificate.Entitlement to certificate

#### 8. Article 23

<del>26</del>23. Subject to the provisions of the ActStatutes, if any suchshare certificate shall be defaced, worn out, destroyed, lost or stolen or lost, it may be replaced renewed on such evidence being produced and on sucha letter of indemnity or undertaking (if required) being given by the Member, registered holder, CDPshareholder, transferee, person entitled thereto or the purchasing, purchaser, member firm or member company of the Stock Exchange or on behalf of its or their client or clients as the Directors of the Company shall require, and (in the case of defacement or wearing out) on delivery up of the old certificate and (in any case) on payment of such sum not exceeding two dollars per replacement certificateS\$2 as the Directors may from time to time require. In the case of theft, destruction or, loss theor theft, a shareholder or person entitled to whom such replacementrenewed certificate is given shall also bear the loss and pay to the Company all expenses incidental to the investigations by the Company of the evidence of such theft, destruction or loss and to such indemnity or undertaking.

#### 9. Article 39(A)

<del>46</del>39.

(A) Subject to the restrictions of these Articles and any restrictions imposed by law or the Exchange or CDP, any Member may transfer all or any of his shares, but every transfer by any Member must either be by means of :-(a) an instrumentAll transfers of the legal title in shares may be effected by the registered holders thereof by transfer in writing in the form for the time being approved by the Stock Exchange, which must be left at the Office or such other place or places as the Directors may appoint from time to time for registration and accompanied by the certificates of the shares to be transferred, and such other evidence (if any) as the Directors may require to prove the title of the intending transferor or his right to transfer the shares ("a registered transfer"); or (b) book-entry in the Depository Register in accordance with the Act or in any other form acceptable to the Directors. 47. The instrument Instrument of of transfer of aany share which is the subject of a registered transfer shall be signed by or on behalf of both the transferor and the transferee and be witnessed-and the transferor shall be deemed to, Provided always that an instrument of transfer in respect of which the transferee is the Depository or its nominee (as the case may be) shall be effective although not signed or witnessed by or on behalf of the Depository or its nominee (as the case may be). The transferor shall remain the holder of the shareshares concerned until the name of the transferee is entered in the Register of Members in respect thereof. CDP may transfer any share in respect of which its name is entered in the Register by means of a registered

Issue of replacingReplacement share certificates-

Member mayForm and execution of transfer-shares

transfer to be executed.

transfer. CDP shall not be required as transferee to sign any form of transfer for the transfer of shares to it. The Directors may dispense with the execution of the instrument of transfer by the transferee and the requirement that the instrument of transfer be witnessed in any case in which they think fit in their discretion so to do. Shares of different classes shall not be comprised in the same instrument of transfer. This Article 47 shall not apply to any transfer of shares by way of book-entry in compliance with the Act.

#### 10. Article 40

<del>54</del>40. The Register of Transfers Members may be closed at such times Closure of and for such period as the Directors may from time to time determine, PROVIDED ALWAYSProvided always that itsuch Register shall not be closed for more than thirty30 days in any calendar year, and during such periods the Directors may suspend the registration of transfers. At least ten Market Days' notice (or such other period as may be prescribed or approved by the Exchange from time to time) of such closure shall be givenProvided always that the Company shall give prior notice of such closure as may be required to the Stock Exchange, stating the period and purpose or purposes for which the closure is made.

# transfer books and Register of Transfers.Members

#### 11. Article 41

- <del>51</del>41. (A) There shall be no restriction on the transfer of fully Directors' power paid-up shares (except where required by law or the listing rules of, or bye-laws and rules governing, the Stock Exchange) but the Directors may, in their sole discretion, decline to register any transfer of shares upon which the Company has a lien and in the case of shares not fully paid-up may refuse to register a transfer to a transferee of whom they do not approve, Provided always that in the event of the Directors refusing to register a transfer of shares, they shall within ten Market Days beginning with the date on which the application for a transfer of shares was made, serve a notice in writing to the applicant stating the facts which are considered to justify the refusal as required by the Statutes.
  - The Directors may\_in their sole discretion refuse to (B) register any instrument of transfer of shares unless decline to register any transfer of shares in the following circumstances:
    - such fee not exceeding S\$2 as the Directors may (a) from time to time require, is paid to the Company in respect thereof;

to decline to register a transfer

When Directors may refuse to register a transfer Power of directors to refuse to register transfer

- (b) the amount of proper duty (if any) with which each instrument of transfer is chargeable under any law for the time being in force relating to stamps is paid;
- where the instrument of transfer is not duly (<del>a</del>c) stamped in accordance with any applicable law for the time being in force relating to stamp duty. An instrument of transfer is duly stamped where it isdeposited at the Office or at such other place (if any) as the Directors may appoint accompanied by a certificate of payment of stamp duty (if any-is payable), the certificates of the shares which the transfer relates, and such other evidence as the Directors may reasonably require to show the right of the transferor to make the transfer and, if the instrument of transfer is executed by some other person on his behalf, the authority of the person so to do; and (b)Where the Company has a lien in the case of shares not fully paid up; or
- (ed) where the instrument of transfer is not accompanied by the certificate in respect of the shares to be transferred and such other evidence (if any) as the Directors may reasonably require to show the right of the transferor to make the transferonly one class of shares.

### 12. Article 42

<del>52</del>42. In the case of a registered transfer, if If the Directors refuse to Notice of refusal register anya transfer of any shares, they shall serve on the transferor and transferee, within ten Market Days (or such other period as may be prescribed or approved by the Exchange from transfer time to time) after the daydate on which the transfer was lodged with the Company, a notice in writing informing each of them of such refusal and send to the transferor and the transferee notice of the refusal as required by the reasons therefor Statutes.

to register to be sent by Company-a

### Article 43 13

<del>49</del>43. In the case of registered transfers, allAll instruments of transfers submitted and the certificates of the shares to which they refer which shall betransfer which are registered shallmay be retained by the Company, but any instrument of transfer and the certificates of the shares to which they refer which the Directors may refuse to register shall (except in any case of fraud) be returned to the party presenting the same. If a certificate lodged and retained comprises more shares than the transfer, a new certificate for the residue shall be issued without payment to the transferor.

**Instrument**Retention of transfer to be retained.transfers

### 14. Article 44

<del>50</del>44. In the case of a registered transfer, a fee not exceeding two Transfer fee. dollars fee for each transfer as the Directors may from time to time determine shall be charged for the registration of a transfer except that CDP shall not be liable to pay any feeThere shall be paid to the Company in respect of the registration of a transfer. 58(2). The Company shall be entitled to charge a fee not Fee on Fees for exceeding ten dollars or such other sum as may be determined from time to time on the registration in the Register of every probate, letterany instrument of transfer or probate or letters of administration, death or marriage certificate, of marriage or death or stop notice or power of attorney, or anyother document relating to or affecting the title to the shares any shares or otherwise for making any entry in the Register of Members affecting the title to any shares such fee not exceeding S\$2 as the Directors may from time to time require or prescribe.

#### 15. Article 52

<del>65</del>52. In addition to any other meetings, a General Meeting shall be held once at least in every calendar year, at such time and place as may be determined by the Directors, but so that no more than fifteen months shall be allowed to elapse between any two such General Meetings. Save as otherwise permitted under the Act, an Annual General Meeting shall be held once in every year, at such time (within a period of not more than 15 months after the holding of the last preceding Annual General Meeting) and place as may be determined by the Directors.66. The abovementioned General Meetings shall be called Annual General Meetings. All other General Meetings shall be called Extraordinary General Meetings.

### General Meetings. Annual General Meetings. Meeting and Extraordinary General Meeting

16. Article 54

> 7054. Subject to any requirements of the Act or the listing rules for the Notice of giving of notice of resolutions, any Any General Meeting at which it is proposed to pass a Special Resolution or (save as provided by the ActStatutes) a resolution of which special notice has been given to the Company, shall be called by at least twenty-one21 days' notice in writing at the least and anyan Annual General Meeting and any other Extraordinary General Meeting by at least fourteen14 days' notice in writing (at the least. The period of notice shall in each case be exclusive of the day on which the noticeit is served or deemed to be served but inclusive and of the day of on which the meeting for which the notice is to be held and shall be given) in the manner hereinafter mentioned to all members other than such persons (including the Auditors) as are not under the provisions herein contained of this Constitution and the Act entitled to receive notice from the Company and at least fourteen days' notice of such meeting shall be given by one advertisement in the daily press circulating in Singapore and in

General Meeting-

registration of probate, etc.transfer

writing to any Stock Exchange upon which the Company may be listed. PROVIDED THAT such notices from the Company; Provided always that a General Meeting notwithstanding that it has been called by a shorter notice than that specified above shall be deemed to have been duly called if it is so agreed:

- (1)(a) in the case of an Annual General Meeting by all the Membersmembers entitled to attend and vote thereat; and
- (2)(b) in the case of an Extraordinary General Meeting by a majority in number of the <u>Members members</u> having a right to attend and vote thereat, being a majority together holding not less than 95 per cent of the total voting rights of all the <u>Members members</u> having a right to vote at that <u>Meeting. meeting</u>,
- 71. The Provided also that the accidental omission to give any notice to or the non--receipt of any such notice by any Memberperson entitled thereto shall not invalidate the General Meeting for which the notice was given or any resolution passed or proceedings at any General Meeting. So long as the shares in the Company are listed on any Stock Exchange, at least 14 days' notice of any General Meeting shall be given by advertisement in the daily press and in writing to the Stock Exchange.
- 17. Article 56
  - 74<u>56</u>. All<u>Routine</u> business shall be deemed special that is transacted at an Extraordinary General Meeting and also all business that ismean and include only business transacted at an Annual General Meeting with the exception of the consideration of the accounts of the following classes, balance sheets and reports (if any) of the Directors and Auditors, the fixing of the fees of Directors, the election of Directors in the place of those retiring, the declaration of dividends and the appointment of and the fixing of the remuneration of the Auditors. that is to say:
    - (a) declaring dividends;
    - (b) receiving and adopting the financial statements, the Directors' statement, the Auditor's report and other documents required to be attached to the financial statements;
    - (c) appointing or re-appointing Directors to fill vacancies arising at the meeting on retirement whether by rotation or otherwise;
    - (d) appointing or re-appointing the Auditor;
    - (e) <u>fixing the remuneration of the Auditor or determining the</u> manner in which such remuneration is to be fixed; and

(f) fixing the remuneration of the Directors proposed to be paid in respect of their office as such under Article 82 and/or Article 83(A).

#### 18. Article 58

7758. The Chairman-(if any) of the Board of Directors-and in his Chairman- of absence, failing whom the Deputy Chairman (if any), shall preside General Meeting as chairman at everya General Meeting, but if. If there be no such Chairman or Deputy Chairman, or if at any meeting the Chairman or Deputy Chairman notneither be present within fifteen minutes after the time appointed for holding the same, or shall be unwillingmeeting and willing to act as Chairman, the Directors present may choose a Chairman and in default of their doing so, the Members present shall choose one of the Directors to be Chairman, ortheir number (or, if no DirectorsDirector be present, or if all the Directors present decline to take the chair, the members present shall choose one of themselves their number) to be Chairman chairman of the meeting.

#### 19. Article 60

<del>76</del>60. If within half an hour 30 minutes from the time appointed for a If quorum not General Meeting (or such longer interval as the chairman of the meeting may think fit to allow) a quorum is not present, the meetina. if convened <del>upon</del>on the reauisition of Members members, shall be dissolved. In any other case it shall stand adjourned to the same day in the next week, (or if that day is a public holiday then to the next business day following that public holiday) at the same time and place, or to such other day and at such other, time and or place as the Directors may determine, and if atby not less than ten days' notice appoint. At the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the Members presentany two or more members present in person or by proxy shall be a quorum.

#### 20. Article 61

The chairman of the meeting may, with the consent of any <del>78</del>61. meetingany General Meeting at which a quorum is present may with the consent of the meeting (and shall if so directed by the meeting), adjourn the meeting from time to time (or sine die) and from place to place, but no business shall be transacted at any adjourned meeting other than theexcept business left unfinished which might lawfully have been transacted at the meeting from which the adjournment took place. Whenever any Where a meeting is adjourned for fourteen days or more, at least threesine die, the time and place for the adjourned meeting shall be fixed by the Directors. When a meeting is adjourned for 30 days or more or sine die, not less than seven days' notice of the place and hour of such adjourned meeting shall be given in like

present-, adjournment or dissolution of meeting

Power to adjourn.Business at adjourned meeting

manner as in the case of the original meeting. Save as aforesaid it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

### 21. Article 64

- <del>79</del>64. (A) If required by the listing rules of the Stock Exchange, all Mandatory polling resolutions at General Meetings shall be voted by poll (unless such requirement is waived by the Stock Exchange).
  - (B) Subject to Article 64(A), at At every any General Meeting Method of voting a resolution put to the vote of the meeting shall be decided on a show of hands by the Members present in person or by proxy and entitled to vote, unless before or upon the matters to be declaration of the result of the show of hands a poll is decided. (before or on the declaration of the result of the show of hands) be demanded (a) by:

where mandatory polling not required How

- (a) the chairman of the meeting; or
- (b) by any not less than two members Members present in person or by proxy, and entitled to vote at the meeting; or
- (c) by a member Member or Members present in person or by proxy and representing not less than one-tenthfive per cent. of the total voting rights of all the members Members having the right to vote at the meeting; or
- (d) by a member Member or Members present in person or by proxy and holding shares in the Company conferring a right to vote at the meeting, being shares on which an aggregate sum has been paid up equal to not less than 10% five per cent. of the total sum paid up on all the shares conferring that right(excluding treasury shares).

A demand for a poll made pursuant to this Article 64(B) may be withdrawn only with the approval of the chairman of the meeting, and any such demand shall not prevent the continuance of the meeting for the transaction of any business other than the question on which the poll has been demanded. Unless a poll is be so demanded, a declaration by the chairman of the meeting that a resolution has been carried, or has been carried unanimously, or by a particular majority, or lost, or not carried by a particular majority, shall be conclusive, and an entry to that effect in the minute book of proceedings of the Company, shall be conclusive evidence thereof, of that

fact without proof of the number or proportion of the votes recorded in favour offor or against such resolution. A demand for a poll may be withdrawn.

### 22. Article 65

<del>81</del>65. IfWhere a poll is duly demanded taken, it shall be taken in such manner (including the use of ballot or voting papers) as the chairman of the meeting directs may direct, and the results result of the poll shall be deemed to be the Resolution resolution of the meeting at which the poll was demanded. The demand of a poll shall not prevent the continuance of a meeting for the transaction of any business, other than the question on which a poll has been demandedtaken. The chairman of the meeting may (and, if required by the listing rules of the Stock Exchange or if so directed by the meeting, shall) appoint scrutineers and may adjourn the meeting to some place and time fixed by him for the purpose of declaring the result of the poll.

### 23. Article 66

8366. NoA poll-shall be demanded on the election choice of a chairman Poll on election of a meeting or on a question of adjournment shall be taken immediately. A poll-demanded on any other guestion shall be taken either immediately or at such time as the chairman of the meeting directs subsequent time (not being more than 30 days from the date of the meeting) and place as the chairman may direct. No notice need be given of a poll not taken immediately.

of

Chairman.Timing for taking a poll

#### 24 Article 67

<del>82</del>67. In the case of an equality of votes, whether on a poll or on a show In the eventCasting of hands or on a poll, the chairman of the meeting at which the poll vote of equality or show of hands takes place or at which the poll is demanded, as of the case may be, shall have a second orshall be entitled to a votes.chairman casting vote.

members may

vote

25. Article 68

- Subject and without prejudice to any special privileges or <del>85</del>68. **Votina** rights.How restrictions as to voting for the time being attached to any special class of shares for the time being forming part of the capital of the Company and to Article 18Article 13(C), each Membermember entitled to vote may vote in person or by proxy, attorney or representative. A proxy, attorney or representative need not be a Member of the Company. On a show of hands every Member. Every member who is present in person or by proxy, attorney or representative shall:
  - (a) on a poll, have one vote (provided that in the case of a Member for every share which he holds or represents; and

Chairman's direction as to Taking a poll-

- (b) on a show of hands, have one vote, Provided always that:
  - in the case of a member who is not a relevant (i) intermediary and who is represented by two proxies, only one of the two proxies as determined that <del>Member</del>member or, failing bv such determination, by the chairman of the Meeting meeting (or by a person authorised by him) in his sole discretion shall be entitled to vote on a show of hands); and on a poll, every Member who is present in person or by proxy, attorney or representative shall have one vote for every share which he holds or represents
  - (ii) in the case of a member who is a relevant intermediary and who is represented by two or more proxies, each proxy shall be entitled to vote on a show of hands.

For the purpose of determining the number of votes which a <u>Membermember</u>, being a Depositor, or his proxy, attorney or representative may cast at any General Meeting on a poll, the reference to shares held or represented shall, in relation to shares of that Depositor, be the number of shares entered against his name in the <u>CDP registerDepository Register</u> as at 4872 hours before the time forof the relevant General Meeting as certified by <u>CDPthe Depository</u> to the Company. Every member shall be entitled to be present and to vote at any General Meeting either personally or by proxy, attorney or representative and to be reckoned in a quorum in respect of shares fully paid and in respect of partly paid shares where calls are not due and unpaid.

### 26. Article 70

<del>87</del>70. A Member of unsound mind, or in respect of whom an order has been made by any Court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll by the committee, curator bonis, or other person in the nature of committee or curator bonis appointed by that Court, and any such committee, curator bonis, or other person may, on a show of hands or on a poll, vote by proxy. PROVIDED THAT such evidenceWhere in Singapore or elsewhere a receiver or other person (by whatever name called) has been appointed by any court claiming jurisdiction in that behalf to exercise powers with respect to the property or affairs of any member on the ground (however formulated) of mental disorder, the Directors may in their absolute discretion, upon or subject to production of such evidence of the appointment as the Directors may require of the authority of the person claiming to vote shall have been deposited at the Office not less than forty-eight hours before the time appointed for holding the meeting, permit such receiver or other person on behalf of such

Votes of Members of unsound mind.Voting by receivers member to vote in person or by proxy at any General Meeting or to exercise any other right conferred by membership in relation to meetings of the Company.

### 27. Article 74

### 9174. (A) Save as otherwise provided in the Act:

Appointment of proxies<del>.</del>

- (a) A Member a member who is not a relevant intermediary may appoint not more than two proxies to attend, speak and vote at the same General Meeting. In the event that aWhere such member-has appointed's form of proxy appoints more than one proxy, only one proxy is counted in determining the quorum. A Member appointing more than one proxy shall specify the proportion of sharesthe shareholding concerned to be represented by each proxy and if no proportion is specified, the first named proxy shall be deemed to represent 100 per cent (100%) of the shareholding and the second named proxy shall be deemed to be an alternate to the first named. An instrument appointing a proxy shall be in such form as the Directors may from time to time approve. The Company shall be entitled (i) to reject any instrument of proxy executed by a Depositor if the Depositor's name does not appear in the Depository Register 48 hours prior to the commencement of the relevant General Meeting as certified by CDP to the Company, and (ii) for the purpose of a poll, to treat an instrument of proxy executed by a Depositor as representing the number of shares equal to the number of shares appearing against his name in the Depository Register referred to in (i) above, notwithstanding the number of shares actually specified in the relevant instrument of proxy. shall be specified in the form of proxy; and
- (b) a member who is a relevant intermediary may appoint more than two proxies to attend, speak and vote at the same General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

(B) In any case where a member is a Depositor, the Company Shares entered shall be entitled and bound:

in Depository Register

- to reject any instrument of proxy lodged by that (a) Depositor if he is not shown to have any shares entered against his name in the Depository Register as at 72 hours before the time of the relevant General Meeting as certified by the Depository to the Company; and
- (b) to accept as the maximum number of votes which in aggregate the proxy or proxies appointed by that Depositor is or are able to cast on a poll a number which is the number of shares entered against the name of that Depositor in the Depository Register as at 72 hours before the time of the relevant General Meeting as certified by the Depository to the Company, whether that number is greater or smaller than the number specified in any instrument of proxy executed by or on behalf of that Depositor.
- The Company shall be entitled and bound, in determining (C) Notes and instructions rights to vote and other matters in respect of a completed instrument of proxy submitted to it, to have regard to the instructions (if any) given by and the notes (if any) set out in the instrument of proxy.

(D) A proxy need not be a member of the Company.

### 28. Articles 75 and 76

<del>89</del>75. (A) TheAn instrument appointing a proxy shall be in writing Execution of under the hand of the appointor or of his attorney duly deposit of authorised in writing or if the appointor is a corporation, proxy.proxies either under seal, or under the hand of an official or attorney duly authorised. An instrument of proxy shall not, unlessin any usual or common form or in any other form which the Directors in their absolute discretion determine otherwise, be required to be witnessed.may approve and:

proxv and

Proxy need not be a member

- (a) in the case of an individual, shall be:
  - (i) signed by the appointor or his attorney if the instrument is delivered personally or sent by post; or
  - (ii) authorised by that individual through such method and in such manner as may be approved by the Directors, if the instrument is submitted by electronic communication; and

- (b) in the case of a corporation, shall be:
  - either given under its common seal or signed (i) on its behalf by an attorney or a duly authorised officer of the corporation if the instrument is delivered personally or sent by post; or
  - (ii) authorised by that corporation through such method and in such manner as may be approved by the Directors, if the instrument is submitted by electronic communication.

The Directors may, for the purposes of Articles 75(A)(a)(ii) and 75(A)(b)(ii), designate procedures for authenticating any such instrument, and any such instrument not so authenticated by use of such procedures shall be deemed not to have been received by the Company.

90. (B) The signature on, or authorisation of, such instrument Authority to sign need not be witnessed. Where an instrument appointing a proxy and theis signed or authorised on behalf of the appointor by an attorney, the letter or power of attorney or other authority, if any, under which it is signed or a notarially certified copy of the power or authority shall, if required by law, be duly stamped and deposited at the Office, not less than 48 hours before the time for holding the meeting, or adjourned meeting, at which the person named in the instrument proposes to vote, and in defaulta duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy or attorney shall notpursuant to Article 76(A), failing which the instrument may be treated as valid. invalid.

instrument of proxy to be deposited with Company.Witness and authority

- (C) The Directors may, in their absolute discretion:
  - approve the method and manner for an instrument (a) appointing a proxy to be authorised; and
  - (b) designate the procedure for authenticating an instrument appointing a proxy,

as contemplated in Articles 75(A)(a)(ii) and 75(A)(b)(ii) for application to such members or class of members as they may determine. Where the Directors do not so approve and designate in relation to a member (whether of a class or otherwise), Article 75(A)(a)(i) and/or (as the case may be) Article 75(A)(b)(i) shall apply.

Directors may approve method and manner, and designate procedure, for electronic communications

A1-20

<u>76.</u> (A) <u>An instrument appointing a proxy:</u>

Deposit of proxies

- (a) if sent personally or by post, must be left at such place or one of such places (if any) as may be specified for that purpose in or by way of note to or in any document accompanying the notice convening the meeting (or, if no place is so specified, at the Office); or
- (b) if submitted by electronic communication, must be received through such means as may be specified for that purpose in or by way of note to or in any document accompanying the notice convening the meeting,

and in either case, not less than 72 hours before the time appointed for the holding of the meeting or adjourned meeting or (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) for the taking of the poll at which it is to be used, and in default shall not be treated as valid. The instrument shall, unless the contrary is stated thereon, be valid as well for any adjournment of the meeting as for the meeting to which it relates; Provided always that an instrument of proxy relating to more than one meeting (including any adjournment thereof) having once been so delivered in accordance with this Article 76 for the purposes of any meeting shall not be required again to be delivered for the purposes of any subsequent meeting to which it relates.

(B) The Directors may, in their absolute discretion, and in relation to such members or class of members as they may determine, specify the means through which instruments appointing a proxy may be submitted by electronic communications, as contemplated in Article 76(A)(b). Where the Directors do not so specify in relation to a member (whether of a class or otherwise), Article 76(A)(a) shall apply.

Directors may specify means for electronic communications

### 29. Article 80

9580. The number of Directors of <del>Directors</del>the Company shall not be Number of less than two or more than fifteen. All the Directors of the <sup>Directors</sup>. Company shall be natural persons.

### 30. Article 82

98(1)82.The ordinary remuneration of the Directors shall be entitled to<br/>receive by way of fees for their services as Directors in each year<br/>such sum as shall from time to time be determined by an Ordinary<br/>Resolution of the Company by resolution passed at a General<br/>Meeting, the notice of which shall specify the proposalsRemuneration of<br/>Directors

concerning the same. Such fee shall be divided amongst the Directors as they shall determine or failing agreement equally. 98(2). The fees payable to the Directors as Directors, shall not be increased except pursuant to a resolution an Ordinary Resolution passed at a General Meeting, where notice of the proposed increase hasshall have been given in the notice convening the meetingGeneral Meeting and shall (unless such resolution otherwise provides) be divisible among the Directors as they may agree, or failing agreement, equally, except that any Director who shall hold office for part only of the period in respect of which such remuneration is payable shall be entitled only to rank in such division for a proportion of remuneration related to the period during which he has held office.

#### 31. Article 83

- <del>99</del>83. If any Director, being willing and having been called upon Directors to be (A) to do so, shall render or perform extra or special services of any kind, including services on any committee established by the Directors, or shall travel or reside abroad for any business or purposes of the Company, he shall be entitled to receive such sum as the Board may think fit for expenses, and also such remuneration as the Board may think fit, either as a fixed sum or as provided in Article 98(4) without the approval of the Company in General Meeting and such remuneration may, Any Director who holds any executive office, or who serves on any committee of the Directors, or who otherwise performs services which in the opinion of the Directors are outside the scope of the ordinary duties of a Director, may be paid such extra remuneration as the Directors shallmay determine, be either. Such extra remuneration may be made payable to such Director in addition to or in substitution for any other remuneration he may be entitled to receive, and the same shall be charged as part of the ordinary working expenses of the Companyhis ordinary remuneration as a Director, and may be made payable by a lump sum or by way of salary, or except in the case of a non-executive Director, by a percentage of profits, or by any or all of those modes.
  - reimbursed and remuneratedExtra remuneration for special services rendered.work outside scope of ordinary duties

Payment of remuneration

98(3). (B) The feesremuneration (including any remuneration under Article 83(A) above) in the case of -a non-executive DirectorDirectors shall be payable by a fixed sum and shall not at any time be by a commission on or a percentage of the profits or turnover. 98(4). The provisions of this Article are without prejudice to the power of the Directors to appoint any of their number to be an employee or agent of the Company at such remuneration and upon such terms as they think fit without the approval of the Company in General Meeting PROVIDED THAT such remunerationSalaries payable to Executive

Directors may not include a commission on or percentage of profits but not a commission on ora percentage of turnover.

### 32. Article 87

- 87. (A) The Directors may from time to time appoint one or more Directors may hold offices of their body to be the holder of any office (including, where considered appropriate, any executive office or the office of the Chairman or Deputy Chairman) on such terms and for such period as they may (subject to the provisions of the Statutes) determine and, without prejudice to the terms of any contract entered into in any particular case, may at any time revoke any such appointment.
  - (B) The appointment of any Director to the office of Chairman Cessation of directorship of or Deputy Chairman shall automatically determine if he Chairman or ceases to be a Director but without prejudice to any claim for damages for breach of any contract of service between him and the Company.
  - (C) The appointment of any Director to any other executive office shall not automatically determine if he ceases from any cause to be a Director, unless the contract or resolution under which he holds office shall expressly state otherwise, in which event such determination shall be without prejudice to any claim for damages for breach of any contract of service between him and the Company.

Deputy Chairman

Cessation of directorship of Executive Director

### 33. Article 88

The Directors may entrust to and confer upon any Directors 88. holding any executive office any of the powers exercisable by them as Directors upon such terms and conditions and with such restrictions as they think fit, and either collaterally with or to the exclusion of their own powers, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

Power of Executive Directors

### 34. Article 89

<del>110</del>89. The Directors may from time to time appoint one or more of their Directors may appoint body to be Managing Director or Managing Directors Chief Managing Executive Officer or Chief Executive Officers (or other equivalent Director. position) of the Company and may from time to time for such Appointment of Chief Executive period (not exceeding five years) at such remuneration and upon Officer such terms as to the duties to be performed, the powers to be exercised and all other matters as they think fit but so that no Managing Director shall be vested with any powers or entrusted with any duties which the Directors themselves could not have exercised or performed. The remuneration of a Managing Director may be by way of salary or commission or participation in profits (but not by way of commission based on or percentage of

turnover), or by any or all of those modes. (subject to the provisions of any contract between him or them and the Company) remove or dismiss him or them from office and appoint another or others in his or their place or places. Where an appointment is for a fixed term such term shall not exceed five years.

#### 35. Article 90

<del>111</del>90. The President and ManagingA Chief Executive Officer (or person President and holding an equivalent position) who is a Director shall-be, subject to the control of the Board and shallprovisions of any contract between him and the Company, be subject to the same provisions as to retirement by rotation, resignation and removal as the other Directors of the Company, and if he ceases to hold the office of Director he shall ipso facto and immediately cease to be a President or Managing Director as the case may be.

Managing Director subject ŧo controlRetirement, removal and resignation of Directors.Chief Executive Officer

#### 36. Article 91

91. The remuneration of a Chief Executive Officer (or person holding an equivalent position) shall from time to time be fixed by the Directors and may subject to this Constitution be by way of salary or commission or participation in profits or by any or all these modes but he shall not under any circumstances be remunerated by a commission on or a percentage of turnover.

Remuneration of the Chief Executive Officer

Powers of the Chief Executive

Officer

#### 37. Article 92

92. A Chief Executive Officer (or person holding an equivalent position) shall at all times be subject to the control of the Directors but subject thereto the Directors may from time to time entrust to and confer upon a Chief Executive Officer (or person holding an equivalent position) for the time being such of the powers exercisable under this Constitution by the Directors as they may think fit and may confer such powers for such time and to be exercised on such terms and conditions and with such restrictions as they think expedient and they may confer such powers either collaterally with or to the exclusion of and in substitution for all or any of the powers of the Directors in that behalf and may from time to time revoke, withdraw, alter or vary all or any of such powers.

#### 38. Article 93

- <del>100</del>93. The office of a Director shall be vacated ifin any of the Director: When office of following events, namely:
  - (a) ceases to be if he shall become prohibited by law from acting as a Director by virtue of the Act; or (c) becomes prohibited from being a Director by reason of any order made under the Act:

Director to be vacated-

- (b) if he shall become disqualified from acting as a director in any jurisdiction for reasons other than on technical grounds; or
- (c) if (not being a Director holding any executive office for a fixed term) he shall resign by writing under his hand left at the Office or if he shall in writing offer to resign and the Directors shall resolve to accept such offer; <u>or (e) subject</u> to the provisions of the Act, resigns his office by notice in writing to the Company;
- (b) (d) becomes bankrupt or makesif he shall have a bankruptcy order made against him or if he shall make any arrangement or composition with his creditors generally; or
- (d) (e) <u>if he</u> becomes <u>of unsound mind or a person whose person</u> or estate is liable to be dealt with in any way under the law relating to mental disordermentally disordered and incapable of managing himself or his affairs or if in Singapore or elsewhere an order shall be made by any court claiming jurisdiction in that behalf on the ground (however formulated) of mental disorder for his detention or for the appointment of a guardian or for the appointment of a receiver or other person (by whatever name called) to exercise powers with respect to his property or affairs; or
- (f) for more than six months is absent without permission of the Directors from meetings of the Directors held during that period and his alternate Director (if any) shall not during such period have attended if he is removed by the <u>Company</u> in his stead; or General Meeting pursuant to this <u>Constitution</u> (g) is removed from office pursuant to the provisions of the Act.

### 39. Article 94

104<u>94</u>. At the<u>each</u> Annual General Meeting of the Company in each calendar year one-third of the Directors for the time being (including the President, Managing Director and any Director appointed under Article 114) or, if their number is not three or a multiple of three, then the number nearest to one-third,), selected in accordance with Article 95, shall retire from office by rotation PROVIDED ALWAYS that all Directors shall retire from office at least once in every three years. A retiring Director shall retain office until the close of the meeting at which he retires(in addition to any Director retiring pursuant to Article 100).

#### 40. Article 96

- 96. The Company at the meeting at which a Director retires under any office provision of this Constitution may by Ordinary Resolution fill the office being vacated by electing thereto the retiring Director or some other person eligible for appointment. In default the retiring Director shall be deemed to have been re-elected except in any of the following cases:
  - where at such meeting it is expressly resolved not to fill (a) such office or a resolution for the re-election of such Director is put to the meeting and lost; or
  - (b) where such Director is disqualified under the Act from holding office as a Director or has given notice in writing to the Company that he is unwilling to be re-elected; or
  - where such Director is disqualified from acting as a (c) director in any jurisdiction for reasons other than on technical grounds; or
  - (d) where the default is due to the moving of a resolution in contravention of the next following Article.

The retirement shall not have effect until the conclusion of the meeting except where a resolution is passed to elect some other person in the place of the retiring Director or a resolution for his re-election is put to the meeting and lost and accordingly a retiring Director who is re-elected or deemed to have been re-elected will continue in office without a break.

#### Article 100 41.

The Directors shall have power at any time and from time to time, Directors may' <del>114</del>100. toCompany may by Ordinary Resolution appoint any other power to fill qualified person asto be a Director either to fill a casual vacancy or as an addition to the Board. Any Directoradditional Director. Without prejudice thereto the Directors shall have power at any time so to do, but any person so appointed by the Directors shall hold office only until the next Annual General Meeting of the Company, and. He shall then be eligible for re-election, but shall not be taken into account in determining the number of Directors who are to retire by rotation at such meeting.

casual vacancies and appoint to fill vacancy additional Directors

42. Article 104

> Where two DirectorsQuestions arising at any meeting of the <del>121</del>104. Directors shall be determined by a majority of votes. In case of an equality of votes (except where only two Directors are present and form a quorum, the chairman of a board meeting at which only such a quorum is present or at which the quorum or when only two Directors are competent to vote inon the question at issue, shall

Filling vacated

Chairman's casting vote. Votes

not have a casting vote. Save as aforesaid, in the case of an equality of votes in issue) the chairman of the meeting shall have a second or casting vote.

#### 43. Article 105

101(2)

105. A Director shall not vote in respect of any transaction or proposed Director to transactioncontract or arrangement with the Companyor any other proposal whatsoever in which he has directly or indirectly aany personal material interest, directly or indirectly. A Director which they have and if he shall do so his vote shall not be counted nor save as provided by Article 101 shall he be counted in the quorum present at thea meeting, in relation to any resolution on which he is debarred from voting. but neither of these prohibitions shall apply to:-(a) any arrangement for giving any Director any security or indemnity in respect of money lent by him to or obligations undertaken by him for the benefit of the Company; or (b) any arrangement for the giving by the Company of any security to a third party in respect of a debt or obligation of the Company for which the Director himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the deposit of security; or (c) any transaction or proposed transaction by a Director to subscribe for or underwrite shares or debentures of the Company. Provided that these prohibitions may at any time be suspended or relaxed to any extent and either generally or in respect of any particular contract arrangement or transaction or any particular proposed contract arrangement or transaction by the Company by Ordinary Resolution.

#### 44. Article 108

A resolution in writing signed by a majority of the total number of Resolutions in <del>127</del>108. Directors for the time being who are not disgualified from voting thereon pursuant to these Articles or the Act shall be valid and effectualDirectors shall be as effective as a resolution duly passed at a meeting of the Directors duly convened and held, notwithstanding that such signing may take place at different times or places or that any such Director shall be stated therein as not having voted thereon. Any such resolution and may consist of several documents in the like form, each signed by one or more Directors. A resolution signed by an alternate Director need not also be signed by his appointor. For the purposes of this Article, "in writing" and "The expressions "in writing" and "signed" shall" include approval by telex, facsimile, cable, telegram, electronic mail or any otherany such Director by telefax or any form of electronic communication approved by the Directors for such purpose from time to time incorporating, if the Directors deem necessary, the use of security and/or identification procedures and devices approved by the Directors.

declareDirectors not to vote on transactions in an interest if any.

writing-of Directors.

#### 45. Article 113

The business and the affairs of the Company shall be managed PowersGeneral <del>112</del>113. by, or under the directions of direction or supervision of, the Directors. The Directors may exercise all the such powers of the Company except any power that the Act or the Memorandum and these Articles requireas are not by the Statutes or by this Constitution required to be exercised by the Company to exercise in General Meeting. 113. The Directors shall not carry into effect any proposals for selling or disposing of the whole or substantially the whole of the Company's undertaking or property unless thosesuch proposals have been approved or ratified by the Company in General Meeting. The general powers given by this Article shall not be limited or restricted by any special authority or power given to the Directors by any other Article.

powers of Directors to manage Company's business

Disposal of undertaking or property

Power to authenticate documents-

of resolution of the Directors.

#### 46. Article 122

129122. Any Director or the Secretary or any person appointed by the Directors for the purpose shall have power to authenticate any documents affecting the constitution Constitution of the Company and any resolutions passed by the Company or the Directors or any committee, and any books, records, documents-and, accounts and financial statements relating to the business of the Company, and to certify copies thereof or extracts therefrom as true copies or extractextracts; and where any books, records, documents-or, accounts or financial statements are elsewhere than at the Office, the local manager or other officer of the Company having the custody thereof shall be deemed to be a person appointed by the Directors as aforesaid. 130. A document Certified copies purporting to be a copy of a resolution of the Directors, or an extract from the minutes of a meeting, of the Company or of the Directors or any committee which is certified as such in accordance with the provisions of the last preceding Articleaforesaid shall be conclusive evidence in favour of all persons dealing with the Company upon the faith thereof that such resolution has been duly passed, or, as the case may be, that such extractany minute so extracted is a true and accurate record of proceedings at a duly constituted meeting-of. Any authentication or certification made pursuant to this Article may be made by any electronic means approved by the Directors for such purpose from time to time incorporating, if the Directors deem necessary, the use of security and/or identification procedures and devices approved by the Directors.

#### 47 Article 131

The payment by the Directors of any unclaimed dividenddividends Unclaimed <del>147</del>131. or other moneys payable on or in respect of a share into a separate account shall not constitute the Company a trustee in respect thereof and any dividend. All dividends and other moneys payable on or in respect of a share that are unclaimed after first

dividends- or other moneys becoming payable may be invested or otherwise made use of by the Directors for the benefit of the Company and any dividend or any such moneys unclaimed after a period of 1 yearsix years from the date of declaration of such dividend may they are first payable shall be forfeited and if so shall revert to the Company. For the avoidance of doubt, no Member shall be entitled to any interest, share of revenue or other benefit arising from any unclaimed dividends, whatsoever and howsoever arising. but the Directors may at any time thereafter at their absolute discretion annul any such forfeiture and pay the moneys so forfeited to the person entitled thereto prior to the forfeiture. If the Depository returns any such dividend or moneys to the Company, the relevant Depositor shall not have any right or claim in respect of such dividend or moneys against the Company if a period of six years has elapsed from the date such dividend or other moneys are first payable.

#### 48. Article 133

136133. (1)(A) Whenever the Directors or the Company in General Scrip dividend Meeting hashave resolved or proposed that a dividend (including an interim, final, special or other dividend) be paid or declared on the ordinary shares of a particular class in the capital of the Company, the Directors may further resolve that Membersmembers entitled to such dividend be entitled to elect to receive an allotment of ordinary shares of that class credited as fully paid in lieu of cash in respect of the whole or such part of the dividend as the Directors may think fit. In such case, the following provisions shall apply:

- Thethe basis of any such allotment shall be (a) determined by the Directors;
- (b) Thethe Directors shall determine the manner in which members shall be entitled to elect to receive an allotment of ordinary shares of the relevant class credited as fully paid in lieu of cash in respect of the whole or such part of any dividend in respect of which the Directors shall have passed such a resolution as aforesaid, and the Directors may make such arrangements as to the giving of notice to Membersmembers, providing for forms of election for completion by Members, members (whether in respect of a particular dividend or dividends or generally), determining the procedure for making such elections or revoking the same and the place at which and the latest date and time by which any forms of election or other documents by which elections are made or revoked must be lodged, and otherwise make all such arrangements and do

scheme

all such things, as the Directors consider necessary or expedient in connection with the provisions of this Article 136133;

- (c) the right of election may be exercised in respect of the whole of that portion of the dividend in respect of which the right of election has been accorded PROVIDED THAT, Provided always that the Directors may determine, either generally or in any specific case, that such right shall be exercisable in respect of the whole or any part of that portion; and
- (d) the dividend (or that part of the dividend in respect of which a right of election has been accorded) shall not be payable in cash on ordinary the shares of the relevant class in respect of whichwhereof the right of share election has been duly exercised (the "Elected Ordinary Shares" "elected shares") and, in lieu and in satisfaction thereof-ordinary, shares of the relevant class shall be allotted and credited as fully paid to the holders of the Elected Ordinary Shareselected shares on the basis of allotment determined as aforesaid and for. For such purpose (and notwithstanding the provisions of the Articles to the contrary), Article 138, the Directors shall: (i) capitalise and apply out of the amount standing to the credit of any of the company' Company's reserve accounts or any sumamount standing to the credit of the profit and loss account or otherwise available for distribution as the Directors may determine, such sum as may be required to pay up in full the appropriate number of ordinary shares for allotment and distribution to and among the holders of the Elected Ordinary Shareselected shares on such basis, or (ii) apply the sum which would otherwise have been payable in cash to the holders of the Elected Ordinary Shareselected shares towards payment of the appropriate number of ordinary shares of the relevant class for allotment and distribution to and among the holders of the Elected Ordinary Shareselected shares on such basis.

shares

(2)

The ordinary shares of the relevant class allotted pursuant Ranking of <del>(a)</del>(B) to the provisions of paragraph (1) of this Article 136133(A) shall rank pari passu in all respects with the ordinary shares of that class then in issue save only as regards participation in the dividend which is the subject of the election referred to above (including the right to make the

election referred to above) or any other distributions, bonuses or rights paid, made, declared or announced prior to or contemporaneous with the payment or declaration of the dividend which is the subject of the election referred to above, unless the Directors shall otherwise specify.

- (3)(C) The Directors may, on any occasion when they resolve as Record date provided in paragraph (1) of this Article 136133(A), determine that rights of election under that Article shall not be made available to the persons who are registered as holders of ordinary shares in the Register of Members or (as the case may be) in the Depository Register, or in respect of ordinary shares, the transfer of which is registered, after such date as the Directors may fix subject to such exceptions as the Directors think fit, and in such event the provisions of Article 133 shall be read and construed subject to such determination.
- (4)(D) The Directors may, on any occasion when they resolve as Eligibility provided in paragraph (1) of this Article 136133(A), further determine that no allotment of shares or rights of election for shares under that paragraphArticle 133(A) shall be made available or made to Members members whose registered addresses entered in the Register of Members or (as the case may be) the Depository Register is outside Singapore and if they have not supplied CDP or the Company (as the case may be) addresses in Singapore for the service of notices or documents or to such other Members members or class of members as the Directors may in their sole discretion decide and in such event the only entitlementsentitlement of the Membersmembers aforesaid shall be to receive in cash the relevant dividend resolved or proposed to be paid or declared.
- (5)(E) Notwithstanding the foregoing provisions of this Article Disapplication 136, if at any time after the Directors" resolution to apply the provisions of paragraph (1) of this Article 136133(A) in relation to any dividend but prior to the allotment of ordinary shares pursuant thereto, the Directors shall consider that by reason of any event or circumstancescircumstance (whether arising before or after such resolution) or by reason of any matter whatsoever it is no longer expedient or appropriate to implement that proposal, the Directors may at their absolute discretion and as they deem fit in the interest of the Company and without assigning any reason therefor, cancel the proposed application of paragraph (1 of this Article 136133(A).

# (2)

(b)(F) The Directors may do all acts and things considered Fractional entitlements necessary or expedient to give effect to any capitalisation pursuant to the provisions of paragraph (1) of this Article 136133(A), with full power to make such provisions as they think fit in the case of fractional entitlements to shares of the relevant class becoming distributable in fractions (including, notwithstanding any provision to the contrary in these Articlesthis Constitution, provisions whereby, in whole or in part, fractional entitlements are disregarded or rounded up or down, or whereby the benefit of fractional entitlements accrues to the Company rather than the Members).

#### Article 139 49.

148(3)

In addition and without prejudice to the powers provided for by 139. Articles 148(1) and 148(2), Article 138, the Directors shall have power to issue shares for which no consideration is payable and/or to capitalizecapitalise any undivided profits or other moneys of the Company not required for the payment or provision of any dividend on any shares entitled to cumulative or noncumulative preferential dividends (including profits or other moneys carried and standing to any reserve or reserves) and to apply such profits or other moneys in paying up in full new shares, in each case on terms that such shares shall, upon issue,-:

Power to issue free shares and/or to capitalise reserves for share-based incentive plans and Directors' remuneration

- be held by or for the benefit of participants of any share (a) incentive or option scheme or plan implemented by the Company and approved by shareholders in General Meeting and on such terms as the Directors shall think fit-; or
- (b) be held by or for the benefit of non-executive Directors as part of their remuneration under Article 82 and/or Article 83(A) approved by shareholders in General Meeting in such manner and on such terms as the Directors shall think fit.

The Directors may do all such acts and things considered necessary or expedient to give effect to any of the foregoing.

#### 50. Article 141

TheIn accordance with the provisions of the Act, the Directors Profit and Loss <del>152</del>141. shall from time to time cause to be prepared and to be laid before the Company in General Meeting such profit and loss accountsfinancial statements, balance sheets, group accounts (if any) and reports as are required under and in accordance with the Act and the listing rules of the Exchangereports, statements and other documents as may be necessary. The interval between the

account.Presentation of financial statements

close of a financial year of the Company and the date of the Company's Annual General Meeting of the Company shall not exceed four months (or such other period as may be prescribed from time to time by the Exchange, the provisions of the Act and/or any applicable law)permitted by the Act).

#### 51. Article 142

154142. A copy of the Profit and Loss account and the Balance CopyCopies of Sheetfinancial statements and, if required, the balance sheet (including, everv document required by law to be annexedattached thereto), which areis duly audited and which is to be laid before the Company in General Meeting together statements withaccompanied by a copy of the Auditors' report shall be sent toAuditor's report thereon, shall not less than 14 days before the date of the meeting be sent to every member of the Company and to every other person who is entitled to receive notices of meetings from the Company under the provisions of the Statutes or of this Constitution; Provided always that:

balance sheet to be sent to persons entitled.financial

- these documents may, subject to the listing rules of the (a) Stock Exchange, be sent less than 14 days before the date of the meeting if all persons entitled to receive notices of General Meetings of meetings from the Company by at least 14 days' notice (exclusiveso agree; and
- (b) this Article 142 shall not require a copy of the day notice is served or deemed to be served but inclusive of the day of the meeting). these documents to be sent to more than one of any joint holders or to any person of whose address the Company is not aware, but any member to whom a copy of these documents has not been sent shall be entitled to receive a copy free of charge on application at the Office.

#### 52. Article 145

AAny notice or other document (including a share Service of <del>159</del>145. (A) certificate) may be served on or delivered to any member by the Company upon a Member, either personally, or by sending it through the post in a prepaid letter or by telex served. or facsimile transmission cover addressed to such Membermember at his registered address as appearing in the Register or of Members or (as the case may be) the Depository Register, as the case may be, or through electronic communications to such address provided by the Member to the Company or any other means in the manner as may be permitted under the Act and/or any other applicable regulations, laws or procedures. Notwithstanding the aforesaid provisions, where the Directors have determined that any notice or other

notices How notices documents to be

document shall not be served to a Member in any country or jurisdiction outside the Republic of Singapore, any Member who is described in the Register or the Depository Register, as the case may be, by an address not within the Republic of Singapore shall be deemed to be duly served with such notice or document when such notice or document is duly posted up in the Office or advertised in a newspaper circulating in Singapore. 161.Any Member described in the Register or the Depository Register (as the case may be) by an address Address for not within the Republic of Singapore who shall from time to time give the Company or CDP (as the case may be) an address within the Republic of Singapore at which notices may be served upon him, shall be entitled to have served upon him at such address any notice to which he would be entitled under these Articles.or (if he has no registered address within Singapore) to the address, if any, within Singapore supplied by him to the Company or (as the case may be) supplied by him to the Depository as his address for the service of notices, or by delivering it to such address as aforesaid. Where a notice or other document is served or sent by post, service or delivery shall be deemed to be effected at the time when the cover containing the same is posted and in proving such service or delivery it shall be sufficient to prove that such cover was properly addressed, stamped and posted.

- (B) Without prejudice to the provisions of Article 145(A), but Electronic communications subject otherwise to the Act and any regulations made thereunder and (where applicable) the listing rules of the Stock Exchange, relating to electronic communications, any notice or document (including, without limitation, any accounts, balance-sheet, financial statements or report) which is required or permitted to be given, sent or served under the Act or under this Constitution by the Company, or by the Directors, to a member may be given, sent or served using electronic communications:
  - to the current address of that person; or (a)
  - (b) by making it available on a website prescribed by the Company from time to time,

in accordance with the provisions of this Constitution, the Act and/or any other applicable regulations or procedures.

(C) For the purposes of Article 145(B) above, a member shall Implied consent be deemed to have agreed to receive such notice or document by way of such electronic communications and shall not have a right to elect to receive a physical copy of such notice or document.

service.

- (D) Notwithstanding Article 145(C) above, the Directors may, at their discretion, at any time give a member an opportunity to elect within a specified period of time whether to receive such notice or document by way of electronic communications or as a physical copy, and a member shall be deemed to have consented to receive such notice or document by way of electronic communications if he was given such an opportunity and he failed to make an election within the specified time, and he shall not in such an event have a right to receive a physical copy of such notice or document.
- (E) Where a notice or document is given, sent or served by electronic communications: When notice given by

given by electronic communications deemed served

- (a) to the current address of a person pursuant to Article 145(B)(a), it shall be deemed to have been duly given, sent or served at the time of transmission of the electronic communication by the email server or facility operated by the Company or its service provider to the current address of such person (notwithstanding any delayed receipt, non-delivery or "returned mail" reply message or any other error message indicating that the electronic communication was delayed or not successfully sent), unless otherwise provided under the Act and/or any other applicable regulations or procedures; and
- (b) by making it available on a website pursuant to Article 145(B)(b), it shall be deemed to have been duly given, sent or served on the date on which the notice or document is first made available on the website, or unless otherwise provided under the Act and/or any other applicable regulations or procedures.
- Where a notice or document is given, sent or served to a member by making it available on a website pursuant to Article 145(B)(b), the Company shall give separate notice to the member of the publication of the notice or document on that website and the manner in which the notice or document may be accessed by any one or more of the following means:

(F)

- (a) by sending such separate notice to the member personally or through the post pursuant to Article 145(A);
- (b) by sending such separate notice to the member using electronic communications to his current address pursuant to Article 145(B)(a);

- (c) by way of advertisement in the daily press; and/or
- (d) by way of announcement on the Stock Exchange.

## 53. Article 152

170152. To the extentSubject to the provisions of and so far as may be Indemnity-of officers. permitted by lawthe Statutes, every Director, Auditor, Secretary or other officer of the Company shall be entitled to be indemnified out of the assets of by the Company against all costs, charges, losses or liabilities (including, any such liability as is mentioned in the Act), which he may sustain or incur in or about, expenses and liabilities incurred or to be incurred by him in the execution and discharge of his duties or in relation thereto. Without prejudice to the generality of the foregoing, no Director, Secretary or other officer of the Company shall be liable for the acts, receipts, neglects or defaults of any other Director or officer or for joining in any receipt or other act for conformity or for any loss or expense happening to the Company through the insufficiency or deficiency of title to any property acquired by order of the Directors for or on behalf of the Company or for the insufficiency or deficiency of any security in or upon which any of the moneys of the Company shall be invested or for any loss or damage arising from the bankruptcy, insolvency or tortious act of any person with whom any moneys, securities or effects shall be deposited or left or for any other loss, damage or misfortune whatsoever which shall happen in the execution of the duties of his office or otherwise in relation thereto unless the same shall happen through his own negligence, wilful default, breach of duty or breach of trust.

### 54. Article 154

- 154. (A) <u>A member who is a natural person is deemed to have</u> consented to the collection, use and disclosure of his personal data (whether such personal data is provided by that member or is collected through a third party) by the Company (or its agents or service providers) from time to time for any of the following purposes:
  - (a) implementation and administration of any corporate action by the Company (or its agents or service providers);
  - (b) internal analysis and/or market research by the Company (or its agents or service providers);
  - (c) investor relations communications by the Company (or its agents or service providers);
  - (d) administration by the Company (or its agents or service providers) of that member's holding of shares in the Company;

- (e) implementation and administration of any service provided by the Company (or its agents or service providers) to its members to receive notices of meetings, annual reports and other shareholder communications and/or for proxy appointment, whether by electronic means or otherwise;
- (f) processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for any General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to any General Meeting (including any adjournment thereof);
- and (g) implementation and administration of. compliance with, any provision this of Constitution;
- (h) compliance with any applicable laws, listing rules, take-over rules, regulations and/or guidelines; and
- (i) purposes which are reasonably related to any of the above purpose.
- (B) Any member who appoints a proxy and/or representative Personal data of for any General Meeting and/or any adjournment thereof is deemed to have warranted that where such member discloses the personal data of such proxy and/or representative to the Company (or its agents or service providers), that member has obtained the prior consent of such proxy and/or representative for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy and/or representative for the purposes specified in Articles 154(A)(f) and 154(A)(h), and is deemed to have agreed to indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of such member's breach of warranty.

proxies and/or representatives

#### 55. Article 109 of the Existing Constitution (deleted)

- 109. The Directors may from time to time appoint any one of their Directors may (1)body to the office of President on such terms as they think fit, and subject to the terms of any agreement entered into in any particular case, may revoke such appointment. The President shall be the chief executive officer of the Company and the Directors may vest in such President such of the powers hereby vested in the Board as they may think fit, and such powers may be made exercisable for such period or periods, and on such conditions and subject to such restrictions, and generally on such terms as to remuneration and otherwise, as they may determine. The remuneration of a President may be made payable by way of salary or commission or participation in profits (but not by way of commission based on or percentage of turnover), or by any or all of those modes.
  - (2) The President may delegate to any Managing Director or Managing Directors such of the powers, authorities or discretions vested in him as he thinks fit. Such delegation may include power to sub-delegate and may be annulled or varied by the President or by the Board at any time, but no person dealing in good faith and without notice of such annulment or variation shall be affected.

#### Article 128 of the Existing Constitution (deleted) 56.

- 128. The Directors shall cause Minutes to be duly entered in books Minutes provided for that purpose:-
  - <del>(a)</del> of all appointments of officers;
  - <del>(b)</del> of the names of the Directors present at each meeting of the Directors and of any committee of Directors;
  - <del>(c)</del> of all orders made by the Directors and committees of Directors: and
  - of all resolutions and proceedings of General Meetings <del>(d)</del> and of meetings of the Directors or committee of Directors.

Any such minutes of any meeting of the Directors or committee of Directors or of the Company, if purporting to be signed by the chairman of such meeting or by the chairman of the next succeeding meeting shall be receivable as prima facie evidence of the matters stated in such minutes.

## THE COMPANIES ACT, CHAPTER 50

### **PUBLIC COMPANY LIMITED BY SHARES**

### CONSTITUTION

of

### UNITED INDUSTRIAL CORPORATION LIMITED

(Adopted by Special Resolution passed on the 22<sup>nd</sup> day of April 2016)

### INTERPRETATION

- 1. In this Constitution (if not inconsistent with the subject or context) the words Interpretation and expressions set out in the first column below shall bear the meanings set opposite to them respectively.
  - "Act" The Companies Act, Chapter 50.
  - "in writing" Written or produced by any substitute for writing or partly one and partly another and shall include (except where otherwise expressly specified in this Constitution or the context otherwise requires, and subject to any limitations, conditions or restrictions contained in the Statutes) any representation or reproduction of words, symbols or other information which may be displayed in a visible form, whether in a physical document or in an electronic communication or form or otherwise howsoever.
  - "Market Day" A day on which the Stock Exchange is open for trading in securities.
  - "month" Calendar month.
  - "Office" The registered office of the Company for the time being.

"paid" Paid or credited as paid.

"registered address" In relation to any member, his physical address for or "address" the service or delivery of notices or documents personally or by post, except where otherwise expressly provided in this Constitution.

"Seal"	The Common Seal of the Company.
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- "Statutes" The Act and every other act for the time being in force concerning companies and affecting the Company.
- "Stock Exchange" Any stock exchange upon which shares in the Company may be listed.

"this Constitution" This Constitution as from time to time altered.

The expressions "Depositor", "Depository", "Depository Agent" and "Depository Register" shall have the meanings ascribed to them respectively in the Securities and Futures Act, Chapter 289.

The expressions "current address", "electronic communication", "relevant intermediary" and "treasury shares" shall have the meanings ascribed to them respectively in the Act.

References in this Constitution to "holders" of shares or a class of shares shall:

- (a) exclude the Depository or its nominee (as the case may be) except where otherwise expressly provided in this Constitution or where the term "registered holders" or "registered holder" is used in this Constitution;
- (b) where the context so requires, be deemed to include references to Depositors whose names are entered in the Depository Register in respect of those shares; and
- (c) except where otherwise expressly provided in this Constitution, exclude the Company in relation to shares held by it as treasury shares,

and "holding" and "held" shall be construed accordingly.

References in this Constitution to "member" shall, where the Act requires, exclude the Company where it is a member by reason of its holding of its shares as treasury shares.

The expression "Secretary" shall include any person appointed by the Directors to perform any of the duties of the Secretary and where two or more persons are appointed to act as Joint Secretaries shall include any one of those persons.

All such of the provisions of this Constitution as are applicable to paid-up shares shall apply to stock, and the words "share" and "shareholder" shall be construed accordingly.

Words denoting the singular shall include the plural and vice versa. Words denoting the masculine shall include the feminine. Words denoting persons shall include corporations.

Any reference in this Constitution to any enactment is a reference to that enactment as for the time being amended or re-enacted.

Subject as aforesaid any words or expression defined in the Act shall (if not inconsistent with the subject or context) bear the same meanings in this Constitution.

A Special Resolution shall be effective for any purpose for which an Ordinary Resolution is expressed to be required under any provision of this Constitution.

The headnotes and marginal notes are inserted for convenience only and shall not affect the construction of this Constitution.

### NAME

2. The name of the Company is UNITED INDUSTRIAL CORPORATION Name LIMITED.

### **REGISTERED OFFICE**

3. The Office of the Company will be situated in the Republic of Singapore. Office

### **BUSINESS OR ACTIVITY**

- 4. Subject to the provisions of the Act and any other written law and this Business or Constitution, the Company has:
  - (a) full capacity to carry on or undertake any business or activity, do any act or enter into any transaction; and
  - (b) for these purposes, full rights, powers and privileges.

#### LIABILITY OF MEMBERS

5. The liability of the members is limited.

### **ISSUE OF SHARES**

6. (A) The rights attaching to shares of a class other than ordinary shares Shares of a class other than ordinary shares Shares of a class other than ordinary shares

(B) The Company may issue shares for which no consideration is payable to the Company.
Issue of shares for no consideration

Liability of members

- 7. Subject to the Statutes and this Constitution, no shares may be issued by Issue of shares the Directors without the prior approval of the Company in General Meeting but subject thereto and to Article 11, and to any special rights attached to any shares for the time being issued, the Directors may allot and issue shares or grant options over or otherwise dispose of the same to such persons on such terms and conditions and for such consideration (if any) and at such time and subject or not to the payment of any part of the amount (if any) thereof in cash as the Directors may think fit, and any shares may be issued with such preferential, deferred, qualified or special rights, privileges or conditions as the Directors may think fit, and preference shares may be issued which are or at the option of the Company are liable to be redeemed, the terms and manner of redemption being determined by the Directors, Provided always that:
  - (a) (subject to any direction to the contrary that may be given by the Company in General Meeting) any issue of shares for cash to members holding shares of any class shall be offered to such members in proportion as nearly as may be to the number of shares of such class then held by them and the provisions of the second sentence of Article 11(A) with such adaptations as are necessary shall apply; and
  - (b) any other issue of shares, the aggregate of which would exceed the limits referred to in Article 11(B), shall be subject to the approval of the Company in General Meeting.
- 8. (A) Preference shares may be issued subject to such limitation thereof as Preference may be prescribed by the Stock Exchange. Preference shareholders shall have the same rights as ordinary shareholders as regards receiving of notices, reports and balance sheets and attending General Meetings of the Company, and preference shareholders shall also have the right to vote at any meeting convened for the purpose of reducing the capital or winding-up or sanctioning a sale of the undertaking of the Company or where the proposal to be submitted to the meeting directly affects their rights and privileges or when the dividend on the preference shares is more than six months in arrears.
  - (B) The Company has the power to issue further preference capital ranking equally with, or in priority to, preference shares already issued.

### **VARIATION OF RIGHTS**

9. Whenever the share capital of the Company is divided into different classes Variation of of shares, subject to the provisions of the Statutes, preference capital, other rights attached to any class may be varied or abrogated either with the consent in writing of the holders of three-quarters of the issued shares of the class or with the sanction of a Special Resolution passed at a separate General Meeting of the holders of the shares of the class (but not otherwise) and may be so repaid, varied or abrogated either whilst the Company is a going concern or during or in contemplation of a winding-up. To every such separate General Meeting all the provisions of this Constitution relating to General Meetings of the Company and to the proceedings thereat shall

mutatis mutandis apply, except that the necessary quorum shall be two persons at least holding or representing by proxy at least one-third of the issued shares of the class and that any holder of shares of the class present in person or by proxy may demand a poll and that every such holder shall on a poll have one vote for every share of the class held by him, Provided always that where the necessary majority for such a Special Resolution is not obtained at such General Meeting, consent in writing if obtained from the holders of three-quarters of the issued shares of the class concerned within two months of such General Meeting shall be as valid and effectual as a Special Resolution carried at such General Meeting. The foregoing provisions of this Article shall apply to the variation or abrogation of the special rights attached to only some of the shares of any class as if each group of shares of the class differently treated formed a separate class the special rights whereof are to be varied.

10. The special rights attached to any class of shares having preferential rights in shall not unless otherwise expressly provided by the terms of issue thereof the deemed to be varied by the issue of further shares ranking as regards participation in the profits or assets of the Company in some or all respects pari passu therewith but in no respect in priority thereto.

Issue of further shares ranking pari passu

Offer of new shares to

members

## ALTERATION OF SHARE CAPITAL

- 11. (A) Subject to any direction to the contrary that may be given by the Company in General Meeting or except as permitted under the listing rules of the Stock Exchange, all new shares shall, before issue, be offered to such persons who as at the date of the offer are entitled to receive notices from the Company of General Meetings in proportion, as far as the circumstances admit, to the number of the existing shares to which they are entitled. The offer shall be made by notice specifying the number of shares offered, and limiting a time within which the offer, if not accepted, will be deemed to be declined, and, after the expiration of that time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the shares offered, the Directors may dispose of those shares in such manner as they think most beneficial to the Company. The Directors may likewise so dispose of any new shares which (by reason of the ratio which the new shares bear to shares held by persons entitled to an offer of new shares) cannot, in the opinion of the Directors, be conveniently offered under this Article 11(A).
  - (B) Notwithstanding Article 11(A), the Company may by Ordinary General Resolution in General Meeting give to the Directors a general authority, either unconditionally or subject to such conditions as may be specified in the Ordinary Resolution, to:
    - (a) (i) issue shares of the Company ("shares") whether by way of rights, bonus or otherwise; and/or

A2-5

- make or grant offers, agreements or options (collectively, (ii) "Instruments") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares; and
- (b) (notwithstanding the authority conferred by the Ordinary Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while the Ordinary Resolution was in force,

Provided always that:

- (1) the aggregate number of shares to be issued pursuant to the Ordinary Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to the Ordinary Resolution) shall be subject to such limits and manner of calculation as may be prescribed by the Stock Exchange;
- (2) in exercising the authority conferred by the Ordinary Resolution, the Company shall comply with the listing rules of the Stock Exchange for the time being in force (unless such compliance is waived by the Stock Exchange) and this Constitution; and
- (3) (unless revoked or varied by the Company in General Meeting) the authority conferred by the Ordinary Resolution shall not continue in force beyond the conclusion of the Annual General Meeting of the Company next following the passing of the Ordinary Resolution, or the date by which such Annual General Meeting of the Company is required by law to be held, or the expiration of such other period as may be prescribed by the Statutes (whichever is the earliest).
- (C) Except so far as otherwise provided by the conditions of issue or by this New shares Constitution, all new shares shall be subject to the provisions of the Statutes and of this Constitution with reference to allotment, payment of calls, lien, transfer, transmission, forfeiture and otherwise.
- 12. (A) The Company may by Ordinary Resolution:
  - (a) consolidate and divide all or any of its shares;
  - (b) sub-divide its shares, or any of them (subject, nevertheless, to the provisions of the Statutes and this Constitution), and so that the resolution whereby any share is sub-divided may determine that, as between the holders of the shares resulting from such subdivision, one or more of the shares may, as compared with the others, have any such preferred, deferred or other special rights, or be subject to any such restrictions, as the Company may be empowered to attach to new shares; and

subject to the Statutes and this

Power to consolidate, sub-divide and redenominate shares

- (c) subject to the provisions of the Statutes, convert its share capital or any class of shares from one currency to another currency.
- (B) The Company may by Special Resolution, subject to and in accordance Power to with the Statutes, convert one class of shares into another class of convert shares shares.
- 13. (A) The Company may reduce its share capital or any undistributable Power to reserve in any manner and with and subject to any incident authorised reduce capital and consent required by law.
  - (B) The Company may, subject to and in accordance with the Act, purchase or otherwise acquire its issued shares on such terms and in shares such manner as the Company may from time to time think fit. If required by the Act, any share which is so purchased or acquired by the Company shall, unless held in treasury in accordance with the Act, be deemed to be cancelled immediately on purchase or acquisition by the Company. On the cancellation of any share as aforesaid, the rights and privileges attached to that share shall expire. In any other instance, the Company may hold or deal with any such share which is so purchased or acquired by it in such manner as may be permitted by, and in accordance with, the Act. Without prejudice to the generality of the foregoing, upon cancellation of any share purchased or otherwise acquired by the Company pursuant to this Constitution, the number of issued shares of the Company shall be diminished by the number of the shares so cancelled, and, where any such cancelled share was purchased or acquired out of the capital of the Company, the amount of share capital of the Company shall be reduced accordingly.
  - (C) The Company shall not exercise any right in respect of treasury shares Treasury shares other than as provided by the Act. Subject thereto, the Company may hold or deal with its treasury shares in the manner authorised by, or prescribed pursuant to, the Act.

### SHARES

- 14. Except as required by law, no person shall be recognised by the Company Absolute owner as holding any share upon any trust, and the Company shall not be bound of shares by or compelled in any way to recognise any equitable, contingent, future or partial interest in any share, or any interest in any fractional part of a share, or (except only as by this Constitution or by law otherwise provided) any other right in respect of any share, except an absolute right to the entirety thereof in the person (other than the Depository or its nominee (as the case may be)) entered in the Register of Members as the registered holder thereof or (as the case may be) the person whose name is entered in the Depository Register in respect of that share.
- 15. Without prejudice to any special rights previously conferred on the holders Rights and of any shares or class of shares for the time being issued, any share in the Company may be issued with such preferred, deferred or other special rights, or subject to such restrictions, whether as regards dividend, return of capital, voting or otherwise, as the Company may from time to time by

privileges of new shares

Power to repurchase

Ordinary Resolution or, if required by the Statutes, by Special Resolution determine (or, in the absence of any such determination, but subject to the Statutes, as the Directors may determine) and subject to the provisions of the Statutes, the Company may issue preference shares which are, or at the option of the Company are, liable to be redeemed.

- 16. Subject to the provisions of this Constitution and of the Statutes relating to Power of authority, pre-emption rights and otherwise and of any resolution of the Company in General Meeting passed pursuant thereto, all new shares shall be at the disposal of the Directors and they may allot (with or without conferring a right of renunciation), grant options over or otherwise dispose of them to such persons, at such times and on such terms as they think proper.
- 17. The Company may pay commissions or brokerage on any issue of shares at Power to pay commission and such rate or amount and in such manner as the Directors may deem fit. Such commissions or brokerage may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in one way and partly in the other.
- 18. Subject to the terms and conditions of any application for shares, the Allotment of Directors shall allot shares applied for within ten Market Days of the closing date (or such other period as may be approved by the Stock Exchange) of any such application. The Directors may, at any time after the allotment of any share but before any person has been entered in the Register of Members as the holder or (as the case may be) before that share is entered against the name of a Depositor in the Depository Register, recognise a renunciation thereof by the allottee in favour of some other person and may accord to any allottee of a share a right to effect such renunciation upon and subject to such terms and conditions as the Directors may think fit to impose.

#### SHARE CERTIFICATES

- 19. Every share certificate shall be issued under the Seal and shall specify the Share number and class of shares to which it relates, whether the shares are fully or partly paid up, and the amount (if any) unpaid thereon and shall bear the autographic or facsimile signatures of one Director and the Secretary or a second Director or some other person appointed by the Directors. The facsimile signatures may be reproduced by mechanical, electronic or other method approved by the Directors. No certificate shall be issued representing shares of more than one class.
- 20. (A) The Company shall not be bound to register more than three persons Joint holders as the registered holders of a share except in the case of executors or administrators (or trustees) of the estate of a deceased member.
  - (B) In the case of a share registered jointly in the names of several Issue of persons, the Company shall not be bound to issue more than one certificate therefor and delivery of a certificate to any one of the registered joint holders shall be sufficient delivery to all.

Directors to issue shares

brokerage

shares

certificates

certificate to joint holders

- 21. Every person whose name is entered as a member in the Register of Entitlement to Members shall be entitled to receive, within ten Market Days (or such other certificate period as may be approved by the Stock Exchange) of the closing date of any application for shares or, as the case may be, the date of lodgement of a registrable transfer, one certificate for all his shares of any one class or several certificates in reasonable denominations each for a part of the shares so allotted or transferred. Where such a member transfers part only of the shares comprised in a certificate, the old certificate shall be cancelled and a new certificate or certificates for the balance of such shares issued in lieu thereof and such member shall pay a maximum fee of S\$2 for each new certificate or such other fee as the Directors may from time to time determine having regard to any limitation thereof as may be prescribed by the Stock Exchange.
- 22. (A) Any two or more certificates representing shares of any one class held Consolidation of share by any person whose name is entered in the Register of Members may certificates at his request be cancelled and a single new certificate for such shares issued in lieu without charge.
  - (B) If any person whose name is entered in the Register of Members shall Sub-division of surrender for cancellation a share certificate representing shares held by him and request the Company to issue in lieu two or more share certificates representing such shares in such proportions as he may specify, the Directors may, if they think fit, comply with such request. Such person shall (unless such fee is waived by the Directors) pay a maximum fee of S\$2 for each share certificate issued in lieu of a share certificate surrendered for cancellation or such other fee as the Directors may from time to time determine having regard to any limitation thereof as may be prescribed by the Stock Exchange.
  - (C) In the case of shares registered jointly in the names of several persons Requests by any such request may be made by any one of the registered joint joint holders holders.
- 23. Subject to the provisions of the Statutes, if any share certificate shall be Replacement defaced, worn out, destroyed, lost or stolen, it may be renewed on such evidence being produced and a letter of indemnity (if required) being given by the shareholder, transferee, person entitled, purchaser, member firm or member company of the Stock Exchange or on behalf of its or their client or clients as the Directors of the Company shall require, and (in case of defacement or wearing out) on delivery up of the old certificate and in any case on payment of such sum not exceeding S\$2 as the Directors may from time to time require. In the case of destruction, loss or theft, a shareholder or person entitled to whom such renewed certificate is given shall also bear the loss and pay to the Company all expenses incidental to the investigations by the Company of the evidence of such destruction or loss.

A2-9

share certificates

share certificates

## **CALLS ON SHARES**

- 24. The Directors may from time to time make calls upon the members in Calls on shares respect of any moneys unpaid on their shares but subject always to the terms of issue of such shares. A call shall be deemed to have been made at the time when the resolution of the Directors authorising the call was passed and may be made payable by instalments.
- 25. Each member shall (subject to receiving at least 14 days' notice specifying Notice of calls the time or times and place of payment) pay to the Company at the time or times and place so specified the amount called on his shares. The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof. A call may be revoked or postponed as the Directors may determine.
- 26. If a sum called in respect of a share is not paid before or on the day Interest on unpaid calls appointed for payment thereof, the person from whom the sum is due shall pay interest on the sum from the day appointed for payment thereof to the time of actual payment at such rate (not exceeding ten per cent. per annum) as the Directors may determine but the Directors shall be at liberty in any case or cases to waive payment of such interest wholly or in part.
- 27. Any sum which by the terms of issue of a share becomes payable upon When calls allotment or at any fixed date shall for all the purposes of this Constitution be deemed to be a call duly made and payable on the date on which by the terms of issue the same becomes payable. In case of non-payment all the relevant provisions of this Constitution as to payment of interest and expenses, forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.
- 28. The Directors may on the issue of shares differentiate between the holders Power of as to the amount of calls to be paid and the times of payment.
- 29. The Directors may if they think fit receive from any member willing to Payment of calls advance the same, all or any part of the moneys uncalled and unpaid upon the shares held by him and such payment in advance of calls shall extinguish pro tanto the liability upon the shares in respect of which it is made and upon the money so received (until and to the extent that the same would but for such advance become payable) the Company may pay interest at such rate (not exceeding eight per cent. per annum) as the member paying such sum and the Directors may agree. Capital paid on shares in advance of calls shall not, while carrying interest, confer a right to participate in profits.

## FORFEITURE AND LIEN

30. If a member fails to pay in full any call or instalment of a call on the due date Notice requiring for payment thereof, the Directors may at any time thereafter serve a notice payment of calls on him requiring payment of so much of the call or instalment as is unpaid together with any interest which may have accrued thereon and any expenses incurred by the Company by reason of such non-payment.

made and payable

Directors to differentiate

in advance

- 31. The notice shall name a further day (not being less than 14 days from the Notice to state date of service of the notice) on or before which and the place where the place and time payment required by the notice is to be made, and shall state that in the event of non-payment in accordance therewith the shares on which the call has been made will be liable to be forfeited.
- 32. If the requirements of any such notice as aforesaid are not complied with, any share in respect of which such notice has been given may at any time thereafter, before payment of all calls and interest and expenses due in respect thereof has been made, be forfeited by a resolution of the Directors to that effect. Such forfeiture shall include all dividends declared in respect of the forfeited share and not actually paid before forfeiture. The Directors may accept a surrender of any share liable to be forfeited hereunder.
- 33. A share so forfeited or surrendered shall become the property of the Sale of forfeited Company and may be sold, re-allotted or otherwise disposed of either to the person who was before such forfeiture or surrender the holder thereof or entitled thereto or to any other person upon such terms and in such manner as the Directors shall think fit and at any time before a sale, re-allotment or disposition the forfeiture or surrender may be cancelled on such terms as the Directors think fit. The Directors may, if necessary, authorise some person to transfer or effect the transfer of a forfeited or surrendered share to any such other person as aforesaid.
- 34 A member whose shares have been forfeited or surrendered shall cease to be a member in respect of the shares but shall notwithstanding the forfeiture or surrender remain liable to pay to the Company all moneys which at the date of forfeiture or surrender were presently payable by him to the been forfeited Company in respect of the shares with interest thereon at eight per cent. per annum (or such lower rate as the Directors may determine) from the date of forfeiture or surrender until payment and the Directors may at their absolute discretion enforce payment without any allowance for the value of the shares at that time of forfeiture or surrender or waive payment in whole or in part.
- 35. The Company shall have a first and paramount lien on every share (not Company to being a fully paid share) and dividends from time to time declared in respect of such shares. Such lien shall be restricted to unpaid calls and instalments upon the specific shares in respect of which such moneys are due and unpaid, and to such amounts as the Company may be called upon by law to pay in respect of the shares of the member or deceased member. The Directors may waive any lien which has arisen and may resolve that any share shall for some limited period be exempt wholly or partially from the provisions of this Article.
- 36. The Company may sell in such manner as the Directors think fit any share Sale of shares on which the Company has a lien, but no sale shall be made unless some subject to lien sum in respect of which the lien exists is presently payable nor until the expiration of 14 days after a notice in writing stating and demanding payment of the sum presently payable and giving notice of intention to sell in default shall have been given to the holder for the time being of the share or the person entitled thereto by reason of his death or bankruptcy.

of payment

Forfeiture on non-compliance with notice

shares

Rights and liabilities of members whose shares have

have paramount ien

- 37. The net proceeds of such sale after payment of the costs of such sale shall Application of be applied in or towards payment or satisfaction of the debts or liabilities sale proceeds owed to the Company and any residue shall be paid to the person entitled to the shares at the time of the sale or to his executors, administrators or assigns, or as he may direct. For the purpose of giving effect to any such sale the Directors may authorise some person to transfer or effect the transfer of the shares sold to the purchaser.
- 38. A statutory declaration in writing that the declarant is a Director or the Title to forfeited Secretary of the Company and that a share has been duly forfeited or surrendered or sold to satisfy a lien of the Company on a date stated in the declaration shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share. Such declaration and the receipt of the Company for the consideration (if any) given for the share on the sale, re-allotment or disposal thereof together (where the same be required) with the share certificate delivered to a purchaser (or where the purchaser is a Depositor, to the Depository or its nominee (as the case may be)) or allottee thereof shall (subject to the execution of a transfer if the same be required) constitute good title to the share and the share shall be registered in the name of the person to whom the share is sold, re-allotted or disposed of or, where such person is a Depositor, the Company shall procure that his name be entered in the Depository Register in respect of the share so sold, re-allotted or disposed of. Such person shall not be bound to see to the application of the purchase money (if any) nor shall his title to the share be affected by any irregularity or invalidity in the proceedings relating to the forfeiture, surrender, sale, re-allotment or disposal of the share.

### **TRANSFER OF SHARES**

- 39. (A) All transfers of the legal title in shares may be effected by the registered holders thereof by transfer in writing in the form for the time being approved by the Stock Exchange or in any other form acceptable to the Directors. The instrument of transfer of any share shall be signed by or on behalf of both the transferor and the transferee and be witnessed, Provided always that an instrument of transfer in respect of which the transferee is the Depository or its nominee (as the case may be) shall be effective although not signed or witnessed by or on behalf of the Depository or its nominee (as the case may be). The transferor shall remain the holder of the shares concerned until the name of the transferee is entered in the Register of Members in respect thereof.
  - (B) The Company shall provide a book to be called "Register of Transfers", which shall be kept under the control of the Directors, and in which shall be entered the particulars of every transfer or transmission of shares (other than a transfer or transmission of shares by means of book entry in the Depository Register).

or surrendered shares

Form and execution of transfer

Register of Transfer

- 40. The Register of Members may be closed at such times and for such period Closure of as the Directors may from time to time determine, Provided always that such Register shall not be closed for more than 30 days in any calendar year, Provided always that the Company shall give prior notice of such closure as may be required to the Stock Exchange, stating the period and purpose or purposes for which the closure is made.
- 41. (A) There shall be no restriction on the transfer of fully paid-up shares Directors' power (except where required by law or the listing rules of, or bye-laws and rules governing, the Stock Exchange) but the Directors may, in their sole discretion, decline to register any transfer of shares upon which the Company has a lien and in the case of shares not fully paid-up may refuse to register a transfer to a transferee of whom they do not approve, Provided always that in the event of the Directors refusing to register a transfer of shares, they shall within ten Market Days beginning with the date on which the application for a transfer of shares was made, serve a notice in writing to the applicant stating the facts which are considered to justify the refusal as required by the Statutes.
  - (B) The Directors may in their sole discretion refuse to register any instrument of transfer of shares unless:
    - (a) such fee not exceeding S\$2 as the Directors may from time to time require, is paid to the Company in respect thereof;
    - (b) the amount of proper duty (if any) with which each instrument of transfer is chargeable under any law for the time being in force relating to stamps is paid;
    - (c) the instrument of transfer is deposited at the Office or at such other place (if any) as the Directors may appoint accompanied by a certificate of payment of stamp duty (if any), the certificates of the shares to which the transfer relates, and such other evidence as the Directors may reasonably require to show the right of the transferor to make the transfer and, if the instrument of transfer is executed by some other person on his behalf, the authority of the person so to do; and
    - (d) the instrument of transfer is in respect of only one class of shares.
- 42. If the Directors refuse to register a transfer of any shares, they shall within Notice of refusal ten Market Days after the date on which the transfer was lodged with the Company send to the transferor and the transferee notice of the refusal as required by the Statutes.
- 43. All instruments of transfer which are registered may be retained by the Retention of transfers Company.

transfer books and Register of Members

to decline to register a transfer

When Directors may refuse to register a transfer

to register a transfer

- 44. There shall be paid to the Company in respect of the registration of any Fees for instrument of transfer or probate or letters of administration or certificate of registration of marriage or death or stop notice or power of attorney or other document relating to or affecting the title to any shares or otherwise for making any entry in the Register of Members affecting the title to any shares such fee not exceeding S\$2 as the Directors may from time to time require or prescribe.
- 45. The Company shall be entitled to destroy all instruments of transfer which Destruction of have been registered at any time after the expiration of six years from the date of registration thereof and all dividend mandates and notifications of change of address at any time after the expiration of six years from the date of recording thereof and all share certificates which have been cancelled at any time after the expiration of six years from the date of the cancellation thereof and it shall conclusively be presumed in favour of the Company that every entry in the Register of Members purporting to have been made on the basis of an instrument of transfer or other document so destroyed was duly and properly made and every instrument of transfer so destroyed was a valid and effective instrument duly and properly registered and every share certificate so destroyed was a valid and effective certificate duly and properly cancelled and every other document hereinbefore mentioned so destroyed was a valid and effective document in accordance with the recorded particulars thereof in the books or records of the Company; Provided always that:
  - (a) the provisions aforesaid shall apply only to the destruction of a document in good faith and without notice of any claim (regardless of the parties thereto) to which the document might be relevant;
  - (b) nothing herein contained shall be construed as imposing upon the Company any liability in respect of the destruction of any such document earlier than as aforesaid or in any other circumstances which would not attach to the Company in the absence of this Article; and
  - (c) references herein to the destruction of any document include references to the disposal thereof in any manner.

### TRANSMISSION OF SHARES

46. (A) In the case of the death of a member whose name is entered in the Survivor or legal Register of Members, the survivors or survivor where the deceased personal was a joint holder, and the executors or administrators of the deceased where he was a sole or only surviving holder, shall be the only member person(s) recognised by the Company as having any title to his interest in the shares.

representatives of deceased

transfer

transfers

- (B) In the case of the death of a member who is a Depositor, the survivors Survivor or legal or survivor where the deceased is a joint holder, and the executors or personal administrators of the deceased where he was a sole or only surviving holder and where such executors or administrators are entered in the Depositor Depository Register in respect of any shares of the deceased member, shall be the only person(s) recognised by the Company as having any title to his interest in the shares.
- (C) Nothing in this Article shall release the estate of a deceased holder Estate of deceased holder (whether sole or joint) from any liability in respect of any share held by him.
- 47. Any person becoming entitled to the legal title in a share in consequence of Transmission of the death or bankruptcy of a person whose name is entered in the Register shares of Members may (subject as hereinafter provided) upon supplying to the Company such evidence as the Directors may reasonably require to show his legal title to the share either be registered himself as holder of the share upon giving to the Company notice in writing of such desire or transfer such share to some other person. All the limitations, restrictions and provisions of this Constitution relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or bankruptcy of the person whose name is entered in the Register of Members had not occurred and the notice or transfer were a transfer executed by such person.
- 48. Save as otherwise provided by or in accordance with this Constitution, a Rights of person person becoming entitled to a share pursuant to Article 46(A) or (B) or Article 47 (upon supplying to the Company such evidence as the Directors may reasonably require to show his title to the share) shall be entitled to the same dividends and other advantages as those to which he would be entitled if he were the member in respect of the share except that he shall not be entitled in respect thereof (except with the authority of the Directors) to exercise any right conferred by membership in relation to meetings of the Company until he shall have been registered as a member in the Register of Members or his name shall have been entered in the Depository Register in respect of the share.

#### STOCK

- 49. The Company may from time to time by Ordinary Resolution convert any Conversion of paid-up shares into stock and may from time to time by like resolution and reconvert any stock into paid-up shares.
- 50. The holders of stock may transfer the same or any part thereof in the same Transfer of stock manner and subject to the same Articles as and subject to which the shares from which the stock arose might prior to conversion have been transferred (or as near thereto as circumstances admit) but no stock shall be transferable except in such units as the Directors may from time to time determine.

representatives of deceased

on transmission of shares

shares to stock re-conversion

51. The holders of stock shall, according to the number of stock units held by Rights of them, have the same rights, privileges and advantages as regards dividend, stockholders return of capital, voting and other matters, as if they held the shares from which the stock arose; but no such privilege or advantage (except as regards participation in the profits or assets of the Company) shall be conferred by the number of stock units which would not, if existing in shares, have conferred such privilege or advantage; and no such conversion shall affect or prejudice any preference or other special privileges attached to the shares so converted.

### **GENERAL MEETINGS**

- 52. Save as otherwise permitted under the Act, an Annual General Meeting shall be held once in every year, at such time (within a period of not more than 15 months after the holding of the last preceding Annual General Meeting) and place as may be determined by the Directors. All other General Meetings shall be called Extraordinary General Meetings.
- 53. The Directors may whenever they think fit, and shall on requisition in Calling accordance with the Statutes, proceed with proper expedition to convene an Extraordinary General Meeting.

### NOTICE OF GENERAL MEETINGS

- 54. Any General Meeting at which it is proposed to pass a Special Resolution or Notice of (save as provided by the Statutes) a resolution of which special notice has been given to the Company, shall be called by 21 days' notice in writing at the least and an Annual General Meeting and any other Extraordinary General Meeting by 14 days' notice in writing at the least. The period of notice shall in each case be exclusive of the day on which it is served or deemed to be served and of the day on which the meeting is to be held and shall be given in the manner hereinafter mentioned to all members other than such as are not under the provisions of this Constitution and the Act entitled to receive such notices from the Company; Provided always that a General Meeting notwithstanding that it has been called by a shorter notice than that specified above shall be deemed to have been duly called if it is so agreed:
  - (a) in the case of an Annual General Meeting by all the members entitled to attend and vote thereat: and
  - (b) in the case of an Extraordinary General Meeting by a majority in number of the members having a right to attend and vote thereat, being a majority together holding not less than 95 per cent of the total voting rights of all the members having a right to vote at that meeting,

Provided also that the accidental omission to give notice to or the non-receipt of notice by any person entitled thereto shall not invalidate the proceedings at any General Meeting. So long as the shares in the Company are listed on any Stock Exchange, at least 14 days' notice of any General Meeting shall be given by advertisement in the daily press and in writing to the Stock Exchange.

Annual General Meeting and Extraordinary **General Meeting** 

Extraordinary General Meeting

General Meeting

- 55. (A) Every notice calling a General Meeting shall specify the place and the Contents of day and hour of the meeting, and there shall appear with reasonable prominence in every such notice a statement that a member entitled to attend and vote is entitled to appoint a proxy to attend and vote instead of him and that a proxy need not be a member of the Company.
  - (B) In the case of an Annual General Meeting, the notice shall also specify Contents of the meeting as such.
  - (C) In the case of any General Meeting at which business other than Notice of routine business is to be transacted, the notice shall specify the general nature of such business; and if any resolution is to be proposed as a Special Resolution, the notice shall contain a statement to that Special effect.
- 56. Routine business shall mean and include only business transacted at an Annual General Meeting of the following classes, that is to say:
  - (a) declaring dividends;
  - (b) receiving and adopting the financial statements, the Directors' statement, the Auditor's report and other documents required to be attached to the financial statements:
  - (c) appointing or re-appointing Directors to fill vacancies arising at the meeting on retirement whether by rotation or otherwise;
  - (d) appointing or re-appointing the Auditor;
  - (e) fixing the remuneration of the Auditor or determining the manner in which such remuneration is to be fixed; and
  - fixing the remuneration of the Directors proposed to be paid in respect (f) of their office as such under Article 82 and/or Article 83(A).
- 57. Any notice of a General Meeting to consider special business shall be Statement regarding effect accompanied by a statement regarding the effect of any proposed resolution of special on the Company in respect of such special business. business

## **PROCEEDINGS AT GENERAL MEETINGS**

58. The Chairman of the Board of Directors, failing whom the Deputy Chairman, Chairman of **General Meeting** shall preside as chairman at a General Meeting. If there be no such Chairman or Deputy Chairman, or if at any meeting neither be present within fifteen minutes after the time appointed for holding the meeting and willing to act, the Directors present shall choose one of their number (or, if no Director be present or if all the Directors present decline to take the chair, the members present shall choose one of their number) to be chairman of the meeting.

notice for General Meeting

notice for Annual General Meeting

General Meeting for special business and Resolutions

Routine business

- 59. No business other than the appointment of a chairman shall be transacted Quorum at any General Meeting unless a quorum is present at the time when the meeting proceeds to business. Save as herein otherwise provided, the quorum at any General Meeting shall not be less than two members present in person or by proxy. Provided always that (i) a proxy representing more than one member shall only count as one member for the purpose of determining the quorum; and (ii) where a member is represented by more than one proxy such proxies shall count as only one member for the purpose of determining the quorum.
- 60. If within 30 minutes from the time appointed for a General Meeting (or such longer interval as the chairman of the meeting may think fit to allow) a guorum is not present, the meeting, if convened on the requisition of members, shall be dissolved. In any other case it shall stand adjourned to meeting the same day in the next week (or if that day is a public holiday then to the next business day following that public holiday) at the same time and place or such other day, time or place as the Directors may by not less than ten days' notice appoint. At the adjourned meeting any two or more members present in person or by proxy shall be a quorum.
- 61. The chairman of any General Meeting at which a guorum is present may with the consent of the meeting (and shall if so directed by the meeting) adjourn the meeting from time to time (or sine die) and from place to place, but no business shall be transacted at any adjourned meeting except business which might lawfully have been transacted at the meeting from which the adjournment took place. Where a meeting is adjourned sine die, the time and place for the adjourned meeting shall be fixed by the Directors. When a meeting is adjourned for 30 days or more or sine die, not less than seven days' notice of the adjourned meeting shall be given in like manner as in the case of the original meeting.
- 62. Save as hereinbefore expressly provided, it shall not be necessary to give Notice of any notice of an adjournment or of the business to be transacted at an adjourned meeting.
- 63. If an amendment shall be proposed to any resolution under consideration Amendment of but shall in good faith be ruled out of order by the chairman of the meeting, the proceedings on the substantive resolution shall not be invalidated by any error in such ruling. In the case of a resolution duly proposed as a Special Resolution, no amendment thereto (other than a mere clerical amendment to correct a patent error) may in any event be considered or voted upon.
- 64. (A) If required by the listing rules of the Stock Exchange, all resolutions at Mandatory General Meetings shall be voted by poll (unless such requirement is polling waived by the Stock Exchange).

If quorum not present, adjournment or dissolution of

Business at adjourned meeting

adjournment not required

resolutions

(B) Subject to Article 64(A), at any General Meeting a resolution put to the Method of voting vote of the meeting shall be decided on a show of hands unless a poll where mandatory is (before or on the declaration of the result of the show of hands) required demanded by:

polling not

- (a) the chairman of the meeting; or
- (b) not less than two members present in person or by proxy and entitled to vote at the meeting; or
- (c) a member present in person or by proxy and representing not less than five per cent. of the total voting rights of all the members having the right to vote at the meeting; or
- (d) a member present in person or by proxy and holding shares conferring a right to vote at the meeting, being shares on which an aggregate sum has been paid up equal to not less than five per cent. of the total sum paid up on all the shares conferring that right.

A demand for a poll made pursuant to this Article 64(B) may be withdrawn only with the approval of the chairman of the meeting, and any such demand shall not prevent the continuance of the meeting for the transaction of any business other than the question on which the poll has been demanded. Unless a poll is demanded, a declaration by the chairman of the meeting that a resolution has been carried, or carried unanimously, or by a particular majority, or lost, and an entry to that effect in the minute book, shall be conclusive evidence of that fact without proof of the number or proportion of the votes recorded for or against such resolution.

- 65. Where a poll is taken, it shall be taken in such manner (including the use of Taking a poll ballot or voting papers) as the chairman of the meeting may direct, and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was taken. The chairman of the meeting may (and, if required by the listing rules of the Stock Exchange or if so directed by the meeting, shall) appoint scrutineers and may adjourn the meeting to some place and time fixed by him for the purpose of declaring the result of the poll.
- 66. A poll on the choice of a chairman or on a guestion of adjournment shall be Timing for taking taken immediately. A poll on any other question shall be taken either a poll immediately or at such subsequent time (not being more than 30 days from the date of the meeting) and place as the chairman may direct. No notice need be given of a poll not taken immediately.
- 67. In the case of an equality of votes, whether on a poll or on a show of hands, Casting vote of the chairman of the meeting at which the poll or show of hands takes place chairman shall be entitled to a casting vote.

## **VOTES OF MEMBERS**

- 68. Subject and without prejudice to any special privileges or restrictions as to How members voting for the time being attached to any special class of shares for the time may vote being forming part of the capital of the Company and to Article 13(C), each member entitled to vote may vote in person or by proxy. Every member who is present in person or by proxy shall:
  - (a) on a poll, have one vote for every share which he holds or represents; and
  - (b) on a show of hands, have one vote, Provided always that:
    - in the case of a member who is not a relevant intermediary and (i) who is represented by two proxies, only one of the two proxies as determined by that member or, failing such determination, by the chairman of the meeting (or by a person authorised by him) in his sole discretion shall be entitled to vote on a show of hands; and
    - in the case of a member who is a relevant intermediary and who (ii) is represented by two or more proxies, each proxy shall be entitled to vote on a show of hands.

For the purpose of determining the number of votes which a member, being a Depositor, or his proxy may cast at any General Meeting on a poll, the reference to shares held or represented shall, in relation to shares of that Depositor, be the number of shares entered against his name in the Depository Register as at 72 hours before the time of the relevant General Meeting as certified by the Depository to the Company.

- 69. In the case of joint holders of a share the vote of the senior who tenders a Voting rights of vote, whether in person or by proxy, shall be accepted to the exclusion of the joint holders votes of the other joint holders and for this purpose seniority shall be determined by the order in which the names stand in the Register of Members or (as the case may be) the Depository Register in respect of the share.
- 70. Where in Singapore or elsewhere a receiver or other person (by whatever Voting by name called) has been appointed by any court claiming jurisdiction in that receivers behalf to exercise powers with respect to the property or affairs of any member on the ground (however formulated) of mental disorder, the Directors may in their absolute discretion, upon or subject to production of such evidence of the appointment as the Directors may require, permit such receiver or other person on behalf of such member to vote in person or by proxy at any General Meeting or to exercise any other right conferred by membership in relation to meetings of the Company.
- 71. No member shall, unless the Directors otherwise determine, be entitled in Entitlement of respect of shares held by him to vote at a General Meeting either personally or by proxy or to exercise any other right conferred by membership in relation to meetings of the Company if any call or other sum presently payable by him to the Company in respect of such shares remains unpaid.

members to vote

- 72. No objection shall be raised as to the admissibility of any vote except at the When objection to admissibility meeting or adjourned meeting at which the vote objected to is or may be of votes may be given or tendered and every vote not disallowed at such meeting shall be made valid for all purposes. Any such objection shall be referred to the chairman of the meeting whose decision shall be final and conclusive.
- 73. On a poll, votes may be given either personally or by proxy and a person Vote on a poll entitled to more than one vote need not use all his votes or cast all the votes he uses in the same way.
- 74. (A) Save as otherwise provided in the Act:
  - (a) a member who is not a relevant intermediary may appoint not more than two proxies to attend, speak and vote at the same General Meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy; and
  - (b) a member who is a relevant intermediary may appoint more than two proxies to attend, speak and vote at the same General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.
  - (B) In any case where a member is a Depositor, the Company shall be Shares entered entitled and bound:
    - to reject any instrument of proxy lodged by that Depositor if he is (a) not shown to have any shares entered against his name in the Depository Register as at 72 hours before the time of the relevant General Meeting as certified by the Depository to the Company; and
    - (b) to accept as the maximum number of votes which in aggregate the proxy or proxies appointed by that Depositor is or are able to cast on a poll a number which is the number of shares entered against the name of that Depositor in the Depository Register as at 72 hours before the time of the relevant General Meeting as certified by the Depository to the Company, whether that number is greater or smaller than the number specified in any instrument of proxy executed by or on behalf of that Depositor.
  - (C) The Company shall be entitled and bound, in determining rights to vote Notes and and other matters in respect of a completed instrument of proxy submitted to it, to have regard to the instructions (if any) given by and the notes (if any) set out in the instrument of proxy.
  - (D) A proxy need not be a member of the Company.

Appointment of proxies

in Depository Register

instructions

Proxy need not be a member

- 75. (A) An instrument appointing a proxy shall be in writing in any usual or Execution of common form or in any other form which the Directors may approve proxies and:
  - in the case of an individual, shall be: (a)
    - signed by the appointor or his attorney if the instrument is (i) delivered personally or sent by post; or
    - authorised by that individual through such method and in (ii) such manner as may be approved by the Directors, if the instrument is submitted by electronic communication; and
  - (b) in the case of a corporation, shall be:
    - (i) either given under its common seal or signed on its behalf by an attorney or a duly authorised officer of the corporation if the instrument is delivered personally or sent by post; or
    - authorised by that corporation through such method and in (ii) such manner as may be approved by the Directors, if the instrument is submitted by electronic communication.

The Directors may, for the purposes of Articles 75(A)(a)(ii) and 75(A)(b)(ii), designate procedures for authenticating any such instrument, and any such instrument not so authenticated by use of such procedures shall be deemed not to have been received by the Company.

- (B) The signature on, or authorisation of, such instrument need not be Witness and witnessed. Where an instrument appointing a proxy is signed or authorised on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy pursuant to Article 76(A), failing which the instrument may be treated as invalid.
- (C) The Directors may, in their absolute discretion:
  - (a) approve the method and manner for an instrument appointing a proxy to be authorised; and
  - (b) designate the procedure for authenticating an instrument appointing a proxy,

as contemplated in Articles 75(A)(a)(ii) and 75(A)(b)(ii) for application to such members or class of members as they may determine. Where the Directors do not so approve and designate in relation to a member (whether of a class or otherwise), Article 75(A)(a)(i) and/or (as the case may be) Article 75(A)(b)(i) shall apply.

authority

Directors may approve method and manner. and designate procedure. for electronic communications

- 76. (A) An instrument appointing a proxy:
  - if sent personally or by post, must be left at such place or one of (a) such places (if any) as may be specified for that purpose in or by way of note to or in any document accompanying the notice convening the meeting (or, if no place is so specified, at the Office); or
  - (b) if submitted by electronic communication, must be received through such means as may be specified for that purpose in or by way of note to or in any document accompanying the notice convening the meeting,

and in either case, not less than 72 hours before the time appointed for the holding of the meeting or adjourned meeting or (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) for the taking of the poll at which it is to be used, and in default shall not be treated as valid. The instrument shall, unless the contrary is stated thereon, be valid as well for any adjournment of the meeting as for the meeting to which it relates; Provided always that an instrument of proxy relating to more than one meeting (including any adjournment thereof) having once been so delivered in accordance with this Article 76 for the purposes of any meeting shall not be required again to be delivered for the purposes of any subsequent meeting to which it relates.

- (B) The Directors may, in their absolute discretion, and in relation to such Directors may members or class of members as they may determine, specify the means through which instruments appointing a proxy may be submitted by electronic communications, as contemplated in Article 76(A)(b). Where the Directors do not so specify in relation to a member (whether of a class or otherwise), Article 76(A)(a) shall apply.
- 77. An instrument appointing a proxy shall be deemed to include the right to Rights of proxies demand or join in demanding a poll, to move any resolution or amendment thereto and to speak at the meeting.
- 78. A vote cast by proxy shall not be invalidated by the previous death or mental disorder of the principal or by the revocation of the appointment of the proxy or of the authority under which the appointment was made, Provided always that no intimation in writing of such death, mental disorder or revocation shall have been received by the Company at the Office at least one hour before the commencement of the meeting or adjourned meeting or (in the case of a poll taken otherwise than at or on the same day as the meeting or adjourned meeting) the time appointed for the taking of the poll at which the vote is cast.

Deposit of proxies

specify means for electronic communications

Intervening death or mental disorder

## **CORPORATIONS ACTING BY REPRESENTATIVES**

79. Any corporation which is a member of the Company may by resolution of its directors or other governing body authorise such person as it thinks fit to act as its representative at any meeting of the Company or of any class of members of the Company. The person so authorised shall be entitled to exercise the same powers on behalf of such corporation as the corporation could exercise if it were an individual member of the Company and such corporation shall for the purposes of this Constitution (but subject to the Act) be deemed to be present in person at any such meeting if a person so authorised is present thereat.

### DIRECTORS

- 80. The number of Directors of the Company shall not be less than two. All Number of Directors of the Company shall be natural persons.
- 81. A Director shall not be required to hold any shares of the Company by way of qualification. A Director who is not a member of the Company shall nevertheless be entitled to attend and speak at General Meetings.
- 82. The ordinary remuneration of the Directors shall from time to time be Remuneration of determined by an Ordinary Resolution of the Company, shall not be increased except pursuant to an Ordinary Resolution passed at a General Meeting where notice of the proposed increase shall have been given in the notice convening the General Meeting and shall (unless such resolution otherwise provides) be divisible among the Directors as they may agree, or failing agreement, equally, except that any Director who shall hold office for part only of the period in respect of which such remuneration is payable shall be entitled only to rank in such division for a proportion of remuneration related to the period during which he has held office.
- 83. (A) Any Director who holds any executive office, or who serves on any Extra committee of the Directors, or who otherwise performs services which in the opinion of the Directors are outside the scope of the ordinary duties of a Director, may be paid such extra remuneration as the ordinary duties Directors may determine. Such extra remuneration may be made payable to such Director in addition to or in substitution for his ordinary remuneration as a Director, and may be made payable by a lump sum or by way of salary, or except in the case of a non-executive Director, by a percentage of profits, or by any or all of those modes.
  - (B) The remuneration (including any remuneration under Article 83(A) Payment of above) in the case of non-executive Directors shall be payable by a remuneration fixed sum and shall not at any time be by a commission on or a percentage of the profits or turnover. Salaries payable to Executive Directors may not include a commission on or a percentage of turnover.

Corporations acting by representatives

Directors

No share qualification for Directors

Directors

remuneration for work outside scope of

- 84. The Directors may repay to any Director all such reasonable expenses as he Reimbursement may incur in attending and returning from meetings of the Directors or of any of expenses committee of the Directors or General Meetings or otherwise in or about the business of the Company.
- 85. The Directors shall have power to pay and agree to pay pensions or other Power to pay retirement, superannuation, death or disability benefits to (or to any person in respect of) any Director for the time being holding any executive office and for the purpose of providing any such pensions or other benefits to contribute to any scheme or fund or to pay premiums.
- 86. A Director may be party to or in any way interested in any contract or Directors may arrangement or transaction to which the Company is a party or in which the Company is in any way interested and he may hold and be remunerated in respect of any office or place of profit (other than the office of Auditor of the Company or any subsidiary thereof) under the Company or any other company in which the Company is in any way interested and he (or any firm of which he is a member) may act in a professional capacity for the Company or any such other company and be remunerated therefor and in any such case as aforesaid (save as otherwise agreed) he may retain for his own absolute use and benefit all profits and advantages accruing to him thereunder or in consequence thereof.
- 87. (A) The Directors may from time to time appoint one or more of their body Directors may to be the holder of any office (including, where considered appropriate, any executive office or the office of the Chairman or Deputy Chairman) on such terms and for such period as they may (subject to the provisions of the Statutes) determine and, without prejudice to the terms of any contract entered into in any particular case, may at any time revoke any such appointment.
  - (B) The appointment of any Director to the office of Chairman or Deputy Chairman shall automatically determine if he ceases to be a Director but without prejudice to any claim for damages for breach of any contract of service between him and the Company.
  - (C) The appointment of any Director to any other executive office shall not Cessation of automatically determine if he ceases from any cause to be a Director, unless the contract or resolution under which he holds office shall expressly state otherwise, in which event such determination shall be without prejudice to any claim for damages for breach of any contract of service between him and the Company.
- 88. The Directors may entrust to and confer upon any Directors holding any executive office any of the powers exercisable by them as Directors upon such terms and conditions and with such restrictions as they think fit, and either collaterally with or to the exclusion of their own powers, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

pension and other benefits

contract with Company

hold offices

Cessation of directorship of Chairman or Deputy Chairman

directorship of Executive Director

Power of Executive Directors

## CHIEF EXECUTIVE OFFICERS

- 89. The Directors may from time to time appoint one or more of their body to be Appointment of Chief Executive Officer or Chief Executive Officers (or other equivalent position) of the Company and may from time to time (subject to the provisions of any contract between him or them and the Company) remove or dismiss him or them from office and appoint another or others in his or their place or places. Where an appointment is for a fixed term such term shall not exceed five years.
- 90. A Chief Executive Officer (or person holding an equivalent position) who is a Director shall, subject to the provisions of any contract between him and the Company, be subject to the same provisions as to retirement by rotation, resignation and removal as the other Directors of the Company.
- 91. The remuneration of a Chief Executive Officer (or person holding an equivalent position) shall from time to time be fixed by the Directors and may subject to this Constitution be by way of salary or commission or participation in profits or by any or all these modes but he shall not under any circumstances be remunerated by a commission on or a percentage of turnover.
- 92. A Chief Executive Officer (or person holding an equivalent position) shall at Powers of the all times be subject to the control of the Directors but subject thereto the Directors may from time to time entrust to and confer upon a Chief Executive Officer (or person holding an equivalent position) for the time being such of the powers exercisable under this Constitution by the Directors as they may think fit and may confer such powers for such time and to be exercised on such terms and conditions and with such restrictions as they think expedient and they may confer such powers either collaterally with or to the exclusion of and in substitution for all or any of the powers of the Directors in that behalf and may from time to time revoke, withdraw, alter or vary all or any of such powers.

### APPOINTMENT AND RETIREMENT OF DIRECTORS

- 93. The office of a Director shall be vacated in any of the following events, When office of namely:
  - (a) if he shall become prohibited by law from acting as a Director; or
  - (b) if he shall become disgualified from acting as a director in any jurisdiction for reasons other than on technical grounds; or
  - (c) if (not being a Director holding any executive office for a fixed term) he shall resign by writing under his hand left at the Office or if he shall in writing offer to resign and the Directors shall resolve to accept such offer; or

Chief Executive Officer

Retirement. removal and resignation of Chief Executive Officer

Remuneration of the Chief **Executive Officer** 

Chief Executive Officer

Director to be vacated

- (d) if he shall have a bankruptcy order made against him or if he shall make any arrangement or composition with his creditors generally; or
- (e) if he becomes mentally disordered and incapable of managing himself or his affairs or if in Singapore or elsewhere an order shall be made by any court claiming jurisdiction in that behalf on the ground (however formulated) of mental disorder for his detention or for the appointment of a guardian or for the appointment of a receiver or other person (by whatever name called) to exercise powers with respect to his property or affairs; or
- if he is removed by the Company in General Meeting pursuant to this (f) Constitution.
- 94. At each Annual General Meeting one-third of the Directors for the time being Retirement of (or, if their number is not a multiple of three, the number nearest to one-third), selected in accordance with Article 95, shall retire from office by rotation (in addition to any Director retiring pursuant to Article 100).
- 95. The Directors to retire in every year shall be those subject to retirement by Selection of rotation who have been longest in office since their last re-election or Directors to retire appointment and so that as between persons who became or were last re-elected Directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot. A retiring Director shall be eligible for re-election.
- 96. The Company at the meeting at which a Director retires under any provision Filling vacated of this Constitution may by Ordinary Resolution fill the office being vacated office by electing thereto the retiring Director or some other person eligible for appointment. In default the retiring Director shall be deemed to have been re-elected except in any of the following cases:
  - (a) where at such meeting it is expressly resolved not to fill such office or a resolution for the re-election of such Director is put to the meeting and lost; or
  - (b) where such Director is disgualified under the Act from holding office as a Director or has given notice in writing to the Company that he is unwilling to be re-elected; or
  - (c) where such Director is disqualified from acting as a director in any jurisdiction for reasons other than on technical grounds; or
  - (d) where the default is due to the moving of a resolution in contravention of the next following Article.

The retirement shall not have effect until the conclusion of the meeting except where a resolution is passed to elect some other person in the place of the retiring Director or a resolution for his re-election is put to the meeting and lost and accordingly a retiring Director who is re-elected or deemed to have been re-elected will continue in office without a break.

Directors by rotation

- 97. A resolution for the appointment of two or more persons as Directors by a Resolution for single resolution shall not be moved at any General Meeting unless a resolution that it shall be so moved has first been agreed to by the meeting without any vote being given against it; and any resolution moved in contravention of this provision shall be void.
- 98. No person other than a Director retiring at the meeting shall, unless recommended by the Directors for election, be eligible for appointment as a Director at any General Meeting unless not less than 11 nor more than 42 clear days (exclusive of the date on which the notice is given) before the date appointed for the meeting there shall have been lodged at the Office notice in writing signed by some member (other than the person to be proposed) duly gualified to attend and vote at the meeting for which such notice is given of his intention to propose such person for election or notice in writing signed by the person to be proposed giving his consent to the nomination and signifying his candidature for the office, Provided always that in the case of a person recommended by the Directors for election not less than nine clear days' notice shall be necessary and notice of each and every such person shall be served on the members at least seven days prior to the meeting at which the election is to take place.
- 99. The Company may in accordance with and subject to the provisions of the Removal of Statutes by Ordinary Resolution of which special notice has been given remove any Director from office (notwithstanding any provision of this Constitution or of any agreement between the Company and such Director, but without prejudice to any claim he may have for damages for breach of any such agreement) and appoint another person in place of a Director so removed from office and any person so appointed shall be treated for the purpose of determining the time at which he or any other Director is to retire by rotation as if he had become a Director on the day on which the Director in whose place he is appointed was last elected a Director. In default of such appointment the vacancy arising upon the removal of a Director from office may be filled as a casual vacancy.
- 100. The Company may by Ordinary Resolution appoint any person to be a Directors' power Director either to fill a casual vacancy or as an additional Director. Without prejudice thereto the Directors shall have power at any time so to do, but any person so appointed by the Directors shall hold office only until the next additional Annual General Meeting. He shall then be eligible for re-election, but shall Directors not be taken into account in determining the number of Directors who are to retire by rotation at such meeting.

## **ALTERNATE DIRECTORS**

101. (A) Any Director may at any time by writing under his hand and deposited at the Office, or delivered at a meeting of the Directors appoint any person (other than another Director) to be his Alternate Director. Such appointment, unless previously approved by the Directors, shall have effect only upon and subject to being so approved. A person shall not act as Alternate Director to more than one Director at the same time.

appointment of Directors

Notice of intention to appoint Director

Directors

to fill casual vacancies and appoint

Appointment of Alternate Directors

- (B) All removals of Alternate Directors shall be by writing under the hand Removal of Alternate of the Director terminating such appointment and come into effect Directors to be when deposited at the Office or delivered at a meeting of the Directors. in writing
- (C) The appointment of an Alternate Director shall determine on the Determination of appointment of happening of any event which if he were a Director would cause him to Alternate vacate such office or if the Director concerned (below called "his Directors principal") ceases to be a Director.
- (D) An Alternate Director shall (except when absent from Singapore) be Powers of entitled to receive notices of meetings of the Directors and shall be entitled to attend and vote as a Director at any such meeting at which his principal is not personally present and generally at such meeting to perform all functions of his principal as a Director and for the purposes of the proceedings at such meeting the provisions of this Constitution shall apply as if he (instead of his principal) were a Director. If his principal is for the time being absent from Singapore or temporarily unable to act through ill health or disability, his signature to any resolution in writing of the Directors shall be as effective as the signature of his principal. To such extent as the Directors may from time to time determine in relation to any committee of the Directors, the foregoing provisions of this Article shall also apply mutatis mutandis to any meeting of any such committee of which his principal is a member. An Alternate Director shall not (save as expressly set out in this Constitution) have power to act as a Director nor shall he be deemed to be a Director for the purposes of this Constitution.
- (E) An Alternate Director shall be entitled to contract and be interested in Alternate and benefit from contracts or arrangements or transactions and to be repaid expenses and to be indemnified to the same extent mutatis mutandis as if he were a Director but he shall not be entitled to receive from the Company in respect of his appointment as Alternate Director any remuneration except only such part (if any) of the remuneration otherwise payable to his principal as such principal may by notice in writing to the Company from time to time direct.

### MEETINGS AND PROCEEDINGS OF DIRECTORS

- 102. (A) Subject to the provisions of this Constitution the Directors may meet Meetings of together for the despatch of business, adjourn and otherwise regulate their meetings as they think fit. At any time any Director may, and the Secretary on the requisition of a Director shall, summon a meeting of the Directors. It shall not be necessary to give notice of a meeting of Directors to any Director for the time being absent from Singapore. Any Director may waive notice of any meeting and any such waiver may be retroactive.
  - (B) Directors may participate in a meeting of the Directors by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other, without a Director being in the physical presence of another Director or Directors, and participation in a meeting pursuant to this provision shall

Alternate

Directors

Directors may contract with Company

Directors

Participation by telephone or video conference participating in any such meeting shall be counted in the quorum for such meeting and subject to there being a requisite guorum in accordance with Article 103, all resolutions agreed by the Directors in such meeting shall be deemed to be as effective as a resolution passed at a meeting in person of the Directors duly convened and held. A meeting conducted by means of a conference telephone or similar communications equipment as aforesaid is deemed to be held at the Office or such other place agreed upon by the Directors attending the meeting, Provided always that at least one of the Directors present at the meeting was at that place for the duration of the meeting.

**APPENDIX 2** 

constitute presence in person at such meeting. The Directors

- 103. The quorum necessary for the transaction of the business of the Directors Quorum may be fixed from time to time by the Directors and unless so fixed at any other number shall be two. A meeting of the Directors at which a quorum is present shall be competent to exercise all powers and discretions for the time being exercisable by the Directors.
- 104. Questions arising at any meeting of the Directors shall be determined by a Votes majority of votes. In case of an equality of votes (except where only two Directors are present and form the quorum or when only two Directors are competent to vote on the question in issue) the chairman of the meeting shall have a second or casting vote.
- 105. A Director shall not vote in respect of any contract or arrangement or any Directors not to other proposal whatsoever in which he has any personal material interest, directly or indirectly. A Director shall not be counted in the quorum at a meeting in relation to any resolution on which he is debarred from voting.
- 106. The continuing Directors may act notwithstanding any vacancies, but if and Proceedings in so long as the number of Directors is reduced below the minimum number case of fixed by or in accordance with this Constitution the continuing Directors or Director may act for the purpose of filling up such vacancies or of summoning General Meetings, but not for any other purpose (except in an emergency). If there be no Directors or Director able or willing to act, then any two members may summon a General Meeting for the purpose of appointing Directors.
- 107. (A) The Directors may elect from their number a Chairman and a Deputy Chairman (or two or more Deputy Chairmen) and determine the period for which each is to hold office. If no Chairman or Deputy Chairman shall have been appointed or if at any meeting of the Directors no Chairman or Deputy Chairman shall be present within fifteen minutes after the time appointed for holding the meeting, the Directors present may choose one of their number to be chairman of the meeting.
  - (B) If at any time there is more than one Deputy Chairman the right in the Absence of absence of the Chairman to preside at a meeting of the Directors or of Chairman the Company shall be determined as between the Deputy Chairmen present (if more than one) by seniority in length of appointment or otherwise as resolved by the Directors.

vote on transactions in which they have an interest

vacancies

Chairman and Deputy Chairman

- 108. A resolution in writing signed by a majority of Directors shall be as effective Resolutions in writing as a resolution duly passed at a meeting of the Directors and may consist of several documents in the like form, each signed by one or more Directors. The expressions "in writing" and "signed" include approval by any such Director by telefax or any form of electronic communication approved by the Directors for such purpose from time to time incorporating, if the Directors deem necessary, the use of security and/or identification procedures and devices approved by the Directors.
- 109. The Directors may delegate any of their powers or discretion to committees Power to appoint consisting of one or more members of their body. Any committee so formed shall in the exercise of the powers so delegated conform to any regulations which may from time to time be imposed by the Directors.
- 110. The meetings and proceedings of any such committee consisting of two or Proceedings at more members shall be governed mutatis mutandis by the provisions of this Constitution regulating the meetings and proceedings of the Directors, save that a resolution in writing shall be signed by all members of the committee so as to be effective as a resolution duly passed at a meeting of the committee, and so far as the same are not superseded by any regulations made by the Directors under the last preceding Article.
- 111. All acts done by any meeting of Directors, or of any such committee, or by any person acting as a Director or as a member of any such committee, shall as regards all persons dealing in good faith with the Company, notwithstanding that there was defect in the appointment of any of the formal defect persons acting as aforesaid, or that any such persons were disqualified or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was gualified and had continued to be a Director or member of the committee and had been entitled to vote.

## **BORROWING POWERS**

112. Subject as hereinafter provided and to the provisions of the Statutes, the Directors' Directors may exercise all the powers of the Company to borrow money, to mortgage or charge its undertaking, property and uncalled capital and to issue debentures and other securities, whether outright or as collateral security for any debt, liability or obligation of the Company or of any third party.

### GENERAL POWERS OF DIRECTORS

113. The business and affairs of the Company shall be managed by, or under the direction or supervision of, the Directors. The Directors may exercise all such powers of the Company as are not by the Statutes or by this Constitution required to be exercised by the Company in General Meeting. The Directors shall not carry into effect any proposals for selling or disposing of the whole or substantially the whole of the Company's undertaking unless such proposals have been approved by the Company in General Meeting. The general powers given by this Article shall not be limited or restricted by any special authority or power given to the Directors by any other Article.

committees

committee meetings

Validity of acts of Directors in committees in spite of some

borrowing powers

General powers of Directors to manage Company's business

- 114. The Directors may establish any local boards or agencies for managing any Directors may of the affairs of the Company, either in Singapore or elsewhere, and may appoint any persons to be members of such local boards, or any managers or agents, and may fix their remuneration, and may delegate to any local board, manager or agent any of the powers, authorities and discretions vested in the Directors, with power to sub-delegate, and may authorise the members of any local boards, or any of them, to fill any vacancies therein, and to act notwithstanding vacancies, and any such appointment or delegation may be made upon such terms and subject to such conditions as the Directors may think fit, and the Directors may remove any person so appointed, and may annul or vary any such delegation, but no person dealing in good faith and without notice of any such annulment or variation shall be affected thereby.
- 115. The Directors may from time to time and at any time by power of attorney or Directors may otherwise appoint any company, firm or person or any fluctuating body of persons, whether nominated directly or indirectly by the Directors, to be the attorney or attorneys of the Company for such purposes and with such powers, authorities and discretions (not exceeding those vested in or exercisable by the Directors under this Constitution) and for such period and subject to such conditions as they may think fit, and any such power of attorney may contain such provisions for the protection and convenience of persons dealing with any such attorney as the Directors may think fit, and may also authorise any such attorney to sub-delegate all or any of the powers, authorities and discretions vested in him.
- 116. The Company or the Directors on behalf of the Company may in exercise of Registers the powers in that behalf conferred by the Statutes cause to be kept a Branch Register or Register of Members and the Directors may (subject to the provisions of the Statutes) make and vary such regulations as they may think fit in respect of the keeping of any such Register.
- 117. All cheques, promissory notes, drafts, bills of exchange, and other Cheques, etc. negotiable or transferable instruments, and all receipts for moneys paid to the Company, shall be signed, drawn, accepted, endorsed, or otherwise executed, as the case may be, in such manner as the Directors shall from time to time by resolution determine.

### SECRETARY

118. The Secretary shall be appointed by the Directors on such terms and for Company such period as they may think fit. Any Secretary so appointed may at any time be removed from office by the Directors, but without prejudice to any claim for damages for breach of any contract of service between him and the Company. If thought fit two or more persons may be appointed as Secretaries or Joint Secretaries. The Directors may also appoint from time to time on such terms as they may think fit one or more Deputy or Assistant Secretaries. The appointment and duties of the Secretary or Joint Secretaries shall not conflict with the provisions of the Act and in particular Section 171 of the Act.

establish local boards or agencies

appoint attorneys

Secretary

## THE SEAL

- 119. The Directors shall provide for the safe custody of the Seal which shall not Seal be used without the authority of the Directors or of a committee authorised by the Directors in that behalf.
- 120. Every instrument to which the Seal shall be affixed shall be signed Affixing seal autographically by one Director and the Secretary or by a second Director or some other person appointed by the Directors save that as regards any certificates for shares or debentures or other securities of the Company the Directors may by resolution determine that such signatures or either of them shall be dispensed with or affixed by some method or system of mechanical signature or other method approved by the Directors.
- 121. (A) The Company may exercise the powers conferred by the Statutes with Official seal regard to having an official seal for use abroad and such powers shall be vested in the Directors.
  - (B) The Company may exercise the powers conferred by the Statutes with Share seal regard to having a duplicate Seal as referred to in Section 124 of the Act which shall be a facsimile of the Seal with the addition on its face of the words "Share Seal".

## **AUTHENTICATION OF DOCUMENTS**

122. Any Director or the Secretary or any person appointed by the Directors for the purpose shall have power to authenticate any documents affecting the Constitution of the Company and any resolutions passed by the Company or the Directors or any committee, and any books, records, documents, accounts and financial statements relating to the business of the Company, and to certify copies thereof or extracts therefrom as true copies or extracts; and where any books, records, documents, accounts or financial statements are elsewhere than at the Office the local manager or other officer of the Company having the custody thereof shall be deemed to be a person appointed by the Directors as aforesaid. A document purporting to be a copy of a resolution, or an extract from the minutes of a meeting, of the Company or of the Directors or any committee which is certified as aforesaid shall be conclusive evidence in favour of all persons dealing with the Company upon the faith thereof that such resolution has been duly passed, or as the case may be, that any minute so extracted is a true and accurate record of proceedings at a duly constituted meeting. Any authentication or certification made pursuant to this Article may be made by any electronic means approved by the Directors for such purpose from time to time incorporating, if the Directors deem necessary, the use of security and/or identification procedures and devices approved by the Directors.

Power to authenticate documents

### RESERVES

123. The Directors may from time to time set aside out of the profits of the Reserves Company and carry to reserve such sums as they think proper which, at the discretion of the Directors, shall be applicable for any purpose to which the profits of the Company may properly be applied and pending such application may either be employed in the business of the Company or be invested. The Directors may divide the reserve into such special funds as they think fit and may consolidate into one fund any special funds or any parts of any special funds into which the reserve may have been divided. The Directors may also, without placing the same to reserve, carry forward any profits. In carrying sums to reserve and in applying the same the Directors shall comply with the provisions (if any) of the Statutes.

### DIVIDENDS

- 124. The Company may by Ordinary Resolution declare dividends but no such Declaration of dividends dividend shall exceed the amount recommended by the Directors.
- 125. If and so far as in the opinion of the Directors the profits of the Company Interim dividends justify such payments, the Directors may declare and pay the fixed dividends on any class of shares carrying a fixed dividend expressed to be payable on fixed dates on the half-yearly or other dates prescribed for the payment thereof and may also from time to time declare and pay interim dividends on shares of any class of such amounts and on such dates and in respect of such periods as they think fit.
- 126. Subject to any rights or restrictions attached to any shares or class of shares Apportionment of dividends and except as otherwise permitted under the Act:
  - (a) all dividends in respect of shares must be paid in proportion to the number of shares held by a member but where shares are partly paid all dividends must be apportioned and paid proportionately to the amounts paid or credited as paid on the partly paid shares; and
  - (b) all dividends must be apportioned and paid proportionately to the amounts so paid or credited as paid during any portion or portions of the period in respect of which the dividend is paid.

For the purposes of this Article, an amount paid or credited as paid on a share in advance of a call is to be ignored.

- 127. No dividend shall be paid otherwise than out of profits available for Dividends distribution under the provisions of the Statutes.
- 128. No dividend or other moneys payable on or in respect of a share shall bear No interest on interest as against the Company.
- 129. (A) The Directors may retain any dividend or other moneys payable on or Retention of in respect of a share on which the Company has a lien and may apply dividends on the same in or towards satisfaction of the debts, liabilities or lien engagements in respect of which the lien exists.

payable out of

profits

dividends

- (B) The Directors may retain the dividends payable upon shares in respect Retention of of which any person is under the provisions as to the transmission of dividends shares hereinbefore contained entitled to become a member, or which any person is under those provisions entitled to transfer, until such person shall become a member in respect of such shares or shall transfer the same.
- 130. The waiver in whole or in part of any dividend on any share by any document Waiver of (whether or not under seal) shall be effective only if such document is signed dividends by the shareholder (or the person entitled to the share in consequence of the death or bankruptcy of the holder) and delivered to the Company and if or to the extent that the same is accepted as such or acted upon by the Company.
- 131. The payment by the Directors of any unclaimed dividends or other moneys Unclaimed payable on or in respect of a share into a separate account shall not dividends or constitute the Company a trustee in respect thereof. All dividends and other moneys payable on or in respect of a share that are unclaimed after first becoming payable may be invested or otherwise made use of by the Directors for the benefit of the Company and any dividend or any such moneys unclaimed after a period of six years from the date they are first payable shall be forfeited and shall revert to the Company but the Directors may at any time thereafter at their absolute discretion annul any such forfeiture and pay the moneys so forfeited to the person entitled thereto prior to the forfeiture. If the Depository returns any such dividend or moneys to the Company, the relevant Depositor shall not have any right or claim in respect of such dividend or moneys against the Company if a period of six years has elapsed from the date such dividend or other moneys are first payable.
- 132. The Company may upon the recommendation of the Directors by Ordinary Resolution direct payment of a dividend in whole or in part by the distribution of specific assets (and in particular of paid-up shares or debentures of any other company) and the Directors shall give effect to such resolution. Where any difficulty arises in regard to such distribution, the Directors may settle the same as they think expedient and in particular may issue fractional certificates, may fix the value for distribution of such specific assets or any part thereof, may determine that cash payments shall be made to any members upon the footing of the value so fixed in order to adjust the rights of all parties and may vest any such specific assets in trustees as may seem expedient to the Directors.
- Whenever the Directors or the Company in General Meeting have Scrip dividend 133. (A) resolved or proposed that a dividend (including an interim, final, special or other dividend) be paid or declared on shares of a particular class in the capital of the Company, the Directors may further resolve that members entitled to such dividend be entitled to elect to receive an allotment of shares of that class credited as fully paid in lieu of cash in respect of the whole or such part of the dividend as the Directors may think fit. In such case, the following provisions shall apply:
  - the basis of any such allotment shall be determined by the (a) Directors:

pending transmission

other moneys

Payment of dividend in specie

scheme

- (b) the Directors shall determine the manner in which members shall be entitled to elect to receive an allotment of shares of the relevant class credited as fully paid in lieu of cash in respect of the whole or such part of any dividend in respect of which the Directors shall have passed such a resolution as aforesaid, and the Directors may make such arrangements as to the giving of notice to members, providing for forms of election for completion by members (whether in respect of a particular dividend or dividends or generally), determining the procedure for making such elections or revoking the same and the place at which and the latest date and time by which any forms of election or other documents by which elections are made or revoked must be lodged, and otherwise make all such arrangements and do all such things, as the Directors consider necessary or expedient in connection with the provisions of this Article 133;
- (c) the right of election may be exercised in respect of the whole of that portion of the dividend in respect of which the right of election has been accorded, Provided always that the Directors may determine, either generally or in any specific case, that such right shall be exercisable in respect of the whole or any part of that portion; and
- (d) the dividend (or that part of the dividend in respect of which a right of election has been accorded) shall not be payable in cash on the shares of the relevant class in respect whereof the share election has been duly exercised (the "elected shares") and, in lieu and in satisfaction thereof, shares of the relevant class shall be allotted and credited as fully paid to the holders of the elected shares on the basis of allotment determined as aforesaid. For such purpose and notwithstanding the provisions of Article 138, the Directors shall (i) capitalise and apply out of the amount standing to the credit of any of the Company's reserve accounts or any amount standing to the credit of the profit and loss account or otherwise available for distribution as the Directors may determine, such sum as may be required to pay up in full the appropriate number of shares for allotment and distribution to and among the holders of the elected shares on such basis, or (ii) apply the sum which would otherwise have been payable in cash to the holders of the elected shares towards payment of the appropriate number of shares of the relevant class for allotment and distribution to and among the holders of the elected shares on such basis.
- (B) The shares of the relevant class allotted pursuant to the provisions of Ranking of Article 133(A) shall rank pari passu in all respects with the shares of that class then in issue save only as regards participation in the dividend which is the subject of the election referred to above (including the right to make the election referred to above) or any other distributions, bonuses or rights paid, made, declared or announced prior to or contemporaneous with the payment or declaration of the dividend which is the subject of the election referred to above, unless the Directors shall otherwise specify.

shares

- (C) The Directors may, on any occasion when they resolve as provided in Record date Article 133(A), determine that rights of election under that Article shall not be made available to the persons who are registered as holders of shares in the Register of Members or (as the case may be) in the Depository Register, or in respect of shares, the transfer of which is registered, after such date as the Directors may fix subject to such exceptions as the Directors think fit, and in such event the provisions of Article 133 shall be read and construed subject to such determination.
- (D) The Directors may, on any occasion when they resolve as provided in Eligibility Article 133(A), further determine that no allotment of shares or rights of election for shares under Article 133(A) shall be made available or made to members whose registered addresses entered in the Register of Members or (as the case may be) the Depository Register is outside Singapore or to such other members or class of members as the Directors may in their sole discretion decide and in such event the only entitlement of the members aforesaid shall be to receive in cash the relevant dividend resolved or proposed to be paid or declared.
- (E) Notwithstanding the foregoing provisions of this Article, if at any time Disapplication after the Directors' resolution to apply the provisions of Article 133(A) in relation to any dividend but prior to the allotment of shares pursuant thereto, the Directors shall consider that by reason of any event or circumstance (whether arising before or after such resolution) or by reason of any matter whatsoever it is no longer expedient or appropriate to implement that proposal, the Directors may at their discretion and as they deem fit in the interest of the Company and without assigning any reason therefor, cancel the proposed application of Article 133(A).
- (F) The Directors may do all acts and things considered necessary or Fractional entitlements expedient to give effect to the provisions of Article 133(A), with full power to make such provisions as they think fit in the case of shares of the relevant class becoming distributable in fractions (including, notwithstanding any provision to the contrary in this Constitution, provisions whereby, in whole or in part, fractional entitlements are disregarded or rounded up or down).
- 134. Any dividend or other moneys payable in cash on or in respect of a share Dividends may be paid by cheque or warrant sent through the post to the registered payable by address appearing in the Register of Members or (as the case may be) the Depository Register of a member or person entitled thereto (or, if two or more persons are registered in the Register of Members or (as the case may be) entered in the Depository Register as joint holders of the share or are entitled thereto in consequence of the death or bankruptcy of the holder, to any one of such persons) or to such person at such address as such member or person or persons may by writing direct. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent or to such person as the holder or joint holders or person or persons entitled to the share in consequence of the death or bankruptcy of the holder may direct and payment of the cheque or warrant by the banker upon whom it is

cheque or warrant

drawn shall be a good discharge to the Company. Every such cheque or warrant shall be sent at the risk of the person entitled to the money represented thereby.

- 135. Notwithstanding the provisions of Article 134 and the provisions of Article 137, the payment by the Company to the Depository of any dividend payable to a Depositor shall, to the extent of the payment made to the Depository, discharge the Company from any liability to the Depositor in respect of that payment.
- 136. If two or more persons are registered in the Register of Members or (as the case may be) the Depository Register as joint holders of any share, or are entitled jointly to a share in consequence of the death or bankruptcy of the holder, any one of them may give effectual receipts for any dividend or other moneys payable or property distributable on or in respect of the share.
- 137. Any resolution declaring a dividend on shares of any class, whether a Resolution resolution of the Company in General Meeting or a resolution of the Directors, may specify that the same shall be payable to the persons registered as the holders of such shares in the Register of Members or (as the case may be) the Depository Register at the close of business on a particular date and thereupon the dividend shall be payable to them in accordance with their respective holdings so registered, but without prejudice to the rights inter se in respect of such dividend of transferors and transferees of any such shares.

### BONUS ISSUES AND CAPITALISATION OF **PROFITS AND RESERVES**

- 138. (A) The Directors may, with the sanction of an Ordinary Resolution of the Power to issue Company, including any Ordinary Resolution passed pursuant to free bonus Article 11(B):
  - (a) issue bonus shares for which no consideration is payable to the Company to the persons registered as holders of shares in the Register of Members or (as the case may be) in the Depository Register at the close of business on:
    - the date of the Ordinary Resolution (or such other date as (i) may be specified therein or determined as therein provided); or
    - (ii) (in the case of an Ordinary Resolution passed pursuant to Article 11(B)) such other date as may be determined by the Directors,

in proportion to their then holdings of shares; and/or

(b) capitalise any sum standing to the credit of any of the Company's reserve accounts or other undistributable reserve or any sum standing to the credit of profit and loss account by appropriating

Payment to Depository good discharge

Payment of dividends to joint holders

declaring dividends

shares and/or to capitalise reserves

such sum to the persons registered as holders of shares in the Register of Members or (as the case may be) in the Depository Register at the close of business on:

- the date of the Ordinary Resolution (or such other date as (i) may be specified therein or determined as therein provided); or
- (ii) (in the case of an Ordinary Resolution passed pursuant to Article 11(B)) such other date as may be determined by the Directors.

in proportion to their then holdings of shares and applying such sum on their behalf in paying up in full new shares (or, subject to any special rights previously conferred on any shares or class of shares for the time being issued, new shares of any other class not being redeemable shares) for allotment and distribution credited as fully paid up to and amongst them as bonus shares in the proportion aforesaid.

- (B) The Directors may do all acts and things considered necessary or Power of expedient to give effect to any such bonus issue and/or capitalisation under Article 138(A), with full power to the Directors to make such provisions as they think fit for any fractional entitlements which would capitalisations arise on the basis aforesaid (including provisions whereby fractional entitlements are disregarded or the benefit thereof accrues to the Company rather than to the members concerned). The Directors may authorise any person to enter on behalf of all the members interested into an agreement with the Company providing for any such bonus issue or capitalisation and matters incidental thereto and any agreement made under such authority shall be effective and binding on all concerned.
- 139. In addition and without prejudice to the powers provided for by Article 138, Power to issue the Directors shall have power to issue shares for which no consideration is payable and/or to capitalise any undivided profits or other moneys of the Company not required for the payment or provision of any dividend on any reserves for shares entitled to cumulative or non-cumulative preferential dividends (including profits or other moneys carried and standing to any reserve or reserves) and to apply such profits or other moneys in paying up in full new remuneration shares, in each case on terms that such shares shall, upon issue:
  - (a) be held by or for the benefit of participants of any share incentive or option scheme or plan implemented by the Company and approved by shareholders in General Meeting and on such terms as the Directors shall think fit; or
  - (b) be held by or for the benefit of non-executive Directors as part of their remuneration under Article 82 and/or Article 83(A) approved by shareholders in General Meeting in such manner and on such terms as the Directors shall think fit.

Directors to give effect to bonus issues and

free shares and/or to capitalise share-based incentive plans and Directors'

The Directors may do all such acts and things considered necessary or expedient to give effect to any of the foregoing.

### FINANCIAL STATEMENTS

- 140. Accounting records sufficient to show and explain the Company's Accounting transactions and otherwise complying with the Statutes shall be kept at the records Office, or at such other place as the Directors think fit. No member of the Company or other person shall have any right of inspecting any account or book or document of the Company except as conferred by statute or ordered by a court of competent jurisdiction or authorised by the Directors.
- 141. In accordance with the provisions of the Act, the Directors shall cause to be Presentation of prepared and to be laid before the Company in General Meeting such financial statements, balance sheets, reports, statements and other documents as may be necessary. The interval between the close of a financial year of the Company and the date of the Company's Annual General Meeting shall not exceed four months (or such other period as may be permitted by the Act).
- 142. A copy of the financial statements and, if required, the balance sheet Copies of (including every document required by law to be attached thereto), which is duly audited and which is to be laid before the Company in General Meeting accompanied by a copy of the Auditor's report thereon, shall not less than 14 days before the date of the meeting be sent to every member of the Company and to every other person who is entitled to receive notices of meetings from the Company under the provisions of the Statutes or of this Constitution; Provided always that:
  - (a) these documents may, subject to the listing rules of the Stock Exchange, be sent less than 14 days before the date of the meeting if all persons entitled to receive notices of meetings from the Company so agree; and
  - (b) this Article 142 shall not require a copy of these documents to be sent to more than one of any joint holders or to any person of whose address the Company is not aware, but any member to whom a copy of these documents has not been sent shall be entitled to receive a copy free of charge on application at the Office.

### AUDITOR

- 143. Subject to the provisions of the Statutes, all acts done by any person acting Validity of acts of as an Auditor shall, as regards all persons dealing in good faith with the Auditor Company, be valid, notwithstanding that there was some defect in his appointment or that he was at the time of his appointment not qualified for appointment or subsequently became disgualified.
- 144. An Auditor shall be entitled to attend any General Meeting and to receive all Auditor entitled notices of and other communications relating to any General Meeting which any member is entitled to receive and to be heard at any General Meeting on any part of the business of the meeting which concerns him as Auditor.

to attend General Meetinas

financial statements

financial statements

### NOTICES

- 145. (A) Any notice or document (including a share certificate) may be served Service of notices on or delivered to any member by the Company either personally or by sending it through the post in a prepaid cover addressed to such member at his registered address appearing in the Register of Members or (as the case may be) the Depository Register, or (if he has no registered address within Singapore) to the address, if any, within Singapore supplied by him to the Company or (as the case may be) supplied by him to the Depository as his address for the service of notices, or by delivering it to such address as aforesaid. Where a notice or other document is served or sent by post, service or delivery shall be deemed to be effected at the time when the cover containing the same is posted and in proving such service or delivery it shall be sufficient to prove that such cover was properly addressed, stamped and posted.
  - (B) Without prejudice to the provisions of Article 145(A), but subject Electronic otherwise to the Act and any regulations made thereunder and (where applicable) the listing rules of the Stock Exchange, relating to electronic communications, any notice or document (including, without limitation, any accounts, balance-sheet, financial statements or report) which is required or permitted to be given, sent or served under the Act or under this Constitution by the Company, or by the Directors, to a member may be given, sent or served using electronic communications:
    - communications

- (a) to the current address of that person; or
- (b) by making it available on a website prescribed by the Company from time to time.

in accordance with the provisions of this Constitution, the Act and/or any other applicable regulations or procedures.

- (C) For the purposes of Article 145(B) above, a member shall be deemed Implied consent to have agreed to receive such notice or document by way of such electronic communications and shall not have a right to elect to receive a physical copy of such notice or document.
- (D) Notwithstanding Article 145(C) above, the Directors may, at their Deemed consent discretion, at any time give a member an opportunity to elect within a specified period of time whether to receive such notice or document by way of electronic communications or as a physical copy, and a member shall be deemed to have consented to receive such notice or document by way of electronic communications if he was given such an opportunity and he failed to make an election within the specified time, and he shall not in such an event have a right to receive a physical copy of such notice or document.

- (E) Where a notice or document is given, sent or served by electronic When notice communications:
  - (a) to the current address of a person pursuant to Article 145(B)(a), it deemed served shall be deemed to have been duly given, sent or served at the time of transmission of the electronic communication by the email server or facility operated by the Company or its service provider to the current address of such person (notwithstanding any delayed receipt, non-delivery or "returned mail" reply message or any other error message indicating that the electronic communication was delayed or not successfully sent), unless otherwise provided under the Act and/or any other applicable regulations or procedures; and
  - (b) by making it available on a website pursuant to Article 145(B)(b), it shall be deemed to have been duly given, sent or served on the date on which the notice or document is first made available on the website, or unless otherwise provided under the Act and/or any other applicable regulations or procedures.
- (F) Where a notice or document is given, sent or served to a member by Notice to be making it available on a website pursuant to Article 145(B)(b), the Company shall give separate notice to the member of the publication of the notice or document on that website and the manner in which the notice or document may be accessed by any one or more of the following means:

given of service on website

- by sending such separate notice to the member personally or (a) through the post pursuant to Article 145(A);
- by sending such separate notice to the member using electronic (b) communications to his current address pursuant to Article 145(B)(a);
- (c) by way of advertisement in the daily press; and/or
- (d) by way of announcement on the Stock Exchange.
- 146. Any notice given to that one of the joint holders of a share whose name Service of stands first in the Register of Members or (as the case may be) the notices in Depository Register in respect of the share shall be sufficient notice to all the joint holders in their capacity as such. For such purpose a joint holder having no registered address in Singapore and not having supplied an address within Singapore for the service of notices shall be disregarded.

respect of joint holders

given by electronic communications 147. A person entitled to a share in consequence of the death or bankruptcy of a Service of member upon supplying to the Company such evidence as the Directors notices after may reasonably require to show his title to the share, and upon supplying also to the Company or (as the case may be) the Depository an address within Singapore for the service of notices, shall be entitled to have served upon or delivered to him at such address any notice or document to which the member but for his death or bankruptcy would have been entitled, and such service or delivery shall for all purposes be deemed a sufficient service or delivery of such notice or document on all persons interested (whether jointly with or as claiming through or under him) in the share. Save as aforesaid any notice or document delivered or sent by post to or left at the address of any member or given, sent or served to any member using electronic communications in pursuance of this Constitution shall, notwithstanding that such member be then dead or bankrupt or in liquidation, and whether or not the Company shall have notice of his death or bankruptcy or liquidation, be deemed to have been duly served or delivered in respect of any share registered in the name of such member in the Register of Members or, where such member is a Depositor, entered against his name in the Depository Register as sole or first-named joint holder.

**APPENDIX 2** 

148. A member who (having no registered address within Singapore) has not No notice to supplied to the Company or (as the case may be) the Depository an address within Singapore for the service of notices shall not be entitled to receive notices or other documents from the Company.

### WINDING UP

- 149. The Directors shall have power in the name and on behalf of the Company to present a petition to the court for the Company to be wound up.
- 150. If the Company shall be wound up (whether the liquidation is voluntary, under supervision, or by the court) the Liquidator may, with the authority of a Special Resolution, divide among the members in specie or kind the whole or any part of the assets of the Company and whether or not the assets shall consist of property of one kind or shall consist of properties of different kinds, and may for such purpose set such value as he deems fair upon any one or more class or classes of property and may determine how such division shall be carried out as between the members of different classes of members. The Liquidator may, with the like authority, vest any part of the assets in trustees upon such trusts for the benefit of members as the Liquidator with the like authority shall think fit, and the liquidation of the Company may be closed and the Company dissolved, but so that no contributory shall be compelled to accept any shares or other property in respect of which there is a liability.
- 151. In the event of a winding up of the Company every member of the Company Member outside who is not for the time being in the Republic of Singapore shall be bound, within 14 days after the passing of an effective resolution to wind up the Company voluntarily, or within the like period after the making of an order for the winding up of the Company, to serve notice in writing on the Company appointing some householder in the Republic of Singapore upon whom all

death. bankruptcy, etc.

members with no registered address in Singapore

Power to present winding up petition

Distribution of assets in specie

Singapore

summonses, notices, processes, orders and judgments in relation to or under the winding up of the Company may be served, and in default of such nomination the liquidator of the Company shall be at liberty on behalf of such member to appoint some such person, and service upon any such appointee shall be deemed to be a good personal service on such member for all purposes, and where the liquidator makes any such appointment he shall, with all convenient speed, give notice thereof to such member by advertisement in any leading daily newspaper in the English language in circulation in Singapore or by a registered letter sent through the post and addressed to such member at his address as appearing in the Register of Members or (as the case may be) the Depository Register, and such notice shall be deemed to be served on the day following that on which the advertisement appears or the letter is posted.

### INDEMNITY

152. Subject to the provisions of and so far as may be permitted by the Statutes, Indemnity every Director, Auditor, Secretary or other officer of the Company shall be entitled to be indemnified by the Company against all costs, charges, losses, expenses and liabilities incurred or to be incurred by him in the execution and discharge of his duties or in relation thereto. Without prejudice to the generality of the foregoing, no Director, Secretary or other officer of the Company shall be liable for the acts, receipts, neglects or defaults of any other Director or officer or for joining in any receipt or other act for conformity or for any loss or expense happening to the Company through the insufficiency or deficiency of title to any property acquired by order of the Directors for or on behalf of the Company or for the insufficiency or deficiency of any security in or upon which any of the moneys of the Company shall be invested or for any loss or damage arising from the bankruptcy, insolvency or tortious act of any person with whom any moneys, securities or effects shall be deposited or left or for any other loss, damage or misfortune whatsoever which shall happen in the execution of the duties of his office or in relation thereto unless the same shall happen through his own negligence, wilful default, breach of duty or breach of trust.

### SECRECY

153. No member shall be entitled to require discovery of or any information Secrecy respecting any detail of the Company's trade or any matter which may be in the nature of a trade secret, mystery of trade or secret process which may relate to the conduct of the business of the Company and which in the opinion of the Directors it will be inexpedient in the interest of the members of the Company to communicate to the public save as may be authorised by law or required by the listing rules of the Stock Exchange.

### **PERSONAL DATA**

- 154. (A) A member who is a natural person is deemed to have consented to the Personal data of collection, use and disclosure of his personal data (whether such members personal data is provided by that member or is collected through a third party) by the Company (or its agents or service providers) from time to time for any of the following purposes:
  - (a) implementation and administration of any corporate action by the Company (or its agents or service providers);
  - (b) internal analysis and/or market research by the Company (or its agents or service providers);
  - (c) investor relations communications by the Company (or its agents or service providers);
  - (d) administration by the Company (or its agents or service providers) of that member's holding of shares in the Company;
  - (e) implementation and administration of any service provided by the Company (or its agents or service providers) to its members to receive notices of meetings, annual reports and other shareholder communications and/or for proxy appointment, whether by electronic means or otherwise:
  - (f) processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for any General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to any General Meeting (including any adjournment thereof);
  - implementation and administration of, and compliance with, any (g) provision of this Constitution;
  - (h) compliance with any applicable laws, listing rules, take-over rules, regulations and/or guidelines; and
  - purposes which are reasonably related to any of the above (i) purpose.
  - (B) Any member who appoints a proxy and/or representative for any Personal data of General Meeting and/or any adjournment thereof is deemed to have proxies and/or warranted that where such member discloses the personal data of such proxy and/or representative to the Company (or its agents or service providers), that member has obtained the prior consent of such proxy and/or representative for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy and/or representative for the purposes specified in Articles 154(A)(f) and 154(A)(h), and is deemed to have agreed to indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of such member's breach of warranty.

representatives