CHANGES TO THE COMPOSITION OF THE BOARD OF DIRECTORS AND THE NOMINATING AND REMUNERATION COMMITTEE

*Unless otherwise defined, capitalised terms used herein shall have the meanings ascribed to them in the announcement dated 16 December 2025 (the "**Announcement**").*

The Board of Directors (the "**Board**") of OUE Healthcare Limited (the "**Company**", together with its subsidiaries, the "**Group**") refers to the Announcement released by the Company in relation to, amongst others, the entry of TIHPL into the SPA with BHPL for the purchase of 858,412,248 ordinary shares in the capital of the Company (the "**Transaction**"). Further to the Announcement, OUE Limited has today announced the completion of the Transaction.

Mr. Takeshi Seo has accordingly resigned as a Non-Independent and Non-Executive Director of the Company, and as a member of the Nominating and Remuneration Committee ("**NRC**") of the Company with effect on and from 24 December 2025.

Consequent to the above change, the Board and the NRC will be reconstituted as follows with effect on and from 24 December 2025:

Board of Directors

Mr. Lee Yi Shyan	-	*Non-Independent and Non-Executive Chairman*
Mr. Yet Kum Meng	-	*Chief Executive Officer and Executive Director*
Mr. Abram Melkyzedeck Suhardiman	-	*Non-Independent and Non-Executive Director*
Mr. Roger Tan Chade Phang	-	*Lead Independent and Non-Executive Director*
Mr. Eric Sho Kian Hin	-	*Independent and Non-Executive Director*
Mr. Jackson Tay Eng Kiat	-	*Independent and Non-Executive Director*
Ms. Usha Ranee Chandradas	-	*Independent and Non-Executive Director*

Nominating and Remuneration Committee

Mr. Roger Tan Chade Phang	-	*Chairman*
Mr. Lee Yi Shyan		*Member*
Mr. Eric Sho Kian Hin	-	*Member*
Mr. Jackson Tay Eng Kiat	-	*Member*

There will be no changes to the composition of the Audit and Risk Committee of the Company.

The Board would like to take this opportunity to extend its sincere appreciation to Mr. Takeshi Seo for his invaluable contribution to the Company and the Group during his tenure. The Board, through the NRC, will continue to examine its structure, size, independence and diversity to ensure that it continues to provide the appropriate balance and mix of skills, knowledge and experience for effective decision making.

By Order of the Board

OUE Healthcare Limited

Mr. Yet Kum Meng
Chief Executive Officer and Executive Director
24 December 2025

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*This announcement has been reviewed by the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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