

9R LIMITED
(Company Registration Number: 199307300M)
(Incorporated in the Republic of Singapore)
(the “Company”)

MINUTES OF ANNUAL GENERAL MEETING

DATE : Friday, 24 July 2026

TIME : 2.00 p.m.

VENUE : Institute of Singapore Chartered Accountants, 60 Cecil Street, ISCA House, ISCA Function Room 4-2, Singapore 049709

PRESENT : **Board of Directors**
Datuk Low Kim Leng - Independent Non-Executive Chairman
Mr Mark Leong Kei Wei - Independent Non-Executive Director
Mr Tan Tian Wooi - Independent Non-Executive Director
Mr Lim Jun Hao - Non-Executive Non-Independent Director

Shareholders
As set out in the attendance records maintained by the Company.

IN ATTENDANCE : The Chief Executive Officer (“**CEO**”), Head of Finance, CEO of 9R Leisure Sdn. Bhd., Company Secretary, Continuing Sponsor, external auditors and members of management as set out in the attendance records maintained by the Company.

CHAIRMAN OF THE MEETING : Datuk Low Kim Leng

1. INTRODUCTION & QUORUM

- 1.1 Datuk Low Kim Leng, Independent Non-Executive Chairman of the Company, welcomed shareholders to the Annual General Meeting (the “**Meeting**” or “**AGM**”) of the Company. As a quorum was present, the Chairman declared the Meeting open.
- 1.2 The Chairman introduced the Board of Directors (the “**Board**”), the CEO, members of management and professionals present at the AGM.
- 1.3 Voting was by poll. Convene SG Pte. Ltd. and CitadelCorp Pte. Ltd. had been appointed as polling agent and independent scrutineer respectively for the conduct of the poll. The validity of the proxies submitted by shareholders had been duly verified and the votes of all such valid proxies had been duly counted and verified.
- 1.4 It was noted that the Chairman had been appointed as proxy by some shareholders and he would be voting in accordance with those shareholders’ instructions.

2. QUESTION & ANSWER SESSION

- 2.1 As set out in the notice convening the AGM dated 9 July 2026 (“**Notice**”), shareholders were invited to pre-submit their questions relating to the Resolutions tabled at the Meeting. The Company’s response to a question received from a shareholder had been published on SGXNet and the Company’s website on 17 July 2026.
- 2.2 Shareholders were invited to raise their questions, if any, before proceeding to the Resolutions.
- 2.3 Shareholder A enquired about the nature of the revenue from financial services listed in the revenue breakdown on Page 126 of the Annual Report 2026. The Head of Finance responded that the revenue from financial services refers to rebates arising from customers using the Group’s Redpay e-wallet membership programme.

- 2.4 Shareholder A enquired whether the current conflict in the Middle East had an impact on the Group's karaoke operations. The Head of Finance informed that the Company currently does not foresee an immediate direct material impact on the Group's business. However, any prolonged uncertainties and inflationary pressures arising from these events may affect overall business sentiment and soften consumer spending on discretionary activities which are indirectly affecting the Group's business.
- 2.5 Shareholder A enquired on the reasons for the loss allowance on trade receivables as disclosed in page 147 of the Annual Report 2026. Mr Mark Leong Kei Wei explained that the provision is considerably small based on total sales, the provision is determined based on assessment of collectability. Due to the relationship-driven nature of the lifestyle retail business, the Group extends credit terms to certain customers and such trade receivables are recoverable over time. The Company adopts a conservative approach in assessing credit risk and provisions are made when increased credit risk is identified as receivables exceed certain aging thresholds. Such credit terms, which are only accorded to long term VIP customers, are regularly reviewed and will be tightened over time.
- 2.6 Shareholder A sought clarification on why income derived from Redpay listed in 'Other Income' on Page 127 of the Annual Report 2026 is zero. The Head of Finance explained that the income derived from Redpay was reclassified as part of revenue from financial services sales and the breakdown can be found under 'Significant related party transactions' found on Page 171 of the Annual Report 2026.
- 2.7 Shareholder A enquired on the bank loan of S\$1,876,249 and the Company's rationale for undertaking this loan at an interest rate of 8% whilst pledging a fixed deposit of S\$799,500 with interest rate of 3%. The Head of Finance explained that the bank loan was obtained to support the Group's business expansion plan and the operating margins generated by the new Redbox outlet would be sufficient to cover interest payments.
- 2.8 Shareholder A referred to the CEO's message in the Annual Report 2026 and commented that the cost of the Company's expansion plans will exceed the Company's cash flow. He enquired on the source of funds required for expansion. The Head of Finance and CEO of 9R Leisure Sdn. Bhd. shared that the expansion would be funded through bank borrowings. The Company may also explore opening new outlets through joint ventures with potential third-party investors.
- 2.9 Shareholder A also enquired about the Company's plans for the supply chain management business and the viability of this business segment. The CEO informed that the Group's inventory of artificial intelligence-powered robots had been fully impaired. Minimum manpower and resources are deployed to operate this business. There are some collaborations and agreements in place as the Group continues to seek opportunities to deploy its robot inventory. The Group currently has approximately 200 units of robots in Malaysia and Singapore.
- 2.10 Having addressed the shareholders' questions, the Chairman declared the Q&A session closed and proceeded to the Resolutions.

3. NOTICE OF AGM

- 3.1 The Notice was taken as read.
- 3.2 The Chairman informed the Meeting that he would be proposing all motions from Resolutions 1 to 7.

ORDINARY BUSINESS

4. ORDINARY RESOLUTION 1 – ADOPTION OF DIRECTORS' STATEMENT AND AUDITED FINANCIAL STATEMENTS

4.1 The first resolution was to receive and adopt the Directors' Statement and Audited Financial Statements of the Company for the financial year ended 31 March 2026 together with the Auditor's Report thereon.

4.2 The Chairman proposed the motion:

"That the Directors' Statement and Audited Financial Statements of the Company for the financial year ended 31 March 2026 together with the Auditor's Report thereon be received and adopted."

5. ORDINARY RESOLUTION 2 – RE-ELECTION OF DATUK LOW KIM LENG

5.1 The meeting proceedings were handed over to Mr Mark Leong Kei Wei.

5.2 Shareholders were informed that Datuk Low Kim Leng, who was retiring as a Director of the Company under Regulation 96 of the Company's Constitution, had signified his consent to continue in office.

5.3 The Nominating Committee ("**NC**") and the Board had reviewed and recommended Datuk Low Kim Leng's re-election as a Director. Datuk Low Kim Leng would upon re-election at this Meeting, remain as Independent Non-Executive Chairman, Chairman of the Remuneration Committee ("**RC**"), and a member of the Audit and Risk Committee ("**ARC**") and NC of the Company. The Board considered Datuk Low Kim Leng to be independent for the purposes of Rule 704(7) of the Singapore Exchange Securities Trading Limited Listing Manual Section B: Rules of the Catalist ("**Catalist Rules**").

5.4 Mr Mark Leong Kei Wei proposed the motion:

"That Mr Datuk Low Kim Leng be re-elected as a Director of the Company."

5.5 The meeting proceedings was handed back to the Chairman.

6. ORDINARY RESOLUTION 3 – RE-ELECTION OF MR MARK LEONG KEI WEI

6.1 Shareholders were informed that Mr Mark Leong Kei Wei, who was retiring as a Director of the Company under Regulation 96 of the Company's Constitution, had signified his consent to continue in office.

6.2 The NC and the Board had reviewed and recommended Mr Mark Leong Kei Wei's re-election as a Director. Mr Mark Leong Kei Wei would upon re-election at this Meeting, remain as an Independent Non-Executive Director, Chairman of the ARC, and a member of the NC and RC of the Company. The Board considers Mr Mark Leong Kei Wei to be independent for the purposes of Rule 704(7) of the Catalist Rules.

6.3 The Chairman proposed the motion:

"That Mr Mark Leong Kei Wei be re-elected as a Director of the Company."

7. ORDINARY RESOLUTION 4 – DIRECTORS' FEES FOR THE FINANCIAL YEAR ENDING 31 MARCH 2027

7.1 Resolution 4 was to approve the payment of Directors' fees of S\$178,980 for the financial year ending 31 March 2027, payable in quarterly arrears.

7.2 The Chairman proposed the motion:

"That the payment of S\$178,980 as Directors' Fees for the financial year ending 31 March 2027 be approved."

8. ORDINARY RESOLUTION 5 – RE-APPOINTMENT OF AUDITORS

8.1 Resolution 5 was to approve the re-appointment of Messrs Forvis Mazars LLP as Auditors of the Company and to authorise the Directors to fix their remuneration.

8.2 The Chairman proposed the motion:

"That Messrs Forvis Mazars LLP be re-appointed as Auditors of the Company and the Directors of the Company be authorised to fix their remuneration."

SPECIAL BUSINESS

9. ORDINARY RESOLUTION 6 – AUTHORITY TO ALLOT AND ISSUE SHARES

9.1 Resolution 6 was to authorise the Directors to allot and issue shares pursuant to Section 161 of the Companies Act 1967 and Rule 806 of the Catalist Rules.

9.2 The full text of Resolution 6 is set out in the Notice and was taken as read.

9.3 The Chairman proposed the motion:

*"That pursuant to Section 161 of the Companies Act 1967 ("**Companies Act**") and Rule 806 of the Singapore Exchange Securities Trading Limited ("**SGX-ST**") Listing Manual Section B: Rules of the Catalist ("**Catalist Rules**") , authority be and is hereby given to the Directors of the Company to:*

- (a) (i) allot and issue shares in the Company ("**Shares**") whether by way of rights, bonus or otherwise; and/or*
- (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to, the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares; and/or*
- (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of a rights issue, bonus issue or subdivision or consolidation of shares;*

at any time and upon such terms and conditions and for such purposes and to such persons

as the Directors of the Company may in their absolute discretion deem fit; and

- (b) *notwithstanding the authority conferred by this Ordinary Resolution may have ceased to be in force, issue Shares in pursuance of any Instrument made or granted by the Directors of the Company while this Resolution was in force, provided that:*
- (1) *the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed one hundred per cent (100%) of the Company's total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued other than on a pro-rata basis to existing shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed fifty per cent (50%) of the Company's total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);*
 - (2) *subject to such calculation as may be prescribed by the SGX-ST, for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, at the time this Resolution is passed after adjusting for:*
 - (a) *new Shares arising from the conversion or exercise of the Instruments or any convertible securities which are issued and outstanding or subsisting at the time of the passing of this Resolution;*
 - (b) *new Shares arising from exercising share options or vesting of share awards which are issued and outstanding or subsisting at the time of the passing of this Resolution, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of Catalist Rules; and*
 - (c) *any subsequent bonus issue, consolidation or subdivision of Shares;*
 - (3) *in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by SGX-ST) and the Company's Constitution; and*
 - (4) *unless revoked or varied by the Company in a general meeting, such authority shall continue in force until (i) the conclusion of the next Annual General Meeting of the Company or (ii) the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."*

10. ORDINARY RESOLUTION 7 – PROPOSED RENEWAL OF SHARE BUYBACK MANDATE

- 10.1 Resolution 7 was to renew the Company's Share Buyback Mandate, which will authorise the Directors to purchase or acquire by way of an on-market purchase or an off-market purchase not more than 10% of the total number of issued shares, excluding treasury shares, of the Company.
- 10.2 The full text of Resolution 7 is set out in the Notice and was taken as read.
- 10.3 The Chairman proposed the motion:

"That:

- (a) *for the purposes of the Catalist Rules and the Companies Act, the Directors of the Company be and are hereby authorised to exercise all the powers of the Company to purchase or acquire its issued and fully paid-up shares representing not more than ten per cent (10%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at such price(s) as may be determined by the Directors of the Company or a committee of Directors of the Company that may be constituted for the purposes of effecting purchases or acquisitions of shares by the Company from time to time up to the Maximum Price (as defined below), whether by way of:*
- (i). an on-market purchase ("**Market Purchase**"), transacted on the SGX-ST through the ready market, and which may be transacted through one or more duly licensed stock brokers appointed by the Company for the purpose; and/or*
 - (ii). an off-market purchase ("**Off-Market Purchase**"), effected otherwise than on the SGX-ST pursuant to an equal access scheme in accordance with Section 76C of the Companies Act, and otherwise in accordance with all other laws and regulations, including but not limited to, the provisions of the Companies Act and the Catalist Rules as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally ("**Share Buyback Mandate**");*
- (b) *unless varied or revoked by Shareholders of the Company in a general meeting, purchases or acquisitions of shares pursuant to the proposed Share Buyback Mandate may be made, at any time and from time to time during the period commencing from the date of the passing of this resolution and expiring on the earlier of:*
- (i). the date on which the next Annual General Meeting of the Company is held or required by law to be held;*
 - (ii). the date on which the purchases or acquisitions of shares by the Company pursuant to the Share Buyback Mandate are carried out to the full extent mandated; or*
 - (iii). the date on which the authority conferred by the Share Buyback Mandate is revoked or varied by Shareholders of the Company in a general meeting,*
- whichever is the earliest;*
- (c) *in this resolution:*

*"**Maximum Price**", in relation to a share to be purchased or acquired, means the purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) which shall not exceed:*

- (i). in the case of a Market Purchase, one hundred and five per cent (105%) of the Average Closing Price (as defined below); and*
- (ii). in the case of an Off-Market Purchase pursuant to an equal access scheme, one hundred and twenty per cent (120%) of the Average Closing Price,*

where:

*"**Average Closing Price**" means the average of the closing market prices of the shares over the last five (5) market days, on which transactions in the shares were recorded, before the day on which the purchase or acquisition of shares was made, or as the case may be, the day of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs during the relevant five (5) market days period and the day on which the purchases or acquisitions of shares are made;*

“day of the making of the offer” means the day on which the Company announces its intention to make an offer for an Off-Market Purchase, stating therein the purchase price (which shall not be more than the Maximum Price for an Off-Market Purchase calculated on the foregoing basis) for each share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

- (d) *the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider necessary, expedient, incidental or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this resolution.”*

11. RESULTS OF POLL VOTING

- 11.1 The Meeting proceeded to conduct poll voting. Shareholders were given two minutes to cast their votes. The following poll results, which were duly verified, were announced at the Meeting:

Resolution number and details	Total number of shares represented by votes for and against the relevant resolution	FOR		AGAINST	
		Number of shares	As a percentage of total number of votes for and against the resolution (%)	Number of shares	As a percentage of total number of votes for and against the resolution (%)
Ordinary Resolution 1 Adoption of Directors' Statement and Audited Financial Statements for the financial period ended 31 March 2026 together with the Auditors' Report thereon	877,782,232	877,782,232	100.00	0	0.00
Ordinary Resolution 2 Re-election of Datuk Low Kim Leng as a Director of the Company	877,782,232	877,782,232	100.00	0	0.00
Ordinary Resolution 3 Re-election of Mr Mark Leong Kei Wei as a Director of the Company	877,782,232	877,782,232	100.00	0	0.00
Ordinary Resolution 4 Payment of Directors' fees of S\$178,980 for the financial year ending 31 March 2027	877,782,232	877,782,232	100.00	0	0.00

Ordinary Resolution 5 Re-appointment of Messrs Forvis Mazars LLP as the Auditors of the Company and to authorise the Directors to fix their remuneration	877,782,232	877,782,232	100.00	0	0.00
Ordinary Resolution 6 Authority to allot and issue shares	877,782,232	877,782,232	100.00	0	0.00
Ordinary Resolution 7 Approval of the proposed renewal of the Share Buyback Mandate	877,782,232	877,782,232	100.00	0	0.00

11.2 Based on the poll results, the Chairman declared all the Resolutions carried.

12. CONCLUSION OF AGM

12.1 There being no further business, the Chairman declared the AGM closed at 2.28 p.m. and thanked shareholders for their attendance and support.

Confirmed as a True Record of Proceedings Held

Datuk Low Kim Leng
Chairman of the Meeting