INTERNATIONAL CEMENT GROUP LTD.
(Company Registration Number 201539771E)
(Incorporated in the Republic of Singapore)
(the "**Company**")

7 April 2025

Dear Shareholder,

The Board of Directors (the "**Board**") of International Cement Group Ltd. (the "**Company**" and together with its subsidiaries, the "**Group**") wishes to inform that as part of the Group's sustainability efforts to protect the environment, the Company has gone paperless with its Annual Report for the financial year ended 31 December 2024 ("**Annual Report 2024**"). From the date of this letter, you have full access to the Annual Report 2024, by visiting the Company's corporate website at https://www.internationalcementgroup.com.

How to access:

The Annual Report 2024 may be accessed under *Investors – Annual Reports* webpage in the Company's website at https://www.internationalcementgroup.com. To access the Annual Report 2024, click on the relevant hyperlink.

You will need an internet browser and PDF reader to view the Annual Report 2024. The Annual Report 2024 is also available on the Singapore Exchange Securities Trading Limited's website at https://www.sgx.com/securities/company-announcements.

Printed copies of the Notice of Annual General Meeting and Proxy Form for the upcoming Annual General Meeting have been sent together with this letter.

If you wish to receive printed copy of the Annual Report 2024, please complete the Request Form annexed to this letter and submit the Request Form either (i) by post to the Company's registered address at 100 Tras Street, #18-01 100 AM, Singapore 079027; or (ii) by email to the Company at ir@internationalcementgroup.com, in either methods, no later than **14 April 2025**.

Personal data privacy:

By submitting the Request Form to the Company, you consent to the collection, use and disclosure of your personal data as contained in your Request Form by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of your request for a printed copy of the Annual Report 2024, and in order for the Company (or its agents and service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.

Yours faithfully
For and on behalf of the Board

Zhang Zengtao
Executive Director and Chief Executive Officer

REQUEST FORM

To: International Cement Group Ltd. (the "**Company**")
100 Tras Street, #18-01 100 AM, Singapore 079027

Note: Please tick the below boxes accordingly. Incomplete or incorrectly completed requests will not be processed by the Company.

☐ I/We wish to receive a printed copy of the Annual Report 2024.

The shares are held by me/us under or through.

☐ CDP Securities Account No.

☐ CPF/SRS Account

☐ Physical Scrips

Name(s) of Shareholder(s): _____

NRIC/Passport Number(s): _____

Company Registration Number: _____

Mailing Address: _____

_____

Telephone Number(s): _____

Signature(s): _____ Date: _____

Personal data privacy:

By submitting the Request Form to the Company, the Shareholder(s) of the Company consents to the collection, use and disclosure of the Shareholder(s)' personal data by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of the Shareholder(s)' request for a printed copy of the Annual Report 2024, and in order for the Company (or its agents and service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.

Do not staple. Glue all sides firmly

fold along this line (2)

AFFIX
POSTAGE
STAMP

International Cement Group Ltd.

100 Tras Street, #18-01 100 AM,
Singapore 079027

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